1	BEFORE THE
2	PUBLIC EDUCATION COMMISSION
3	SANTA FE, NEW MEXICO
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10	TRANSCRIPT OF COMMUNITY INPUT HEARING STUDENT ATHLETE HEAD QUARTERS (SAHQ)
11	August 19, 2014 1:19 p.m.
12	MCM Elegante 2020 Menaul Boulevard, Northeast
13	Albuquerque, New Mexico
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21	REPORTED BY: Susan M. Hilton, CRR, CCR 108 Bean & Associates, Inc.
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23	Suite 1630 Albuquerque, New Mexico 87102
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25	(1163L) SMH









1	CHAIR SHEARMAN: This hearing is before the
2	Public Education Commission. This meeting is being
3	conducted pursuant to New Mexico Statutes Annotated,
4	Title 22, Section 8B-6(J) 2009. The purpose of these
5	Community Input Hearings that will be held from
6	August 18 through August 21, 2014, is to obtain
7	information from the applicant and to receive
8	community input to assist the Public Education
9	Commission in its decision whether to grant the
10	proposed charter application.
11	According to this section of the law, the
12	commission may appoint a subcommittee of no fewer
13	than three members to hold a public hearing.
14	According to law, these hearings are being
15	transcribed by a professional court reporter.
16	At this point, I would like to stop in this
17	presentation and ask Commissioner Bergman to do a
18	roll call to be sure we do have enough people here.
19	COMMISSION BERGMAN: I'll do this off the
20	cuff because I put all my stuff in the car.
21	Commissioner Parker.
22	COMMISSIONER PARKER: Yes.
23	COMMISSION BERGMAN: Commissioner Pogna.
24	COMMISSIONER POGNA: Yes.
25	COMMISSION BERGMAN: Commissioner Toulouse.



1	COMMISSIONER TOULOUSE: I'm present.
2	COMMISSION BERGMAN: Commissioner Conyers.
3	MR. CONYERS: Here.
4	COMMISSION BERGMAN: Commissioner Gant.
5	COMMISSIONER GANT: Here.
6	COMMISSION BERGMAN: Commissioner Shearman.
7	CHAIR SHEARMAN: Here.
8	COMMISSION BERGMAN: Mr. Bergman is here.
9	And Madam Chair, you have seven members present. You
10	do have a quorum.
11	CHAIR SHEARMAN: We have a quorum, and we
12	do meet statutes.
13	Before we go any further, I do want to
14	thank you-all for being here today. I know that we
15	are beginning a little late. Our meeting this
16	morning ran a little long. It didn't run a little
17	long. It ran way long. So we appreciate you being
18	here and working with us on starting a little late.
19	Let me continue. The total time allocated
20	to each application is 90 minutes which shall be
21	timed to ensure an equitable opportunity to present
22	applications. Commissioner Gant will be our official
23	timer. During the hearing, the commission will allow
24	for community input about the charter application.
25	The time for public comment will be limited to 20



minutes as Mr. Pahl said. If you wish to speak
regarding the application, please be sure you have
signed up on the sheet, and I believe there's an area
to put a check mark by your name, if you wish to
speak.

Again, we ask -- there are lots of you here this afternoon. If any of wish to speak, you might want to appoint a spokesperson so you would have a little bit longer for each person to speak. But it will be limited to 20 minutes overall.

each Community Input Hearing. The commission will ask each applicant or group to present at the table in front. They will be given 20 minutes to present their application in the manner they deem appropriate. The commission will now accept any written documentation from the applicant, but the applicant may use exhibits to describe their school, if necessary. You're already set up. We're thankful for your forward thinking.

Following the applicant's presentation, the local school district representatives, which includes the superintendent, administrators, and board members, will be given 10 minutes to comment.

25 | Subsequently, the commission will allow 20 minutes



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for public comment as has been described above.

2 Finally, the commission will be given 40 3 minutes or perhaps more to ask questions of the We would rather not limit the amount of 5 time that the commission has to ask questions of the applicant. We want -- if there's anything not clear, 7 any information that we're -- that we want additional that we think we need to help us make a decision, we 8 9 want to get those questions asked. So if we run over 10 a little bit, I hope you'll bear with us.

If commissioners -- and by the way, I appreciate you putting up with us eating our lunch while you-all are here. We didn't finish the other meeting until the time for this one to start.

So if everybody is ready, let's go ahead and get started. The applicants are at the table. For the record, please, each one of you state your name, the name of the founders of the school and any other person who is here today on behalf of your school. After the introductions are made, you will have 20 minutes to make your presentation about your application.

Good afternoon. And please use the microphone so that the reporter and everyone else can hear you.



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1 MS. RODE: Do I need to push in order to 2 have --3 CHAIR SHEARMAN: I think it should be on. 4 MS. RODE: It's on. My name is Charlotte 5 Rode, and I'm one of the founders -- one of the many And SAHQ stands for founders of SAHQ Academy. 7 Student Athlete Head Quarters. And so that is what And I know sometimes people don't kind of 8 9 have the understanding of what SAHQ means, but we are 10 a family already. We have been a nonprofit organization for a couple of years, and so we already 11 12 have a program going as Student Athlete Head 13 Ouarters. And this is an extension of what we do 14 within the community as an all-volunteer 15 organization. 16 And so we had -- just as an introduction 17

before I introduce the other founders, we had a choice when we wanted to write this charter. It's something that we have been working on for awhile.

And we could have either gone with someone who would write the charter for us, pay them a lot of money, and have all the Ts crossed and the Is dotted to make sure that it matched the policy because they come from the PED. Typically, people that you have as evaluators will charge a fee, and we could hire them



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to write the charter, or we could have partnered with an international organization that does this and has departments and people full-time who write the

But what we chose for ourselves and what we really felt to be in the best interest of the kids that we serve is to get phenomenal teachers and to really get people who have invested their lives in New Mexico and invested what they do, how they spend their time and energy and have already spent their lifetime devoted to kids in New Mexico. We are all volunteers. Everything that we have done has been financed by us.

So I'm a mother of seven, grandmother of two, and I have been an education advocate and a basketball coach for almost 30 years, and I am very much energized by serving kids and seeing them succeed in life.

And I'll just let everybody go down the row. We can start here, and then go down as far as the rest of the teachers go.

MR. McAFEE: I'm George McAfee. I've been doing this education for -- I'm on my 37th year. She told me to go ahead and tell you who I am a little bit. I've coached also. I see a familiar face who I



charter for us.



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1 | coached against. I taught at St. Pius for 16 years.

2 | I was the head baseball coach, head girls basketball

3 | coach, head football coach and athletic director. I

4 also then moved to New Mexico Highlands University.

5 | I was the head baseball coach there, and I was the

 $6\mid$ lead chair there also. I'll just mention that I

7 | taught science at St. Pius High School. I also

8 | graduated from St. Pius High School.

School, department chair in science.

Then I moved on. I went to Casa Grande
High School in Arizona and coached there for three
years, football and the head baseball coach. Then I
came back to Albuquerque, and I started teaching at
APS. I've been at APS for 15 years. Albuquerque
High, Valley High and presently at Sandia High

So one thing I have also done and why I got involved in this is because I think it's a new way, a new experience, a new transformation of education.

And just looking at my point, I coached girls, I coached boys, high school, college, public school,

21 private school, so I have done everything. So I have 22 an idea of all the things that work and maybe don't

23 work. So I'm really jazzed about this opportunity.

24 Thank you.

25 MR. VIGIL: Good afternoon, Madam Chair.



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I'm a CPA. I am the owner
   My name is Michael Vigil.
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                         I'm helping the school with its
    of the Vigil Group.
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    financial aspects, its budgets and stuff for the
    school applications.
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              MR. MADONIA: Hello. My name is Mike
   Madonia, one of the founders here. I'm a project
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   management consultant to Sandia National
 8
    Laboratories, project management professional by
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    certification. I am also a parent of a daughter who
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    has participated in the SAHQ community for over a
11
    year and has really seen the benefits of being there.
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    And what I would like to bring to the group and what
13
    I'm trying to is my organizational management skills.
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    Thank you.
15
                               Thank you very much.
              CHAIR SHEARMAN:
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              MR. ZUBER:
                          Hello.
                                  Phil Zuber.
                                              41 years
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    teaching experience.
                          I've been an administrator, a
18
    coach, doing what I love most, being in the
19
    classroom, creating curriculum, been at St. Pius for
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    over 30 years. Just excited about working with young
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    people and glad to be part of this group.
                                               Thank you.
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              MR. KOVARIK:
                           David Kovarik.
                                            Retired
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recently. 36 years at St. Pius and two years in a

district in Ohio. Looking forward to bringing the

band back together, and hopefully, we can launch this

1 project and help a lot of kids.

2 MR. LANDAVAZO: I'm Fred Landavazo. I'm

3 | the rookie teacher. I've only been teaching since

4 | 2001. Training as an engineer, worked as an

5 engineer, project management, bring some of that to

6 this. My kids all went through public schools. I've

7 | taught in public schools. I've taught in private

8 | schools as well. Now it's my grandkids and my nieces

9 | and nephews. I'm doing this for them. Part of the

10 | community, bringing them into it, this is a good

11 thing.

12 CHAIR SHEARMAN: I know you've got a lot of

13 people.

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14 MS. RODE: I know. She'll be real quick.

MS. KERWIN: I'm Lindsey Kerwin. And I've

16 only been teaching for two years here in Albuquerque,

17 | but I've been a part of the SAHQ family for the past

18 | three years. And I love what they're doing, and I'm

really excited about the future.

20 CHAIR SHEARMAN: Thank you. Whenever

21 | you're ready.

22 MS. RODE: All right. As I mentioned

23 | before, our program, the Student Athletic Head

24 | Quarters, SAHQ, has been in existence for a couple of

25 | years. And so when we look at developing the school,





1 it is not as much a start-up as it is an extension of 2 what we are already doing for the community. 3 our program, we tutor, we monitor the kids' academic progress. Lindsey's team -- she's a phenomenal math 5 teacher, by the way. Lindsey's team, who is a traveling competitive team, this last summer went to 7 Oklahoma. From her team, they have to submit grades. There are two Bs out of the entire team, and the rest 8 9 They really do stress the academic of them are As. 10 portion of our performance when we deal with our 11 athletes.

What I want to do is just give you a little taste of what we do as a program and then go into our evaluation and our application to go over the budget, the educational plan and the curriculum very quickly, but if you wouldn't mind watching this video real quick. And as you can see, from the people that are able to make it in the middle of the day, we have a lot of support. But also these that I can't submit to you today, we have over 300 postcards from people who are -- who participate within our programs or are affected by our programs that support our charter application that will be submitted to you as well.

(Video played.)

MS. RODE: And this, by the way, is our



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facility. We already have a facility, and that has already been approved by the PSFA and is zoned for a charter. It's been used as a school.

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So I want to emphasize the expertise that we have both from an academic standpoint as well as a community standpoint. And I know I'm not able to submit the paperwork to you, but -- today. I want you to know is that we have -- within our application, we went extensively into how we were going to go about finding our governing council and appointing -- or not appointing, but recruiting our governing council. That portion of our application was scored well. And what happened was that because we didn't actually have a governing council in place, we had a phenomenal board in place, but we didn't have a governing council in place, we were actually marked a zero for that portion of it. But what we do have is we have a list of people who have agreed to be on the governing council. But as it was explained in our application, we felt it very important to be able to be approved and then have the council itself be a part of that process.

So I think there's a danger both in having a principal by themselves to appoint a governing council or to find a governing council or for a





founding member to find a governing council and so 1 that their allegiances are all in one direction. And 2 so what we tried to emphasize within our application 3 is that that would be the first order of business 5 when our charter was approved was to have a few people who were on board as the governing council 7 members, and then they would form a committee that 8 would then be ongoing. So they would identify, like 9 these members that we have here, people who have the 10 technical expertise which we listed in our application as having somebody in finance, we also 11 12 wanted to have somebody in higher education because 13 of our academic goals and also a parent of a current 14 SAHQ Academy student. So those three were identified 15 in our application.

But we felt as though that the autonomy of the governing council itself was important to create checks and balances, that it was not something that we could identify the people who were involved in writing the charter, but that step towards governing council should be taken after the approval with members identified that were qualified, which we do have and I will submit to you.

The budget was another area in which there was some issues with the application that they had a



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little bit of contradiction between the application itself that did not really identify why they scored us the way they did except for mentioning one thing about the special education numbers. Then when we went to the capacity hearing, and Mr. Vigil was able to converse and explain what those numbers meant and what the purposes were, the report from the capacity hearing from the Charter School Division actually said the finance section was comprehensive, clear, and reasonable. And so I wanted to make sure that there was the connection between the actual scoring that they did at the beginning versus after they were able to discuss those concerns with us and with Michael Vigil.

I also wanted to take the time to show you, which we'll submit, the pie charts which show where our priorities lie. And again, going back to our investment into the application and why we're doing this, none of us do this for financial reasons. And in fact, most of us are volunteers 100 percent. And so what was important to me and to the rest of the founders is that we run a lean ship. I'm the mother of seven. That's all I've ever known. So it's something where you want to get as much money into the classroom as possible and you want to avoid



1 pitfalls that take money out of the classroom.

2 So by looking at the pie charts that we

3 | have submitted that mirror our budget, we have a huge

4 | investment into direct instruction. And so I want

5 | you to be comfortable with the fact that it's

6 diagrammed, and it's not something that, even though

7 | they mentioned in the CSD report that we were

8 | administratively heavy, that doesn't reflect our

9 | budget. It reflects our structure.

COMMISSIONER GANT: Ten minutes.

MS. RODE: So within the structure of the

12 | school, we have an academic team that's completely

13 | invested and responsible for academics and then the

14 administrative team who is more like an executive

15 director. So even though structurally we have

16 administration and academics, financially those

17 | people who are contract or maybe falling under

18 | administration, they still have direct involvement in

19 | the classroom, and that's where our money is going.

20 | So I wanted to make that emphasis.

21 Also, our facility, we're not a start-up.

22 | We have already invested a lot of money into our

23 | facility, and so it has already been approved by the

24 | PSFA as is. We scored very well. We were told that

25 our 18-month plan would only have to have a small



1 amount of work done in order to bring that up to par, and so that's a hurdle that we won't have to cross 2 3 that most charters do financially. And it shows some 4 stability within our program that we have been able 5 to manage for two and a half years within our 6 facility without a school there. And so it's 7 something that I want to give you confidence in the 8 fact that our finances are very strong right now.

As far as the educational plan goes, now, one of the things is that we are very innovative in what we're doing, but at the same time we are complying with the state rule, the administrative rule as it regards to online education. We have a three-tier system. We have what is called foundational knowledge where we use digital delivery to provide the basic foundational skills. It's just the basic. It's just the bottom floor. So what we're doing is that we're using online education to have every single student go at their own pace to be able to get the foundational knowledge that they need so that they can participate intellectually with the teachers with that basic knowledge.

Now, when I say their own pace, that doesn't mean they can wait until the last week of the semester, and they can do their thing. What we have



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is called a lowest acceptable standard, and every student is paced throughout the year. So each student -- if you come in and you're an A student, we're not going to accept Cs from you. That's going to be your lowest acceptable standard. If you're an A student and you want to go to Harvard, there's a difference if you're struggling in a certain topic and you want to go to CNM. So that pace that we have and your progress towards graduation is going to be based on that minimal acceptable standard. you can do that with digital learning. You can do that with online learning.

Now, what we do with that online learning is that once you get the grasp of a subject, once you get the grasp of the English 9 course, then Coach Zuber, who is a phenomenal writing teacher, can dynamically group those kids and take those kids and put them in either really high dose tutoring for those kids who are in need or dynamically group them to accelerate or to address a certain need. So when you're talking about curriculum, you have online schools which are everywhere right now, by the way, and they are self-contained. And it's very check the box, I'm getting it done type of thing. It's not something that really digs into their intellect.



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So what we have done is we have used that just as a foundation. It is completely contained. The curriculum abides by New Mexico state standards and by Common Core, but what we do is we take it the next step. And our tier two is that high dosage tutoring and that dynamic grouping, seminars, cross curricular projects, and that curriculum is all designed by our expert teachers to address individual needs. It's not prepackaged. So you have basically a catalog of resources and curriculum available to the teachers to be able to meet the individual needs of the students after they have completed their foundational knowledge.

Then we take it a third step, and we go into experiential where they're actually integrating into the economic sector. So we're taking what they've learned in their foundational knowledge, applied in their level two skills, and then we're putting them into the economic sector so they can understand how what they have learned actually makes a difference in their life, how they can actually apply to what they have learned to a job and to a career and maybe even opening up a business.

So that's what makes us different. Most online schools, they operate off of a half day, four





days a week. That's their function. If it's the typical schools that are digital delivery, that's how they function. What we do is we actually want to get more out of each hour. We want to get more hours out of the day. Our school day is from 7:00 a.m. to 5:00 p.m., and we have also intra curricular --

COMMISSIONER GANT: Five minutes.

MS. RODE: Okay. Intra curricular athletics. So nutrition, health, athletics, they're all built into the school day. We are a very active group, and it keeps the kids motivated and inspired because it uses that lens to inspire them to learn and to grow and to achieve.

The thing that makes this so unique is that we're a family, and it's built by individual relationships. So when you walk into our door, you have a team of stakeholders that will evaluate where you are as a student, what your goals are, and what your path will be towards graduation. That path towards graduation is monitored on a daily basis by a teacher called a success coach. That success coach has 20 to 25 students that they are responsible for throughout their entire career at SAHQ Academy. So there's no -- the buck stops with them. And it creates an environment of inspiration because I don't



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know how many of you guys played sports, I know at least one of you did, but the kind of relationships that you build with team members, the kind of wanting to please a coach or wanting to not let down a team or the fact that you're not just out there to do your very least, you're out to do your very best so you have more to offer the team.

So it's something that that team dynamic is used, and our mission specific goal of being able to monitor their progress towards graduation on a daily basis is -- starts with the fact that they are meeting with their team every day. Every morning they are meeting with their success coach and their teammates. Every day the professional team, which is the team of teachers, is meeting to discuss how they can meet the needs of individual students. So it's very relational. It's very much where you're building relationships, and you're trying to inspire people based on those relationships.

So I want to just extend to you that this is innovative, it is something that takes what has been successful in other places, and it expands both in the application and the hours of the day, the time that we're spending with those kids. But it is proven to work. And I want you to be able to ask any



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questions you have because it's not the typical
program. It's not the typical system. So whatever
questions you might have to clarify that to you, for
us who are coaches, for us who have been in the
sports environment, sometimes this stuff seems to be
second nature to us.

But if you have any questions about how the pieces fit together, we also have a chart that I'll send you that has a typical day for a student, so what their day looks like as they go through and manage online learning, face-to-face tutoring, dynamic groupings. And we have that available to you so that you can visualize what a typical day would look like for a student, and how we are going to go above and beyond to meet the needs both of the traditional student. But we also scored very high in our special education and ELL services because of the way it's natural, it's our normal system of meeting individual needs, that it's just a progression of what we're already doing that we're meeting those needs of special students.

And I just can't say enough about the people that we have already involved, and I'm really looking forward to finding that dynamic principal who is just going to drive all of this boring stuff that



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you guys talked about all morning long and to be that solid rock and foundation for all of the compliance and the policy that has to take place because it is very important. Your job is very important. And I appreciate the fact that we're learning how to address these issues now and over the past several years, so that when it comes to sitting in front of you as a school, that we have got it down.

And coaches don't take your criticism poorly. Coaches take your criticism as a way to improve. Athletes take your criticism as a way to improve. So we really appreciate the job that you do, and we recognize that we have a responsibility on our end. Thank you.

CHAIR SHEARMAN: Thank you.

COMMISSIONER GANT: You have 30 seconds.

CHAIR SHEARMAN: That was good. We would ask that you-all step away from the table so we can have another group come up. We will ask you to come back in just a few minutes.

Is there anyone here from the local school district? Anyone from the local school district? Seeing none, Mr. Woodd, do we have a sign-up sheet, please.

MR. WOODD: Commissioner Toulouse has it.



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1 CHAIR SHEARMAN: Three?

2 COMMISSIONER TOULOUSE: No. One of them

3 | signed twice and marked twice.

4 CHAIR SHEARMAN: So we only have two people

5 | who have signed up to speak. The first one on the

6 | list I see is Christine Aragon. Would you come up to

7 | the table, please? Are you the only one going to

8 speak?

9 MS. ARAGON: I'm the only one going to

10 | speak.

11 CHAIR SHEARMAN: Please be seated. Since

12 | there are two people to speak today, you will have 10

13 | minutes.

14 MS. ARAGON: I won't need that long. I'm

15 | Christine Aragon. This is my husband Santos. We

16 | volunteer at the SAHQ organization right now helping

17 | to grow the family there with the kids as well as the

18 | adults who are part of the kids' lives. We have seen

19 over the last year how much these kids' lives have

20 been changed by the people that are around them and

21 | the positive environment that they're introduced to

22 on a daily basis. These kids are the future of

23 | Albuquerque and our community, and we are very

24 excited to see what the future holds for them with

25 this organization, and that's why we do what we do.



1 | That's why we volunteer to be a part of this

- 2 organization because we believe in exactly what
- 3 they're trying to instill with these children, the
- 4 positive vibes, the positive attitude, the hard work,
- 5 | the determination, and more than anything,
- 6 perseverance and commitment to something.
- 7 When you're an athlete, you have to be
- 8 committed to whatever it is that you're trying to
- 9 | achieve. And these days, it's hard to come by.
- 10 Dedication, commitment and hard work is hard to come
- 11 | by with the youth. And that's what we try to instill
- 12 | in the children these days. And having my own child
- 13 | who is in school right now -- she's seven -- having
- 14 her around these kids and the positive environment
- 15 | that she's around every day with the SAHQ
- 16 organization has completely changed our focus in her
- 17 | future. So we do believe in what Charlotte and her
- 18 | committee is trying to achieve here, and we back them
- 19 | 100 percent. Thank you.
- 20 CHAIR SHEARMAN: Thank you very much. Next
- 21 to speak is Lisa Rodriguez.
- 22 MR. PAHL: Thank you, Madam Chair. We did
- 23 have one more that wanted to speak.
- 24 | CHAIR SHEARMAN: Would you be willing to
- 25 | share your time with this gentleman?





MS. RODRIGUEZ: Of course. I don't need ten minutes.

3 CHAIR SHEARMAN: All right. Please give us 4 your name and make sure the reporter gets it.

MS. RODRIGUEZ: My name is Lisa Rodriguez, and today I'm speaking as a parent for my daughter who has attended the Student Athlete Head Quarters for a little over a year.

My daughter participates in soccer and basketball and has been with Charlotte and her team for the past little over a year and a half. And the amount of dedication and commitment she has now from when she started going into the program has been tremendous, but not only that, when it comes to her education.

The focus that she's gotten from Charlotte and her team has been just great. She has volunteered on her own to ask for extra tutoring, and the commitment that she has from these teachers is great. My daughter is already in the gifted program currently with APS, and she wanted to make sure she's a standout in her first year of middle school. So she took it upon herself to ask for extra tutoring from Lindsey, and all summer she was working hard to make sure she was ready to have a successful year in



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school. And being a parent, that's just amazing for an 11 year old to do.

And as far as the commitment to this organization, I just want to state that Charlotte and her team here are just a tremendous group of people, and the level that they're going to give the community in athletics as well as education is going to be beneficial to our whole community in general. Thank you.

10 CHAIR SHEARMAN: Thank you very much.

11 Richard?

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MR. TARANGO: Yes. Thank you.

CHAIR SHEARMAN: And your last name?

MR. TARANGO: Richard Tarango.

15 CHAIR SHEARMAN: Thank you very much.

MR. TARANGO: I just want to sit here and say to you that I totally support Charlotte and the school that she's trying to build there. My son's been involved with Charlotte and her family in some way, you know, SAHQ wise since probably eighth grade when he went to San Diego to work out with Brie. And I think the one thing that I would like to mention to

23 | you about SAHQ and what we have got is, like

24 | Charlotte said, it's truly a family situation there.

25 My son went in. He was your typical eighth grade



1 kid. He needed motivation in this way or that way.

- 2 | And now he's graduated from high school. He's a
- 3 | freshman at Pacific University. He's on the football
- 4 | team there. And he got there because of the
- 5 character that he learned and the hard work and
- 6 discipline that he learned at SAHQ and being around
- 7 | Charlotte and the instructors there. Sorry I'm a
- 8 little nervous. I wasn't really expecting to speak
- 9 today.
- 10 So I just want to kind of mention that
- 11 | besides the education that these kids will be getting
- 12 | there, they're also going to get a chance to build
- 13 | their character. I think the two things that my son
- 14 | learned the most during his whole time, like I said,
- 15 | even longer than since he was in eighth grade, was he
- 16 | learned that hard work does pay off because he was
- 17 expected. He got put -- he was given goals and he
- 18 | was set standards that were pretty high, and he
- 19 | worked towards those goals through the encouragement
- 20 of the instructors at SAHQ.
- 21 | So I would say, not to ramble on too much,
- 22 | the two things that he got there, which I think a
- 23 | lot -- every kid that goes through there, they will
- 24 | learn that hard work does pay off because it paid off
- 25 | for him, and just a matter of character building.



It's a really character building place. And I'll work with Charlotte and whatever she needs there, and I just want to kind of give you my two cents.

For my son who started off kind of probably an average student, through what he learned, through the character building that he had at SAHQ, he got accepted into a very, very good school, and he's learned that hard work pays off, and he learned it there. So thanks for your time.

CHAIR SHEARMAN: Thank you very much. I want to just ask one more time. Is there anyone here from the local school district? I don't want to overlook anyone. Is there anyone who wanted to speak that we didn't give an opportunity to?

I think we're ready to move on to PEC commissioners' questions, so if the founders could come back up to the table, please. Again, I would ask that you use the microphone so that all of us can hear and the reporter gets the official record correctly.

Commissioners, you've heard the presentation. Do you have questions? Commissioner Gant.

COMMISSIONER GANT: Madam Chair, members
and founders, it may seem we're getting picky, but we



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    really need to know what's going on. Page 5 of your
                  This is goal indicator No. 1,
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    application.
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    Commission of the School. It indicates that students
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    and faculty will all have to take a BMI; is that
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    correct?
              MS. RODE:
                         Yes, it is.
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              COMMISSIONER GANT:
                                  There is no state
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    requirement for that.
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              MS. RODE:
                         There's no state requirement?
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              COMMISSIONER GANT: No, there is not.
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                                And certainly if it's
              MS. RODE: Okay.
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    within this application, we have stated repeatedly
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    that we will abide by all state and federal laws.
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    if there is something that is prohibiting us from
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    including them in the health environment of our
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    school, then we can address that. But the intent, of
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    course, was to include them in the -- not necessarily
    the data, but in the culture. So we wanted to make
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           And honestly, it's already changed their
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             They have already changed. Maybe we have to
    habits.
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    separate the data, if that might be an option, but
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    certainly we will abide by whatever the state law
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    requires.
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              COMMISSIONER GANT: Madam President and
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   members, the way I read it is it's part of the
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indicators for your mission, so it is something that
we would probably be looking at as something that
would be graded, if you want to use that term. So
that's why I bring it up. I also know that in some
instances parents and kids, students and faculty
were -- in some schools, this has really caused a lot
of problems because it just makes some students stand
out where they don't want to be stood out.

And also, it's an indication that you're going to include them as part of the 90 percent of the students and faculty on Page 5. Your BMI will be considered. Faculty, you're going to do that for your staff and make them meet certain standards?

MS. RODE: If it is allowed by law, it will improve our culture, and it will improve their capacity to teach, and it will improve their health, which I think are overall very good goals for any kind of school.

COMMISSIONER GANT: Oh, I understand the health. When you get to my age, you begin to worry about it.

MS. RODE: And just so you know, as far as BMI and charts go, there are different ratings for age and health, and so it's not a one size fit all type of formula. So there are very easy ways to



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accommodate someone who needs a knee replacement or has some health issues that might affect their BMI score as well as athletes. We have an Olympian who trains with us that won the Silver Medal in Japan, and she trains with us regularly, and she's nothing but muscles and bones. So there's a BMI index for someone who is extremely fit as well.

number, but it was indicated, I thought, on Page 8, but maybe not, it states, "In addition, 90 percent of graduates will," four letter word will, "earn acceptance into post secondary institutions." That's one of your goals. That's one of your measurable goals.

MS. RODE: Right. That's correct. And that would include a junior college or any post secondary education. So a junior college or anything that would apply to skills training. So any post secondary.

COMMISSIONER GANT: What if the student says, No, not me, I'm not going to post secondary of any kind. I'm not going into the military. I'm just going to go out and work.

MS. RODE: What it does say is that they
will be accepted. It doesn't mean that they will



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1 attend. COMMISSIONER GANT: 2 That's part of their 3 grade? 4 MS. RODE: Correct. That they will be 5 accepted, that they have to apply and be accepted. 6 COMMISSIONER GANT: What I'm saying is, 7 applied and accepted to an institution? 8 MS. RODE: Correct. 9 COMMISSIONER GANT: And that's what you're 10 going to be graded on, whether they are accepted or 11 not? 12 MS. RODE: Correct. That is our goal. 13 COMMISSIONER GANT: In your application, 14 you talk in several places about the online learning, 15 the curriculum, online curriculum. But nowhere, at 16 least I didn't see it, my old eyes did not see, who 17 are you buying it from? 18 MS. RODE: In the application, we did say 19 that it would be going out to bid. So we have 20 already contacted four different companies that have the curriculum that would meet our needs. And then 21 22 based on their bid when we put it out for an RFP, 23 which was stated in the application, that it would be 24 put out to a competitive bid, then we would decide based on the price and the specifications of those 25



online curriculum.

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2 We did also state within the application 3 that we would not seek out any kind of curriculum that did not meet the New Mexico State standards or 5 the Common Core standards that we are required to abide by. Within the packet that I had for you 7 today, I included a sample letter from one of the companies and also a course listing for New Mexico 8 9 State standards that they have available, that they 10 are aligned with.

COMMISSIONER GANT: Have you mentioned any of those companies by chance?

MS. RODE: The one that actually sent me the paperwork was called Edgenuity. They used to be called E2020. And there's another one. GradPoint was another one that we had contacted. But there was a total of four that we had looked into so far.

COMMISSIONER GANT: I'm glad I didn't hear K12 Connection. That's all I'm glad of.

I'm kind of looking at your budget. I didn't kind of look at it. I did look at it. I'm going to keep this to a minimum because I tend to ask too many questions. On Line 319 of the budget, Function 1,100, Object Code 53,414 says \$90,000 for professional services, but that's all. What is that



- 1 \$90,000 specifically for? It's all five years.
- 2 MR. VIGIL: So Madam Chair and Commissioner
- 3 | Gant, can you tell me what the function number was?
- 4 | Is that Function 2,500?
- 5 COMMISSIONER GANT: Hang on a minute. Let
- 6 me find it. It's Function 2,500, Object 53,414.
- 7 MR. VIGIL: So that is the budget that's
- 8 | set aside for -- Function 2,500 is your business and
- 9 IT services and state chart of accounts. So for that
- $10 \mid 53,414$ is professional services. The \$90,000 is for
- 11 | business management, IT services, STARS reporting and
- 12 | those type of services.
- 13 COMMISSIONER GANT: So what I'm hearing,
- 14 Mr. Vigil, is one 50,000 for you; is that right?
- MR. VIGIL: Approximately, correct.
- 16 COMMISSIONER GANT: So why are we
- 17 | contracting STARS? Are you doing the STARS
- 18 | reporting?
- MR. VIGIL: We would be contracting some of
- 20 the IT services and some of the STARS. So no, we
- 21 | would not be doing that. When we were putting
- 22 | together the budget for the school, we were trying to
- 23 | align the budget with what was being brought to us.
- 24 | So at this point, for this purpose of this budget, we
- 25 | would be looking for a service provider that would



provide the IT services and STARS reporting so that the it would be correct according to Santa Fe.

COMMISSIONER GANT: I must admit, Madam

Chair and members, this is the first time I have

heard of anybody contracting STARS. I'm serious. I

just never had heard that before.

CHAIR SHEARMAN: Well, I have to tell you that I have a friend who contracts to do STARS reporting for several small school districts.

10 COMMISSIONER GANT: All right.

MR. VIGIL: Madam Chair and Commissioner

Gant, there's a group here in Albuquerque that

contracts with 72 charters and 20 some districts for

STARS.

COMMISSIONER GANT: Frankly, that's just my opinion, put it on the record or not. I just think the school should be doing it because that belongs to them, not to a contractor. So that's my opinion.

On your Line 330, Function 2,500, again, supplies, Object Code 56,113, software \$18,000. What are you buying for \$18,000?

MR. VIGIL: Madam Chair and Commissioner

Gant, all schools are required to have a financial software system that's compatible with the State of New Mexico's operating budget management system. So

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- 1 approximately \$10,000 of that is for that software.
- 2 | It's a license basically. School districts use a
- 3 different system. Charter schools are using a system
- 4 | called AptaFund. That would pay for Aptafund.
- 5 And in addition, the additional \$8,000 is
- 6 | for the student information system which maintains
- 7 | the STARS information, and that's called Power
- 8 | School, Power Max. There's different versions.
- 9 There's about three or four different providers.
- 10 | That usually runs about \$8,000. So that's what that
- 11 | would pay for.
- 12 COMMISSIONER GANT: All right. My last
- 13 | question because I don't want to hog this floor --
- 14 | and I'm tired of talking, I've been talking too much
- 15 | today -- on Line 57, Function Code 1,100 --
- 16 | correction, 1,000, Object Code 56,112, textbooks,
- 17 | \$40,000 a year.
- 18 MR. VIGIL: Madam Chair, Commissioner Gant,
- 19 | what we have done with the budget initially was
- 20 | because the school will not have its planning grant
- 21 | money, this would be a way -- the school will be
- 22 receiving funds of 14,000 which is the instructional
- 23 | materials allocation. However, that is not adequate
- 24 | in itself to provide the textbooks, whether it's
- 25 online or whether it's actual textbook for the



school. So what we have done is we used the 1 2 operational fund to supplement the instructional 3 material fund. And so this money will be taken from 4 operational to pay for those textbooks, whether 5 they're online or actual textbooks. 6 COMMISSIONER GANT: All right. My last 7 question, I promise, Madam Chair and members, your 8 facilities, who owns those facilities? 9 MS. RODE: The nonprofit owns the 10 facilities, and they are under a real estate 11 contract. 12 COMMISSIONER GANT: Okav. Thank you. 13 CHAIR SHEARMAN: Other questions, 14 commissioners? Mr. Bergman. 15 COMMISSIONER BERGMAN: Thank you, Madam 16 Page 3 of the application right at the top 17 where it talks about the mission specific indicator, 18 you see in big print the word academics. 19 yourself mentioned academics numerous times in your 20 talk, and yet the application asks you to put forward two specific mission indicators, and neither one of 21 22 them has anything to do with academics. The second 23 one says you're going to keep your kids on track to 24 graduate. PED assumes that every school in this 25 state is doing everything they can to keep their kids



on track to graduate.

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So my question would be, since you did not mention academic, you have no academic goals, how am I supposed to tell as a commissioner exactly what you're doing in the area of academics, how well are your students performing, and are they actually performing academically?

MS. RODE: Right.

9 COMMISSION BERGMAN: Would you address 10 that, please?

MS. RODE: I will definitely address that.

And I appreciate that because what it shows is my inability to communicate how academic that mission specific goal really is. And what I want to start out with is that in order to come out with an individual student's taste or their progress towards graduation or what is expected of them upon graduation, they meet with their stakeholders upon

admission or registration into SAHQ Academy.

When they establish what their goals are academically, which typically you don't do when you sign up for high school, you don't go in as a freshman and tell them what you want to do after high school and then build an education based on that goal, but what we do is that we actually take the



individual, take their past performances, take what their goals are, take what their capacity is, and we build an education specifically designed for them. So the trajectory that one student might take might be very different than another student might take. In a normal school environment, you might meet with a teacher at the end of each semester and go over a plan that has really no teeth in it. And I've done this over and over and over with my kids at their schools, and basically, it's called a next step plan, and it's performed by a teacher that doesn't -rarely knows them, that doesn't know their academic performance, doesn't have any intellectual investment into that student. And it's simply a box to check. The way our system works is that once you

set their graduation goals, then you set a map, a course map for that person, and you set the lowest acceptable standards in order to meet that goal. So when you have a student's trajectory and then that student is assigned to a success coach, their team, that success coach is held accountable on a daily basis to make sure that that student is meeting their academic goals every day, and so that they are staying on pace, that they're getting the grades, and they're also resourcing the necessary support either



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to remediate or to accelerate. So you might have a student that is doing very, very well and needs to be fed more or needs the reins let go and let them just go, or you may have a student who came in maybe from a school that didn't grade them properly or according to their actual capacity, and you need to make an adjustment.

So the benefit about a school like ours, being small and being very relational is that we can pivot. We can make very quick turns with a student where you can't do that in a normal school. academically, when you have someone who is being encouraged and monitored and held accountable on a daily basis, basically technology wise it's called realtime, when they're being held accountable in realtime, you don't lose any space in educating them. How many kids do we know who are undereducated? just that they're not educated, not the kids who are dropping out, but who are undereducated because we couldn't meet their needs. They might be bored in They might not be pushed when they could. They may just ride the line so they can play football. And they can -- they never really meet their potential.

So this really is the only way that you can



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meet an individual student's needs academically. It is the most rigorous academic goal that we could have because we are not putting all of our students into a box. We're not saying that this is our graduation requirement, and by the way, we'll check the first semester of your senior year to make sure you're on track. We are from day one making sure that those students are where they need to be individually, and we are giving them the encouragement, the tutoring, the attention, the support, sometimes a kick in the rear to get them to go where they need to go. So as far as an academic goal, this is the most stringent and academic goal that we could come up with as a group.

good, excellently said. We still have to have something in writing that allows us to make a decision, Are you really reaching your kid? And I'll just say this. It's ironic that I am so adamant about academic goals now because when I was in high school -- and believe it or not, I was in high school some years ago -- I had one goal. I didn't have any motivation from anybody else. And my one goal was to get out of high school as quickly as I could. So you're going to have students that think that way. I



assure you every school in this country has got kids
that think that way. They're not getting the
motivation either at home or in the school to perform

academically. I know because I was there.

So you have to motivate those kids. You're going to have to do it, and you're going to have to have both an institutional goal or goals that you can say, Guys, this is what PEC expects us to do academically, and we have got to do it. And as you have said, every one of your students is going to have to have individual academic goals. And I'm not seeing this in here. I'll tell you. You've got a plan, but I didn't see it in there. You could have done a thousand page application, and we're trying not to do that either, so we have streamlined this process. But it's something that I want you to at least think about. It's got to be thought about.

And I have had numerous discussions with Mrs. Pahl's predecessors in the CSD about this very thing, and that I wish more scores — the two that's required by Senate Bill 446. I wish the legislature set 10 goals as far as I'm concerned, but they didn't. They didn't ask my input when they did the bill. But I would have hoped that you would have at least put some reading and some math because you're a



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charter school.

Myself, Are they doing an athletes' training camp or are they doing a charter school? This is a charter school that you're applying for, not an athletic thing. I know that's your make-up. I understand that's in your mission, but every charter school is academics. That's what's important in a charter school, and athletics come second. Would you like to address that then?

MS. RODE: I would. And thank you very much. And I think there's a little bit of a focus difference. And I think that what you're focusing on is the numbers at the end of the road whereas from a coaching perspective and a team perspective, what we focus in is on the practice, and the end result is a natural consequence of what you do in practice.

So the English, the math, the science, all of the core courses which we focus on primarily, and that's demonstrated in our application, is that core fundamental foundational knowledge that we build on and we go deeper into. But the natural consequence of maintaining a daily rigorous schedule, addressing pace on a daily basis, ensures that those outcomes at the end of the road are achieved. It's when you



focus on the end of the road that you lose sight of the day-to-day steps. So a coach doesn't go in and say, My goal is to win 30 games. Their goal is to prepare the athletes to win 30 games. If they don't prepare practices properly, if they don't teach the skills needed on a regular basis, the kids can't show up at the end of the season and perform. So we take the focus away from the end result and we put it on to the daily character, the daily responsibilities. And not only is that responsibility put on the students' shoulders for their performance, it's put on the teachers' shoulders to make sure that they are -- have a controlled group. They don't have 200 students they have got to see and be responsible for. It's a controlled group. And they are held accountable for the performance of those kids. So I think you and I are saying the same You and I have the same goals and the exact thing. same purpose and the same vision, but your focus is at the end, and my focus is on the day-to-day,

exact thing. You and I have the same goals and the same purpose and the same vision, but your focus is at the end, and my focus is on the day-to-day, minute-by-minute instruction that's going on. It creates the same result. I mean, the same result is what we're after, but it's just the focus of where we're putting those mission specific goals. Because if we don't hold ourselves accountable on a daily



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1 basis, at the end of the road you go, What happened? Why didn't we graduate 90 percent? Why didn't 90 2 3 percent go to college? You can't figure that out from the end. You can only figure that out from 5 where you are right now and being a small school making those adjustments to meet the needs of the 7 students today, not next semester or next year. 8 COMMISSION BERGMAN: That's perfectly 9 valid. The reality of the real world, though, is 10 that if you are approved as a school, in five years, you will come back and sit there again and be asking 11 12 us to renew your charter, and then the end results 13 based on those goals is what we're going to judge you That's the sad fact of the real world. It's not 14 on. 15 how you got there. It's not what you did in It's those bottom line final results. 16 December. 17 That's what you're going to be judged on. So that is 18 a part of the equation. But I understand what you're 19 saying. 20 Let me switch gears here. 21

MS. RODE: Sure.

COMMISSION BERGMAN: Commissioner Gant touched on it just briefly. You talked about online learning, but later on you mentioned in at least two places blended learning. Now, nowhere in this



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application -- maybe I didn't see it -- what is your
mix of online learning and what's going to be your
face-to-face, brick and mortar school teaching? Do
you have a percent?

MS. RODE: It's 100 percent brick and

MS. RODE: It's 100 percent brick and mortar as far as the kids being at school. You know, we have -- our day is from 7:00 a.m. to 5:00 p.m. So 7:00 a.m. to 5:00 p.m. is the academic day which blends also the sports training in there as well as the online learning and the tier two which is the high dosage of tutoring and the dynamic grouping and all of that. So when you're talking about a blended model -- and that is actually in our mission, and it's in our vision, and it's explained really throughout the entire academic portion of our application is that it's three tiered.

So for example, a student would come to school, they would have physical training, they would meet with their academic team. They would go to a computer lab, do their foundational work. They would meet with a teacher for small dynamic groupings.

They would meet with a group to do a cross curricular project. They would have lunch. They would maybe go to a nutrition class. And then at the end of the day, they would have a sports class. So that's



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something that -- it's all contained. And what it is 1 2 is that when you do online learning, it's very 3 completion based. It's not complete. It's check the box, I got it done. And so what we're doing is that 5 we're taking that two steps further. And so we want them to get the online learning done so they have a 7 basic fundamental understanding of the subject But the next step is to interact with 8 9 someone intellectually and to really dig deeper in 10 that knowledge and teach them something. 11 And I think I'll let Coach McAfee speak a 12 little bit about his tools that he uses in a 13 classroom to really get to a student individually. 14 MR. McAFEE: Mr. Bergman and commission, I 15 want to really emphasize -- I know you brought up the 16 academics, but we're really here because of the 17 student part. We were going to rename this Student 18 Scholar Athletes Head Quarters Academy. I've been 19 doing this for 37 years. Every person we've picked 20 here have been the top teacher at these schools and 21 have been department chairs. 22 So let me explain how that would work.



Every day the student would come and they would have

digital delivery. One of our founders, who is not

here teaches at the Albuquerque Academy, calls it

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1 meat and potatoes. What we don't have at some of 2 these schools -- we have 35 kids in a classroom. 3 the time you introduce the lesson and they go through it, bell rings, you don't have time to go back and 5 see if the kids got it or not. The way we have it set up, the digital delivery will be ongoing 7 throughout the day, if you can visualize that. 8 from there, our job, the teachers will, we call it, 9 pull-out sessions. This will be going on all the 10 Percentage is, we're going to say all the 11 It's blended. It's going on all the time. time. 12 And what we'll do -- and this is what's unique about 13 us -- we love the rapport with the kids. And that's 14 why we all have been doing it over 37 years. 15 very important, not just the textbook. The kids need 16 to know that you care, and you're in it with them. 17 What we're going to do when we pull them out, we're going to do a seminar, and there will be 18 19

out, we're going to do a seminar, and there will be 10 kids sitting, Hey, we are talking about the Battle of Blue Run today. They're working on the Civil War section. But our social studies teacher will be pulling kids out like a lab. But instead of saying we're going to do lab, we will be pulling kids out, set up, organized. We have a chart here that she will submit to you what a day looks like. And every



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1 day, our class will be blended all the time with 2 digital delivery and face-to-face. So therefore, it 3 could be a lab looking at the microscopes in biology. We could have a pull-out session for the math, people 5 who are going through statistics, but they're going to do it in small groups to make sure the kid knows 7 that we're there helping them, not just walking 8 around saying, Did you get that? Okay. I'll keep 9 That's what happens now. We're not going moving on. 10 to allow that or we wouldn't be a part of this. Every day there's digital delivery going on, and 11 12 that's what we call the meat and potato part. 13 From that part, there's going to be a 14 direct one-on-one relationship with our kids that 15 we're working with them. It could be a seminar. Wе 16 are calling them seminar, kind of like what we're 17 doing right here, round table discussion group. There could be a lab going on, or we have what 18 19 Charlotte has been mentioning, dynamic grouping. 20 That's different. See, in our high schools now, we have done it through the time when we pull out and do 21 22 a project, it's 10 juniors in the same class. 23 Dynamic means in our SAHQ Academy, the students that 24 really are interested in a certain aspect are going 25 to have different projects set up. Ninth graders



will be working with tenth graders or eleventh 2 That's what we mean by dynamics, always 3 It's not stagnant with the same kids doing moving. the same thing. You do the work and I'll copy. 5 when the project comes up at the end, we have what we call something called a round table. They're going 7 to come in with their project base project, and they will sit down and discuss it and tell us about their 8 9 project.

So the blending part is we're taking all aspects of all the research that's been what's the best for kids retaining and educating them, we are taking the information. And now I love the digital delivery now because before we were limited. We were the information person. But now, they can get a lot more information than we can get, go, seek. that's digital delivery. We can enhance and extend the lesson. But they still need that one-on-one to see if they understand. Let's apply it now. That's where our goal is coming from. We're going to work with that. And that's what coaching is all about. Hey, if you can't -- you're having a little trouble with your curve ball. We'll take the cannon and throw it and work on that aspect with you, and the others can keep on moving.



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              So that's what we're going to do.
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 2
    she said basic needs. I think the one thing that
 3
    really needs to be conveyed, the parents are going to
   be involved with this. We sit down with them and set
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    the goals with what we call the stakeholders and the
    lowest standard accepted.
                               I want my student to go to
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    Harvard, so I want them to be 80 percent.
                                               So we're
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    going to make sure that they learn at 80 percent.
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    That's the minimum standard we accept. We'll shoot
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             But you know that any time you aim high, if
    you aim real high, you're a little -- you don't hit
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    quite as high, you still get a pretty good goal
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    because you're pretty high.
                                 Instead of perfection,
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    you get excellence. So that's what we're trying to
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    push with all these kids, that idea.
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    something the families came up with at SAHQ,
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    motivating kids. That's where we come in.
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    that's it.
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              CHAIR SHEARMAN:
                               Are there other questions?
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                                   I've got a couple, but
              COMMISSION BERGMAN:
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    I'll step back now and let some of the other
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    commissioners jump in here.
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              CHAIR SHEARMAN: Commissioner Toulouse.
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              COMMISSIONER TOULOUSE: Thank you, Madam
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            I've had experience with grandson and digital
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1 learning, and he does not do it. He can look at a He can answer 2 screen and go through the whole thing. 3 all the questions. And this is a teenager. there's no retaining it. And sometimes they're the 5 right results, and sometimes they're not. And so I'm concerned when you get students who do that. I mean, 7 they're diligent. They're sitting there, and they're How are you going to know, since you said 8 doing it. 9 you're not going to be on them all the time about it, 10 that they have actually internalized it here so they can go to one of your round tables or one of your 11 12 one-on-ones before you're four or five weeks into 13 something and they looked at four or five weeks of 14 screens and punched a lot of buttons in? I learned 15 not off a screen. I learned individually. I mean, I 16 can work on a computer, but I've read the studies, 17 too, that show that you retain more information when 18 it's not on a screen backlit coming at you. 19 would like to know what your plans are for those 20 kids. 21 MS. RODE: That's a great question because

there are different types of learning styles for kids. One of the wonderful things about technology is that it creates realtime data. And so it's not something that you can let a kid go by for five



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weeks. We just had this long discussion about as far as a daily monitoring of their progress towards graduation. What online learning does is it provides that summative and formative assessments to the teachers in realtime. And what realtime means is right now, like when they're doing it, when they're online doing the learning.

So when you have a minimum acceptable standard that is set for a student, if your son or your grandson has an intellect to be a B student, and they're really struggling with this online learning, then we can adjust the percentages of material that they get based on their performance and online because we get immediate feedback. If they're just simply getting stuck at a certain topic or they're losing their attention, then we can address those needs. But those are something that we get in a realtime world.

So you can't really get that in a classroom because you're dealing with 30 kids, so you can't connect with each student and really know what's going on inside their head and what their questions are, what their struggles are. But with digital delivery, it's automatic because technology is so amazing that you can actually get that immediate



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feedback and meet their individual needs right now.

So I hope that that answered your question.

3 | COMMISSIONER TOULOUSE: Well, in a sense,

4 | but I'm not going to take everybody else's time. But

5 | I do have a concern that there is a group of students

6 out there, and they may or may not be getting it day

7 to day. But are they retaining it? Are they using

8 | it? Are they, six months from now when they're on to

9 | another unit, remembering what they did before and

10 | applying it? And that's where my concerns are.

MS. RODE: Excuse me. I'm sorry.

12 COMMISSIONER TOULOUSE: I also just wanted

13 | to point out, I know you have an athletic focus and

14 | that's what you're doing, but athletics and sports

15 and coaching are not the only way to build team

16 | building with people.

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MS. RODE: Sure.

18 | COMMISSIONER TOULOUSE: And I think the

19 | team is much more important than the final outcome.

20 | As you say, you try to win, but you don't. But it's

21 | that team that I think is important and a lot of

22 | people today don't have. And I would rather have an

23 emphasis on team rather than the coach and the

24 | athlete kind of thing as opposed to a team and a team

25 | leader and team builder. That's my personal thing.



So that was just a comment.

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And on the other, it was a comment, too. I just think that it's something that you need to think about, that there's short-term learning and long-term learning. And a lot of what you're dealing with on the digital basis and what you're talking about is more the short-term.

MS. RODE: Right. And that's why we don't leave it at the digital delivery. Digital delivery is the first tier of our educational plan. have the digital delivery, which is the foundational knowledge, and then like you said, because that's very important to us, and most kids are like that, most kids do not get what they need out of just a They have to dig deeper. computer screen. So that's where our second tier comes in. The teachers do pull out a student like that and interact with them either through remediation or acceleration. And then something that we haven't mentioned yet is the third tier of then you take that knowledge that they learn and you teach them how to apply it to real life.

So we absolutely agree with you that digital learning is not the end-all and not self-contained and is harmful, I think, to a lot of kids if you do it in isolation. And so that is not



part of our plan, and it is not what we are about at SAHQ Academy. We don't just leave them to their online learning and then let them go.

COMMISSIONER TOULOUSE: Thank you.

CHAIR SHEARMAN: Thank you.

COMMISSIONER PARKER: Madam Chair and commissioners, I am intrigued by this idea of athletics being integrated into more of a classroom environment. However, I guess this is more of a comment than a question. As far as this preliminary scoring goes, there was a lot of points left on the table. And so you had mentioned that -- for something else that it may have just been the fault of you not expressing yourself as well as you should have. I'm kind of curious if it was just across the board or if there's areas that you think that the application is large. So I guess I'm not really looking for a case-by-case scenario, but more of an idea of why was there that big discrepancy.

And then also, the concern that

Commissioner Bergman had about the measurable codes
on there. I realize that you're doing a semester
case evaluating and making sure the kids were on that
graduation path or career path. How are you going
to -- what are you using to measure that in terms of



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are they going to the classes or are they getting their grades? But what is your measurable -- what is your --

MS. RODE: Well, I can deal with a couple of those. First of all, as far as the application goes itself, we have over 200 years of teaching experience and understanding of rubrics and going through an application. And we really did feel as though the way that the application was reviewed in a sense sometimes left us wondering whether or not they put together one section with another. For instance, they said that we didn't mention our teachers on the overall chart. And when we name our teachers, success coaches and the group of teachers or professional team, and we put that on there, and they don't recognize it and count it off, it makes it difficult for us because we -- it was very repetitive. But when you have a rubric that you're trying to meet in every single section, so you're to make sure that you repeat yourself over and over and over and over again through the entire application. And so sometimes we felt as though maybe we didn't repeat ourselves with the right material even though it had been mentioned earlier in the application and it wasn't repeated in that specific area.



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As far as the financial portion of it goes, which we scored very low, in conversations with them since then, they have a very high opinion of our financials. In one case, they said that we didn't put ELL on the budget. There's no line item for ELL on the budget. And so what we did is that it is part of the methodology. It's not a line item item.

One of the other concerns that they had was that we have a merit pay that is part of our salary base, but they said that we didn't put that in our But what happened with that is that because budget. there is no line item for -- merit pay is not considered to be salary, and so there's no line item for you to put the additional income on the budget. And so what we did is we estimated our salaries very high. So we put our average salary at \$50,000. so in order to project to simplify it, so that we're not getting into dollars and pennies on our budget, but to have a very conservative view of our budget and to estimate those salaries high, but to make sure that we ensure that we have the money available to have the salary schedule that has already been The salary schedule that we submitted has already been approved by the PED.

And so it's something that, I think, when



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1 you have different groups of evaluators evaluating different applications, one group might pick this out 2 3 of this application and not pick that out of that application, which I think happens sometimes, and 5 then you don't have really the opportunity to When you have an innovative program, we 7 spent a great deal of time explaining our academic 8 program just now, and yet because it's unfamiliar, 9 it's not being understood even though it's innovative 10 and where we have just explained it, there's certain aspects of it that still need to be dug into by 11 12 certain individuals because it is new. 13 And so I think that may be where we have 14 lost some of our points is that it wasn't -- we 15 spent -- I spent four years on this. We have spent 16 months and months. And they all are very good at 17 reading and editing and understanding. And they're 18 That's all they have done for 35 years, teachers. 19 and so --20 CHAIR SHEARMAN: You're running short on 21 time.

MS. RODE: I think that's enough. What was the second question that you had? I'm sorry.

COMMISSIONER PARKER: Just as far as the evaluation to make sure the kids are meeting those



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goals, how are you measuring that exactly?

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MS. RODE: The measurement is like what

would be an IEP. Each individual student has their

course map. And so when you have an IEP, it's very

measurable, and you can every semester be able to

measure where that student is in regards to the goals

that are on the IEP.

So that's the best correlation I can make because when they meet with the stakeholders at the beginning and you set that course map, then you are guaranteeing that they are meeting those daily goals to be on pace. So it's the pacing that determines whether or not they're meeting those goals, and then you determine that at the end of the each semester. If they have completed their course work at the grade level which is their minimum acceptable standard on time, then you know that they're on pace to graduate on time. So it is very measurable.

CHAIR SHEARMAN: Let me ask a couple. I know we're running short on time. You mentioned your merit pay, and I'm looking at your salary schedule for merit pay. You-all are teachers, or many of you are teachers. Have any of you been rated highly effective? Anybody highly effective by the current system? One.



MS. RODE: We only have two in APS, I think.

CHAIR SHEARMAN: My concern is, this is a really new system of rating. It has many, many questions around it. Lots of people are very upset by it. Some say the data didn't get put in right. Some say the data got put in right. What did you do with it? I would hate to see you — truly if you're going to do merit pay, I would hate to see you base it on this system until this system is more proven. That's just my concern, just my concern. A word of caution.

MS. RODE: I believe how that is stated is that it's not up to the states. It's up to the administrator. It's not the state who rates them. It's the administrator who rates them in regards to their rating within our school.

CHAIR SHEARMAN: Not the state rating?

MS. RODE: Not the state rating, and that's how the merit pay is valued. And I can tell you that as somebody who wrote this application with an amazing group of people, I feel their pain when it comes to an evaluation. I really do. And I've heard

CHAIR SHEARMAN: It's a tough situation.

It's a tough situation.



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1 Let me just ask you a hypothetical question. If

- 2 Mr. Vigil and his group went away today this
- 3 afternoon, do you understand the budget? Do the
- 4 | founders understand? I don't want Mr. Vigil to
- 5 answer. I want you to answer. Do the founders
- 6 understand the budget well enough to carry on without
- 7 Mr. Vigil or someone like him? How well do you
- 8 | understand this budget is my question.
- 9 MS. RODE: I think that we understand the
- 10 | budget as well as we can being non CPAs and being
- 11 | very committed to study and to capacity and to fiscal
- 12 responsibility. I think that it is necessary. I
- 13 mean, listening to just the hearing before we were
- 14 | here and having nobody speak but a lawyer, that it is
- 15 | very important that you have people on board who are
- 16 very experienced and knowledgeable about their
- 17 | portion of compliance.
- And so I think that it's important for us
- 19 | to understand it at the level in which we can, but I
- 20 | also think it's important to have those people on
- 21 | board both in the principal position, on the board of
- 22 directors, and in the financial management that are
- 23 experts.
- 24 CHAIR SHEARMAN: Just again a word of
- 25 | caution. A lot of schools get in trouble with their



finances, and it's because in many cases the board does not truly understand what's going on.

3 MS. RODE: Sure.

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CHAIR SHEARMAN: So if you rely 100 percent on Mr. Vigil or on someone like him, or group, and just it's all going well, it must be fine, it will come back and bite you.

MS. RODE: In our application, we did state very clearly that that was a qualification for the principal, and it also was a qualification for a board member. So that not only do we have the expertise, but we have the checks and balances.

CHAIR SHEARMAN: Good.

Now, I do have a question for Mr. Vigil.

On the totals, on the year totals, year three is \$2.4 million, and it's 250 students. Year four, \$2.035 million, and the same amount in year five. Why does it go down in year four and five?

MR. VIGIL: Chairman Shearman, what happens is with the funding formula, once you reach certain plateaus, you lose your small school size, you lose your growth, so you have a tendency to plateau in your revenue numbers.

CHAIR SHEARMAN: So it's the growth?

MR. VIGIL: Yes. So it's the way the





formula factors come out.

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2 CHAIR SHEARMAN: Sure. You said you were
3 going to have computer labs, and that's where the
4 students are going to do their online work. Where is

5 that in the budget to buy those computers?

MR. VIGIL: Madam Chair, what we have done is we put in for supply assets, I believe in Function 11,000 and 1,000 -- I'll have to look up the number -- 332, there is money set aside for -- the state calls it supply assets. And those are the computer labs because each one is under \$5,000. It's the way the state has us account for them.

CHAIR SHEARMAN: Okay. I'm not going into this a lot. Are your teachers going to be paid for the extra hours they work per week? Because you're saying 40 to 50 hours per week for teachers. Is there some formula in there that if they actually are required to work 50 hours, they're going to get paid more?

MS. RODE: What we have set up is -- I don't know if you're familiar with like Pappas where they have a dance school, and so you have different people come in to fill in different parts of the day as far as contract work. So the teachers are not there necessarily from 7:00 a.m. to 5:00 p.m.,





1 although coaches a lot of times are familiar with 2 having practices before or after school, and they 3 receive a stipend for that work. There will be stipends made available depending on what their roles 5 and responsibilities are. But the main instructional hours for the course work they have are between 9:00 7 And so a lot of the other types of activities that we do are before and after and will 8 also utilize contract workers that is noted in the 9 10 budget as well. 11 CHAIR SHEARMAN: Okay. Thank you. I have 12 to say I like the idea of this school. I'm not an 13 athlete. You can tell that by looking at me. But my 14 children were. And I think you struggle with finding 15 a place for each individual child. Of course, in 16 Artesia, you go to one school. But you have the 17 super student who also wants to be an athlete, and of 18 course, they take care of themselves. They balance 19 just fine. You have the super athlete who says, I go 20 to school, I'll pass every one of those classes. 21 I'll do all that work so I can play football, and 22 I'll play baseball to fill the time until football 23 comes back around. 24 So a school like yours, I think, would 25 speak to those kids who really, really are so



1 involved in athletics that whatever it takes to be

- 2 | involved in that athletic situation they will do.
- 3 | And so, if they get a good education just sort of,
- $4 \mid \text{it's, Oh, by the way, yea, that's great.}$ It's not as
- 5 | easy as it sounds, and I know it's not. But I like
- 6 your idea. There may be a few bumps in the road.
- 7 | There may be some bumps in this application, but
- 8 overall, I really do like the idea. I think there's
- 9 a group of kids out there you speak to.
- MS. RODE: Thank you.
- 11 CHAIR SHEARMAN: I like it. Other
- 12 | questions?
- 13 COMMISSION BERGMAN: Does anybody else want
- 14 to say something that hasn't had a chance yet? This
- 15 | is more informational than a question. I noted at
- 16 least twice in the application you stated you're
- 17 | going to weight your enrollment towards eighth
- 18 graders. You can't do that statutorily. You have to
- 19 accept all applications because you can't tell ninth
- 20 or tenth graders, Well, we're taking eighth graders.
- 21 | I just want you to be aware you can't. Up to your
- 22 cap, you have to accept all applications. And if you
- 23 | go over your cap, you've got to do the lottery, which
- 24 | you understand.
- MS. RODE: Sure.



1 COMMISSION BERGMAN: So as much as you 2 would like to weight your enrollment towards eighth 3 graders, statutorily you just can't do that. 4 MS. RODE: Thank you for that information. 5 COMMISSION BERGMAN: Thank you, Madam 6 Chair. CHAIR SHEARMAN: Thank you. 8 COMMISSIONER PARKER: Madam Chair and 9 commissioners, you remind me of something, and I want 10 to bring it up at least once every time we meet is 11 the minimum instructional hours. A lot of schools 12 will hover around that minimum. And some people have 13 heard me say that that's the least amount of 14 education you can give a kid without breaking a law. 15 And so you guys are up around 14 or 1,500, somewhere Is that increased classroom time like book 16 in there. 17 stuff or is that athletic time, training? What's that increase consist of? 18 19 MS. RODE: Well, one of the things that is 20 wonderful about having a school like this is that 21 learning is integrated into the sports. So we have 22 basketball coaches who will teach trajectory or 23 percentages or whatever we're doing inside our 24 building is going to relate to learning. So when 25 you're talking about instructional hours, we also



have partnerships where we have what's called training table that isn't in the budget, but they're through partnerships that we had training table for additional tutoring at night, we have SAHQ Saturdays for additional support on the weekends.

We will encourage -- because of the online learning and the proximity our building is to CNM, we will also encourage students to be taking courses during the summer whether they be online or at the university. So we are very much in agreement that it's not about getting into the minimum, but it's actually about reaching the students' potential. And so encouraging that learning, but not in a way where you're just sitting a kid in a chair and drilling them for another hour or two a day, but you're actually using what inspires them to get them to want to learn. And that's what we're about. building is open year-round. We have programs for the community 12 months out of the year. And so it's something that we will stay engaged with the students on a year-round basis, and we will encourage learning opportunities for them.

Like the kids said here, during our summer program, our summer program goes from 9:00 in the morning until 9:00 at night. And we have some kids



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who are there all day long. And those kids also bring their work, and they do studies, and they have tutoring available to them.

CHAIR SHEARMAN: Commissioner Pogna.

the concept because I had three super athletic daughters, and that's when APS had real honest to goodness PE in schools, and they got a lot of track and so on. And then later on, they were in diving and swimming. But they would have to go to -- they would get up at 6:00 in the morning to go to UNM for the swimming pool or to Valley High School. And we lived way up in the Northeast Heights. And then they also belonged to -- at that time, there was an Olympic track club in Albuquerque.

MS. RODE: I was on it.

They just loved it and really worked at it. So they would get home late at night and go to diving early in the morning. There was no time for trouble.

There was never any time. They ate supper late and had breakfast, and that was it. It was just tremendous. Unfortunately, in high school, they didn't have athletics for girls. And so that's when they really enjoyed the track club. But it was



tremendous. And to this day, they are very athletic, and that's part of their lives. I love it. Besides that, they're also very good students.

CHAIR SHEARMAN: Thank you. Commissioner Gant.

members, you have online training or online education and whatever you want to call it. You're at school from 7:00 to 5:00 daily, and you have your computer labs and all that. Are you expecting students to do some work online at home?

MS. RODE: That really depends on them.

COMMISSIONER GANT: I'm asking you. Are
you expecting them? I don't care what the kids
expect. What do you expect?

MS. RODE: Right. Our expectation is that they stay on pace. So if they are not on pace, then they are required to do work at home or to have additional time at school, additional seat time that they have to stay on pace. So that goes back to our mission specific goal is that if you have a student who is really applying themselves and they are on pace, then their requirements at home would be less than if you have kids who are coming and spacing out in front of a computer screen and not getting the



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work done, and then their requirements at home would be a greater burden than those kids who are taking care of business.

COMMISSIONER GANT: With that stated, Madam

Chair, with that stated, and it is your curriculum,

not theirs, the students, what do you give them in

the way of hardware, software, so they can do their

work at home?

MS. RODE: It is our intent to meet the needs of individual students. So if there are students that have those needs for hardware, then we will assist them in doing that.

COMMISSIONER GANT: Does that include the internet connection?

MS. RODE: If that's what it takes. When it comes to coaches, you do whatever it takes to help those kids.

COMMISSIONER GANT: That's not in the budget, is it?

MS. RODE: For equipment, there is money in the budget for some equipment, but it's not for everyone. We do not have it in the budget. We also have a 501(C)(3) that we have already established at the beginning of this year called SAHQ Backers. So through that 501(C)(3), we would hope to be able to



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raise additional support to address the needs of kids. Within our program even now, we have kids from all spectrums of the socioeconomic world. And what we do is that money is never an issue.

I was also just asked to be on a board at Presbyterian that has to do with chronic illnesses and addressing chronic illness within the poor communities of our state and access to programs. So we are very sensitive to that and making sure that kids have access not only to the academic portion of it, but to those things that are going to make them healthy and those activities that are going to keep them healthy.

CHAIR SHEARMAN: Ladies and Gentlemen, it's almost 3:00, and we have another school coming up.

So unless someone has just an absolutely vital question, I would recommend that we call halt right now. We thank you-all very much for being here.

MS. RODE: Thank you.

CHAIR SHEARMAN: Let me just finish with my little instructions here, and then we'll take a few minutes break.

Any member of the public, including the applicant, may submit written input following this hearing. Written comments may be sent to the





1	commission with the DED website mailed or
Τ	commission via the PED website, mailed or
2	hand-delivered. The details and addresses are listed
3	on the handout at the back of the room. So if you
4	haven't picked one of those up, it's got a schedule
5	of our hearings on the front and the addresses and so
6	forth on the back side. Please make sure you
7	identify the school you're commenting on in the
8	drop-down menu if you're e-mailing. Please note that
9	any written input must be received by no later than
10	5:00 p.m. on the third business day following the
11	hearing on the application on which you wish to
12	comment. And for the SAHQ school, that would be
13	Friday, August 27, 2014, at 5:00 p.m.
14	I now say we are in recess for 10 minutes
15	until the next group is in. And we thank you-all
16	very much for being here.
17	MS. RODE: Thank you.
18	(The hearing concluded at 2:58 p.m.)
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1	STATE OF NEW MEXICO)
2) ss COUNTY OF BERNALILLO)
3	
4	REPORTER'S CERTIFICATE
5	I, Susan M. Hilton, New Mexico Certified
6	Shorthand Reporter, DO HEREBY CERTIFY that I did
7	report in stenographic shorthand the testimony set
8	forth herein, and the foregoing is a true and correct
9	transcription of the proceeding had upon the taking
10	of this hearing.
11	I FURTHER CERTIFY that I am neither employed by
12	nor related to any of the parties or attorneys in
13	this case, and that I have no interest whatsoever in
14	the final disposition of this case in any court.
15	
16	Susan M. Hilton
17	Susan M. Hilton BEAN & ASSOCIATES, INC.
18	NM Certified Court Reporter #108 License expires: 12/31/14
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25	Proofread by: LR



