| 1 | BEFORE THE PUBLIC EDUCATION COMMISSION |
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| 2 | STATE OF NEW MEXICO |
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| 9 | TRANSCRIPT OF PROCEEDINGS PUBLIC MEETING |
| 10 | VOLUME ONE December 10, 2014 |
| 11 | 9:00 a.m. Jerry Apodaca Building - Mabry Hall |
| 12 | 300 Don Gaspar Santa Fe, New Mexico |
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| 20 | REPORTED BY: Cynthia C. Chapman, RMR-CRR, NM CCR #219 Bean & Associates, Inc. |
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| 22 | Albuquerque, New Mexico 87102 |
| 23 | |
| 24 | |
| 25 | JOB NO.: 1769L (CC) |

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



| 1 | APPEARANCES |
|----------|--|
| 2 | COMMISSIONERS: |
| 3 | MS. CAROLYN SHEARMAN, Chair |
| 4 | MR. EUGENE GANT, Vice Chair MR. VINCE BERGMAN, Secretary |
| 5 | MR. JEFF CARR MR. J. TYSON PARKER |
| 6 | MR. GILBERT PERALTA MS. CARMIE TOULOUSE |
| 7 | STAFF: |
| 8 | MR. MATT PAHL, Interim Director, Charter School Division |
| 9 | MS. JULIE LUCERO, General Manager, Options for |
| 10 | Parents |
| 11 | MR. JOSHUA GRANATA, Assistant Attorney General, Counsel to the PEC |
| 12 | MS. BEVERLY FRIEDMAN, Custodian of Records and |
| 13 | PED Liaison to the PEC |
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| 1 | | I N D E X T O P R O C E E D I N G S | |
|----|------|---|------------|
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| 3 | 2 | Approval of Agenda | 5 |
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| 23 | | ATTACHED TO TRANSCRIPT OF PROCEEDINGS | |
| 24 | 1. 8 | Sign-In Sheets, 12/10/14 - 12/12/14 | |
| 25 | 2 I | Letter, NM AG/ Commissioner Carr,12/1/14 | |

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| 1 | THE CHAIR: Ladies and gentlemen, I call |
|----|---|
| 2 | to order this regularly scheduled meeting of the |
| 3 | New Mexico Public Education Commission. I would ask |
| 4 | Secretary Bergman for a roll call. |
| 5 | COMMISSIONER BERGMAN: Commissioner |
| 6 | Toulouse? |
| 7 | COMMISSIONER TOULOUSE: Present. |
| 8 | COMMISSIONER BERGMAN: Commissioner |
| 9 | Parker? |
| 10 | COMMISSIONER PARKER: Here. |
| 11 | COMMISSIONER BERGMAN: Commissioner |
| 12 | Peralta? |
| 13 | COMMISSIONER PERALTA: Here. |
| 14 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 15 | COMMISSIONER CARR: Here. |
| 16 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 17 | COMMISSIONER GANT: Here. |
| 18 | COMMISSIONER CARR: Commissioner Shearman? |
| 19 | THE CHAIR: Here. |
| 20 | COMMISSIONER BERGMAN: Commissioner |
| 21 | Bergman is here. |
| 22 | Madam Chair, you have seven members |
| 23 | present. You have a quorum. |
| 24 | THE CHAIR: Thank you. And I will let you |
| 25 | know that we have heard from Commissioner Conyers. |





| 1 | He has had some health issues recently, and his |
|-----|--|
| 2 | doctor advised him that it would be better if he did |
| 3 | not drive; so he will not be with us for this |
| 4 | meeting. |
| 5 | So we have seven Commissioners in |
| 6 | attendance. We do have a quorum. |
| 7 | Let us move on, please, to the Pledge of |
| 8 | Allegiance and Salute to the New Mexico Flag. |
| 9 | Commissioner Gant and Commissioner Parker. |
| 10 | (Pledge of Allegiance and Salute to the New |
| 11 | Mexico Flag conducted.) |
| 12 | THE CHAIR: Thank you. Next item is |
| 13 | No. 3, Approval of the Agenda. Are there any |
| 14 | corrections to the agenda or changes to the agenda? |
| 15 | Commissioner Gant? |
| 16 | COMMISSIONER GANT: Madam Chair, one of |
| 17 | the items I'd like to move forward is Item let me |
| 18 | get to it here to make sure I'm right Item 13-A, |
| 19 | Specific Schools of Concern. Martica Casias from |
| 20 | the PSFA will be here, and she can give us any |
| 21 | information. Also she has other information |
| 22 | possibly for all the schools that are being |
| 23 | considered for renewal. |
| 2 4 | And we don't need to tie up her for the |
| 25 | next two-and-a-half days waiting for us to get to |



| 1 | that part of the so I would suggest we move it |
|----|--|
| 2 | forward. She should be here any time now. We'll do |
| 3 | it after just before we close for the morning, I |
| 4 | believe. |
| 5 | THE CHAIR: Are you suggesting, |
| 6 | Commissioner Gant, that we move it to just after |
| 7 | Item 10? |
| 8 | COMMISSIONER GANT: Yes, Madam Chair. |
| 9 | THE CHAIR: Okay. So rather than renumber |
| 10 | the agenda, let's just move Item 13 to after Item 10 |
| 11 | and before Item 11. |
| 12 | Are there any other changes or corrections |
| 13 | to the agenda? |
| 14 | Let me just say, I will assure everyone in |
| 15 | attendance that we will adhere to what we have |
| 16 | published in the agenda, that at 1:00 today, we will |
| 17 | begin with the renewal hearings. So even though |
| 18 | we're moving an item up on this morning's agenda, we |
| 19 | will, at 1:00, begin with the with the renewals, |
| 20 | okay? |
| 21 | Any other changes to the agenda? |
| 22 | Hearing none, Commissioner Gant, the Chair |
| 23 | will entertain a motion. |
| 24 | COMMISSIONER GANT: Madam Chair, I move |
| 25 | that we move Item 13 to just below just below 10 |







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1
     meeting. It has the minutes from the 14th meeting.
 2
     So I would just ask Beverly if you could get me a
 3
     copy later of those minutes, please?
               MS. FRIEDMAN: Madam Chair, Commissioner
 4
 5
     Bergman, if you'd check at the very end of the
 6
     minutes, they may have been put at the end of those
 7
     minutes?
 8
               THE CHAIR:
                           There it is.
 9
               COMMISSIONER BERGMAN: Yellow page.
     didn't see it. There it is.
10
11
               THE CHAIR: Do you have it?
12
               COMMISSIONER BERGMAN: I have it now.
13
     Thank you.
14
                           The Chair would entertain a
               THE CHAIR:
15
     motion on the minutes from November 13th.
16
               Commissioner Parker?
17
               COMMISSIONER PARKER: Madam Chair,
18
     Commissioners, I move that we approve the minutes
     from the November 13th Work Session.
19
20
               THE CHAIR: Thank you. Do I hear a
     second?
21
22
               COMMISSIONER TOULOUSE:
                                        (Indicates.)
23
               THE CHAIR: Commissioner Toulouse?
               Commissioner Parker makes the motion;
24
     Commissioner Toulouse seconds, to approve the
25
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minutes of the meeting on Thursday, November 13th.
 1
               Any discussion?
 2
 3
               Hearing none, all those in favor, please
 4
     say "Aye."
 5
               (Commissioners so indicate.)
               THE CHAIR: Any opposed, please say "No."
 6
 7
               (No response.)
 8
               THE CHAIR:
                          Those minutes are approved.
               Let's move on to the minutes of
 9
10
     November 14th, the regular meeting, November 2014.
11
     Any corrections?
12
               Well, Cindy, things have been too easy.
13
     have a few.
14
               THE REPORTER:
                              Oh, dear.
15
               THE CHAIR: First of all, on Pages 17 and
16
     18, lines 22, on Page 17, through line 1 on
17
     Page 18 -- and Mr. Granata, this is your statement.
18
          This is -- we were talking about -- I believe
19
     it was -- well, I'll let you read it.
20
               This was a settlement agreement with
21
     La Promesa. And all you were asking here was that
22
     the signature lines and the date lines be filled in,
23
     because they were not on the copy that we had.
24
     you asked Matt if he would see to it that that was
25
     accomplished. And so I'm asking, did it get done?
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PROFESSIONAL COURT REPORTING SERVICE

SANTA FE OFFICE

Madam Chair, could you restate 1 MR. PAHL: 2 what the request was one more time? I'm sorry. 3 THE CHAIR: On the settlement agreement 4 for La Promesa, the line -- the signature lines were 5 not filled in and had not been signed on the copy we 6 were looking at. We seemed to think, and you, I 7 believe, agreed that you had a signed copy. MR. PAHL: 8 Yes. 9 THE CHAIR: And if it wasn't signed then 10 you were going to get it signed and dated. Has that 11 happened? 12 MR. PAHL: Yes, it has. 13 THE CHAIR: So it's all signed and dated 14 and ready to go? Thank you so much. 15 MR. GRANATA: Madam Chair, I think my concern was that there was a part of the settlement 16 17 agreement which indicated whether or not --18 essentially indicated the votes of the 19 Commissioners. And I think that that was my 20 concern, that that part of the document was filled 21 in, as well. 22 THE CHAIR: Thank you. 23 Madam Chair, Mr. Granata, I'm MR. PAHL: 24 glad we're here for three days. We'll be able to 25 get back to you on Thursday or Friday with the



1 answer to that specific question. Thank you. Okay. 2 THE CHAIR: If you could get back 3 to us with that information? Thank you. 4 Page 50, line 19. I believe there's a word left out. If you'll look at where the quote 5 6 begins, and it says, "We have left this agreeing to the basic terms." 7 8 I wondered if perhaps the word "meeting" had been left out. This is talking about the 9 10 sign-in sheet for negotiations, contract 11 negotiations, that new sign-in sheet we were 12 initiating. And I believe it needs to say, "We have 13 left this meeting -- or this negotiation -- agreeing 14 to these basic terms." Is anybody's memory better 15 than mine as to what exactly we said? Vince? 16 COMMISSIONER BERGMAN: Madam Chair, I'm 17 not certain; but actually, the word "negotiation" 18 would fit what was said there more than the word 19 "meeting," because we were discussing that these 20 were negotiation sessions. 21 THE CHAIR: Okay. So it your 22 recommendation that it probably was "negotiation"? 23 COMMISSIONER BERGMAN: Probably; but I 24 don't remember it exactly that way.



THE CHAIR: Anybody else have a different

```
recollection? Then let's put "negotiation" in
 1
 2
     there, because that seems to be the most logical.
 3
               Page 55, line 4, I believe instead of the
 4
     word "preparing," the word should be "proposing."
     What we're "proposing" is that the January, March,
 5
     and May meetings of the PEC..." -- those are talking
 6
 7
     about the reports from the --
 8
               COMMISSIONER CARR: Yeah.
 9
               THE CHAIR: -- planning year worksheet
     checklist.
10
11
               Line 5 -- again, I'm getting picky, Cindy.
12
               I believe the word should be "meetings,"
13
     plural.
14
               And then in line 9, "In light of 'when' we
15
     planned the negotiations for the new charter
16
     schools..., " rather than "where."
               Page 56, line 15, I believe "October"
17
18
     should be "January."
19
               Page 110, 111 -- Commissioners, this was a
20
     statement by Mr. Joyce from Mesa Del Sol school.
     And I'm really asking you for a clarification of
21
22
     what's written here, because it seems to me he
23
     contradicts himself. And maybe I just am reading it
24
     wrong.
25
               Would you read lines 20, on Page 110,
```



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through line 6 on Page 111, and see what you think?
 1
               It sounds to me, on line 24 and -5, he's
 2
 3
     saying, "To add those students would not go over
 4
     their cap of 450 students, would keep us under the
     450 cap."
 5
               Then, in lines 2, 3, and 4, "And because
 6
 7
     those grades would have exceeded our original
     charter enrollment of 450, we had to address that,
 8
     as well."
 9
10
               In one place, it says they're not
     exceeding the cap; in the other place, it says they
11
12
     would.
13
               Commissioner Gant?
14
               COMMISSIONER GANT: Madam Chair, members,
15
     I take this as he's just speaking as where they are
16
     right now. "If we add the addition of the grades,
17
     then they're going to break the cap."
18
               That's what I'm reading.
19
               THE CHAIR: So you feel the statement is
20
     correct the way it's quoted?
               COMMISSIONER GANT:
21
                                    Yes.
22
               THE CHAIR: Is everybody else all right
23
     with that?
24
               Okay. I just wanted to be sure.
25
               Let's go, then, to Page 121, lines 10
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through 17. Mr. Pahl -- actually, lines 14 through 1 2 17 -- you say you'll be happy to e-mail the 3 Commissioners with an update of where we are, both in providing -- procuring a vendor to do the work and whether we've started that work or not. 5 this is talking about the audit through PED. 6 I haven't gotten an e-mail. 8 MR. PAHL: Madam Chair, I did not send an e-mail, because the letter that -- that was sent to 9 10 the State Auditors Office was copied to you. 11 should have let the Commission know that. But that 12 gave us an update on the work. And I will be 13 providing further update on our Schools of Concern 14 list on the Director's Report. 15 THE CHAIR: Okay. And everybody -- all the Commissioners received that letter? There have 16 17 been so many. This is the one about the forensic 18 audit has been contracted and begun? 19 COMMISSIONER TOULOUSE: Madam Chair, I got 20 the State Auditor's letter; but I did not get Deputy 21 Secretary Aquilar's. 22 THE CHAIR: Josh says he will send it 23 again. 24 Okay. Thank you. 25 Page 130. Commissioner Toulouse, this is



a question of clarification for you. If you will read lines 10 through 14 and tell us if the word

"hasn't" is correct.

COMMISSIONER TOULOUSE: Okay. I think so,

THE CHAIR: You think "hasn't" is correct.

Okay. Thank you very much.

Let's go to Page 148, beginning with line 11 going on through Page 149, line 21. This -- the name of the school escapes me we were dealing with. New Mexico International School that wanted to increase their size -- class size limits -- found that they had already done so without approval of this group.

And Mr. Pahl, you were going to look at -- look into that.

And down on -- further down, Mr. Granata was going to get involved in that, as well. What's the status now?

MR. PAHL: Madam Chair, we are working with our legal department right now. As I mentioned in the minutes, this isn't something that often happens. And the public school funding statute mentions that every student must be funded. And so we're working to see if we have a mechanism to be



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Madam Chair.

able to do that right now and stay in compliance 1 2 with statute. 3 COMMISSIONER CARR: Madam Chair, point of 4 Don't -- I think we're getting beyond the 5 scope of our agenda, that this is something that should be spoken about later, when somebody gives a 6 7 report, the appropriate time. 8 Right now, we're just discussing 9 corrections to the minutes, and I think we may be in violation. 10 11 Where, then, do these THE CHAIR: 12 If you look for that I'll keep questions get asked? 13 going with corrections, okay? 14 Page 163 -- it's the same thing. 15 Page 164. Okay. The last question I have 16 as far as is this correct is on Page 233. And it's 17 something I said -- or -- we were talking about 18 frameworks. And I said, "We were probably too rough." 19 20 Does anybody remember that? I don't 21 remember saying it. Does anybody remember either 22 way? 23 Then the minutes will stand, if 24 nobody remembers otherwise. 25 Those are all the questions I had



| 1 | about the minutes. Does anyone else have anything? |
|----|--|
| 2 | All right. Hearing none, the Chair would |
| 3 | entertain a motion on the minutes. |
| 4 | COMMISSIONER CARR: So move. |
| 5 | THE CHAIR: Would you please state the |
| 6 | so move to what? Who made that? You did? Are you |
| 7 | including the corrections? |
| 8 | COMMISSIONER CARR: Right, yes. I'm |
| 9 | including the corrections. |
| 10 | THE CHAIR: Okay. Do I hear a second? |
| 11 | COMMISSIONER GANT: Second. |
| 12 | THE CHAIR: I have a motion by |
| 13 | Commissioner Carr, a second by Commissioner Gant, to |
| 14 | approve the November 14 meeting minutes, as |
| 15 | corrected. |
| 16 | Any discussion? All those in favor, |
| 17 | please say "Aye." |
| 18 | (Commissioners so indicate.) |
| 19 | THE CHAIR: Any opposed, please say "No." |
| 20 | (No response.) |
| 21 | THE CHAIR: The minutes are approved. |
| 22 | I've just received a note that |
| 23 | Commissioner Pogna is not feeling well and will not |
| 24 | be here today. So that's two of our Commissioners |
| 25 | who are not here; but we still have seven members, |



1 so we do have a quorum. Item 4 is Recognitions of our 2 Okay. 3 Commissioners who are leaving us. And I'd like to start -- I'd like to start with our long-term Commissioner Gant. Let's see if I can do this 5 6 without tripping. And I'd like to thank Commissioner 8 Toulouse for being so kind as to do the shopping and the getting of the plagues and all the wording 9 10 correctly and taking on that responsibility here at this busy time. So I thank her very much. 11 12 I have this written down because I don't 13 want to forget what I'm going to say. 14 Commissioner Gant, a single "thank you" 15 seems pretty insignificant for all you've done for 16 students and education in New Mexico, for the eight 17 years you've been on this Commission. I just want 18 everyone to know how hard he's worked. 19 Gene's made every weeklong road trip to do 20 community input hearings for the full eight years 21 he's been on this Commission. 22 He's participated in almost every -- every 23 contract negotiation that's been held. 24 He's participated in almost every



performance framework renegotiation that's been

held.

Those are enormous amounts of time. Each one of those contract negotiations takes half-a-day; so -- and we've got a lot of them.

In addition to that, Gene has represented this Commission on PSCOC and brought to us much information on facilities, what we need to be looking for to make sure that our children are protected in the environments where they are. He's introduced us to Martica, who now comes to our meetings to bring us up-to-the-minute information on the status of the facilities that our schools are in. So we thank him for that.

Whew, that's a lot.

Gene, we hope that you will remember us and all the good things that this Commission, with your help, has been able to do. And we hope when you see this plaque -- and I'm going to unwrap it that Carmie so nicely put in here -- I'm going to bring this plaque out. And I hope every time you see this, you will be reminded of the great work you've done for New Mexico and our kids and education, and maybe even think fondly of us.

COMMISSIONER GANT: Thank you.

THE CHAIR: Oh. And it says -- let me





read it to you, please.

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"New Mexico Public Education Commission,
Gene Gant, Vice Chair, District 7. In appreciation
for your outstanding service to education in
New Mexico, 2006 to 2014."

COMMISSIONER GANT: Thank you.

Well, Madam Chair, members, and audience.
We have a lot on the agenda for the next three days,
and we'll get on to that quickly. But I'm turning
the page. But before I do, I have some thanks.

THE CHAIR: While you're catching your breath, may I take a moment and introduce Maureen, Gene's wife?

COMMISSIONER GANT: That's where --

THE CHAIR: But I want to -- I want to get to introduce Maureen. The first PEC meeting I ever attended, as Karyl Ann is doing today, just to visit and find out what goes on, Gene and Maureen made it a point to come to me and say, "Hello, how are you; who are you," and were very welcoming. So I appreciate -- I appreciate that. Got your breath?

COMMISSIONER GANT: Now I can do my thanks. That's the first one is my wife. I served eight years on the local school board down in Las Cruces. And as some of you all know -- or many



of you do -- school board can be fun. It can be lots of things.

And she supported me through those eight years down there. And she made me a promise, that "You're on the school board, and I will not say a word during the meetings."

And for eight years, she sat through every meeting and never said a word.

MRS. GANT: It was very hard.

COMMISSIONER GANT: She was known to get up at school board meetings and make her mind known. But she was good to me that way.

We did have our discussions; but that was outside the door of the meeting.

I'd like to thank Beverly. Without her, this -- this Commission would really be in trouble. And she has put up with me for all these eight years, not getting my vouchers in on time, which I still don't do. But that's okay. That's not her problem; that's mine. She's really worked hard with us.

Another one is, Cindy, our stenographer. Without you, Cindy, if we had to go to court, we would be totally lost. And we have to -- go down the hall to deal with somebody, we would be totally



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1 So I really appreciate you. Another one is Martica Casias. Martica? 2 3 Thank you. (Applause.) MS. CASIAS: 4 COMMISSIONER GANT: She has saved us. is our facilities connection. She works with the 5 Public -- Public Facilities Authorities -- Public 6 7 Schools Facilities Authority, PSFA. I can say that. 8 And without her over these last few years, we would be totally in the dark about what's going 9 on in a lot of our charters out there. And she has 10 11 told us many times, "This charter is not ready to 12 move," and then we find out about it through her. 13 And I do appreciate it. She's the smart She's kind of educated me. And I can't 14 one. 15 remember everything she's told me, but that's the 16 way it goes. 17 My fellow Commissioners, past and present, 18 you put up with me. I sometimes get a little hard, 19 a little boisterous; and sometimes my wife says, "You've to cool it." 20 In fact, during a board meeting, she would 21 22 look at me and say, "Breathe, just breathe." 23 then she gave me Silly Putty to cool me off. 24 But that's -- you know, that's my wife, 25 you know.



A couple of comments I would like to make and leave with you, if I may.

The first two deal with respect and service. Our job is to serve. That's all we're here for. We're here to serve the children of our state. And in doing that, we have to show respect to them, their parents, and their schools. And this is my comment, mine alone, not theirs.

I believe, in many ways, in the last few years, the respect for our educational system has deteriorated in this state for various reasons. And I think those to be served are no longer being properly served. They're almost put in a position of servitude. That's my comments.

I appreciate this Commission has done that through the years, has tried hard to respect and serve.

My last comment deals with "leave the politics at the door." Do not bring politics into working with kids. Leave the corporations outside of the educational system.

I realize there's a lot of privatization thoughts going on. Leave it outside. It has no business making decisions in this room. Leave politics and corporate outside, respect and serve,



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and then you will be -- you'll satisfy the needs of our children. Thank you.

THE CHAIR: Thank you, Commissioner.

Next, I'd like to commend our Commissioner, Tyson

Parker. You know, for the year that Tyson's been on

6 our Commission, I've learned to appreciate him so.

7 But every time I look at his name plaque, it looks

8 upside down to me. And I go like this.

(Indicates.)

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Every time I look at "Tyson," I go like this. But I'm looking at the name tag, not you.

Tyson, I know you've been with us only a short time; but in that short time, we appreciate you so much. You're level-headed; you're calm. Your approach to business is just what we need. We wish you could stay. We wish everybody that is on

this Commission to be here; we need you.

But you have to leave. And so having said that, we want you to remember us -- look, he's taller than me, too. I love that.

We want you to remember us with this plaque that says, "New Mexico Public Education Commission, J. Tyson Parker, District 4." And as Gene said, "In appreciation for your outstanding service to education in New Mexico, 2013-2014."

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1 We appreciate you. 2 (Applause.) 3 COMMISSIONER PARKER: I think what you 4 left out is that I'm a big softy; so if I have to 5 take a pause, please forgive me. I got into this because I have an 6 7 eight-year-old -- I have an eight-year-old and a 8 12-year-old. And as a parent, I was seeing things that -- you know, they don't -- they're not 9 10 corporate bosses with Corporate America funding the 11 They don't have one of the largest politics. 12 lobbyist organizations in the country backing their 13 decisions. You know, they just have us, the 14 parents. 15 And so I just came here to try to -- to 16 try to leave it better than the way I found it. And 17 hopefully, I did that. 18 So, you know, the role model I wanted to 19 set for my kids is just, you know, be the change 20 that you want to see. Don't sit back and watch 21 things that you disagree with, you know. 22 bull by the horns and put your name out there, 23 whether it's upside down or not, and -- yeah, that's I'm going to sit down. 24 it. Thank you.



(Applause.)

COMMISSIONER GANT: Madam Chair, I forgot some people that I shouldn't have forgotten, because I -- it's the Charter School Division, you know.

Old age is creeping up on me, and I should have written all this down, and I didn't.

But I greatly appreciate the Charter

School Division. In the past, we've had -- they've had a big changeover, and, for a long time, minus people that they should have had. And they should have had more and more people, but they haven't been allocated the slots, so they can't fill them.

And they have -- the changes have just been tremendous. And it's hard -- it's hard to support a Commission -- that's their job. By statute, Constitution, whatever, the Charter School Division is our staff, along with Beverly Friedman. And if you don't have a steady staff that's in place, it's hard.

You've got to learn to work with these people. They have to learn to work with you, et cetera. And Matt, you've followed, I think, five other people in your position. And we've lost, I think, all of the Charter School Division as I knew it when I came on eight years ago. And it's hard.

And you guys work hard. And sometimes I

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think our voices, the way we say things sometimes in
the Commission, may come across that we don't
appreciate, or didn't appreciate, what you do. But
we do; we really do. And I wouldn't want to be in
your position at all. I wouldn't do it. And, you
know, I just wouldn't do it.

And I do appreciate what the Charter

And I do appreciate what the Charter School Division does for the Commission and for the children of New Mexico.

You know, it's -- that's where the focus has to be, not on adults. Adults can take care of themselves. As Tyson said, children are the prime, you know.

So -- and lastly, whatever Tyson and I did, or any of these Commissioners did over the years, history will decide whether we were right or wrong; not today or tomorrow. History. And whether the kids are successful in their future years and they're productive or not, hopefully, what we did up here helped them become successful and productive citizens.

Thank you, Madam Chair.

THE CHAIR: Thank you, Commissioner. Any other comments?

Commissioner Carr?



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COMMISSIONER CARR: I would like to thank 1 2 both of the outgoing Commissioners for their 3 service. And I know their heart has always been in the right place. And I think most of the -- you 5 know, I would say over 90 percent of the time, we tend to agree and come together on this Commission, 6 which is nice. 8 When I first came on the Commission, I sat next to Commissioner Gant. And he was -- took me 9 10 under his wing, and he was kind of my -- well, he 11 was my mentor on this Commission. And I learned a 12 great deal from him. 13 I have a great deal of experience in 14 education on my own; but this was a whole new story

I have a great deal of experience in education on my own; but this was a whole new story when you get on the Commission. There's a whole new set of things to learn and be aware of. And Commissioner Gant has a tremendous amount of knowledge and experience that really helped me get started and get going on this Commission.

I would also like to recommend -- not "recommend" -- I would like to commend his service in the United States Air Force.

COMMISSIONER GANT: Watch it. Army.

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COMMISSIONER CARR: I thought you were in



1 the Air Force. 2 COMMISSIONER GANT: I'm not a "zoomy"; I'm 3 a "ground-pounder." 4 COMMISSIONER CARR: All these years I've 5 been serving, I thought you were in the Air Force. COMMISSIONER GANT: I shot down Air Force. 6 7 COMMISSIONER CARR: I was in the Air 8 Force; but I was also in the Army National Guard for six years. But -- so I would like to -- that's 9 10 funny. 11 I would like to, you know -- he spent his 12 entire life in service to our country in one way or 13 the other, not serving to enrich himself or to --14 you know, it was all about service to country, the 15 community, to our state. And we don't have enough 16 people like Commissioner Gant in this country. 17 could use 100 million of them, you know. 18 We don't always agree, but we agree about 19 95 percent of the time, something like that. 20 can't let that go without -- without saying. served his country and the children of this country. 21 22 So thank you, Commissioner Gant. 23 THE CHAIR: Commissioner Toulouse? 24 COMMISSIONER TOULOUSE: Madam Chair, what



I'd like to say is I think the kind of service that

we've had from both of these people is represented by how quiet everybody was out here and intent on what was going on up here. I think that shows that the respect -- and the people here understand what we do. And it's too bad the rest of the state doesn't begin to understand the effort that goes in here.

And I want to say I welcome new people, but I'm going to miss these two. I hope there's somebody I can pass notes to who comes in on the next round.

And, Gene, while I extremely disagreed with you on some things, I have never doubted your sincerity and your caring for children and the fact that I actually like you as a person.

COMMISSIONER GANT: Uh-oh.

COMMISSIONER TOULOUSE: It actually makes it easier to disagree with somebody when I like them. I have to be more careful when I don't.

And, Maureen, I'm very glad to finally meet you. I've heard your name since my first day on this Commission.

But I would want to say that I hope their replacements fit in just as well and work with all of us just as hard. But thank you.





THE CHAIR: All right. Thank you so much. 1 2 I think we need to move on now to Item No. 5, Report 3 from PED Leadership. Mr. Pahl? 4 MR. PAHL: Madam Chair, members of the Commission, I'd just like to start with some 5 6 comments of my own on our departing Commissioners. 7 I'd like to thank you both, Commissioner Gant and Commissioner Parker, for your service here. 8 been in front of LESC quite a bit lately. 9 Yes, we have. 10 COMMISSIONER GANT: MR. PAHL: And we have not always had 11 12 comments that agree with each other. 13 comment that I think we both make is there's a lot 14 of work that this Commission does. There's a lot of 15 work. And when I see how -- how much effort is put 16 in by all the Commissioners in reading our thoughts, 17 reading our schools' thoughts in the applications, it's a -- it's a tribute to what public service 18 should look like. 19 20 So I thank Commissioner Gant and 21 Commissioner Parker for your service in all forms,

So I thank Commissioner Gant and
Commissioner Parker for your service in all forms,
whether before the Commission, during the
Commission, and here at the Commission. Thank you
very much.

Commissioner Gant, thank you for your



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specialization in facilities. It behooves us all. 1 2 You're leaving a big hole here. 3 COMMISSIONER GANT: Thank you. 4 MR. PAHL: Commissioner Parker, I'd like 5 to echo the Chair's thoughts on your level-headedness and steadiness. I think it's 6 7 helped me to have you next door to me. With that said, I will apologize in 8 advance to whoever has to sit next to me next month. 9 It's a whirlwind of papers and sometimes a little 10 11 more stress than people want. But I welcome them, 12 nonetheless. 13 With that, I'll get started with the 14 Director's Report. But thank you once again, 15 Commissioners Gant and Parker. 16 THE CHAIR: Now, Mr. Pahl, you said 17 Director's Report. Do you mean --18 MR. PAHL: Oh, I'm sorry, the Report From 19 PED Leadership. 20 And there's one announcement to be made -it was made yesterday, actually -- is that the 21 22 Public Education Department has announced awardees 23 for the first performance pay pilot in the state. We announced 21 awardees; 12 of them were charter 24 25 schools. And we continue to work with some



1 applicants so they can get their awards, once their applications fully meet the requirements. 2 3 We've allocated -- or we've committed over 4 \$7 million to this effort to recognize individual 5 educators' success and group success at schools and districts and charter schools across the state. 6 We're very excited about being able to 8 recognize these great schools, these great 9 districts, and, most importantly, these great 10 teachers, for the impact that they're having in the 11 classroom. 12 THE CHAIR: Is that it? 13 MR. PAHL: That is it. Thank you. 14 THE CHAIR: You said something about 15 your -- a report on the letting of the contract. 16 You're going to do that under the Director's Report? 17 MR. PAHL: Yes, Madam Chair. 18 THE CHAIR: All right. Thank you. 19 Item No. 6 is Carl Perkins Update. Spencer? 20 21 Welcome back, Mr. Spencer, and good 22 morning. 23 MR. SPENCER: Good morning. 24 Madam Chair, members of the Commission. And if I 25 may begin by maybe addressing -- I guess some



dialogue had occurred during the last Commission

meeting about the Commission's eye, if you will, on

Perkins Grant implementation and the fact that we

keep, you know, leading the charge and making

progress in implementing these programs for kids

that will ultimately have a value-add.

I just want to recognize, you know, that there's a staff that sits behind me that's working day-in and day-out quite diligently to get this all done, and it's not all just me.

With that, Madam Chair, I would like to request permission to have one of my staff to assist me at the table in giving the data report today.

THE CHAIR: Please do. And please be sure to introduce them.

MR. SPENCER: So, thank you. Who has just joined me here is Dr. Elaine Perea. She is an education administrator in the College and Career Readiness Bureau. She has joined us to work on leadership components of our federal Carl D. Perkins Grant. She's been with us since October and has been a tremendous, phenomenal asset to the Perkins Grant system, College and Career Readiness, and, I'm sure, PED as a whole.

She certainly has the expertise and the



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mindset with regard to performance and looking at 1 2 program changes to move the system forward. 3 very pleased to introduce you to her -- or her to you, rather -- today. 5 And she'll be working with us on moving performance forward for New Mexico's children in 6 career-technical education. 7 8 THE CHAIR: Nice to meet you. 9 DR. PEREA: Thank you. 10 THE CHAIR: Thank you for being here. 11 Thank you for having me. DR. PEREA: 12 MR. SPENCER: So with regard to the agenda 13

MR. SPENCER: So with regard to the agenda that had been provided to you with regard to the Carl D. Perkins Update, this is the season where we are preparing the Consolidated Annual Report to be submitted to the United States Department of Education's Office of Career-Technical and Adult Education.

That report is due December 31st of 2014.

And we are currently on track to meet the deadline to submit this particular report.

In your information prior to the meeting, you were provided with a draft of the narrative of the -- of the report with regard to the State's implementation of the nine required uses and the



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permissive uses that are also identified within the Perkins Act.

So when we look at the Perkins Act,

Section 124, part B, provides the required uses of
how a state should use these federal Perkins dollars
to support a career-technical education system.

Part C of Section 124 identifies the permissive uses that a state would be able to embark on with regard to investments in CTE.

The State does not implement all 17 of the permissive uses; but we do implement all nine of the required uses.

So in the narrative that you have received, and where, for example, on Page 1 of 18, Part A of the narrative indicates that, "During the reporting year, did the State use Perkins funds to develop valid and reliable assessments of technical skills?"

And we indicate that, no, the State did not use Perkins funds to develop those assessments and technical skills.

And part of that is because when we think about, for example, technical skill, attainment of students should be aligned to business and industry standards.



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So, for example, in a construction trades program, we might have a pathway of welding. We wouldn't want to create our own welding assessment for that. We would want to ensure that students are prepared to take on the National Welding Society assessment, because that particular technical skill, for example, would be portable and transferable statewide and across this country, and leads to value-add of an individual entering an occupation at above minimum wage and above entry level.

And so that is just a particular example to consider when reading this particular narrative report.

Some areas, you're going to see some language of activities that we've implemented over the last performance year, which was July 1 of 2013, concluding June 30th, 2014. And in those areas where you see that the State did not make an expenditure, those were the permissive activities and, therefore, allowable to not use Perkins funds to make that particular investment.

By and large, thinking about continuous improvement for our schools, continuous improvement with regard to the staff of college-and-career readiness in the implementation of Perkins, we



identified, through the review, the annual performance reports that were submitted by the funded entities at the secondary and post-secondary level that there are two areas of the nine required uses where additional assistance may be necessary.

One is in Required Use No. 6. And the other is in Required Use No. 9.

Required Use 6 asks institutions at both secondary and post-secondary levels to evaluate and assess their career-technical education programs and how those align to business and industry needs and how they support students that are members of a special populations group.

Required Use No. 9 specifically asks for entities to address support systems for students of a special population group and to define what the special population group is. Those are individuals with disabilities. Most of our institutions limit the support to just that, and they're not considering the other factors, such as individuals from economically disadvantaged families, including foster children, individuals preparing for non-traditional fields, single parents, including single pregnant women, displaced homemakers, and individuals with limited English proficiency.



And so the review of those particular annual reports indicates that, as reported by the entities that they are minimally addressing, the required uses, and the common denominator is special populations.

In last year's Consolidated Annual Report and review of the data, we found that, for example, looking through mathematics attainment of career-technical education student concentrators, that those disaggregated area of special pops should certainly use some attention. For example, in mathematics last year, we saw that a high number of students that were English Language Learners were not achieving proficiency levels that maybe the general population were. And so with regard to the performance period of 2013-2014, we saw those as two areas of opportunity to structure some technical assistance and professional development with our institutions, to address those issues, and ensure that they know what a special population subgroup is, and to provide the strategies in the context of career-technical education to move the needle of performance for those particular students.

With regard to the performance report, you don't have, in your board packet, the performance



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outcomes. And I will let Dr. Perea explain why and where we are on that.

DR. PEREA: Thank you, Mr. Spencer.

Madam Chair, the data for the post-secondary institutions is in very good shape. Last spring, the post-secondaries came together and had a meeting of the minds, if you will, with the institutional researchers from each post-secondary school contributing; and they developed a document on how to compile their data.

As a result, for the first time, the -- all the schools did things the same way. And as a direct result of that, we were able to get data that was fairly clean.

There were a few things that didn't look right; I've worked with the schools in those cases. Generally, they were clerical errors, a "7" that should have been a "2," that kind of thing. But we got all the post-secondary data to look very clean. And the good news is that we either met or are in safe harbor in all of our performance indicators for the post-secondary schools. So that's a big win for the post-secondaries.

Part of that is getting -- getting our house in order for the data. But the other part of



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it, as Mr. Spencer said, is the -- the ability, once the data is good, for the schools to focus on how to move the data. And the non-traditional populations, in particular -- I know some of the other ed admins in our team -- have been helping the post-secondaries figure out strategies.

For example -- a simple example -somebody who's at an institution right now, she told
me all of their fliers for courses that are
non-traditional courses, all have the stereotypical
gender as the person on the -- on the flier. So if
it's a welding program, there's a man with a welding
mask; if it's a nursing program, it's a woman doing
the nursing.

So very simple feedback that we're giving the school is, "Change your marketing materials."

For the nursing program, have a man on the cover, or a man and a woman on the cover, so that you're giving that subtle message to students that if you're a man, and you're interested in nursing, it's okay, you can do that, and the school is open for you to do that. And that's how we're moving the needle on those non-traditional indicators.

The post-secondary data is still in process.





1 MR. SPENCER: Excuse me.

DR. PEREA: The secondary data -- sorry.

3 | The secondary data is still in process.

4 Post-secondary is done; we're finished with that.

5 The secondary data is computed here in this

6 building, using the reports that the secondary

7 | schools file in the STARS system.

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And that has been a more difficult process. While we in CCR have not changed the rules, if you will, for the indicators, how you convert those ideas into data and which fields to use from the STARS system has been a challenge. And what I have been doing is working with the IT department, so that when they run their queries and generate numbers, they give me those numbers, and then I am doing a logic check on them.

For example, when they tell me that there's 155,000 students who are taking CTE courses, I say, "That can't be; there's not 155,000 high school students."

So that kind of logic testing has been a huge part of what we're doing. And every time we hit another one of those, it kind of trickles through. And so we think we have four indicators right; then we find a problem over here; and that



problem changes even the indicators that we thought we had nailed down.

So -- so this is still a little bit of a work in process. Everybody is working very hard on it. We are very committed to meeting our 12/31 deadline. The commentary is all written; so we just have to get the numbers. And I believe that we will get there.

THE CHAIR: Thank you very much.

MR. SPENCER: So with regard to the financial status report, every year the State must submit a final status report for the second succeeding grant year. So, for example, the Perkins, due to the Teiting Amendment, runs for a 27-month period of time. So it's the grant that expires September 30th of 2014, requires a final financial status report.

And then we have an interim report for the most recent succeeding year, which would have been the grant that started July 1 of 2013, and for 12 months, reporting through June 30th of 2014.

So our administrative services division is still in the process of finalizing payment requests through the Department of Finance and Administration. And once those payment requests are





posted to the Agency's general ledger account, then we would be able to run the financial statements to calculate the financial status reports for both the final and the interim report.

So we anticipate that those reports should be available in the next week and a half.

So with regard to the final submission of the Consolidated Annual Report, you have the narrative. We're still teasing through some of the data. And the financial statements have not yet been completed by our Office of Administrative Services.

So what we're asking for with regard to the agenda is the approval of the narrative and the verbal report that has been provided today. We will be submitting the Consolidated Annual Report through the FTS portal. And when we have that, we will be submitting a copy of the final report to the PEC, in total, when that becomes available.

THE CHAIR: Okay. But let me just be clear. The vote today on the narrative, as it has been presented today, if we vote -- if we approve that, that would be sufficient for you to submit your work by the deadline?

MR. SPENCER: Yes.





1 THE CHAIR: Okay. And did I hear you 2 correctly, the narrative, or did you say something 3 else? 4 MR. SPENCER: This would be the program 5 narrative, yes, ma'am. THE CHAIR: Program narrative. Okay. 6 7 Thank you very much. Commissioners, do you have questions about 8 the Carl Perkins report? Commissioner Gant? 9 10 COMMISSIONER GANT: Madam Chair, members, 11 first is a comment reference post-secondary. 12 Mr. Spencer knows, I did sit in meetings several 13 years ago through all this. And it was interesting 14 to sit there, as I was basically from the secondary 15 schools at the board -- I believe I was still on the 16 board at that time. The discussion was, "We don't 17 understand how to get together." 18 And it's interesting now that, after all 19 these years, they have finally -- talking to each 20 other in the same language. And I do appreciate all the effort it took to get to that point. I can 21 22 remember -- and I thought, "All these educated 23 people cannot work this out?" 24 I guess it's been worked out, and I do 25 appreciate that.



The other one was the secondary impact of the CAR. You real feel confident you'll have that package put together before the end of the month, the data and all that, even with all the problems you're having with the STARS and all that?

MR. SPENCER:

Commissioner Gant, I don't have a crystal ball. The information that I do have at this point in time is that we are on track to submit this by the December 30th deadline.

Madam Chair,

One thing to note is the Federal Office of Career-Technical and Adult Education has changed the portal that we use to submit the consolidated annual report. In prior years, we had been able to complete the report in a modular type of fashion.

And this year, it became more linear.

So, for example, before -- what we have to do is, for example, create an information sheet, register that into the system. Then we upload the different components of our narrative report into individual text boxes within their portal. Then we're required to submit the financial status report and the post-secondary data.

Then once that's done, we notify the Federal Office of Career-Technical and Adult



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Education that we got that far. And parallel to 1 that, our IT department has to upload the secondary 2 3 performance data into a system at the federal level 4 that they call "EDEN." And so once that data is 5 uploaded into EDEN, Office of Career-Technical and Adult Education then requests that the transfer of data occur between EDEN into our Perkins portal. 8 Then that takes three days to populate. 9 And then it opens a section for us to be able to 10 create our corrective action plans. 11 So it is a cumbersome process. It is the 12 first time that I'm aware of that the federal 13 government has created a linear system approach that 14 does create additional stumps along the way, if you 15 will. 16 But if at any time that there is a risk 17 that the report is not going to happen, through 18 Ms. Friedman's office, I will ensure that you all 19 are aware of that. 20 COMMISSIONER GANT: Madam Chair, members, I'm glad you're there and I'm not and have to deal 21 22 with that. That would frustrate me to no end. 23 I have no more comments, Madam Chair.



THE CHAIR: Commissioners, do you have

further questions or comments?

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| 1 | Hearing none, the Chair would entertain a |
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| 2 | motion on approving the program narrative that has |
| 3 | been presented by Mr. Spencer for the Carl Perkins. |
| 4 | Commissioner Bergman? |
| 5 | COMMISSIONER BERGMAN: Madam Chair, I |
| 6 | would move that the Public Education Commission |
| 7 | approve the program narrative, as presented to us |
| 8 | today by Mr. Spencer. |
| 9 | THE CHAIR: Thank you. We have a motion. |
| 10 | Do we have a second? |
| 11 | COMMISSIONER PARKER: (Indicates.) |
| 12 | THE CHAIR: Second from Commissioner |
| 13 | Parker, motion by Commissioner Bergman, to approve |
| 14 | the program narrative as presented. |
| 15 | Any further discussion? |
| 16 | Can we do a roll call or a voice vote? |
| 17 | MR. GRANATA: Might as well do a roll |
| 18 | call. |
| 19 | THE CHAIR: Let's do a roll-call vote, |
| 20 | Mr. Secretary. |
| 21 | COMMISSIONER BERGMAN: Commissioner |
| 22 | Toulouse? |
| 23 | COMMISSIONER TOULOUSE: Yes. |
| 24 | COMMISSIONER BERGMAN: Commissioner |
| 25 | Parker? |





| 1 | COMMISSIONER PARKER: Yes. |
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| 2 | COMMISSIONER BERGMAN: Commissioner |
| 3 | Peralta? |
| 4 | COMMISSIONER PERALTA: Yes. |
| 5 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 6 | COMMISSIONER CARR: Yes. |
| 7 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 8 | COMMISSIONER GANT: Yes. |
| 9 | COMMISSIONER BERGMAN: Commissioner |
| 10 | Shearman? |
| 11 | THE CHAIR: Yes. |
| 12 | COMMISSIONER BERGMAN: Commissioner |
| 13 | Bergman votes "yes." |
| 14 | Madam Chair, that is a 7-to-0 vote in |
| 15 | favor of that motion. |
| 16 | THE CHAIR: Thank you. The motion passes |
| 17 | unanimously. We thank you for being here again. |
| 18 | Nice to meet you, and best of luck in getting this |
| 19 | all done by the end of the month. |
| 20 | MR. SPENCER: Thank you. |
| 21 | THE CHAIR: Thank you. |
| 22 | THE CHAIR: Next item on the agenda is |
| 23 | Discussion and Possible Action on Conflict of |
| 24 | Interest. And I'll ask our attorney, Mr. Granata, |
| 25 | to speak to this. |





MR. GRANATA: Madam Chair, Commissioners, as all the Commissioners are well aware, the law is very complex. And that's why I'm sitting here today as your counsel trying to give you guys the best advice possible.

And in an abundance of caution, the

Commission has brought forward concerns to me and to

my office, the Attorney General's Office, about

whether or not there would be a conflict of interest

regarding Commissioner Carr serving as a PEC

chairman -- I apologize -- not a PEC chairman, a

Commissioner -- and also working as an educator for

a State-chartered charter school.

So the Commission just wants to make sure that there is no conflict of interest. And so they've asked my office to write an opinion regarding this issue.

My office looked into the issue and determined that there is no statutory conflict regarding Commissioner Carr serving on the PEC. And so, Commissioners, what that means is that there's nothing in the legislation which says that an employee for a -- State chartered -- charter school cannot serve on the Commission. And that's essentially where the law stands, as my office



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And so the Commission should be alleviated regarding any concerns of liability for Commissioner Carr serving on this Commission with all other Commissioners. He is subjected to the same kinds of conflict of interests that all the other Commissioners would be subjected to, as well.

So, for example, if an item was brought forward to the Commission regarding the school at which he works at, I, as the counsel, would ask that Commissioner Carr recuse himself and essentially not participate in the conversation or discussion regarding the school that he works at. And other conflicts may arise, but they will be dealt with at the time they arise.

And so that is the report from me regarding this issue, Commissioners.

THE CHAIR: Thank you, Mr. Granata. Is there further discussion? Any -- Commissioner Parker?

COMMISSIONER PARKER: Madam Chair,

Commissioners, Mr. Granata, I -- I read and

understand everything that was being said on there.

But I don't -- what confuses me -- and I don't know

if it's just a moot point on there. But in the --





| Τ | in the Rules of Order for the Commission, are we |
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| 2 | getting ourselves into trouble because of the |
| 3 | after the letter started going around regarding it, |
| 4 | under "Conflict of Interest," it says specifically, |
| 5 | "No Commissioner shall engage in any activity which |
| 6 | gives rise to a conflict of interest or the |
| 7 | appearance of a conflict of interest." |
| 8 | Are we getting in trouble with that |
| 9 | because it's in our Rules of Order? Or not at all? |
| 10 | MR. GRANATA: Madam Chair, Commissioner |
| 11 | Parker, I think that's something that the Commission |
| 12 | may want to address in the future. |
| 13 | I think I think that the Commission can |
| 14 | rely upon the Attorney General's opinion, though, |
| 15 | regarding essentially an expressed statutory |
| 16 | conflict of interest, or the appearance of a |
| 17 | conflict, based solely on the fact that he works for |
| 18 | the school and that he's on the Commission. |
| 19 | But I do suggest that the Commission |
| 20 | revisit their procedures, as they should annually, |
| 21 | anyway. But that's something that I'll look at in |
| 22 | the future. |
| 23 | THE CHAIR: Commissioner? |
| 2 4 | COMMISSIONER PARKER: So at that time, |
| 25 | look at taking that phrase out, "the appearance of"? |



| 1 | Or just |
|----|--|
| 2 | MR. GRANATA: Madam Chair, Commissioner |
| 3 | Parker, that's something that may happen. I think |
| 4 | we can address it at that point in time. |
| 5 | THE CHAIR: Thank you. Further comments? |
| 6 | Commissioner Carr? |
| 7 | COMMISSIONER CARR: Commission |
| 8 | Madam Chair, members of the Commission, I would like |
| 9 | to ask Madam Chair what the possible action would |
| 10 | have been. |
| 11 | THE CHAIR: I have no idea, |
| 12 | Commissioner Carr. On advice of our attorney, |
| 13 | anytime we put an item on the agenda that has even a |
| 14 | remote possibility of some type of action, this is |
| 15 | the way we've been advised to label the agenda item. |
| 16 | COMMISSIONER CARR: So Madam Chair had |
| 17 | nothing in mind? |
| 18 | THE CHAIR: I'm sorry? |
| 19 | COMMISSIONER CARR: Madam Chair had |
| 20 | nothing in mind in that regard? |
| 21 | THE CHAIR: Me, personally? |
| 22 | COMMISSIONER CARR: Yes. Well, let me |
| 23 | further state that the leadership sets the agenda. |
| 24 | If you put something on there, I would have thought |
| 25 | that you would have had something in mind, or |



somebody else in leadership would have.

MR. GRANATA: Madam Chair,

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Commissioner Carr, it's my understanding that, in terms of discussion and possible action that might have been left over from the previous agenda prior to this Commission having received the opinion of the Attorney General, I think that any type of action that the Commission would have would be in regards to what Commissioner Parker brought forward regarding the procedures.

I think, as you're well aware, I don't think that this Commission has any power to remove a fellow Commissioner. That's something that's left to the Legislature. And so all that this Commission can really do is discuss if there is a conflict of interest or an appearance of a conflict and go from there.

COMMISSIONER CARR: So based on your opinion, there was no possible action?

MR. GRANATA: Madam Chair,

Commissioner Carr, that's correct. If, for example, there is a school on the agenda, though, that would give rise to an appearance of a conflict, I think I would advise the Commission to vote whether or not any particular Commissioner should vote on that



matter, if that particular case came about. I'm not aware of that being the case today, though.

COMMISSIONER CARR: Thank you. At this time, I would like to read into the minutes the Attorney General's decision, or opinion, that I requested several weeks ago.

This is from Attorney General Gary King,
Chief Deputy Attorney General Elizabeth Glenn, dated
December 1st, 2014. This is addressed to me, since
I requested it as an elected official.

Regarding "Opinion Request-Charter School Teacher's Service on Public Education Commission.

"Dear Mr. Carr:

"You requested our advice regarding legal limitations on a charter school teacher's ability to serve as a member of the Public Education

Commission. Specifically, you asked whether, (1), a charter school teacher employed by a school chartered by the state is statutorily prohibited from also serving as commissioner on the PEC, and, (2), the School Personnel Act, NMSA 1978, ch. 22, art. 10A, (1975, as amended through 2014), in particular, would require the charter school employee to resign or take a leave of absence while serving on the PEC. As discussed in more detail



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below, we have reviewed the pertinent New Mexico statutes, including the School Personnel Act, and found nothing expressively prohibiting a person from serving as an employee of a state-chartered charter school while also serving as a member of the PEC.

"Under the Charter Schools Act, NMSA 1978 ch. 22, art. 8B (1999, as amended through 2011), charter schools, including those chartered by the state, are authorized to operate as public schools. See NMSA 1978 12-8B-2(A). Employees hired by a charter school are covered by the School Personnel Act.

"We have reviewed the School Personnel Act and found nothing requiring a charter school employee to resign or take leave of absence in order to serve as a member of the PEC.

"We also reviewed the Charter Schools Act, which contains some restrictions related to dual employment and conflicts of interest. See e.g. NMSA 1978 22-8B-4(B), (no member of a local school board shall be a member of a governing body for a charter school), 22-8B-5.2(A) (precluding a person from serving as a member of a charter school governing body if the person owns or otherwise has a financial interest in a private entity). See also 6.60.9.8(B)



(5), 6.60.9.9.(C)(16) NMAC, (provisions of Public 1 2 Education Department's ethics code requiring 3 educators to 'refrain from exploiting the institutional privileges of our professional 5 positions to promote political candidates [or] partisan activities' and barring them from engaging 6 7 in outside employment 'the performance of which 8 conflicts with [their] public school duties'). Nevertheless, similar to the School Personnel Act, 9 the restrictions in Charter Schools Act do not 10 11 include a prohibition against serving as a charter 12 school employee while also serving on the PEC. 13 "In addition to the School Personnel Act 14

"In addition to the School Personnel Act and Charter Schools Act, we looked to two other laws that might affect a person who holds two public employment positions. First, the provisions of the Governmental Conduct Act, NMSA 1978, ch. 10, art. 16 (1967, as amended through 2011), ensure that all state and local government employees conduct themselves ethically and primarily in the public interest. In pertinent part, the Act makes it 'unlawful for a public officer or employee to take an official act for the primary purpose of directly enhancing our public officer's or employee's financial interest...' and, in most cases,



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disqualifies a public officer or employee 'from 1 2 engaging in any official act directly affecting the 3 public officer's or employee's financial interest....' Id. Section 10-16-4(A), (B). 'Financial interest,' for purposes of the 5 Governmental Conduct Act includes 'any employment.' 6 "Although Governmental Conduct Act would 8 not bar a charter school employee from serving on the PEC, it might limit the employee's ability to 9 10 act as a PEC member in certain circumstances. 11 other things, the PEC is responsible for approving, 12 denying, suspending and revoking charters of 13 state-chartered charter schools. See NMSA 1978, 14 Section 12-8B-16. If a charter school teacher or 15 employee was serving on the PEC, it is conceivable 16 that the charter of a school that employed the PEC 17 member would come before the PEC for approval, 18 denial, suspension or revocation. As discussed 19 above, the Governmental Conduct Act disqualifies a 20 public officer or employee from taking official action that directly affects the officer's or 21 22 employee's financial interest. Here, the PEC 23 member's financial interest - his or her employment with the charter school - would be directly affected 24 25 by the PEC's action on the charter. Under these



circumstances, the Governmental Conduct Act would disqualify the PEC member from engaging, or participating in the PEC's action."

I'm not wishing to take any more time.
With permission, I'll give the rest of the letter to be put into the record, if that's okay.

And I would like to state further that I find the fact that this was put on the agenda at all quite disturbing, in consideration of the law and the opinion that was placed by the Attorney General's Office.

I would put it to the Commission that there appears to be a conflict of interest with the leadership at the present time, bearing the fact that I am running for Chair of this Commission in January. It would be quite -- it would be to the interests of the other people wishing to keep their position to get rid of me before January comes about.

Well, I would put forth that there is a conflict of interest, and it doesn't exist with me; it exists with the current leadership. What the Commission would like to do with that, I don't know. We can't remove officers. We can't remove elected officials. I don't wish to do so. But I would like



to put it out there for people to think about.

I also feel that my integrity has been publicly impugned by placing this on the public agenda and not being placed in an executive session. And I hope we don't have to engage in anything like this in the future. Thank you.

THE CHAIR: Commissioner Carr, let me let you know that this was placed on the executive session. I asked that it be placed on the executive session. I did not want it in the open meeting.

And I was told that it could not -- it did not qualify for closed session. That's what "Personnel" was last month, and that's why I had it taken off.

I did not want this to come out in public open meeting; it had to.

I agreed -- if you'll recall, the agenda is put together by the three officers, the Executive Commission of this Commission. Mr. Pahl is on the call; Beverly is on the call; our attorney is on the call. The draft agenda is sent out to all Commissioners to ask if they would like to add anything to the agenda. Everyone has input into it.

But I certainly agree that this item should be on the agenda, if it could not be executive session, because it needed to come to an



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end. I did not raise the issue with our attorney of conflict of interest. I hope you don't think I did. I probably should have, back in August or September, when you told me you were working for a charter school. If you will recall, we were very busy then, had lots of things going. And frankly, I put it in the back of my mind.

But it did occur to me; it did bother me.

And I think I should have stepped forward and asked

for an opinion at that time.

The other thing we've been working with are conflicting opinions. Our attorney gave us an opinion that said yes, he believed there was a conflict of interest; the opinion you got from the Attorney General's Office says something else. When that Attorney General's opinion came out, I agreed this item needed to be on our agenda to bring this issue to a close.

If the Attorney General's Office says there is no conflict of interest, then this Commission needs to know that and to be done with this issue.

This has, as far as I'm concerned, nothing to do with the election upcoming in January. It certainly doesn't for me. If the timing is





coincidental, then that's what it is. It's coincidental. I have no intention of letting this Commission become bogged down, as some other commissions have, in personalities and personal conflicts. I was never -- that was never my intention. I didn't start this. But I would like to bring it to an end.

Commissioner Toulouse?

would like to say openly what I would have said a while back, but didn't think it was necessary. I am the one that asked the initial question. It was not directed at you, personally; although you have told me you felt it was. It was based on my experience on the CNM Governing Board, where we had employees trying to run for the board, and were told they could not run as long as they were employees. I wanted it cleared.

But if you want a conflict, it was the letter you sent out from the head of your school that recommended you as the chair -- to be the chair of the Commission. That should never have come to any of us. Other than that, I don't see any problem one way or the other.

I do want, since we're discussing this, to



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say this was, by far, the fastest Attorney General's opinion I have seen out of Gary King, since it took over a year for Senator Lopez to get the one on the online school, and why the Bernalillo County Clerk never got an opinion on Same Sex Marriage. I find this a very rapid one. I accept this decision, too. I wanted it clear in my mind. And so I don't want you blaming the other executive people. If you want to blame somebody, it's me.

But it was never directed at you personally. I have been in situations for 30 years in state government, 12 years on another board, that I'm very aware of when a conflict can occur. And I just want to make sure it's cleared up before it would happen and any actions anybody took were a party to that.

I have never had a problem with you.

Politically, you and I are very much aligned. So I want it clear that this was not -- excuse me -
Commissioner Shearman. It was me. But I don't think you have a problem with me unless you choose to make a problem, because I don't have a problem with you.

Thank you.

COMMISSIONER CARR: Madam Chair?





THE CHAIR: Commissioner Carr?

COMMISSIONER CARR: So to belabor the point a little bit further, several weeks ago, I was approached by Commissioner Shearman and Commissioner Bergman to run for secretary; and in exchange, they asked me to support them for their leadership position.

At that time, there appeared to be no conflict of interest at all. And it wasn't until I announced that I was interested in running for chair that this seemed to come up. I just put that out there.

I also had a personal conversation with Commissioner Toulouse, who expressed to me her concern of conflict of interest honestly, but was willing to support me for vice chair.

So apparently, it wasn't too important at that time until I decided to run for chair, bringing everything out in the open. I think it's good to bring everything out in the open sometimes, you know? But I felt like it was forced to bring all those things out into the open. When people run for positions like that, they talk to people, and they say, "Hey, would you support me for this? I think you'd be good for this."



| 1 | That's normal. This has gone beyond the |
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| 2 | normal for me. And I'm willing to forget things and |
| 3 | go on and work together. But it's been very very |
| 4 | difficult for me personally. |
| 5 | I have also felt chided and disrespected |
| 6 | by the Chair. I've seen smirks. I have |
| 7 | THE CHAIR: Mr. Carr, I don't mean to |
| 8 | interrupt you. But I believe this is getting |
| 9 | personal. Let's do this after the meeting, you and |
| 10 | I. |
| 11 | COMMISSIONER CARR: You know, no. This is |
| 12 | an open meeting. You brought it up. It's on the |
| 13 | agenda. And I am going to speak. |
| 14 | And I have felt disrespected by this |
| 15 | chair, and in meetings and out of meetings. And I |
| 16 | just want that to be heard and put on the record. |
| 17 | And I'll say no further. |
| 18 | THE CHAIR: Any other comments? |
| 19 | Let's move on. |
| 20 | Or are we ready for a break? |
| 21 | COMMISSIONER TOULOUSE: Madam Chair, may |
| 22 | we take a break? |
| 23 | THE CHAIR: Let's take a break. Let's |
| 24 | come back in ten minutes. |
| 25 | (Recess taken, 10:25 a.m. to 10:40 a.m.) |



1 THE CHAIR: Next item on the agenda is 2 Item No. 8, Discussion and Possible Action on 3 Charter School Amendments. And the only one we have today is New Mexico International School. Mr. Pahl, if you'd like to go first, 5 please? 6 Madam Chair, members of the MR. PAHL: Commission. Madam Chair, you're right. We have one 8 9 school with two amendments today, amendment 10 requests. 11 New Mexico International School, we've 12 heard from them, I believe, the last meeting and 13 maybe the last two; my memory is a little foggy. 14 And these amendments are to address an issue we have 15 there. 16 Before I go into the amendments, I just 17 want to note that Mr. Knouse has sent his PED 18 liaison a copy of their school improvement plan. 19 This was not required by the PEC or asked for by us. 20 But I bring it up as a point that the school's leader is being very proactive in increasing their 21 22 student achievement levels. 23 So I just wanted to note that as some 24 context for what they're doing at the school and 25 that we appreciate that.



The First Amendment request for New Mexico 1 2 International School is an amendment to change a 3 statement in their current charter from, quote, "New Mexico International School requests no waivers 5 from the New Mexico Public Education Department," end quote, to, quote, "New Mexico International 7 School requests waivers granted in accordance with charter school law and," in parens, "NMSA 1978 8 22-8B, " end parens, "paragraph (C), " end quote. 9 10 The CSD recommends approval of this amendment. 11 12 Good morning. THE CHAIR: We're just 13 finding the right paperwork. If you're ready, 14 please go ahead. 15 My name is Todd Knouse, MR. KNOUSE: K-N-O-U-S-E. I'm the school director of the 16 17 New Mexico International School. And before --18 while you're gathering your papers, I just want to 19 start by saying my mom always told me to thank a 20 compliment. So I wanted to thank Mr. Pahl for those 21 nice words about getting our improvement plan done. 22 So, yes, Commissioners, I'm coming to you 23 asking you for an amendment request again, in 24 regards to our language in our charter about 25 class -- or waivers that are granted to charter



schools.

Our language in our charter currently says that the -- our school requests no waivers. And I'm asking that, in fact, we do request waivers that are already granted through statute.

THE CHAIR: You know, there's just one thing that occurs to me. You do know that even though these are all waivers, you do have to formally request them. There's a form. It goes through CSD; then it goes to the Secretary. It does not come through us for those automatic waivers.

But they --

MR. KNOUSE: No, I did not know that. I'm glad you're advising me of that. The language in the statute just says, "The Department shall waive," and I read that to mean that -- that was it; but I will work with the --

THE CHAIR: There is a process that you must -- even though they're automatic, you still must ask for the ones that you want.

MR. KNOUSE: I will actually reach out to the Charter School Division. I believe this meeting --

THE CHAIR: But this request that you brought to us today is simply to change the wording





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in your charter; because originally, you said, "No,
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     we're not going to ask for any waivers"; and now,
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     you're going to have the ability to ask for waivers;
     is that right?
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               MR. KNOUSE: That is correct.
                                               I just made
     that -- I mean, it wasn't me that wrote that
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     charter; but, yes, I am requesting an amendment to
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     the language in the charter.
               THE CHAIR: We've all learned a lot
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     through the last three years.
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               MR. KNOUSE:
                           Again, I'm --
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               THE CHAIR: Commissioners, do you have any
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     discussion on this first waiver request?
               Commissioner Carr?
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               COMMISSIONER CARR:
                                   Madam Chair, I have an
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     issue, because, as it was stated in the minutes of
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     your board, you were simply wanting to increase your
     class size because of financial concerns, and not --
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     and so I don't see this as something that actually
     benefits the children.
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               So I -- and for that reason, I can't
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     support it.
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                          Madam Chair, if I may?
               MR. PAHL:
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               THE CHAIR: Just a point of clarification,
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     Mr. Carr. We're talking about the first waiver
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request -- I mean, the first amendment request. 1 That's the one to change the language to allow the 2 3 school to ask for waivers. 4 COMMISSIONER CARR: 5 THE CHAIR: Okay? Now, Mr. Pahl? I'll just extend that 6 MR. PAHL: 7 clarification. The second amendment request is 8 specifically for that class size waiver from 9 language that's in their charter. So we have two 10 separate ones. One more immediately addresses that. 11 But this one is just allowing the school, under 12 their charter, to ask for the waivers that, 13 statutorily, charters can request. 14 THE CHAIR: And I do see minutes from 15 their -- from an emergency governing council meeting 16 on October the 6th. Can you tell me exactly where 17 in these minutes the governing council approved both 18 of these amendment requests? 19 MR. KNOUSE: Just give me a moment. 20 Both -- excuse me, Madam Chair. Both items are addressed in Item E, towards the latter half --21 22 let's say the -- it's on my third page, where it 23 requests -- it's, like, the third paragraph from the bottom of the discussion on that item: "Gray moved 24 25 to" remove -- "approve revising the charter to allow



NMIS to use waivers granted in NMSA 1978, 22-8B." 1 Do you see it, Madam Chair? 2 3 THE CHAIR: I see it. Does everyone else 4 see that in the governing council minutes? Knowing that that's taken care of, 5 Okay. is there any discussion on the first amendment 6 7 requested, which, again, would allow this school to ask for waivers? Any discussion? 8 COMMISSIONER CARR: Madam Chair? 9 THE CHAIR: Commissioner Carr? 10 11 COMMISSIONER CARR: I quess I have a 12 question for the attorney. I think -- it sounds as 13 if I really can't vote "No" for the first one, based 14 on the law. So am I right? 15 MR. GRANATA: Madam Chair, Commissioner Carr, I believe that is right. 16 17 think, from what I recall from a previous meeting, 18 we asked that this individual change his amendment 19 request to first amend his charter before bringing 20 forth the amendment. So this is more of just a 21 procedural change to the charter to allow him, in 22 the future, to request a different amendment change. 23 COMMISSIONER CARR: Okay. Thank you. 24 THE CHAIR: Any other questions or 25 discussion?



| 1 | Hearing none, the Chair would entertain a |
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| 2 | motion on this first amendment request. |
| 3 | COMMISSIONER PERALTA: Madam Chair? |
| 4 | THE CHAIR: Commissioner Peralta? |
| 5 | COMMISSIONER PERALTA: I would move that |
| 6 | the Public Education Commission approve the |
| 7 | amendment presented by the New Mexico International |
| 8 | School to change a statement in their current |
| 9 | charter from "New Mexico International School |
| 10 | requests no waivers from the New Mexico PED," to |
| 11 | "New Mexico International School requests waivers, |
| 12 | granted in accordance to charter school law, NMSA |
| 13 | 1978 22-8B, paragraph (C)." |
| 14 | THE CHAIR: Thank you. Do I hear a |
| 15 | second? |
| 16 | COMMISSIONER BERGMAN: Second. |
| 17 | THE CHAIR: Motion by Commissioner |
| 18 | Peralta, second by Commissioner Bergman, to approve |
| 19 | the amendment request by New Mexico International |
| 20 | School to allow them to request waivers. |
| 21 | Is there further discussion? |
| 22 | MR. GRANATA: Madam Chair, if I may just |
| 23 | clarify something for the motion, please? |
| 24 | THE CHAIR: Mr. Granata? |
| 25 | MR. GRANATA: I would just ask that |



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| 1 | there's missing some language in the motion. And I |
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| 2 | would just ask that the motion be amended to reflect |
| 3 | that it's in accordance with the Charter School Act, |
| 4 | as opposed to a specific provision. |
| 5 | THE CHAIR: So "granted in accordance with |
| 6 | charter school law," period? |
| 7 | MR. GRANATA: That's correct. |
| 8 | THE CHAIR: Commissioner Peralta, do you |
| 9 | agree to that amendment? |
| 10 | COMMISSIONER PERALTA: Yes. I will go |
| 11 | ahead and make my motion to amend the language in |
| 12 | what I first stated in my motion to just the motion |
| 13 | to grant to be in accordance with the Charter School |
| 14 | Act. |
| 15 | THE CHAIR: Thank you. Commissioner |
| 16 | Bergman, do you agree with that? |
| 17 | COMMISSIONER BERGMAN: Yes. |
| 18 | THE CHAIR: Hearing the modification to |
| 19 | the motion, is there any discussion? |
| 20 | Hearing none, Commissioner Bergman, may we |
| 21 | have a roll call, please? |
| 22 | COMMISSIONER BERGMAN: Commissioner |
| 23 | Parker? |
| 24 | COMMISSIONER PARKER: Yes. |
| 25 | COMMISSIONER BERGMAN: Commissioner |



| 1 | Peralta? |
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| 2 | COMMISSIONER PERALTA: Yes. |
| 3 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 4 | COMMISSIONER CARR: Yes. |
| 5 | COMMISSIONER BERGMAN: Commissioner |
| 6 | Toulouse? |
| 7 | COMMISSIONER TOULOUSE: Yes. |
| 8 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 9 | COMMISSIONER GANT: Yes. |
| 10 | COMMISSIONER BERGMAN: Commissioner |
| 11 | Shearman? |
| 12 | THE CHAIR: Yes. |
| 13 | COMMISSIONER BERGMAN: Commissioner |
| 14 | Bergman votes "yes." |
| 15 | Madam Chair, that is a 7-to-0 vote in |
| 16 | favor of that motion. |
| 17 | THE CHAIR: Thank you very much. The |
| 18 | motion passes unanimously to allow New Mexico |
| 19 | International School to request waivers. |
| 20 | Mr. Pahl, the second amendment request, |
| 21 | please? |
| 22 | MR. PAHL: Madam Chair, members of the |
| 23 | Commission, the second amendment, New Mexico |
| 24 | International School is requesting is an amendment |
| 2.5 | to increase class size for grades K through 5 from |



20 to 22 students. Considering this amendment in a vacuum, there is nothing wrong with this amendment.

Increasing a class size is okay. For them to go from 20 to 22 students keeps them under their full

However, when we consider the circumstances of this request and that those students are, from what we heard before -- and Mr. Knouse may have an update -- that those students are already enrolled, and they are already over their 20-student-per-class cap, that puts us in a tough position.

The amendment request itself is reasonable, but because the process wasn't followed, we are in a tough spot. So you'll note that the CSD did not make a recommendation in this case. The process that was started, started with that charter. And that charter was an agreement between the PEC and members here, and the school.

If you press me, I can -- I have a recommendation. But we did not write one, because we recognize that the amendment is a fine one; but given the context of our situation, we felt it best to leave it up to the Commission. And this -- I want to note how rare this will be that we don't



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enrollment cap.

| 1 | offer a recommendation. |
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| 2 | THE CHAIR: Thank you for that. |
| 3 | I know probably Commissioners have |
| 4 | questions. But can I ask I just need to ask you |
| 5 | some questions for clarification before we go any |
| 6 | further. |
| 7 | How many classrooms of kindergarten |
| 8 | students do you have? |
| 9 | MR. KNOUSE: We have two kindergarten |
| 10 | classrooms. |
| 11 | THE CHAIR: Two kindergarten classes. And |
| 12 | how many students in each class? |
| 13 | MR. KNOUSE: Currently, there are 22 in |
| 14 | each kindergarten class. |
| 15 | THE CHAIR: 22 in each. And does each |
| 16 | have an aide? |
| 17 | MR. KNOUSE: Correct. Each has a |
| 18 | full-time aide. |
| 19 | THE CHAIR: Okay. And then so your |
| 20 | request is K-5. So I'm going to ask you every grade |
| 21 | level. |
| 22 | How many first-grade classes do you have? |
| 23 | MR. KNOUSE: We have two classes of first |
| 24 | grade. |
| 25 | THE CHAIR: And how many students in each |



| 1 | class. |
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| 2 | MR. KNOUSE: One has 20 and one has 21. |
| 3 | THE CHAIR: 21? |
| 4 | MR. KNOUSE: 21, correct. |
| 5 | THE CHAIR: Do they have aides? |
| 6 | MR. KNOUSE: They do not, neither. |
| 7 | THE CHAIR: No? Okay. You need the law. |
| 8 | I'm looking at what it says. Second grade, how many |
| 9 | classes? |
| 10 | MR. KNOUSE: There are two second-grade |
| 11 | classrooms, each with 20. I anticipated your next |
| 12 | question, Madam Chair. |
| 13 | THE CHAIR: And no aides. |
| 14 | MR. KNOUSE: No aides, no. For clarity, |
| 15 | the aides are only in kindergarten. |
| 16 | THE CHAIR: All right. Okay. Third |
| 17 | grade? |
| 18 | MR. KNOUSE: Two classes, each with 20, no |
| 19 | aides, no educational assistants. |
| 20 | THE CHAIR: Fourth grade? |
| 21 | MR. KNOUSE: One class of 19 with no EA. |
| 22 | THE CHAIR: And your fifth grade? |
| 23 | MR. KNOUSE: One class of 20 with no EA. |
| 24 | THE CHAIR: Okay. So the information I |
| 25 | have, the numbers of students that you have in each |



| 1 | one of your classes would not exceed the PED |
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| 2 | requirement of the class sizes. So the problem lies |
| 3 | with what is written in your charter, in that you |
| 4 | whomever said the class size maximum would be |
| 5 | 20 students in each class. And you've exceeded that |
| 6 | in three classes, it looks like, to me. Is that |
| 7 | correct? |
| 8 | MR. KNOUSE: At this moment in time, yeah. |
| 9 | That is language in the charter that says there is |
| 10 | 20 max in those two classes, in that section of the |
| 11 | charter. |
| 12 | THE CHAIR: Thank you. Those were my |
| 13 | questions. Any other questions, Commissioners? |
| 14 | COMMISSIONER GANT: I'd like to |
| 15 | THE CHAIR: Commissioner Gant? |
| 16 | COMMISSIONER GANT: Madam Chair, Mr. Pahl |
| 17 | indicated he had a possible recommendation. I think |
| 18 | I would like to hear that. |
| 19 | MR. PAHL: Madam Chair, members of the |
| 20 | Commission. |
| 21 | Madam Chair, your questions were similar |
| 22 | ones that we asked. Because the total enrollment |
| 23 | cap is not exceeded by enrolling these students, we |
| 24 | feel that the amendment should be passed. We feel |
| 25 | like we would recommend passage of this amendment. |



The school is following their total enrollment cap. We feel like there are provisions in this charter that we wouldn't necessarily advocate for any other charters.

The mission of the school, the fact that they are limiting their -- they're voluntarily limiting their class size to 20 is not necessarily aligned with the mission of the school. It seemed almost as if it was a red herring within the charter that they would do that. And it was done many years ago; so I wasn't there and don't have the full context for it.

But because the school is following the law and is not exceeding the total charter cap, we -- and, again, with much deliberation, so much so that we didn't want to make a firm recommendation -- we would recommend for approval of this amendment.

THE CHAIR: Thank you. Other questions or comments?

Commissioner Parker?

COMMISSIONER PARKER: Madam Chair,

Commissioners, you had mentioned once before, but

could you please remind me? You have a waiting list

every year for students?

MR. KNOUSE: Correct, Commissioner Parker.





And tell me if I don't speak loud enough. I'm kind of a quiet person.

Yes, we do have a waiting list every year. It's not proportional at all by grade levels. The vast majority of our interest lies in our kindergarten enrollment. So part of this move is in response to a larger issue, is that I'm watching what our natural attrition is now that we've been around for three-and-a-half years. I have a little bit of data in that regard, and how can I meet -- when somebody does withdraw from the school, where do I best replace that child.

And I have this very lengthy wait list in kindergarten and first grade; yet when people move from other grades, because of that stipulation about 20, it handicaps me in replacing a student that leaves from -- let's say, for example, you can see there's a vacancy in fourth grade, and I have nobody on the wait list there.

That was a long answer to your question; but, yes, I have a wait list of -- I would say it's about 70 in kindergarten, and it's down to, like, two -- one and two in all the other grades, or zero.

COMMISSIONER PARKER: Thank you.

THE CHAIR: Any other comments? It occurs





to me this -- this school has violated one of the conditions of their own charter by putting more students in a classroom than they said they would. I think that's one issue that we need to deal with. I need to -- I think we need to note in their file that this violation has occurred.

Then I think we need to move on from that, if the rest of Commissioners agree, to look at their proposed amendment. And it occurs to me, why are you again limiting yourself to 22 students? Would you not -- would the school not be better served to simply go with State-mandated class size limits and let that be your guide; because it's got to guide you anyway?

MR. KNOUSE: Yes.

THE CHAIR: Unless you get a waiver from that, you must abide by these numbers. And if that were the situation right now, you would not be out of -- out of alignment with your charter.

It's your business; not mine. But it certainly seems, if you went with the State-mandated regulation, you would not be coming back to us to say, "Can we change this again?"

MR. KNOUSE: I very much agree with you,

Madam Chair. And if this amendment were coming from





| 1 | Todd Knouse, as the amendment request were coming |
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| 2 | from Todd Knouse, as the school director of the |
| 3 | school, it would read like that. |
| 4 | But the amendment goes through our |
| 5 | governing council. And that's the language that |
| 6 | they were comfortable with, at least on October I |
| 7 | can't recall the exact date; but when that |
| 8 | THE CHAIR: 6th. |
| 9 | MR. KNOUSE: 6th when this was |
| 10 | passed. As the administrator there, yes, I would |
| 11 | like as much freedom as I can to keep the school |
| 12 | operational and |
| 13 | THE CHAIR: Well, food for thought in the |
| 14 | future. |
| 15 | MR. KNOUSE: I will perhaps take that |
| 16 | statement back to my governing council in our next |
| 17 | discussion on this matter. |
| 18 | THE CHAIR: Thank you. Thank you. |
| 19 | I see Mr. Pahl has made a note of the |
| 20 | violation of the school? |
| 21 | MR. PAHL: Yes. |
| 22 | THE CHAIR: Class-size maximums. |
| 23 | Commissioner Toulouse? |
| 24 | COMMISSIONER TOULOUSE: Madam Chair, I |
| 25 | notice that these kinds of things happen, not just |



with this school, mostly with facilities. But I just wonder -- and I think I've said it before -- is there some way we can get out to the charter schools what -- the violations that have happened and what our concerns are, and request that people pay more attention to that?

I think as we go into contracts, it becomes a more serious issue, I think, than it is with just the charter. And I want to make sure we don't have to do this and have to scold people who don't necessarily have control over what their governance council did; but they're the ones who have to come face us and take it.

So it's a general kind of question that I'd like to see if there's a way we can publicize that to the schools, so that we -- you know, we don't have an adversarial relationship; because we don't. We're here to work with the schools, not oppose them; so thank you.

THE CHAIR: Thank you. I think we've asked Mr. Pahl to include that in a training, and as -- get the word out as much as possible. And I certainly think, in the negotiations, it's touched on; so...

MR. KNOUSE: And if I may say, as a



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charter school administrator, I very much welcome 1 the new paradigm that our charter will be written 2 3 into in this contracting framework. It sounds -- I think that will answer a lot of questions and concerns in terms of the operation of the school 5 that I have; so I look forward to that. 7 THE CHAIR: We look forward to working 8 with you on that. Mr. Pahl? 9 10 MR. PAHL: If I can just make one comment 11 regarding that, Madam Chair and Commissioner 12 This is something that we, as the Toulouse?

regarding that, Madam Chair and Commissioner

Toulouse? This is something that we, as the

Division, feel is very important moving forward.

You know, all the terms in a previous charter are

terms that schools are held accountable to. I think

it's easier with a performance framework. It's

boiled down to some of the essential elements. And

we have easy documents we can all look to and say,

"These are the things I'll be held accountable in

the future."

Now, when we look at past charter school -- past charters, there isn't that uniformity; and so we have some -- we have some challenges with that. But it's something that we're working with charters on. You'll see it in the



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renewal applications in some of our analyses, that you are held accountable in a very strict way for the things that are in these documents.

And so we're hoping that, as we all work together, the PEC, the CSD and charter schools, that we have a good mutual understanding that anything that's written in that contract, or in that charter, is something that we will -- we need to be held accountable to. And it's both the Charter Schools Division's responsibility to ask that question; but, furthermore, it's the responsibility of the charter to know what's in there and know what their limitations are and their flexibility is as a charter.

So I just wanted to put that on the record, because I think it's very important when we think about the path that we're striking forward with, as a charter school movement -- a charter school group, whatever you want to call us here in the state -- it's an important shift that I think we're making here with performance contracts. And we will continue to strengthen that with our pre-performance contract charters, as well.

THE CHAIR: Thank you for that, Mr. Pahl.

Commissioner Carr?





COMMISSIONER CARR: Madam Chair, I hate to belabor this any more; but, you know, I -- you sent us that information, you know, on the waiver numbers. And, you know, the history of it -- you know, I've been intimately part of it in talking to the Legislature over the years about class sizes. Those waivers were established because of budget problems, and not because they wanted to. It was because, "Well, we -- we don't have a choice," you know. "Well, you have to have 30 kids in your classroom." "I'm sorry. You have to have 32 this year," and it goes on and on from there.

I -- there is a great deal of data to show that the smaller class size, and especially at the lower levels, are very effective for children. And, you know -- and I know you personally. You're not -- I know your -- your board decided this, and, you know, I hope you don't think that I'm attacking you at all.

MR. KNOUSE: That's quite all right.

COMMISSIONER CARR: At all. And this is about the kids here, for me. It always is. And I see that if certain legislation gets passed through this legislature, if they do away with the Small School Funding formula for charter schools, we're



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1 going to see a flood of charter schools coming in here and saying, "Hey, we need to increase our class 2 3 size." "Hey, we need to increase our numbers." 4 It'll come like a flood. And it won't be 5 because they want to; it would be because they feel like they have to, for financial reasons. 6 7 And I understand that, doing what you have to do for financial reasons, and that you still feel 8 like, you know, you honestly still feel like you're 9 10 still serving all the children. I think you feel 11 that way, or you wouldn't say --12 MR. KNOUSE: I'll put that on record. I 13 think we very much serve our children. I'm sorry to 14 interrupt you, Commissioner. 15 COMMISSIONER CARR: At the same time, I --16 I think, you know, based on -- you know, based on 17 the rationale that I saw in the board minutes, it 18 was for money reasons only; not because it was the best -- in the best interests of the children. 19 20 for that reason, I still say I can't vote for this. Any other discussion, 21 THE CHAIR: 22 Commissioners? 23 Hearing none, the Chair would entertain a motion. The Chair would entertain a motion. 24 25 Commissioner Parker?



1 COMMISSIONER PARKER: Madam Chair, 2 Commissioners, I'm going to start my motion; then I 3 just want an opportunity for feedback, if anyone wants to add to it. THE CHAIR: Commissioner Gant? 5 COMMISSIONER GANT: Madam Chair, members, 6 7 I do believe that I stated, I believe, to this 8 charter -- maybe it was another one -- but it's the 9 same thing I said last time. And I agree with 10 Commissioner Carr. If they had talked about 11 academics and all that other stuff -- but this was 12 held at an emergency meeting dealing with money. It 13 was for an emergency deficit reduction plan. 14 It's part of that plan. It's not part of 15 the academic plan for the school or anything like 16 that; so I have a problem in that regard. I really 17 I just -- if you come to me academically, that's something else; financially, I don't want to 18 19 use kids to solve financial problems. 20 THE CHAIR: Thank you for that. Are you 21 ready, Commissioner Parker? 22 COMMISSIONER PARKER: Yes, Madam Chair, 23 I'd like to make a quick statement, though, before I 24 make it. And that is, it was suggested that why are 25 you limiting to 22 kids, where you could just add in



| 1 | that you want to follow the statute of class size as |
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| 2 | dictated by the State, and they're intentionally |
| 3 | holding it down to just 22 kids? So I think that |
| 4 | they're recognizing that they want to keep it lower |
| 5 | than what is allowed by throughout the state; yet |
| 6 | they have a waiting list of kids that could come in |
| 7 | and benefit from the school. So I'll leave it at |
| 8 | that. |
| 9 | Madam Chair, Commissioners, I move to |
| 10 | approve the amendment presented by the New Mexico |
| 11 | International School to increase its class size for |
| 12 | grades K through 5 from 20 to 22. And if there's |
| 13 | any add-ons that people would like to include with |
| 14 | that, I'm open to that. |
| 15 | THE CHAIR: Thank you. We have a motion. |
| 16 | Do I hear a second? |
| 17 | COMMISSIONER TOULOUSE: Madam Chair, I'll |
| 18 | second the motion. |
| 19 | THE CHAIR: Commissioner Toulouse. |
| 20 | We have a motion from Commissioner Parker, |
| 21 | second from Commissioner Toulouse, to approve the |
| 22 | amendment to increase the enrollment from 20 to |
| 23 | 22 students for New Mexico International School. |
| 24 | Is there any discussion? |
| 25 | Hearing no discussion, the Chair would |



| 1 | call for a roll-call vote. |
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| 2 | COMMISSIONER BERGMAN: Commissioner |
| 3 | Peralta? |
| 4 | COMMISSIONER PERALTA: No. |
| 5 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 6 | COMMISSIONER CARR: No. |
| 7 | COMMISSIONER BERGMAN: Commissioner |
| 8 | Toulouse? |
| 9 | COMMISSIONER TOULOUSE: Yes. |
| 10 | COMMISSIONER BERGMAN: Commissioner |
| 11 | Parker? |
| 12 | COMMISSIONER PARKER: Yes. |
| 13 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 14 | COMMISSIONER GANT: No. |
| 15 | COMMISSIONER BERGMAN: Commissioner |
| 16 | Shearman? |
| 17 | THE CHAIR: Yes. |
| 18 | COMMISSIONER BERGMAN: Commissioner |
| 19 | Bergman votes "yes." |
| 20 | Madam Chair, that is a 4-to-3 vote in |
| 21 | favor of that motion. |
| 22 | THE CHAIR: The motion passes by a vote of |
| 23 | 4 to 3, increasing the class size from 20 to 22. |
| 24 | I would really urge you to work with your |
| 25 | governance council and look at your financial issues |



and perhaps find a better way to work with --

MR. KNOUSE: Yes, Madam Chair, I will. In

3 fact, since that meeting in October, our budget

4 deficit reduction plan was only spoken in regards to

5 increasing enrollment. In their meeting since then,

6 they are looking at other issues as to how to

7 address the issues of the school.

Thank you.

THE CHAIR: Thank you very much.

10 COMMISSIONER GANT: Madam Chair -- just a

11 comment, sir, and this is for others, also, because

12 | I read the notes on the charters -- I do read what's

13 online for their minutes. This one was very close

14 to not meeting the requirements for an emergency

15 | meeting. You need to really understand what an

16 | emergency meeting is for; so be careful. There are

17 other charters that have violated that; so just be

18 very careful.

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MR. KNOUSE: I will, Commissioner. I'll

20 | take that back. I understand there's different --

21 | this is a learning process for me, also. There's

22 emergency meetings and special meetings and regular

23 meetings that have specific terminology that I have

24 | actually been looking into that already. But I

25 appreciate that.





| 1 | COMMISSIONER GANT: Thank you. |
|----|--|
| 2 | MR. KNOUSE: Thank you. |
| 3 | THE CHAIR: Commissioner Parker? |
| 4 | COMMISSIONER PARKER: Madam Chair, |
| 5 | Commissioners, just so I can be clear, if you're |
| 6 | and I'm not sure if this is appropriate or not, |
| 7 | so whatever if your amendment had been for the |
| 8 | full State allowable class size, I would not have |
| 9 | been able to support it. |
| 10 | THE CHAIR: Any other comments? |
| 11 | Thank you very much. |
| 12 | MR. KNOUSE: Thank you, Commissioners. |
| 13 | THE CHAIR: Let's move on to Item No. 9, |
| 14 | Discussion and Vote on Boards of Finance for New |
| 15 | Charter Schools. |
| 16 | Mr. Pahl? |
| 17 | MR. PAHL: Madam Chair, members of the |
| 18 | Commission, we have three new charter schools that |
| 19 | are currently in their planning year. |
| 20 | The first one of the first steps of |
| 21 | which the Commission is involved after approving |
| 22 | their new application is the approval of their Board |
| 23 | of Finance. In the subsequent pages, after your tab |
| 24 | on Item 9, you'll see the associated documentation |
| 25 | for both and I'll use the acronym for 9A, |



| 1 | "DEAP" I'm sorry not both; all three Board of |
|----|--|
| 2 | Finance documentation for DEAP, SABE, and Technology |
| 3 | Leadership Academy. |
| 4 | All of these were submitted on in a |
| 5 | timely manner to the Charter Schools Division. |
| 6 | Again, this is the first step in the process. We |
| 7 | look forward to providing updates on the planning |
| 8 | year, as decided at the last meeting, in January, |
| 9 | March, and May. We recommend approval of each of |
| 10 | these as Boards of Finance. |
| 11 | THE CHAIR: Thank you, Mr. Pahl. Let me |
| 12 | just reassure myself what I heard. You are saying |
| 13 | that the CSD has reviewed all of the documents that |
| 14 | are necessary; they have been submitted in the |
| 15 | correct format by all of the people required to |
| 16 | submit. Is that correct? |
| 17 | MR. PAHL: Thank you for stating it better |
| 18 | than I. Yes, that is correct. |
| 19 | THE CHAIR: All right. Thank you very |
| 20 | much. |
| 21 | Commissioners, you've heard Mr. Pahl's |
| 22 | recommendation. |
| 23 | Do you have discussion or questions? |
| 24 | Hearing none, the Chair would entertain a |
| 25 | motion on the DEAP School Board of Finance. |



| 1 | Commissioner Toulouse? |
|----|--|
| 2 | COMMISSIONER TOULOUSE: Madam Chair, let |
| 3 | me find the do we have motions here? |
| 4 | THE CHAIR: Yes. |
| 5 | COMMISSIONER TOULOUSE: Yes. I move that |
| 6 | the Public Education Commission approve the DEAP |
| 7 | Board of Finance application, pursuant to New Mexico |
| 8 | AC 6.80.4.17. |
| 9 | And, Madam Chair, I would have pronounced |
| 10 | the school name relatively well; but I wasn't going |
| 11 | to get it all typed out again. I thought it would |
| 12 | be easier if I just said "DEAP." But I will say it |
| 13 | to them again privately. |
| 14 | Thank you. |
| 15 | THE CHAIR: Very good. Thank you very |
| 16 | much. We have a motion from Commissioner Toulouse. |
| 17 | Do we have a second? |
| 18 | COMMISSIONER PARKER: (Indicates.) |
| 19 | THE CHAIR: From Commissioner Parker, to |
| 20 | approve the DEAP Board of Finance application. |
| 21 | Any further discussion? |
| 22 | Hearing none, the Chair would ask for a |
| 23 | roll-call vote. |
| 24 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 25 | COMMISSIONER CARR: Yes. |





| 1 | COMMISSIONER BERGMAN: Commissioner |
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| 2 | Toulouse? |
| 3 | COMMISSIONER TOULOUSE: Yes. |
| 4 | COMMISSIONER BERGMAN: Commissioner |
| 5 | Parker? |
| 6 | COMMISSIONER PARKER: Yes. |
| 7 | COMMISSIONER BERGMAN: Commissioner |
| 8 | Peralta? |
| 9 | COMMISSIONER PERALTA: Yes. |
| 10 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 11 | COMMISSIONER GANT: Yes. |
| 12 | COMMISSIONER BERGMAN: Commissioner |
| 13 | Shearman? |
| 14 | THE CHAIR: Yes. |
| 15 | COMMISSIONER BERGMAN: Commissioner |
| 16 | Bergman votes "yes." |
| 17 | Madam Chair, that is a 7-to-0 vote in |
| 18 | favor of that motion. |
| 19 | THE CHAIR: Thank you. The motion passes |
| 20 | unanimously to approve the DEAP Board of Finance. |
| 21 | Congratulations. |
| 22 | Next is the Sandoval Academy of Bilingual |
| 23 | Education. |
| 24 | Is there any discussion? |
| 25 | Hearing none, the Chair would entertain a |





| 1 | motion. |
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| 2 | Commissioner Parker? |
| 3 | COMMISSIONER PARKER: Madam Chair, |
| 4 | Commissioners, I move the PEC approve the Sandoval |
| 5 | Academy of Bilingual Education, SABE, Board of |
| 6 | Finance application, pursuant to NMAC 6.80.4.17. |
| 7 | COMMISSIONER GANT: Second. |
| 8 | THE CHAIR: Thank you. We have a motion |
| 9 | by Commissioner Parker, second by Commissioner Gant, |
| 10 | to approve the Sandoval Academy of Bilingual |
| 11 | Education Board of Finance. |
| 12 | Further discussion? |
| 13 | Hearing none, may we have a roll-call |
| 14 | vote, Mr. Secretary? |
| 15 | COMMISSIONER BERGMAN: Commissioner |
| 16 | Toulouse? |
| 17 | COMMISSIONER TOULOUSE: Yes. |
| 18 | COMMISSIONER BERGMAN: Commissioner |
| 19 | Parker? |
| 20 | COMMISSIONER PARKER: Yes. |
| 21 | COMMISSIONER BERGMAN: Commissioner |
| 22 | Peralta? |
| 23 | COMMISSIONER PERALTA: Yes. |
| 24 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 25 | COMMISSIONER CARR: Yes. |



| 1 | COMMISSIONER BERGMAN: Commissioner Gant? |
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| 2 | COMMISSIONER GANT: Yes. |
| 3 | COMMISSIONER BERGMAN: Commissioner |
| 4 | Shearman? |
| 5 | THE CHAIR: Yes. |
| 6 | COMMISSIONER BERGMAN: Commissioner |
| 7 | Bergman votes "yes." |
| 8 | Madam Chair, that is a 7-to-0 vote in |
| 9 | favor of that motion. |
| 10 | THE CHAIR: Thank you very much. The |
| 11 | motion to approve the Sandoval Academy of Bilingual |
| 12 | Education Board of Finance is unanimously approved. |
| 13 | Congratulations. |
| 14 | Next, let's consider Technology Leadership |
| 15 | Academy. |
| 16 | Is there any discussion? |
| 17 | Hearing none, the Chair would entertain a |
| 18 | motion. |
| 19 | COMMISSIONER PERALTA: Madam Chair? |
| 20 | THE CHAIR: Commissioner Peralta? |
| 21 | COMMISSIONER PERALTA: I move that the PEC |
| 22 | approve the Technology Leadership Academy Board of |
| 23 | Finance application, pursuant to NMAC 6.80.4.17. |
| 24 | COMMISSIONER CARR: Second. |
| 25 | THE CHAIR: We have a motion to approve |

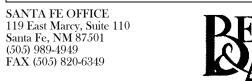




| 1 | the Board of Finance for Technology Leadership |
|----|--|
| 2 | Academy, motion by Commissioner Peralta, second by |
| 3 | Commissioner Carr. |
| 4 | Senator, do you have a comment? |
| 5 | MR. IVEY-SOTO: Madam Chair, Daniel |
| 6 | Ivey-Soto. Simply just to correct the name of the |
| 7 | school. It is Technology Leadership High School. |
| 8 | THE CHAIR: Thank you very much. |
| 9 | MR. IVEY-SOTO: You're welcome. |
| 10 | THE CHAIR: Correcting the name of the |
| 11 | school to Technology Leadership High School. |
| 12 | You've heard the motion and the second. |
| 13 | Is there any discussion? |
| 14 | Hearing none, the Chair would ask for a |
| 15 | roll-call vote. |
| 16 | COMMISSIONER BERGMAN: Commissioner |
| 17 | Parker? |
| 18 | COMMISSIONER PARKER: Yes. |
| 19 | COMMISSIONER BERGMAN: Commissioner |
| 20 | Peralta? |
| 21 | COMMISSIONER PERALTA: Yes. |
| 22 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 23 | COMMISSIONER CARR: Yes. |
| 24 | COMMISSIONER BERGMAN: Commissioner |
| 25 | Toulouse? |



| 1 | COMMISSIONER TOULOUSE: Yes. |
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| 2 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 3 | COMMISSIONER GANT: Yes. |
| 4 | COMMISSIONER BERGMAN: Commissioner |
| 5 | Shearman? |
| 6 | THE CHAIR: Yes. |
| 7 | COMMISSIONER BERGMAN: Commissioner |
| 8 | Bergman votes "yes." |
| 9 | Madam Chair, that is a 7-to-0 vote in |
| 10 | favor of that motion. |
| 11 | THE CHAIR: Thank you very much. The |
| 12 | motion the motion to approve the Board of Finance |
| 13 | for Technology Leadership High School passes |
| 14 | unanimously. |
| 15 | Congratulations. |
| 16 | Let's move on to Item 13. If you will |
| 17 | recall, we moved that up from later in the agenda. |
| 18 | Martica, would you come to the table, |
| 19 | please, so that we can you can present the |
| 20 | information while Mr. Pahl goes through his report, |
| 21 | please? |
| 22 | Mr. Pahl, I know this is out of order. |
| 23 | Perhaps you had planned on doing your part of your |
| 24 | report later. |
| 25 | COMMISSIONER PERALTA: Madam Chair, I |





thought at the beginning of the agenda, it was 1 2 discussed that we move -- we did say Item 13; right? 3 THE CHAIR: Thirteen. 4 COMMISSIONER PERALTA: Didn't we say it was after 10, before 11? 5 THE CHAIR: Am I doing it too soon? 6 7 COMMISSIONER PERALTA: Yes. 8 THE CHAIR: I'm sorry. I'm getting so 9 excited about moving ahead here. You're correct. 10 Sorry. 11 Let's go to Item 10, which is Discussion, 12 Status of Schools of Improvement -- School 13 Improvement Plans. We would first ask North Valley 14 Academy to come forward, if there is anybody here 15 from the school. 16 And Mr. Pahl? MR. PAHL: Madam Chair, members of the 17 18 Commission, Item No. 10 is regarding status of 19 school improvement plans. The four schools that are 20 listed, including North Valley Academy, have, since our last meeting, submitted improvement plans. 21 22 have been distributed to CSD liaisons for each of 23 the schools. So we can hold each of the schools 24 accountable to their improvement plans; and, as 25 mentioned prior to this at the last meeting, we will



be providing updates as appropriate as the milestones of the improvement plans are passed.

THE CHAIR: Okay. Has CSD and/or the liaisons had the opportunity to thoroughly read through these improvement plans and give us their recommendation as to whether or not they meet the needs of the school?

MR. PAHL: Madam Chair, the improvement plans vary by school. We think that's okay.

There are certain -- the academic standards of every school is something we expect the same bar to be met by every school; but because each of our charter schools are different in both mission and the interim assessments that they use, which is what's really giving them the information as they move forward from month to month, from week to week, in the classroom, yes, we feel like these improvement plans are -- are adequate for the -- for the schools.

We also feel that improvement plans that are created by the schools have more investment from the schools. So it's another reason why you'll see that there are differences in the improvement plans. They know their schools better than anyone else, and so they have the ability to reflect and determine



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their best course of action. 1 2 After our review, we saw, yes, these are 3 adequate to improve student performance. 4 THE CHAIR: That's all I wanted to hear. 5 Mr. Pahl, I did not see in here a copy of the letters that each of these schools was sent. 6 7 And I thought that letter was going to be in this notebook item. 8 9 MR. PAHL: Okay. We can get a copy of 10 that, of the letter that was sent. Would you like 11 us to run off a copy? Is there a particular reason 12 why? 13 THE CHAIR: I thought -- I believe 14 Commissioners need to know what was said to these 15 schools. 16 MR. PAHL: Okay. 17 THE CHAIR: And I don't believe they've 18 seen this letter. 19 Okay. Let me just do a little background 20 here, and then -- and then if you all -- if representatives of the school -- if you'll just give 21 22 us a couple of minutes. 23 If you all recall, we met last month, and we had these schools that had not submitted an 24 improvement plan, as had been requested. We talked 25



about that, and we decided that a letter needed to be sent to each of those schools requesting that they come to this meeting prepared to tell us why they had not provided that improvement plan last month.

We were under the impression -- or understood -- that the deadline for submitting those improvement plans was October 31st, as notified by CSD; and we were concerned that if we let much more time go by, the school's ability to fill out and complete that improvement plan in a timely manner would be impacted.

So this Commission did decide that a letter should be sent. And we were -- we first said we would ask Josh and Matt to work on that letter.

When I got home, several days went past, and I did not see any documents coming forward, a draft of any letter. So I sat down and wrote a letter that I thought said what the Commission had said in the meeting that we needed to convey to these schools. I wrote the letter, and I sent it first to Josh, as our legal counsel, to see if I had misstated anything.

I believe you sent it on to Matt, if I remember the steps.





At that point, everyone was in agreement that the letter said what the Commission wanted said; and so CSD sent out the letters to the schools.

I think, rather than taking the time to read this letter, I will just ask Matt to have copies made for each one of the Commissioners so that you -- so there is no question what was said to the schools and what they were asked for.

But in a nutshell, what they were asked was to come here today with an improvement plan and to be prepared to talk with the Commission and let us know why that improvement plan had not been submitted by the October 30th -- 31st -- deadline. Is that sufficient?

Okay. So North Valley, if you would like to make a presentation at this point, we'd like to hear from you.

MS. McCONNELL: Thank you. My name is Susan McConnell. I'm the principal at North Valley Academy. And I have Mr. Ray Barton, our chief operating officer, and Ms. Laurie Buck, our instructional coach.

MR. BARTON: Madam Chair and members of the Commission, the letter certainly gets one's





attention; so it did what it was supposed to do.

And the first thing we needed to do is apologize to the Commission. We take those time lines very seriously.

We were in the middle of our instructional audit in that exact same time frame. And it did not rise to the top of the priority list, like it should have. That's my responsibility as responsible for compliance in the organization. So I apologize.

Commissioner Gant spoke of respect at the beginning. I want to make sure you understood that that was certainly not intended to bypass that.

Second issue is I took a different slant on this when we did submit it. I took our strategic plan, which we -- for this school year, which we obviously have about half-implemented and produced a nine- or ten-page document from our strategic plan. And when I had conversations with Julie Lucero -- by the way, which -- very clear, very easy to get a clear picture from, very impressed with -- we realized that is not what this process was trying to do. So we resubmitted the plan you have in front of you, which is assessment-driven.

So that's an explanation of where we are. We do not make excuses. We missed the time line.



1 We're sorry, and we apologize for that. Appreciate that explanation. 2 THE CHAIR: 3 Let me just ask, I really have not had time to read 4 this. This is the first I've seen of it. 5 governing council has approved this? No, they have not. 6 MR. BARTON: 7 approved the strategic plan. And this is a 8 component of the strategic plan; but they did not 9 approve this specific document. 10 THE CHAIR: Can I ask that you have your 11 governance council, at their next meeting, approve, 12 specifically, this improvement plan --13 MR. BARTON: Will do. 14 THE CHAIR: -- and provide us with a copy? 15 MR. BARTON: They're meeting on the 18th. 16 We'll be happy to supply you with those minutes. 17 THE CHAIR: The last question is, you wrote this; so, obviously, you're comfortable with 18 19 the dates in here, that they can all be met, that 20 the work in here is reasonable to your school and 21 will be helpful to your school? 22 MR. BARTON: It is. And, again, there's 23 nothing new in this improvement plan from our 24 strategic planning standpoint of the school. This 25 is all taken from our strategic plan. So, yes, it's



our intention to meet every one of those deadlines. 1 2 THE CHAIR: Thank you. Those are all my 3 questions. 4 Any comments from others? 5 Hearing no comments -- I've forgotten. Do 6 we need to vote to approve? (The Chair consults with counsel.) 8 THE CHAIR: I'm sorry. I'm coming up with 9 a blank. Don't we vote to approve these improvement 10 Have we not done that in the past? 11 Mr. Pahl? 12 Madam Chair, members of the MR. PAHL: 13 Commission, I don't think you need to approve them. 14 This is a condition of their contract. And so 15 they're -- we're merely going through the steps that 16 are articulated there. So in my head, I don't know 17 that we need to; but I will defer to Mr. Granata. 18 MR. GRANATA: Madam Chair, I don't believe 19 it would be necessary to formally approve these 20 improvement plans. However, I would ask that the Chair asks the school to provide the minutes of the 21 22 governing council's approval of the improvement 23 plan, just to dot all the I's and cross the T's. 24 THE CHAIR: Okay. All right. 25 MR. BARTON: Done.



THE CHAIR: Commissioners, does that meet 1 2 everybody's approval? 3 Okav. Thank you. If you would do that, 4 and thank you for coming today. Next school on the list is Cesar Chavez. 5 Good morning. 6 7 MS. THOMAS: Good morning, Madam Chair, 8 members of the Commission. My name is Caryl Thomas, C-A-R-Y-L. And I am the director of Cesar Chavez 9 Charter School. 10 11 And this has turned into a bit of a 12 confusing issue; and so I just want to offer a 13 little bit of information for clarification. 14 When we received notice in October that we 15 needed to submit a school improvement plan, I 16 immediately responded to the Charter School Division 17 letting them know that we were in our accreditation 18 process and asking that that process take the place 19 of submitting a school improvement plan. 20 I received an e-mail a couple of days later which gave me permission to do that. 21 22 there was never any further mention of the need to 23 submit a plan. 24 And so when I reviewed the minutes of the 25 last meeting, I was surprised to find that our



school was, in fact, discussed as one who had missed school improvement plan submission.

So I feel that that clarifies the situation for us. I don't want any of you to think that we would fail to meet a deadline or, in any way, not comply with what our responsibilities are. And so, therefore, we have submitted a school improvement plan, because the accreditation is still in process, and the final decision at the national level has not been received.

We did receive extremely high recommendation and results from our accreditation process; so we were very happy with that.

And I feel that that clarifies the matter, and I'm open to answering any questions, of course.

THE CHAIR: Thank you very much. Let me just say, if we could ask you to do the same that we'd asked the previous school: Get us a copy of the governance council meeting where this improvement plan either has been or will be approved?

MS. THOMAS: I will be happy to do that.

I did not receive a copy of the letter that you refer to, which I assume was where it was asked that the governance council approval be done; is that





correct? Because I wasn't clear on that. So we 1 haven't had it approved, but we will at our next 2 3 meeting. 4 THE CHAIR: To tell you the truth, I don't 5 believe I said anything about the governance council. 6 MS. THOMAS: I wasn't clear that was 8 needed; so I will definitely take care of it. 9 THE CHAIR: It is part of the process; so 10 if it hasn't been done, please, at your next 11 governance council, please have this approved, and 12 then get a signed copy of the minutes to Mr. Pahl. 13 MS. THOMAS: Madam Chair, I'll be happy to 14 do that, of course. 15 THE CHAIR: And let me speak to the confusion that went on, because I know you and I 16 17 talked. 18 MS. THOMAS: Uh-huh. 19 THE CHAIR: And I think what happened may 20 be a result of the new people, new staff. But when a staffer says, "No, you don't have to do the 21 22 improvement plan; we'll just take the accreditation 23 when it comes," that, in fact, is speaking for the



PEC, and that's not allowed. We don't -- we ask

that the Staff not do that. If it's a document or a

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job that's being directly done for PEC, let us
decide.

I think, Matt, we talked about this before. Maybe a simple phone call, you know, could have easily clarified.

And so let's keep that -- and then, of course, when we came to the meeting after that, I think maybe you weren't aware of the conversation that had gone on.

So, again, we said, you know, "They're not doing what they're supposed to do."

So we have some miscommunication there.

But I'd like to come back to you and say please work with your staff a little bit more, if need be, to make sure that this Commission wants to speak for itself, and let's just keep that way up here in everybody's headlights.

MR. PAHL: Madam Chair, a few comments, both on Caryl's comments and yours. There was some miscommunication with Cesar Chavez. And I think part of that had to do with this being the first time we're going through contracts and having schools with C grades.

A recommendation for all of us as we move forward with contract negotiations is to put a --



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put a deadline on when the improvement plan will be there. It's stipulated in the performance contract. But without a time line, it's hard for the school to know "when I need to get this done by after I get my school grade." So just a thought for all of us.

There was some miscommunication with Ms. Thomas, and she did not receive the letter. And for that -- she's the only one that didn't. And the reason for that is because we spoke on the phone, and I felt like it was clear.

MS. THOMAS: Okay.

MR. PAHL: I should have still sent the letter, and can do so. We have one addressed for her. I just want to note, there was some miscommunication. And I want to underline that Ms. Thomas has been very easy to work with through the process -- and something that I just want to underline -- that she's been easy to engage through this miscommunication that we've had.

We're going through the process the first time, and it's not an excuse for making mistakes; but we did make a mistake here. And that's -- that's on us. Thank you.

THE CHAIR: Well, if you'll make sure she gets a copy of the letter, please? Thank you so



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| 1 | much. |
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| 2 | MS. THOMAS: Thank you. |
| 3 | THE CHAIR: We appreciate it. |
| 4 | Commissioners, any other comments or |
| 5 | questions? |
| 6 | Okay. Thank you so much. |
| 7 | MS. THOMAS: Thank you. |
| 8 | COMMISSIONER TOULOUSE: Madam Chair, I |
| 9 | assume that when they get their accreditation, we |
| LO | will receive a copy of it, plus all the comments |
| L1 | made on your accreditation? |
| L 2 | MS. THOMAS: Yes, I would be happy to do |
| L 3 | that. How would you like me to make that available |
| L 4 | to you? |
| L 5 | Through Director Pahl? |
| L 6 | COMMISSIONER TOULOUSE: Thank you. |
| L 7 | MS. THOMAS: Very well, uh-huh. |
| L 8 | THE CHAIR: International School at Mesa |
| L 9 | Del Sol. |
| 2 0 | Good morning, again. Introductions are in |
| 21 | order. |
| 22 | DR. JOYCE: Good morning, Madam Chair, |
| 23 | members of the Commission. Sean Joyce, S-E-A-N, |
| 2 4 | Head of School, International School at Mesa Del |
| 5 | Sol And with me is one of our governing council |



1 members, Chuck McCune. MR. McCUNE: Good morning, Madam Chair, 2 3 fellow Commissioners. Chuck McCune, M-c-C-U-N-E, 4 and I'm newly appointed to the governing council at Mesa Del Sol. 5 THE CHAIR: Pardon me for interrupting. 7 cannot hear you. 8 MR. McCUNE: My name is Chuck McCune. 9 a newly appointed member of the governing council at 10 the Mesa Del Sol International School. That's 11 M-C-C-U-N-E. 12 Okay, thank you. THE CHAIR: Dr. Joyce. 13 DR. JOYCE: Madam Chair, I'm just going to 14 use -- Madam Chair, members of the Commission, the 15 question before me is a simple one. You have asked 16 for the reason why I failed to submit the 17 improvement plan on time. It begs perhaps more than 18 a simple response. 19 But my simple answer is that on 20 October 17th, I received an e-mail, rather brief, with an attachment, indicating that I needed to 21 22 provide an improvement plan to the Charter School 23 Division by the 31st of October. 24 I read that e-mail on the 18th. I put it



on my to-do list. And through the course of the

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     next 13 days, I went through that list. And on the
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     31st -- by the 31st, or even the 1st of November, I
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     had forgotten to complete that task. I failed to do
    my job.
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               THE CHAIR: We're all human. All right.
     And the document that you provided us --
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     "Dr. Joyce," is it not?
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               DR. JOYCE: Yes, ma'am, Madam Chair.
               THE CHAIR: It's really more of a
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     corrective action plan.
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               DR. JOYCE: Madam Chair, yes, it is a
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     response to the corrective actions that were cited
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     in our reauthorization of our charter that was
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     approved in May of this year. And those six points
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     were bulleted in that charter. And it was my
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     understanding in the conversation I had with the
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     Charter School Division representative that that is
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     the focus of our improvement plan.
                                         That is the
     reason we are a School of Concern are those six
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     items.
21
                           Okay. And, please, Mr. Pahl?
               THE CHAIR:
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               MR. PAHL:
                          And, Madam Chair, we -- this
23
     looks different from the template and the other
24
     document that we put out. But if you look at the
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actions, they fulfill the needs of a -- of an

improvement plan. And so while it's labeled as a corrective action plan, you know, in an effort to not make Dr. Joyce and his staff do something for the sake of format, what we are worried about are the actions associated with this. And we feel they fulfill the needs of an improvement plan and will be following up with Dr. Joyce and his staff as we meet this spring.

THE CHAIR: Has your governance council approved this?

DR. JOYCE: Madam Chair, members of the Commission, this is an item that did not go directly in front of the governing council. It is a reflection, almost a copy-and-paste, of our charter that this Commission approved in May of 2014. And so that was approved. There is no difference in the text that I have given you in that improvement plan; it's a reflection of that.

So I have not put this in front of our governing council as the improvement plan; but they have already approved the merits and material in the letter of that.

THE CHAIR: Just to "dot all the T's and cross all the I's," as the guy once said. Could we ask that you take this to your governance council





| 1 | and send Matt a signed copy of those minutes? |
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| 2 | DR. JOYCE: Madam Chair, members of the |
| 3 | Commission, absolutely. |
| 4 | THE CHAIR: Okay. Thank you very much. |
| 5 | And Commissioners? |
| 6 | MR. PAHL: Madam Chair, if I can clarify |
| 7 | on that request for the minutes, if they can send |
| 8 | those to us? I just want to be clear that I |
| 9 | don't in my head, we wouldn't request the |
| 10 | presence of the schools when we report that they |
| 11 | have, in fact, gotten these. |
| 12 | THE CHAIR: That's correct. If we just |
| 13 | get those, and you tell us you have them, I think |
| 14 | that's that's all we need. |
| 15 | Okay? All right. |
| 16 | DR. JOYCE: Madam Chair, members of the |
| 17 | Commission, may I make a comment, please? |
| 18 | THE CHAIR: Please do. |
| 19 | DR. JOYCE: My comment is I apologize |
| 20 | if it's lengthy, but it is a matter of confusion and |
| 21 | I'm asking for clarification. |
| 22 | In April of 2014, I sat in a day's meeting |
| 23 | with Commissioner Bergman, Commissioner Parker, and |
| 2 4 | Commissioner Gant. As we moved forward on our |
| 25 | charter renewal, we went through the contract and |



the performance framework. We agreed to the terms of that, those outlined, and identified the needs of correction, the areas of concern that were very explicitly and continuously put in front of us as to what the school needs to do to improve.

In May of that year, this Commission approved that renewal; our board approved it. And my question, or comment, to you is how is that different than this requirement which is newly placed upon us as an improvement plan?

I am perhaps suggesting, humbly, that any school that's gone through a charter reauthorization in this new performance framework, which I absolutely endorse and embrace, already has this improvement plan in place, and is already required to be monitored biannually several times with the Charter School Division. And I'm asking to consider that this one document be already considered in action by these schools that have gone through reauthorization and not be yet another document or report we must submit, Madam Chair, members of the Commission.

THE CHAIR: I think your suggestion is certainly a valid one for us to consider. I'd like to ask Mr. Pahl to put that on our January work



1 session. The reason we ask for these improvement 2 3 plans is because when we do those performance framework renegotiations, in the first section, 5 where the school report card -- all the data is listed from there -- it says, "Any school that has a 7 C, D, or F grade must do an improvement plan." 8 part of that framework. 9 Possibly, we could look at that. Unless 10 it's statutorily required, maybe we could look at 11 modifying that or removing it or whatever 12 Commissioners might choose to consider at that time. 13 But I think it's worthy of consideration, and thank 14 you for bringing it up. 15 DR. JOYCE: Madam Chair, members of the 16 Commission, thank you very much. I appreciate it. 17 THE CHAIR: Thank you. COMMISSIONER TOULOUSE: Madam Chair? 18 THE CHAIR: Commissioner Toulouse? 19 20 COMMISSIONER TOULOUSE: I want to thank Mr. Joyce for bringing himself up here time after 21 22 time after time and still having the spirit to 23 appear with a holiday tie. Thank you very much.



Thank you.

THE CHAIR:

DR. JOYCE:

Thank you both very much.

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THE CHAIR: New Mexico Connections. Good
morning.

MS. TRUJILLO: Good morning, Madam Chair.

Commissioners. My name is Athena Trujillo, and I'm
the principal of New Mexico Connections Academy.

And with me, I have Mr. Christopher Jones, who is my
assistant principal.

MR. JONES: Good morning.

and then attachments, as well.

THE CHAIR: Mr. Pahl, do you have any comment to make about Connections' improvement plan?

MR. PAHL: I think, in your binders, you have some documentation, a letter from Ms. Trujillo,

There seems to be a point of confusion around the sample plan that we sent out. It was requested by the Commission that we send out the sample plan, because there's a desired template and way that we want these to look; so if it doesn't look each way -- and we've made some exceptions to that.

And I think what Ms. Trujillo was reading into it is some of these have passed; why should we do it; because it's a sample, so we were expecting everything to be looking forward at this point?

So there was a little confusion there. If



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you look at Ms. Trujillo's and New Mexico

Connections Academy's improvement plan, it does

include data that is -- or points in time that are

in the past. So there's some points of confusion

there. But I think if we look at this improvement

plan and look at the dates that would be used moving

forward, we do feel like that first improvement plan

that we did with Anthony was a good one.

This follows it quite closely; and as a result, we feel like this improvement plan does meet the requirements that we would need so we'd know that Ms. Trujillo and Connections Academy are moving forward in monitoring their academic progress to be successful.

THE CHAIR: Thank you. Thank you.

MS. TRUJILLO: Madame Commissioner and Commissioners, the first thing I want to say is that I solely assume the responsibility of this missed deadline. Upon receipt of the Charter School Division letter, I was under the assumption, because we were having a Priority Schools Bureau visit, that as a part of that PSB visit, we would be provided improvement and suggestions that I thought, logically, would fit into a school improvement plan that would address not only the PSB visit, but also



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the PEC Commission's request for school improvement based on our school grade.

And so I did place that letter in my PSB file. Our PSB visit was not until December 4th, 5th, and 6th. So once I did receive the letter from Mr. Pahl about the October 31st deadline -- or that we had missed that deadline -- I -- I was -- I was panicked.

But what I do want to do today is to assure the PEC that if you look at our full packet of documents, there is a school improvement plan that our school started off with, addressing specific items in the PEC school plan that we submitted. And it was approved by our school board.

It does address student academic improvement; each of the items -- our short-cycle assessments -- each of the items that are included in the PEC improvement plan.

THE CHAIR: Thank you very much for that.

20 Mr. Pahl?

MR. PAHL: Madam Chair, may I add one thing? Sorry to interrupt. But, Madam Chair, members of the Commission, I just want to note that Ms. Trujillo -- while she did miss the deadlines, her idea is right. If we have a Priority Schools

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Bureau visit to our school, we're getting that personal assistance in how to improve; so I just want to commend her on the idea of connecting those things together.

The time lines didn't work out. So when she did e-mail to ask, we did say, "Worry about the deadline. They're going to give you some verbal feedback, and you can use that. But I don't think your report will be back to you for another month or so" -- maybe longer; I can't remember exactly how long.

But the idea of leveraging those resources that PED is providing for schools, otherwise, into other requirements; so it doesn't feel like two separate requirements, but is focused on increasing student achievement, is a good one. So I do want to commend her on that and recommend to any charter schools that if it does fit into the time lines of the PEC's visit, you should not hesitate to use information that we've gotten from other bureaus and divisions from the Public Ed Department.

THE CHAIR: Thank you for that.

Comments or questions from Commissioners?

Hearing none, I would just ask the same

thing we've asked the others. If your governing





1 council has not yet seen this improvement plan, if 2 you would please take it to them and get it approved 3 and get a copy of the minutes to Mr. Pahl, where it 4 was approved? 5 MS. TRUJILLO: Thank you. Much appreciated. 6 7 THE CHAIR: Thank you. And we appreciate 8 you being here. 9 All right. I believe now we can go to 10 Item 13. I was jumping ahead a while ago. 11 Ms. Casias, please? 12 Mr. Pahl, whenever you're ready, go ahead, 13 please. 14 MR. PAHL: Madam Chair, much of the 15 Director's Report is not ready for today's meeting; 16 and so I can provide the information that I'm able 17 to right now. If we are -- if it's possible, I 18 think I can provide more complete information if we 19 were to break and meet up at 11:40 -- or 12:45 -- so 20 we can still take care of it prior to the 1:00 start 21 of the renewal applications. 22 But I do have most of the information 23 verbally at this time. However, I would defer to 24 Ms. Casias to provide any information first, just so 25 she can complete her items.



THE CHAIR: Commissioners, what's your 1 2 We could leave Item 13 later on the pleasure? 3 agenda and simply ask Ms. Casias to give us her 4 information now; or we can do it at a quarter of 1:00, and we'll be a little rushed, I'm afraid. 5 What's your pleasure? 6 7 Josh is recommending that we hear 8 Ms. Casias' report now and leave the rest of the Director's Report on the agenda. So just in case 9 any of the schools that are listed as a School of 10 11 Concern wish to hear that information, they will not 12 be confused when it's going to be on the agenda. 13 Is that all right with everybody? Is that 14 all right? 15 Okay, Martica, it's all yours. MS. CASIAS: Madam Chair, members of the 16 17 Commission, I did send to you a list of each school 18 that you're discussing today to report the weighted NMCI of each. For the Schools of Concern, the 19 20 Southwest Learning Center and --THE CHAIR: Martica, let me interrupt you 21 22 just for a minute. Does everybody have -- you're 23 talking about this? (Indicates.) 24 MS. CASIAS: Madam Chair, members, yes. 25 THE CHAIR: Does everybody have this?



(Indicates.)

Okay. I believe everybody does. Please go ahead.

MS. CASIAS: So, members, on that list of all of the schools, the only one that -- the only two that concerned facilities are Dream Diné and New Mexico International School. So, if you will, I'd start with Dream Diné.

When I was before you last month, they had a failed foundation floor. And then on the 4th of December, I got an update from CID that the foundation had been poured, but that the plans were not available and not adhered to; so that they have to reinspect the footing foundation, submit construction documents to PSFA for review, and then forward to CID.

So this morning, on the way here, I wanted to make sure I had accurate information. I spoke to CID Bureau Chief Martin Romero. And yesterday, they were at the site; they were there to do an inspection. And they found that there were no electrical permits pulled at this time.

So the way PSFA and CID are at this moment, we're waiting for the stamped plans for the foundation and for the electrical permits to be





pulled, so that the electrical inspector can come to the item on the agenda and do an assessment.

Madam Chair, members, I'm not sure if the school has anything to add. With that, Madam Chair, I stand for questions.

COMMISSIONER GANT: Madam Chair?

THE CHAIR: Commissioner Gant?

COMMISSIONER GANT: Madam Chair, with all that, they're way behind, way, way behind. But as I remember -- Mr. Pahl, help me remember, please -- as I understand it, they had a lease on a school that did meet E-Occupancy. It was not -- it's an alternate school. Luckily, they found it at the start of the school year.

But I understand that lease is due to expire in December. Have they done any work to correct that issue, based upon the information Ms. Casias has given us?

MR. PAHL: Madam Chair, members of the Commission, part of the reason why the Director's Report is not ready is I'm anticipating new information on that tonight to get that lease extended. Tonight, they're meeting with the -- with the -- it's the Chapter House -- I believe it's Hogback Chapter House that they're at -- to get





approval for extending that lease further.

So the answer right now is we know that they are taking actions to extend the lease; but we do not know, as of this moment, whether that lease has been extended or not.

COMMISSIONER GANT: Madam Chair,

Ms. Casias -- members -- Ms. Casias, did the CID

give you any indication of when they would finish

their work on the foundation plans or -- or even

when the electrical permits will be pulled?

MS. CASIAS: Madam Chair, members, at this point, the onus is on the contractor. So if he were to pull his electrical permits today, make applications, he would probably receive them today. And then the electrical inspection has to be called for and put on the schedule; for the electrical inspector, it might take him a few days.

And the foundation plans that need to be drafted and stamped by the engineer, if the PSFA were to receive those plans today, we would certainly try to elevate them to the top of our list, do the review, send them over to CID, and get them back. If it was a perfect world, we could get the plans today, back to the school within three or four -- probably five days, and then the inspection



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would be needed to call -- then the contractor would have to call for the foundation inspection, as well as the electrical.

So, Mr. Gant, with -- at best, with PSFA putting it at the top of our list, we could do the plan review and that within a five-day turn around.

Madam Chair,

COMMISSIONER GANT:

Ms. Casias, I -- in my view, you probably have better data than I. In my mind -- I don't see the school even putting a building on those foundations till second week in January and possibly getting in the buildings with children. You still have to go do a final E-Occupancy once they're set; right? Is that correct? So they wouldn't be in till February, probably.

MS. CASIAS: Madam Chair, members, that's correct. A final inspection and a Certificate of Occupancy would need to be issued.

COMMISSIONER GANT: Madam Chair, last comment on this Dream Diné. I think this is an example of why the PEC needs to watch facilities closer. This is the second time that a charter school has done this, you know. And so in the future, it's going to get harder.

And Ms. Casias' work is going to get



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1 harder, because there's more and more of these. 2 I just suggest a real close look on these and maybe 3 rejoin the checklist, the yearlong checklist, to make sure this rises higher than what it is right 5 now on that checklist. Thank you. Thank you. Other comments THE CHAIR: from Ms. Casias on Dream Diné? 7 8 Thank you very much. Please go ahead. MS. CASIAS: Madam Chair, members, the 9 other school is the New Mexico International School. 10 11 And, Madam Chair, members, is this the same as the 12 International School at Mesa Del Sol? 13 So Madam Chair, members, the New Mexico 14 International School, we have no concerns about a 15 facility. 16 THE CHAIR: Okay. Can I just ask a 17 question? I know this has been talked about more 18 than once, and I should know this; but help me to be sure I understand. 19 20 The higher the number is bad; the lower 21 this weighted NMCI score is -- the lower it is, the 22 better it is; is that correct? 23 MS. CASIAS: Madam Chair, you're correct. 24 If I could draw your attention to the ACE Leadership 25 High School that has the O percent weighted NMCI.



That is a new school, so it has not yet started to age. The weighted NMCI is about the aging process of the school and as deficiencies occur. So the lower the score -- you are correct -- the better the facility.

The current average around the state is

18.95 percent. So the ones highlighted in yellow

are in great condition -- or exceed the average.

And the ones in the pumpkin color are below the

average; but, because they are in a current facility

and not moving, it's okay by statute.

Madam Chair, it's only when you move or relocate that PSFA has to be involved, and you have to meet the average weighted NMCI.

THE CHAIR: So if you're in a facility, and you're not moving, no matter how high your number is, you're okay.

MS. CASIAS: Madam Chair, I would like to phrase that is PSFA is not involved in assessing your facility and asking you to bring it up to -- to the weighted NMCI. Of course, if a school is in a facility that is not -- has deficiency, it is their obligation to the children to keep it in good shape.

THE CHAIR: Okay, thank you.

Commissioner Gant?





COMMISSIONER GANT: Madam Chair -- again,
Ms. Casias, correct me if I'm wrong. We have
several -- we have 12 schools up for renewal at this
point. By statute, they have a right to go to the
Public School Capital Outlay Council and the PSFA to
start work on capital -- getting capital funds for
their facilities to move, to renovate, or whatever.

So at that point, these numbers -- then PSFA will start getting involved if the school decides -- the charter school decides to go that route.

And Ms. Casias, talk about Aldo Leopold, the 49.06, and what you know of their plans at this point for what I just said.

MS. CASIAS: Madam Chair, members,

Aldo Leopold is in a facility, as you see, that has
a 49.06 percent weighted NMCI, which means it's not
in good condition. So they are in current -- they
are in ranking for PSCOC funding for a new facility.

But one of the things that the PSCOC asks the school is to check with the local district to see if they have space that the charter school can move into. If there is no space within the local district, then the charter school must find a -- either a publicly owned facility, or they could



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build one with their foundation.

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them the funding to look for a facility in that -in Silver City. And at this point, they are in the
process of looking for a facility. The local school
district has said that they do not have space for
this particular charter school; although the PSCOC
tasked us with looking at every school in Silver and
seeing if there was capacity. There is capacity.

So they are -- as you see, a current PSCOC award to look for a facility to either build one or to move into something that is existing. But whatever the final decision is, it has to be above or equal to the average weighted NMCI.

THE CHAIR: Okay. Thank you.

Any other questions? Any other facilities concerns?

Seeing none, Ms. Casias, thank you so much. We appreciate -- we always appreciate you making the trip up here to meet with us and bringing us information. Thank you so much.

MS. CASIAS: Thank you, Madam Chair and members.

24 THE CHAIR: Commissioners, I can't believe 25 it; but we did it. It's 12:00. We have finished





Item 10 and 13. And we are to Item 11, which we said we would begin at 1:00 this afternoon.

Before we break for lunch, I'd like to not

miss my note to thank Beverly and Matt and the staff. They worked late on Friday night to get these recommendations out to us.

I also know Beverly worked Sunday afternoon to get some other information out to us and our agenda information.

Thank you all for putting in those extra hours. This load of 22 schools in one renewal period is a steep load, and we know you all have been working hard. Certainly, we have, too; but we appreciate the time and effort you put in to get it done. So thank you very much.

Commissioners, if there's anything else -if not, let's break for lunch, and let's come back
by five till 1:00, okay?

(A recess was taken at 12:00 p.m., and reconvened at 1:00 p.m., as follows:)

THE CHAIR: Good afternoon. It's 1:00, and I call back into session this regularly scheduled meeting of the New Mexico Public Education Commission.

We have reached Item -- pardon me -- Item



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11 on our agenda, which is this is where we're going to begin hearing and taking action on renewals for current State-chartered charter schools.

The first one on the list is Aldo Leopold
Charter School from Silver City. If anyone from
that city is here in the audience, we invite them to
come up to the table, please.

Mr. Pahl, if you would go ahead, please?

MR. PAHL: Madam Chair, members of the Commission, first of all, I'd just like to reiterate final statements from you before the break and thank CSD Staff for their efforts in completing the renewed applications. This was a -- this was a big undertaking, 22 schools. And I think it's -- we learned a lot, and we also are proud of the work

Lastly, that CSD Staff also includes

Juliana Montoya -- if you'd stand up real quick?

She's a new Staff member. I decided not to wait for the Director's Report to introduce her. But this is a reflection of her hard work, as well.

that we put forward to you all last Friday.

So thank you, all of the Staff. It's much appreciated, and we are real happy with our product here.

THE CHAIR: Matt, may I -- I apologize for





interrupting you. There is something I forgot to say. So let me do this while I'm thinking about it.

applications in a timely manner. I feel confident that all Commissioners have read and studied these applications. I certainly -- I can speak for myself -- I spent many hours reading and studying these applications, as well as the information we received from the Charter School Division, our staff, on these.

So I want to thank the Commissioners for the time and effort they've put in on these and assure everyone here that you're dealing with folks that have done their due diligence and are here to make a fair assessment.

Okay. Matt, if you will go ahead, please?

MR. PAHL: Thank you. Thank you,

Madam Chair.

One last comment before we move into

Aldo Leopold is some of the analysis that you'll see

from the CSD in the analysis boxes that we've

created on the renewal application, it's reiterating

something I said earlier, which is that when we

looked at goals, it wasn't good enough -- we didn't

give -- give school -- the schools -- we didn't say



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a goal was met if it was met two of the five years; we were very strict on the goals and how we evaluated those goals.

That is a reflection of the new world that renewed charters will be moving into with performance contracts; it's not always necessarily a reflection of how things have operated in the past.

So I wanted to make that known; so -- because it's important context for interpreting our comments regarding goals.

With that said, Aldo Leopold Charter School:

After completing its initial term, the school was granted its current charter in July 1st, 2010. The mission of the school is to provide an engaging and challenging educational program that emphasizes direct experience, inquiry learning, stimulation of the creative process, and stewardship of their community and natural environment.

Our recommendation is that the charter be renewed without conditions for a full five-year term.

Aldo Leopold Charter School has complied with all provisions of law and is financially stable. The governing and administration of the





school are stable, as well. Student academic performance is consistently high. Interviews with stakeholders and groups indicate that the climate and culture of the school are healthy and supportive, despite a recent tragedy at the school. The school has an active and positive presence in the community, as well.

Just to highlight a few items on the school's academic performance, the school generally exceeds the State average in nearly every category. Something that impressed us when we spoke to Aldo Leopold when we visited the school was that one element of their school report card is their growth of their lowest performing students. Our Staff was very impressed that there's a -- despite there being a -- well, there is a downward trend in that; they had scored a B in 2012 and '13, and, most recently, had scored a D.

That prompted some -- some intense inquiry at the school, which we see as a real -- real important step to driving performance at schools.

And so that's one example of -- the student achievement is generally high. When it's low, the staff and the administration at the school take that seriously. In this case, they developed an



improvement plan for themselves on how they're going
to reach that lowest -- that lowest quartile of
students.

So for all of those reasons -- high academic performance, stable environment, and a commitment to looking at how their students are -- their student achievement data -- we recommend Aldo Leopold for a full five-year term of renewal.

THE CHAIR: Thank you, Mr. Pahl.

Good afternoon. Please introduce yourself and let us hear what you might have to say.

MR. AHNER: My notice is Eric Ahner. I'm the director of Aldo Leopold Charter School.

Good afternoon, Madam Chair and members of the Commission. I believe that the review from the Charter School Division is quite comprehensive, and you have, obviously, a daunting task of looking through 22 applications. So I'd like to take this opportunity to thank the Commission, number one, for refining the renewal process. I thought it was more streamlined, but still allowed us a very good opportunity to reflect; and, secondly, to commend the Staff behind you, the Charter School Division, for their tireless effort for not only overseeing what we're doing, but also being a continual support



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| 1 | of our school and to me, as the head administrator. |
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| 2 | Thank you. |
| 3 | THE CHAIR: Thank you very much for that. |
| 4 | Commissioners, you've heard the |
| 5 | recommendations from CSD and the presentation from |
| 6 | the school. Are there questions or comments from |
| 7 | Commissioners? Any questions or comments from |
| 8 | Commissioners? |
| 9 | Commissioner Bergman? |
| LO | COMMISSIONER BERGMAN: I just want to |
| L 1 | reiterate what the Chair said. There's a reason why |
| L 2 | I do this each year. I have read all the |
| L 3 | applications; I've read the preliminary analyses; |
| L 4 | I've read the final recommendation from the CSD. |
| L 5 | And I know a lot of folks wonder, why do I |
| L 6 | keep doing that? That's because some years ago |
| L 7 | someone appealed one of our decisions, and they |
| L 8 | stated in their appeal that none of the |
| L 9 | Commissioners said they read the application, so |
| 20 | they must not have read them. |
| 21 | So I do that now to ensure that someone |
| 22 | can't use that argument against us in the future. |
| 23 | Thank you, Madam Chair. |
| 2 4 | THE CHAIR: Thank you, Mr. Commissioner. |
| 25 | Anyone else? Any other comments? |



Let me just say, I notice, overall -- and I agree with Mr. Pahl -- that they have truly tightened up their evaluation of goals and their goals that are unmet.

I'm looking at Page 20 of your application, where CSD says, "The overall goal was attained each year except 2014; therefore, the goal was not met.

"The school's graphs and narrative clearly represent the students' accomplishment, both by individual grade and school-wide. It is notable that students' scores increased each year as students moved through the grades."

Now, that's -- that's the kind of information we're looking for, and that's the kind of upward traject- -- that word, "trajectory" -- that we're looking for from schools. If there's a year that things don't go as well as you'd like for them, we understand that; but as long as the overall picture is moving in the right direction, that's what we're looking for. I'm very impressed.

And I believe that's the same on Page 22, where that goal was, I believe, missed once. Let me get to it.

Yeah. Again, that's pretty much the same





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And those were really the only even approaching negatives that I saw in the entire evaluation.

Any other comments or questions, Commissioners?

Before we make our first motion, I'd like to ask Josh, forgive us; just a little guidance on these motions, please?

MR. GRANATA: Madam Chair, Commissioners, I'd just like to reiterate to the Commission a concern that I mentioned in a previous meeting regarding renewals; and that is, that I would just ask all the Commissioners to put all their concerns forward here on the record and to list any kind of factors that you considered, whether you've weighed them positively or negatively.

Essentially, the more information that's before the Commission, it's better for the record, essentially, in terms of legal appeals and whatnot, and to also take into consideration CSD's recommendation on how each particular Commissioner values that recommendation, whether they agree with it, whether they agree with parts of the recommendation, whether they disagree with CSD's



1 recommendation, or what have you. So I'd just ask that Commissioners bring 2 3 forth all the information that they have and not hold back. Thank you. 5 THE CHAIR: Thank you. And the only other thing I wanted to say is, on the back of each 6 school's -- there is a letter to us from Mr. Pahl 8 saying the name of the school. On the back of that 9 is their recommendation, and then some proposed 10 other language, should we choose to go a different 11 way. 12 We don't have to go with their language; 13 but at least sometimes, it's nice to have a starting 14 point. So I would just bring that to your 15 attention. 16 Now, hearing no further discussion on 17 Aldo Leopold School, the Chair would entertain a 18 motion. 19 COMMISSIONER BERGMAN: Do we have a sample motion? 20 THE CHAIR: Yes, it's right here. 21 22 MR. GRANATA: I have one here also. 23 THE CHAIR: Just hand him that. There's 24 one for approval. 25 MR. AHNER: Madam Chair?



| 1 | THE CHAIR: Yes, sir. |
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| 2 | MR. AHNER: Thank you. Is there an option |
| 3 | for public comment before your decision on |
| 4 | according to your agenda? I just wanted to |
| 5 | double-check? |
| 6 | THE CHAIR: We have never had public |
| 7 | comment on renewal hearings, or unless I'm |
| 8 | MR. AHNER: It appears to be on it. |
| 9 | THE CHAIR: It says so right there, |
| 10 | doesn't it? |
| 11 | MR. AHNER: I just wanted to make sure, |
| 12 | before you moved forward with the motion. |
| 13 | THE CHAIR: I am incorrect. We do have |
| 14 | five minutes for public comment, should anyone |
| 15 | choose or would like to comment at this time. |
| 16 | Thank you. I see no one that chooses |
| 17 | that would like to comment. |
| 18 | So now, let's we've had our PEC |
| 19 | questions. Let's move on to a motion. |
| 20 | COMMISSIONER BERGMAN: Madam Chair, I, |
| 21 | Vince Bergman, move that the Public Education |
| 22 | Commission approve the renewal application of the |
| 23 | Aldo Leopold Charter School for a five-year term, |
| 24 | pursuant to the Charter School Act, Section 22-8B-6, |
| 25 | and Section 22-8B-12. |



| 1 | THE CHAIR: Commissioner Bergman, does |
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| 2 | that motion include any conditions on the school? |
| 3 | COMMISSIONER BERGMAN: It did not. I |
| 4 | don't believe the CSD recommended any conditions, |
| 5 | and I've not heard anyone talk about conditions. So |
| 6 | at this point, it does not. |
| 7 | THE CHAIR: With no conditions. |
| 8 | COMMISSIONER BERGMAN: With no conditions. |
| 9 | THE CHAIR: Okay, thank for you that. |
| 10 | You've heard the motion from Commissioner |
| 11 | Bergman. Are you seconding, Commissioner Peralta? |
| 12 | COMMISSIONER PERALTA: Second. |
| 13 | THE CHAIR: Thank you very much. The |
| 14 | motion is to approve the renewal application of the |
| 15 | Aldo Leopold Charter School for the full five years |
| 16 | without conditions. |
| 17 | Are there comments or questions, |
| 18 | Commissioners? |
| 19 | Commissioner Carr? |
| 20 | COMMISSIONER CARR: I have a question for |
| 21 | Josh. When I get ready to when I get ready to |
| 22 | vote, do you want me to make a comment then? |
| 23 | MR. GRANATA: Madam Chair, |
| 24 | Commissioner Carr, I suggest you make your comments |
| 25 | now, during the discussion. |





| 1 | COMMISSIONER CARR: Oh, now? Okay. |
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| 2 | So following the you know, what you |
| 3 | suggested, then, I fully concur with the Charter |
| 4 | Division's recommendation, without reservation. |
| 5 | THE CHAIR: Any other comments? |
| 6 | COMMISSIONER TOULOUSE: Madam Chair, this |
| 7 | doesn't have to do with this one; but because of the |
| 8 | detail in the motion we don't have it written |
| 9 | down could we get it e-mailed to us so we could |
| 10 | read the motion? |
| 11 | MR. GRANATA: Yes. |
| 12 | COMMISSIONER TOULOUSE: Thank you. |
| 13 | Otherwise, I fully concur; I think this is |
| 14 | a good school. Thank you. |
| 15 | THE CHAIR: Any further questions? |
| 16 | Comments? |
| 17 | Hearing none, the Chair calls for a |
| 18 | roll-call vote? |
| 19 | COMMISSIONER BERGMAN: Commissioner |
| 20 | Peralta? |
| 21 | COMMISSIONER PERALTA: Yes. |
| 22 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 23 | COMMISSIONER CARR: Yes. |
| 24 | COMMISSIONER BERGMAN: Commissioner |
| 25 | Toulouse? |



| 1 | COMMISSIONER TOULOUSE: Yes. |
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| 2 | COMMISSIONER BERGMAN: Commissioner |
| 3 | Parker? |
| 4 | COMMISSIONER PARKER: Yes. |
| 5 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 6 | COMMISSIONER GANT: Yes. |
| 7 | COMMISSIONER BERGMAN: Commissioner |
| 8 | Shearman? |
| 9 | THE CHAIR: Yes. |
| 10 | COMMISSIONER BERGMAN: Commissioner |
| 11 | Bergman votes "yes." |
| 12 | Madam Chair, that is a 7-to-0 vote in |
| 13 | favor of the renewal of Aldo Leopold. |
| 14 | THE CHAIR: Thank you very much. |
| 15 | The motion to approve the renewal |
| 16 | application for a full five years, without |
| 17 | condition, of Aldo Leopold Charter School is |
| 18 | approved unanimously. Congratulations. |
| 19 | MR. AHNER: Thank you, members of the |
| 20 | Commission. |
| 21 | COMMISSIONER TOULOUSE: Madam Chair, I'd |
| 22 | like to make a comment, because I get teased for |
| 23 | recusing myself. I want to say the fact that |
| 24 | Aldo Leopold, when he lived in Albuquerque, lived |
| 25 | right around the corner from my grandparents and my |



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     father knew him was no reason to recuse myself
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     because of the name of the school.
                                          Just so people
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     know, I don't recuse on everything; just the ones I
     know somebody at the school.
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               Just had to say that, lighten it up a
 6
     little.
               THE CHAIR:
                           Thank you.
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               The next school is Anthony Charter School.
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     Please, if anyone would like to come forward for
     that school?
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11
               Good afternoon.
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               MR. FRANCO: Good afternoon.
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               THE CHAIR: Mr. Pahl, whenever you're
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     ready.
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               MR. PAHL:
                         Madam Chair, members of the
     Commission, Anthony Charter School was originally
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     authorized in 2008 by the Gadsden School District.
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     On February 28th, 2013, the PEC approved a
     conditional 24-month charter for the school.
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               The Charter School Division recommends a
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     two-year renewal with conditions, which I'll state
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     in a moment, to be determined through an improvement
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     plan.
               The school did not fulfill the terms of
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     its initial two-year charter in the first year of
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that charter. The PEC has placed the school on an improvement plan for the 2015 school year; and, to date, the school has met the conditions of the present improvement plan, which align with the conditions that the Commission asked of the school when they were renewed a year-plus or so ago.

The governing board has replaced the former director with an experienced team in order to turn the school's compliance issues around.

It's troubling that the school went through the first year without meeting the conditions asked of them. We believe that the school is moving forward and meeting those conditions in the second year of their -- of their charter that was granted to them.

However, when we look at the school and the services it's providing to the school -- to the community, the student performance of students who go to Anthony Charter School is equivalent to, or a little better than, schools that are otherwise in that district. And so it presents a good option.

We're recommending a two-year renewal, because the school -- for the reason that the school did not meet the conditions of the approval last time. Generally speaking, I think that's a serious



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offense. Not seeing a two-year renewal and not acting right away in year one is -- that's a problem.

However, if we look at the students -- the services to students, we're recommending a two-year renewal, so the school can get -- can complete its -- the conditions placed on it at the prior chartering that they received from the PEC, and move forward to make sure it's a stable school and get a longer term renewal based on the performance of the school with the students.

We have some issues with the organizational structure -- or the organization -- that we feel like are being remedied through actions of the board in hiring a new administrator.

A few notes on student performance:

The growth of the lowest performing students in the school was a D in 2012 on the school's report card. In the last two years, it has been an A and a C.

Growth of the highest performing students has been an A. They're seeing growth from their students.

Their proficiency rates are very similar to schools that are serving the Gadsden area. The



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1 option that's presented to students, the emotional -- the focus on emotional intelligence, is 2 3 one that's unique to the community. 4 As a result, we're recommending that 5 two-year term, with conditions. Those conditions are that shortened term 6 7 of two years; continuance of their improvement plan 8 that they're currently on through this year and the 9 first year of their charter; and two annual monitoring visits by the CSD, if not more, depending 10 11 on their compliance with their own improvement plan. 12 Thank you. Gentlemen, you THE CHAIR: 13 have five minutes. Please introduce yourselves and 14 tell us whatever you'd like for us to know about 15 your school. 16 SPEAKER: Thank you. Good afternoon, 17 Madam Chair, Commissioners. My name is Abe 18 Armendariz, and I am the newly appointed principal 19 at Anthony Charter School. 20 MR. FRANCO: My name is Rudy Franco. Ι'm the newest member of the governing board. 21 I've been 22 there about a year. 23 DR. ARMENDARIZ: Madam Chair, 24 Commissioners, allow me to share what has been done 25 in cooperation with the school board, students, and



parents to address the critical situation that exists in the Anthony Charter School at the moment.

I was employed November 19th as the head administrator. Today is my eleventh day on the job. I have been in constant communication with the governing council, establishing a professional and ethical and legal relationship, which we anticipate will help us move the school forward together.

On November 24th, I traveled to Santa Fe to meet with Mr. Ed Woodd, the school's liaison.

Mr. Woodd has been very helpful in the guidance that he has provided me.

Mr. Woodd -- I became aware that we have, at ACS, the Anthony Charter School, a school that serves the academic, social, and personal needs of mostly low socioeconomic students, as well as ELL students. Families who desire a small personal environment for their children's education, this is the place for them.

I immediately began the process of familiarizing myself with the school documents. And during the Thanksgiving holiday, I wrote the reapplication for the school, submitted it to CSD, got feedback from Mr. Woodd, and submitted it again on December the 2nd.



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I also visited with the Mike Vigil group, who is the organization -- our business manager -- to inform myself of financial matters, procedures. And financially, the school is on solid ground, and no financial problems are anticipated at this time.

COMMISSIONER GANT: Three minutes.

DR. ARMENDARIZ: During this process, I have four -- I have had four faculty meetings, in which we have discussed current school issues, as well as started making tentative plans for the future of the school. Teachers are optimistic and supportive of the recent changes at the school. They expressed strong hope that the school will continue.

The school has a total of 72 students,

Grades 7 through 12, and has a potential to
increase. I have met with all students during both

A and B lunch periods almost every day. As I

monitor the lunchroom, I have been getting feedback
from them regarding their thoughts and feelings
about the school. They express concerns about the
continuation of the school and want to know what it
is they can do to help for the school to continue.

COMMISSIONER GANT: Two minutes.

DR. ARMENDARIZ: They often express that



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they have good teachers who have shown concern for their learning and the personal education plan focuses and is a strong element that guides their learning. Many have said that they feel as if the rug has been pulled from under them, and they feel helpless at this time.

The students are doing well academically, as expressed by Mr. Pahl, and the school is not actually doing badly either, itself.

I have met with the parents once, and they are anxious and excited about initiating a parent student and staff organization. We will have a second meeting on December 16th.

Many parents have come in to speak with me personally and express the support for the school's continuance. I have also had parents whose children are not students at ACS now who want information on how they can get their students to start attending. They expressed that they have recently been hearing a great deal about the school in the community.

By allowing ACS --

COMMISSIONER GANT: One minute.

DR. ARMENDARIZ: -- to continue this year and into the future, the PEC will be helping to address a great need in this small, but strong,





community. Through its focus on a PEP for every student, ACS is a school that provides an option for children who have difficulty learning in a bigger, less controlled environment.

Thank you for allowing me to share this information with you.

I think Mr. Franco might have some comments, taking the place of the public.

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MR. FRANCO: Thank you, Dr. Armendariz. And Madam Chair, Commissioners, like I said, I've been on the school board for about a year. During that time, I acknowledge that the -- when I started, we made some mistakes. One of the mistakes was not being accountable to the authorizing authority. I acknowledge that.

I polled the members of the governing council, and they all agreed with me. And it's -it became critical that we make some major changes.

Three or four months ago, we started on those major changes. I have seen a great improvement in the accountability of the board toward the community, toward the students, and toward the faculty.

And as a -- in visiting the school, I've seen some real positive feedback from the school,





- 1 considering that Dr. Armendariz has only been there 2 for.
- 3 COMMISSIONER CARR: I'm sorry to
- 4 interrupt. Point of order.
- 5 If -- I understand your wanting to do the
- 6 public comment. But I don't know if we've got
- 7 anybody else that wants to talk. And --
- 8 THE CHAIR: Their time is not up yet.
- 9 COMMISSIONER CARR: Well, they have five
- 10 minutes.
- 11 THE CHAIR: Their five minutes is not up
- 12 yet.
- 13 | COMMISSIONER GANT: They've done their
- 14 five minutes.
- THE CHAIR: Did you call "Time"? I'm
- 16 sorry. I did not hear it.
- 17 COMMISSIONER GANT: He turned it over to
- 18 | the gentleman.
- 19 THE CHAIR: I was waiting for you to call
- 20 | "Time."
- 21 | COMMISSIONER CARR: It's been way over
- 22 | five minutes.
- THE CHAIR: If your time is up, then we
- 24 | need to call and see if there is public comment,
- 25 gentlemen.



| 1 | MR. FRANCO: That's fine. |
|----|---|
| 2 | THE CHAIR: Is there anyone from the |
| 3 | public who cares to speak? |
| 4 | All right. We cannot give you the five |
| 5 | minutes that belong to the public. Thank you very |
| 6 | much, but we appreciate your passion and your being |
| 7 | here. |
| 8 | Again, I ask if there is anyone here from |
| 9 | the public. |
| 10 | All right. Hearing no one, then let's |
| 11 | move on to the next item, which is PEC |
| 12 | Commissioners' questions. I will ask Commissioners |
| 13 | if they have questions of the applicants. |
| 14 | Commissioner Bergman? |
| 15 | COMMISSIONER BERGMAN: Thank you, |
| 16 | Madam Chair. I do have a few concerns, as a lot of |
| 17 | people do, I think. The trend on just the grade |
| 18 | report is the 2013-and-'14 year was a little worse |
| 19 | than the two previous years. You had some |
| 20 | difficulties; and you've acknowledged that. I |
| 21 | understand that. |
| 22 | Your overall grade was a D; your current |
| 23 | standing was an F. You had an F on graduation and |
| 24 | career-and-college; and even school growth was a D. |
| 25 | So and I and you gave us a ton of |



material. You made a lot of useful comparisons to other schools that are similar to your own school. And I appreciate that.

But -- so that -- there is some concern for me on the trend of what I am seeing. But the specific concern I had was comments that the CSD made. In their final analysis and recommendation, they stated that CSD Staff has concerns that Anthony Charter School may not meet the material terms of its charter, as set forth in the performance framework and the school improvement plan imposed by the PEC.

And then they said, "See another section."

So I went over to that section, and they stated

there that CSD has concerns that the Web EPSS plan

has not been completed, as required in the school's

initial improvement plan.

So my question now, at this point, has that now been done? Has that Web EPSS been done? Has it been submitted to the CSD?

THE CHAIR: Mr. Pahl?

MR. PAHL: Madam Chair, Commissioner

Bergman, just to add a little -- some specifics to that, the Web can EPSS was submitted on time. But we expect the Web EPSS to grow as the school year



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moves on. So when we say that it was incomplete at
the time of that writing, we hadn't seen the growth
that we were looking for from the initial submission
to -- we're about midway through the school year, a
little short of; it, but that you would see some
reflection and something adding onto that Web EPSS
plan.

So I just want to be clear that they met what they were meant to do in September, as of September 1, to submit their Web EPSS plan; but we're not seeing continued manipulation, reflection of that Web EPSS.

But I'll defer to the -- the men up here representing Anthony.

DR. ARMENDARIZ: No, sir, we have not submitted anything to bring the school up from where it was in September to now. For what it's worth, we intend to do that. Mr. Woodd will guide us along those lines.

If you recall my initial statement, I said
I've been there eleven days; today is my eleventh
day. So I haven't had too much of an opportunity to
look at those serious documents.

There is training that is provided. We intend to attend that training and to be current



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with what is expected of us and the PEC, and then in the Charter School Division, as well.

COMMISSIONER BERGMAN: Thank you for that clarification. And thank you, Mr. Pahl.

Now, there was another sentence there that really caught my attention and really concerned me.

I'll go on and read it. "Additionally, the school indicates that there have been material violations, but did not give specific details, as directed in the instructions above."

Well, now I would like to know, what does the school -- what material violations are you referring to there?

DR. ARMENDARIZ: I can't tell you that I know specifically, you know, what material violations have been committed. I -- I'm strapped, you know.

THE CHAIR: Mr. Pahl or Mr. Woodd, can either one of you help us with that?

MR. PAHL: Madam Chair, Commissioner
Bergman, Mr. Woodd just explained to me the
situation there. There's a series of checked boxes
on the renewal application that asks -- we do our
own investigation. But we ask them, "Have you met
all the material terms of your contract?"



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1 And one of those -- that particular 2 question, the school said, "No" -- or either "Yes" 3 or "No," depending on how the --4 MR. WOODD: They checked "No" on one of 5 the boxes. They checked "No" on, "Have you MR. PAHL: 7 met all the material terms," something akin to that. 8 I don't have the application in front of me. 9 they said in the application there were material 10 terms they hadn't met. 11 When asked about it, we didn't have a good 12 response; so there could have been a mistake on the 13 application. But as you'll note in looking at the 14 goals and some of the other items, that there are 15 material terms that were not met that we found, as 16 well. 17 COMMISSIONER BERGMAN: So there's just a 18 chance that there was some confusion by the folks 19 when they were doing their application, then? 20 that what you're saying? I'm saying "yes" to that; but 21 MR. PAHL: 22 also that we found other material terms that were 23 violated. 24 THE CHAIR: So now, I'm confused. 25 DR. ARMENDARIZ: Well, some of these



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things -- some of these things were checked off
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     prior to me getting there.
                                 That's why it's
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     difficult for me to respond to those. Based on --
     on my liaison, Mr. Woodd, I worked more on Part C,
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     as I submitted the reapplication to -- to the
     Charter School Division.
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               And I don't know if that -- what you're
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     talking about appears in Part B, or where it
 9
     appears. I don't remember doing any -- any
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     checking, to be honest with you.
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               I wrote -- you know, summarized things and
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     stuff like that; but I don't remember checking any
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    boxes "Yes," "No," "Maybe so." I didn't do any of
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     that.
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               COMMISSIONER BERGMAN: I understand that.
     It just -- I'm just going on what the CSD said in
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17
     their final analysis.
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               DR. ARMENDARIZ:
                                Okay.
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               COMMISSIONER BERGMAN: I understand you
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     don't know what they are. But apparently, at some
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     point, someone thought there were some. And it's --
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     and so --
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               THE CHAIR: Commissioner Bergman, let's
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     just ask Mr. Pahl. Clarify this, please?
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               MR. PAHL: Yes. I'm sorry. I have been
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     provided the information I think you're looking for.
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     Some of the material terms -- so if you'll look at
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     our paragraph on Page 5, the second full paragraph,
     when we were talking about the original goals that
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     were in the application, we didn't see any analysis
     of their original goals.
                               They're not tracking those
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     goals for that first year with the prior
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     administration. So that would be something that we
 9
     would say is a material -- is a material term that
     has been violated.
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               So that's an example of a material term
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     that has been violated, in addition to the
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     conditions that were placed on the school in year
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     one, doing an interim assessment, tracking that
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     data, which would again be connected with those
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     goals.
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               THE CHAIR:
                           So you're saying, "Yes, there
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     have been material violations?"
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               MR. PAHL:
                          Yes.
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               THE CHAIR: All right.
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               COMMISSIONER BERGMAN:
                                       Thank you
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     Madam Chair. I think I'm done now.
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               THE CHAIR: All right. Other
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     Commissioners' questions or concerns?
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               Commissioner Gant?
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COMMISSIONER GANT: Madam Chair, members, I have several, but I'll just dwell on one, maybe two.

Your -- your grade for graduation and college readiness, work readiness, have not been good lately, or have basically not been good. And to me, this is a high school. To me, that is your mission, to graduate students, get them ready to work or go to college, their choice.

Explain to me why this has not happened.

DR. ARMENDARIZ: I can tell you that it's not going to happen from now on. I can't explain to you why it didn't happen before. I suspect that there was no follow-up as to where these students were going to, if they were -- if they were coming from another school and not finishing their term at ACS, and then leaving again and no follow-up in terms of where they went. Did they graduate? Did they move to another state? Those are just suppositions that I'm making, based on my past experiences. But I --

MR. FRANCO: Commissioner, if I may, these violations occurred because the governing board probably did not hold the administration accountable like it should have. I have seen a great



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1 improvement in the board. I have seen a new energy 2 and a new vigor and a new passion. And I have 3 seen -- the board has seen results, just in eleven days, from the community, reflected in the 5 community, since Dr. Armendariz has been there. So that is the governing council's 7 responsibility, which it did not meet. 8 COMMISSIONER GANT: Well, Madam Chair, I -- as we do with our applications, whether they're 9 10 new or renewal, our decisions are based on what has 11 happened; not what will happen, in my view. 12 And in your -- it's talked about in 13 several places about you have a lot of students that 14 are in and out, a lot of migration and all that. 15 Can you explain to me why students leave? 16 DR. ARMENDARIZ: I don't remember saying 17 that students leave. 18 COMMISSIONER GANT: Let me find the I'll call it "mobility." 19 paragraph. 20 statement -- the final analysis from the CSD, it says, "During the 2013-'14, ACS experienced 21 22 significant mobility in grades 9 through 12, 23 significantly impacting negatively the school growth," et cetera. 24 25 Can you explain why there is a lot of



mobility out of your school?

DR. ARMENDARIZ: I would ask -- I would ask the CSD to see where they got that data from, because I -- I -- I don't know where they might have gotten the data from to -- to make that kind of a statement in terms of mobility has occurred in 2013-2014. I have -- I cannot answer your questions based on the past.

And I understand that decisions are based on what's happened in the past, not what's going to happen in the future. But I'm -- I'm strapped here for responses to the Commission, because I -- I can't -- I don't feel accountable for what happened in the past. And I have -- and I find myself short of words trying to explain to you why these things happened, because I've been there eleven days.

MR. FRANCO: Commissioner if I may, I sat in on board meetings for the last nine, ten months, and getting reports from the administrator. It is, in part, a reflection of the mobile immigrant community that we serve. There's some immigrants, and they have a tendency to be more mobile than the stable population.

COMMISSIONER GANT: Then my question to you, sir, as the board, if the school is actually



satisfying the needs of students with education and other services, then why would they need -- why would they would want to leave? Is the school not good enough to encourage them to stay?

MR. FRANCO: No, Commissioner. Like I said, I think it's a reflection of the mobile aspects of the immigrant community, of crop -- they follow crops, possibly, those type of issues. They move for better pay. I think the immigrant

community is a little more mobile.

DR. ARMENDARIZ: We are very close -- as you well know, very close to the border. Within the time that I've been there, I've had two students that came -- and, as a matter of fact, I asked Mr. Woodd about -- about documents, Mexican documents of students. Should we keep the originals or should we just keep copies, because the family wanted the originals, because they travel back and forth into Mexico, you know, and the Mexican officials require official documents; they don't want copies.

So based on the recommendation of Mr. Woodd, we make copies for our files, gave them the originals. And two out of three students that came in requesting those papers, said, "We might not



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come back after the holidays." 1 So, again, another reflection of the 2 3 mobility of this, you know, population. 4 COMMISSIONER GANT: That's all for now, 5 Madam Chair. THE CHAIR: Commissioner Toulouse? 6 7 COMMISSIONER TOULOUSE: Madam Chair, Dr. Armendariz, I know your credentials, and I know 8 9 that you're at a great disadvantage answering for 10 the past. But can you tell me what you're going to 11 try to do in the next semester for you to get a 12 handle on this, rather than speak for what you don't 13 know about that went on? 14 DR. ARMENDARIZ: Okay. That's good. 15 Thank for you that. 16 One of the things that I'm going to do, as 17 reflective of my comment -- my opening comments, is 18 December 16th, we are having a parent-teacher -- we call it "PASSO" -- Parent Teacher -- Parent, 19 20 Administration, Staff, and Student Organization. 21 There is a big need to involve the community at 22 large, but particularly the community that 23 contributes to our student population at the school. 24 Now, there has not been that involvement. 25 The parents are very happy; they're very glad to be



able to be reached out to. We have limited space in which we meet with them, and we're going to start meeting at the Water District facility, which has -- can accommodate up to 250 people. We're going to organize the organization, because they want to be able to participate in the ongoing activities of the organization.

Friday, two days, I'm meeting with the faculty. We have a professional development day, where we're going to be talking about some of the changes that we want to make academically. There is a period that is called "Consejos," which means counseling; that is, the staff is there -- it's -- the venue. They either were there in September or August. And I came on board in November.

So we are looking at things very critically in terms of what can we do to better serve the students. We're going to sit down and we're going to talk about how can we make better use of this "Consejos" period, which is -- we're in a block schedule. We have an hour and 20 minutes per class. And we're going to see if we can -- we can have more of a structure for the period, where we can have student data, test scores, grades, classes, career path, all of that spelled out like it's



supposed to be spelled out in the Personalized Education Plan. That's one thing.

We're looking at the structure of the school in terms of is an hour and 20 minutes enough? Too much? Every single faculty member said it's too much. We cannot change the block schedule spring semester. That might come later. But what we can do, I suspect, is they probably were not trained on probably how to deal -- how to use the hour and 20 minutes to instruct the children. So that's taking place.

We are in the process of hopefully being able to remodel the school cafeteria, because the kids -- we have 72 kids. They eat; and they're eating like this. (Indicates.) There's no movement. We have to knock some walls down from that modular that's there to be able to create space for the cafeteria for kids to eat.

Within the same structure, there is a very small lab -- computer lab, you know. Half of the computers don't work. We have somebody there that's looking at the computers and making them functional.

We think we have 30 boxes of brand new books that are in boxes on shelves, which is a tremendous fire hazard, as far as I'm concerned.



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Part of that remodeling is going to include creating a small library space, so the kids can go in there with the teachers and be able to take advantage of the books. The City has a brand new library right next door to us, which we're going to start to make use of that library, as well.

I am going to train the board, you know.

There has been talk about bringing in an outside consultant to train the board on procedures. And I think that I'm going to make use of our attorney, Patti Matthews, to be able to help me do that.

I don't want anybody else training the board, other than myself, you know, and Ms. Matthews, because I want to be held accountable for the things that they do or don't do.

We started working on a self-evaluation plan of the board. As I research, I've been asking the administrative office staff for policy handbooks. We can't find them. We can't find them. We reorganized my office, the office where the administrative assistant and school clerk operate. We can't find policy handbooks. I'm sure there's policy handbooks someplace.

And I need to make sure that whatever the board does, the minutes and meetings and things of



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that nature take place legally. You know, I work out of an acronym that I use: P-E-L. I work very professionally; I work very ethically, and legally, within those bounds. That's the way that I like to operate.

I am very candid with the board in terms of the things that need to be done, the things that need to take place. And hopefully, they will listen to me and respect me.

They felt, officially, I guess, that I was the man for the job, threw the mothballs out of the box, and pulled me out of retirement, and here I am.

There -- I think that one of the biggest things that we need to do is we need to make sure that the children know that there is -- that the school is stable. You know, they didn't know that they had gotten a D grade; I told them that they had gotten a D grade. I said, "How many of you are D students?" And none of them held their hand up.

I said, "I'm an A person. What about you?"

They said, "We're all A people," you know.

So we're on the road to making drastic

And I told the board -- in a memo that I

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changes.

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sent out, I said, "You might not like some of the things that I am going to propose to do, you know; but they need to be done. They need to be done, because we -- we need to be held, and we want to be held, accountable by the Charter School Division, by the PED, professionally, legally, ethically."

We -- I might not agree with some of the things that the State comes down and wants us to do. But I'm a ball-player. I will tell you how I feel about it, and then I will get on the ship, and we will go, and we will do the things that need to be done, because that's -- I'm -- Mr. Commissioner Carr talked earlier about he was in this because of the kids. I'm the same way.

I told the board, I tell the faculty, I tell the students, "I don't need the job. I got a very good retirement. I don't need the job. I'm here because I want to be here, because I care, and because I know that I can make a difference."

THE CHAIR: Commissioner Toulouse, I don't mean to interrupt anyone, but we're on an extremely tight schedule.

We appreciate your passion.

DR. ARMENDARIZ: Thank you. Sure. Sure.

THE CHAIR: And I appreciate your

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| 1 | question, Commissioner Toulouse. Do you have any |
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| 2 | other questions? |
| 3 | COMMISSIONER TOULOUSE: No. I just wanted |
| 4 | to give him an opportunity to show where the school |
| 5 | is going, since he can't really tell us where it's |
| 6 | been. |
| 7 | THE CHAIR: Thank you. Commissioner Carr? |
| 8 | COMMISSIONER CARR: I'll try to keep it |
| 9 | short. I have a lot of reservations. I'm worried. |
| 10 | I concur with the Charter Division's recommendation. |
| 11 | However, I will say or, further, I will |
| 12 | say a lot of my concerns have been alleviated by |
| 13 | just hearing you speak today. |
| 14 | DR. ARMENDARIZ: Good. |
| 15 | COMMISSIONER CARR: Because a fellow |
| 16 | educator, I recognize. How long have you been |
| 17 | DR. ARMENDARIZ: At the school? |
| 18 | COMMISSIONER CARR: An educator. |
| 19 | DR. ARMENDARIZ: Oh, 42 years. |
| 20 | COMMISSIONER CARR: I figured as much. |
| 21 | I'm very impressed with your speak your speech |
| 22 | today and what you said. And I hope you can do |
| 23 | that. |
| 24 | I've worked with immigrant children for |
| 25 | many years. I know there are individual issues and |



needs in their mobility. And I commend you for wanting to work with them, because they need -- they need our support.

So my one question for you is this: If we were to continue your charter, which I won't vote for -- to deny, if we were, what would happen with those children?

DR. ARMENDARIZ: Those children would go back to the schools that are maybe not suited for them. It's a -- they function in a smaller environment a lot better with a one-to-one, personalized type of interaction with faculty and administration.

Before last week, I had three families that were leaving -- and I guess we can be candid -- honest. They were leaving Gadsden Middle School because of bullying, because of gangs.

We don't have -- I'm not saying we don't have gang members. I haven't identified any yet.

But we don't have gangs, per se. We don't have fights. We don't have bullying at the school.

We had an incident where it started, and I called the police in, and they took care of it. And they filed a report, and the kids were very apologetic to each other. It won't happen again.

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And it hasn't happened.

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So those children would go back to -probably not Chaparral, not Santa Teresa, but to the
Gadsden High School and Gadsden Middle School,
because the majority of the kids come from Anthony
that feeds into the middle school at Gadsden and the
high school.

There is one person from Vado, which is about ten miles south on Highway 478, and one student from La Mesa, which is about as far, but on Highway 28. All the rest of the students are from the Anthony area. So they would go back.

COMMISSIONER CARR: Thank you.

THE CHAIR: Commissioner Parker?

COMMISSIONER PARKER: Madam Chair,

Commissioners, I just wanted to say that you touched on it, about the stability of the school, because what popped out in my eyes was new director, new board, and new teachers, twice, in two -- like, 100 percent, or something to that effect.

And so I just wanted to keep the focus that, you know, a lot of times for these schools -- or these children in these situations, the school is the most stable place that they can have in their reality. And if the school -- if it's something we



have control over, we need to make sure that it's as stable as possible. So -
DR. ARMENDARIZ: Thank you for that. You

DR. ARMENDARIZ: Thank you for that. You hit the nail on the head. We're talking about club soccer, club volleyball. We're talking about expanding our facilities within what our district has allowed us to do. But we're talking about all those kind of things. And the kids are excited about stuff like that, yeah.

THE CHAIR: Thank you. Any other questions, Mr. Parker?

Anybody else with questions?

Commissioner Peralta?

COMMISSIONER PERALTA: Yes. Thank you.

Real quick, I just want to go back to this financial audit that happened about a year ago. And there were some significant findings, things that reports weren't done in a timely manner. And there were some inaccuracies in some of the reportings and so forth.

And, granted, knowing that you're new and you're just getting started again, you may not know the main reason behind. The school disputed the findings, the audit findings. And you may not know the exact reason why the school might have disputed



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1 that, and maybe if there had been any -- how they 2 addressed the concerns. 3 But my major question would be is how you 4 guys are financially at the present moment? Can you tell me a little bit about that? 5 MS. MATTHEWS: Madam Chair, and 6 Commissioner Peralta, I can address the audit --7 8 past audit, if you have questions. But, Abe, I 9 think his question to you is how are the current 10 financials? So I'm happy to do whatever you need 11 for me to do. 12 DR. ARMENDARIZ: Currently, again, on 13 my -- the week of Thanksgiving, the school was off. 14 On that Monday, I traveled to Santa Fe to talk to 15

my -- the week of Thanksgiving, the school was off.

On that Monday, I traveled to Santa Fe to talk to

Mr. Woodd. And on his way back, I stopped with the

Mike Vigil group; they are business managers. And

he -- I don't have it in writing; I'm sure I could

get it in writing and provide it for the

Commissioners -- that we're financially stable.

We're doing okay. We're doing okay financially.

They're -- we're not in the hole anywhere. We don't anticipate any shortcomings towards the end of the school year. Maybe Mr. Franco could --

MR. FRANCO: Commissioner, if I may, there were some issues with the previous business manager



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and the type of system that was used for financial controls. That's why we acquired a reputable firm, the Mike Vigil group, to handle the finances.

COMMISSIONER PERALTA: Thank you.

Madam Chair, thank you.

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THE CHAIR: Thank you. Any other questions from anyone?

Gentlemen, I appreciate you being here today. And I understand the situation you're in, that you're new to the school, and you may not know all the answers to the questions.

But I am reminded it's this Commission's job to evaluate this school for renewal based on past performance.

This school started in 2008. It came to us in 2013 for renewal. This Commission denied that renewal. The school had not done well, had not progressed academically. The students were not progressing academically. And for a variety of reasons, this Commission denied that application.

The school appealed that application to the Secretary. The decision was overturned, and the school was placed on a two-year renewal with six conditions that the school was to have completed prior to the end of the renewal.

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| 1 | I'm looking at those renewal conditions. |
|----|--|
| 2 | The first one has been met, because the Secretary |
| 3 | allowed the school to rewrite their renewal |
| 4 | application. So that was the first condition; it |
| 5 | was met. |
| 6 | The second condition, on the last report |
| 7 | we got from Mr. Pahl, "Has the school identified the |
| 8 | Discovery short-cycle assessment aligns to the |
| 9 | academic program of the school?" |
| 10 | We have been made aware that condition has |
| 11 | not been met. |
| 12 | Now, I remind you, these are all supposed |
| 13 | to have been met before the end of this renewal |
| 14 | period. |
| 15 | DR. ARMENDARIZ: May I address that, |
| 16 | Madam Chair, the second one, the short-cycle? The |
| 17 | data did you say the data has not been utilized? |
| 18 | THE CHAIR: "Identify how the Discovery |
| 19 | short-cycle assessment aligns to the academic |
| 20 | program of the school." |
| 21 | DR. ARMENDARIZ: Okay. Okay. |
| 22 | THE CHAIR: The next goal pardon me |
| 23 | the next condition that has not been met, "Has the |
| 24 | governing council conducted a strategic plan that |
| 25 | clearly identifies how the school will measure |



| 1 | progress in growing its Q1 population" that's the |
|----|---|
| 2 | highest-performing population "and it's Q3 |
| 3 | population" that's its lowest performing |
| 4 | population? That has not been met. |
| 5 | Condition 4: "Has the governing council |
| 6 | clearly stated the leadership competency indicators |
| 7 | it will use to evaluate the principal?" |
| 8 | That has not been completed. |
| 9 | Condition 6 pardon me Condition 5 |
| 10 | has been met. |
| 11 | Condition 6: "Has the governing council |
| 12 | approved all school policies required by New Mexico |
| 13 | law?" On this copy, that has not been met. |
| 14 | To my mind, the school has failed to meet |
| 15 | the conditions of its renewal conditions, as stated |
| 16 | by the Secretary. The school has failed to meet |
| 17 | those conditions. |
| 18 | In my mind, failure to meet those |
| 19 | conditions means you don't renew. You didn't meet |
| 20 | the requirements of your last conditional renewal. |
| 21 | Why would this Commission want to give you another |
| 22 | conditional renewal when you didn't meet the |
| 23 | conditions of the last one? |
| 24 | The school was given two additional years |



to do some very specific things to bring the school

1 into alignment. It didn't happen. So that's the first thing I see as a huge 2 3 problem. 4 The second thing I see is on the 5 improvement plan that, honestly, in hindsight, we probably should not have even asked for, since these 6 conditions were already in place -- but we did ask for it -- the second condition is also about the 8 9 Discovery short-cycle assessment that was to be 10 completed by September 15th. 11 "By September 30, 2014, the school will 12 submit the aggregate data, analysis of the data, and 13 a specific plan to address raising the scores of the 14 Q1 and Q3 students. And that data will be provided 15 to CSD." That data was late in getting to CSD. 16 Further, that condition says, "CSD will 17 provide the aggregate data and specific plan to 18 address raising the scores of Q1 and Q3 to the PEC during its October 17, 2014, meeting." 19 20 I'm not seeing that data. Do you have the 21 data? 22 MR. PAHL: Madam Chair, we do not have 23 that data. 24 THE CHAIR: So that entire condition of



the improvement plan has not been met.

| 1 | MR. PAHL: Not at this time. |
|----|--|
| 2 | THE CHAIR: There are other items on here |
| 3 | that some are future dates. |
| 4 | Let me now just go to the application |
| 5 | itself. And the first page I want to go to is |
| 6 | Page 6. |
| 7 | Do you have a copy of that application in |
| 8 | front of you, the renewal application? |
| 9 | DR. ARMENDARIZ: I do. |
| 10 | THE CHAIR: Page 6 contains the CSD the |
| 11 | Charter School Division analysis of the State Report |
| 12 | Card. And that and that comment says, "The |
| 13 | overall analysis of this section is found to be |
| 14 | inadequate." |
| 15 | That's the school's report card. |
| 16 | I go to Page 12. |
| 17 | DR. ARMENDARIZ: I'm sorry. My pages are |
| 18 | not numbered, so I I is it Part B or Part C |
| 19 | that you're looking at? |
| 20 | THE CHAIR: It's in Part A. |
| 21 | DR. ARMENDARIZ: Part A, okay. |
| 22 | THE CHAIR: I'm sorry. What I just talked |
| 23 | about was Page 12, the analysis of the report card. |
| 24 | Then I go to Page 16 if my computer |
| 25 | will cooperate. At the top of Page 16, it says |



"Charter School Division analysis of goals, Part B.

CSD staff found no reference to or analysis of the original three goals in the school's application for renewal or the submitted appendices. The school submitted 91 pages of data tables that were not uploaded per the application instructions."

So this tells me the goals that were as part of the school's application for renewal, apart from the conditions that were laid on the school, the three goals, the three things the school said they would do, none of those -- there's no reference to them. There's no analysis of them at all.

I go to Page 18. Again, the school did not meet this goal and provided insufficient evidence to support goal outcomes for the term of the charter.

I go to Page 20, where there was mention of the material terms. We've already discussed that.

I go to Page 23, under "Charter School Division Analysis of Provisions of Law," CSD has concerns that the Web EPSS plan has not been completed as required in the school's improvement plan. Also, the governing council has not evaluated itself during the 2013-'14 school year.



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| 1 | Additionally, the school indicates that |
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| 2 | they have that there have been material |
| 3 | violations, but did not give specifics, as we have |
| 4 | discussed earlier. |
| 5 | I go to Page 27. I look at this and |
| 6 | I'm just questioning the information here. It says, |
| 7 | "Anthony Charter School occupies facilities that are |
| 8 | in compliance, but has not been through the first |
| 9 | renewal; therefore, it does not have a weighted |
| 10 | NMCI." |
| 11 | Yes, it has been through its first |
| 12 | renewal; so it should have. It should have. And I |
| 13 | believe that was on the information that Martica |
| 14 | gave us earlier. |
| 15 | On Page 32, where the school lists their |
| 16 | new goals I'm sorry. It's farther down. |
| 17 | COMMISSIONER TOULOUSE: Madam Chair, on |
| 18 | Martica's information to us, it shows that they do |
| 19 | meet the E-Occupancy, 12.12 percent. So they're |
| 20 | under the State average, so |
| 21 | DR. ARMENDARIZ: Our attorney just |
| 22 | provided me with a copy of that letter. |
| 23 | THE CHAIR: I noted, in the final analysis |
| 24 | and review that the CSD put out, there's a quote |
| 25 | that Anthony has been allowed to submit new goals. |



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And I wrote myself a note: "Anthony has been
 1
     allowed to submit new material to the application
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 3
     after it was officially turned in by the deadline."
               This is not allowed. It's on Page 54 of
 4
 5
     the final analysis.
                         Madam Chair, I think that's
 6
               MR. PAHL:
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     a -- it was an inartful term there that we used.
 8
     But the renewal process is that that we receive a
 9
     renewal application, we write a response to it, and
10
     then every applicant has the chance to read our
11
     response and provide a response to that response.
12
     That's what this is referring to.
13
               No special treatment was given to Anthony
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     on this application.
15
               THE CHAIR: Okay. They provided new goals
16
     in that new material.
17
               DR. ARMENDARIZ:
                                Yes, yes.
18
               MR. PAHL:
                          New goals were submitted.
19
               DR. ARMENDARIZ: I don't know if they were
20
     new, but --
               MR. PAHL: New information regarding the
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     goals was submitted. And, again, I think it's more
23
     a problem of an inartful term rather than something
     different.
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               THE CHAIR: That shouldn't have been given
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them at all, unless it was clearly defined that it was simply in response. It didn't appear that way to me.

MR. PAHL: Yes.

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THE CHAIR: Okay. I have to say -- I must adhere to what I've been told we should do. A renewal is based on past history of the school.

This school does not have a successful past history.

From the day it first opened in 2008, I think they've encountered issues and problems. The students have not been successful; the school has not been successful. They have a history of not completing what they were asked to do.

The STARS data was not turned in on time. Discovery short-cycle data was not submitted at all.

Now we have conditions from a two-year renewal that were not met. We have an improvement plan that has not been met. We have a school that is not making progress. There's no upward trending at all for student academic success and abilities.

I understand what you say you'd like to do with this school. And certainly, I believe you are sincere. But let me assure you we've heard this before. As a matter of fact, we heard it before from the people who were here two years ago and



agreed to these conditions, who said "Yes, they could complete them, they would do it, and things would be better."

I cannot -- I cannot, in all good conscience, allow this vote to allow this school to go forward. They've had their second chance; it didn't work. I think it's time for this school to close its doors.

If there are people who are out there who think a school is needed in that area, then a new application with a whole new framework, with no added baggage -- let's start fresh with a new school. But this school has proven it is just not ready to survive. I think it needs to close.

Those are my thoughts.

Commissioners, does anyone have anything else they'd like to share? Anything else?

Hearing no other comments, the Chair would entertain a motion. And I know Josh is working on the wording of a motion. Let me just say -- well, we're either going to have to do conditions, or we're going to have to have reasons for denial. How do we do it? Is anyone ready to make a motion?

Commissioners, I will make the motion, because I feel very strongly about this.





| 1 | So where are my reasons? Oh, okay. I |
|-----|---|
| 2 | see. |
| 3 | (The Chair consults with Counsel.) |
| 4 | THE CHAIR: Commissioners, I, Commissioner |
| 5 | Carolyn Shearman, move to deny the renewal of the |
| 6 | Anthony Charter School application, pursuant to the |
| 7 | Charter School Act, Section 22-8B-6 and Section |
| 8 | 12-8B-12. The charter is denied because |
| 9 | (The Chair consults with Counsel.) |
| LO | THE CHAIR: the application is |
| L 1 | otherwise contrary to the best interests of the |
| L 2 | charter school's projected students, the local |
| L 3 | community, or the school district in whose |
| L 4 | geographic boundaries the charter school applies to |
| L 5 | operate. |
| L 6 | In addition, I note that there have been |
| L 7 | material violations. Their goals have not been met. |
| L 8 | Their the conditions imposed upon them for the |
| L 9 | last renewal cycle have not been met. Many of the |
| 2 0 | conditions of their improvement plan have not been |
| 21 | met. |
| 22 | For these reasons, I move that we deny the |
| 23 | application of Anthony Charter School. |
| 2 4 | COMMISSIONER GANT: Second. |
| 25 | THE CHAIR: Was that Commissioner Gant? |



Thank you. Motion and second -- motion by Commissioner Shearman, second by Commissioner Gant, to deny the application of Anthony Charter School for renewal for the reasons listed.

Further discussion?

Commissioner Toulouse?

COMMISSIONER TOULOUSE: Madam Chair, I can't disagree with your motion or any of the things in it. But I do think that there is a problem the way the whole thing is set up for schools that deal with students like theirs, as separate from their whole organizational mess, which, to me, is enough to probably say it needs to start anew.

But we've had another school today, Cesar Chavez, that we talked about, other schools, where they're dealing with a very different kind of students. We're holding them to the same grades; we're holding them to the same kind of thing.

I just want to say, as far as I'm concerned, there needs to be some other way to deal with the second-chance students, or the ones from very poor or very mobile homeless communities, very -- students who still are trying to get an education rather than staying on the street.

So while I can't disagree with you, I



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would like in the record that I am concerned that there is not a slightly different way, since we have to look at those grades, that those grades are done for schools that are dealing with these very much at-risk, at-need students, who very much want a diploma, or they wouldn't be there. Thank you.

THE CHAIR: Commissioner Toulouse, I agree with you; I do. And if the only thing we were dealing with here was a student population that wasn't progressing or wasn't progressing very much or very fast, I would -- my feelings would be different.

But there are conditions here that have to do with the governing council and --

COMMISSIONER TOULOUSE: Madam Chair, I completely agree with that. My statement had to do with the philosophical reason for those students, as opposed to the disorder in the organization, none of which is Dr. Armendariz' fault. He stepped into a mess that very few people, I think, would want to step into, and still, whether we vote to deny it or not, has to take them through the rest of the school year and work with everybody to get it done correctly.

So he has an awful job. I wouldn't wish



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1 it on anybody, 43 years or not. 2 So thank you. 3 THE CHAIR: Thank you, Commissioner. 4 Other comments? Commissioner Carr? 5 COMMISSIONER CARR: I would say Madam 6 Chairman made a good case to close your doors. it's difficult. Quite often we have to make 7 8 decisions, seems likes sometimes just based on the numbers and then throw our intellect -- not our 9 intellect -- but our intuition and our heart out the 10 11 window, sometimes, we think, to make these 12 decisions. I have a hard time doing that. 13 disconnect those things myself. 14 I have, like I said before, lots of 15 concerns. However, you know, you are dealing with a 16 special group of kids in a special area of our 17 state. And I was convinced today by you that you 18 could handle it. 19 I have a lot of confidence in you. 20 Thank you. DR. ARMENDARIZ: 21 COMMISSIONER CARR: Maybe we're not 22 supposed to do it that way. But I can't help 23 picturing those kids and where they're going to end 24 up, as well. And I'm -- I am still inclined to give 25



you a chance.

| 1 | However we do this, I don't know how it's |
|----|--|
| 2 | going to come out, even if we did it for a year, you |
| 3 | know I mean, we're going to have to do it for a |
| 4 | half-a-year anyway. So that's still my thoughts, |
| 5 | and I'm still going to vote for you. |
| 6 | DR. ARMENDARIZ: Thank you. |
| 7 | THE CHAIR: Thank you, Commissioner. |
| 8 | Other comments? |
| 9 | Other comments? |
| 10 | Hearing none, Commissioner Bergman, may we |
| 11 | have a roll-call vote, please? |
| 12 | COMMISSIONER BERGMAN: Madam Chair, I will |
| 13 | add that since the motion is to deny, that a "yes" |
| 14 | vote is to deny; a "no" vote is to approve. Is that |
| 15 | everyone else's understanding? |
| 16 | Commissioner Carr? |
| 17 | COMMISSIONER CARR: No. |
| 18 | COMMISSIONER BERGMAN: Commissioner |
| 19 | Toulouse? |
| 20 | COMMISSIONER TOULOUSE: Very reluctantly, |
| 21 | I'm going to vote "yes." But it's very reluctant. |
| 22 | COMMISSIONER BERGMAN: Commissioner |
| 23 | Parker? |
| 24 | COMMISSIONER PARKER: Yes. |
| 25 | COMMISSIONER BERGMAN: Commissioner |





| 1 | Peralta? |
|-----|--|
| 2 | COMMISSIONER PERALTA: Yes. |
| 3 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 4 | COMMISSIONER GANT: Yes. |
| 5 | COMMISSIONER BERGMAN: Commissioner |
| 6 | Shearman? |
| 7 | THE CHAIR: Yes. |
| 8 | COMMISSIONER BERGMAN: Commissioner |
| 9 | Bergman votes "yes." |
| 10 | Madam Chair, that is a 6-to-1 vote in |
| 11 | favor of the motion to deny this renewal |
| 12 | application. |
| 13 | THE CHAIR: Thank you, Mr. Secretary. The |
| 14 | motion to deny the renewal application of Anthony |
| 15 | Charter School passes by a vote of 6 to 7. |
| 16 | (A discussion was held off the record.) |
| 17 | THE CHAIR: Let me clarify. I misstated. |
| 18 | The vote was 6 to deny, 1 not to deny; so the motion |
| 19 | passes to deny the application. |
| 20 | Do we need a break yet? |
| 21 | Commissioners, let take a short break. |
| 22 | Please, let's be back at 2:30. And I please let |
| 23 | the record note that Commissioner Parker is having |
| 2 4 | to leave; but we still have a quorum. We have six |
| 25 | Commissioners present. |



1 (Recess taken, 2:20 p.m. to 2:35 p.m.) All right. Ladies and 2 THE CHAIR: 3 gentlemen, let's get started again, please. to Item 11-C, Las Montañas Charter High School, 5 Las Cruces. If there are representatives from that 7 school, would they please come forward? Mr. Pahl, when you're ready, please give 8 9 us your recommendation. MR. PAHL: Madam Chair, members of the 10 11 Commission, the Charter School Division recommends 12 that Las Montañas Charter High School be approved 13 without conditions for a term of five years. 14 The school's original five-year charter 15 was followed by three one-year renewals with provisions; and this was at the district level with 16 17 Las Cruces Public Schools. The school met the 18 provisions each of those three years. 19 The school has not violated any provision 20 Las Montañas has adequately analyzed the of law. 21 progress for this charter term and has proposed 22 goals in a proper format that will provide for 23 adequate growth during the next term. The school faces challenges in some 24 25 aspects of the report card; however, based on their



application and renewal site visit, we note that the school's desire and capacity to improve in these areas is there. And they've also done the proper steps to create a plan for themselves to improve in those areas.

The school is not "highly effective" at this time. But there is no evidence to -- or cause for concern about its ability to operate the school and continue to improve as it has already.

A few notes on the report card that I think are important: There was a conversation at the end of our last school's -- Anthony Chart- -- about schools with a different population and how we -- how we measure success for those schools.

This is a school that, I think if you're familiar with the district schools, it's serving students that would potentially attend school in an alternative high school or something of that nature. So when we have students like that, who are looked at as someone who is not consuming education at their normal district level, we look at growth on their report card, whether those students — if they come in and they score very, very low, not even close to passing on a test, and once they leave, or the next year, they're closer, they may not be



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proficient yet, but they keep gaining in their ability to show that they are able to -- to be proficient.

Now, this is a school that hits on that exactly. The school has an -- a three-year average of a C. The growth of its highest performing students was an F in 2012, and has gone up to an A in 2014.

The lowest performing growth -- that's their Q1 kids -- their lowest performers, in the past, they have been rated a B, and now an A on the school report card. So their students come in at a lower level. And when we see that growth, we know that the school's doing a good job, despite having proficiency rates that are in the low teens or dozen percents; so we're seeing proficiency rates of 15 percent, somewhere along that line.

The school has seen a notable drop in graduation rates, as reflected in their school grade report. And that is concerning; however, during our site visit, we saw that the school takes that very seriously and wants to leverage the growth that they've had amongst their students to -- and have created a plan to ensure that they are tackling that problem. And we should -- we're hoping to see a



change in that in the near future.

So, again, the recommendation from the Charter Schools Division is a five-year term with no conditions.

THE CHAIR: Thank you. Gentlemen and Madam, please introduce yourselves. You have five minutes.

MR. ROBINSON: Good afternoon,

Madam Chair, members of the Public Education

Commission. My name is Richard Robinson, and I am
the academic dean of Las Montañas Charter High

School in Las Cruces. To my right is Mr. Caz

Martinez, who serves as my assistant principal and
health education teacher. To my left is Ms. Geri

Bennett; and she is my business manager. And she
works out of the Southwest Regional Education Coop,
District X.

We are so honored to be here in your presence today. On behalf of our students, parents, and staff, we thank the Charter School Division for all the support and guidance that they have provided for us in tackling this process.

We are here today to respectfully request the PEC to grant us permission to move from being a locally chartered to a State-chartered institution.





| 1 | We strongly feel that our school provides the |
|----|--|
| 2 | community and academic programs that will ensure our |
| 3 | high-risk student population the opportunity to |
| 4 | succeed. |
| 5 | Our growth data has shown a significant |
| 6 | increase over the past three years, which is evident |
| 7 | that our instructional programs are meeting the |
| 8 | needs of our unique student population. |
| 9 | With that being said, we, again, thank you |
| 10 | for your time and consideration, and we are open for |
| 11 | questions. |
| 12 | THE CHAIR: Thank you. Commissioners, |
| 13 | you've heard the presentation. Are there questions? |
| 14 | Commissioner Gant? |
| 15 | COMMISSIONER CARR: Madam Chair, we didn't |
| 16 | ask for public comment. |
| 17 | THE CHAIR: Oh, thank you. I keep missing |
| 18 | that. Do we have anyone from the public who would |
| 19 | care to comment? |
| 20 | Seeing none, thank you. |
| 21 | Commissioner Gant? |
| 22 | COMMISSIONER GANT: Madam Chair, the first |
| 23 | question I'm going to ask is, if you're doing so |
| 24 | well in your current situation with LCPS, why would |
| 25 | you want to become a State-chartered charter school? |



Very specific, please.

MR. ROBINSON: Commissioner Gant, thank
you for that question. The Las Cruces Public School
District gave us two -- previously gave us two
years, each with conditions. We met all those
conditions -- okay? -- and we came up for the third
year, which was going to be for the next, you know,
renewal.

And the conditions for that renewal, sir, were that we apply for State membership. And that's what brings us here today.

We had -- when I took over as the academic dean, I inherited some turbulence, in as far as instructional, financial; and this is where the conditions arose. And we met all those conditions. And the District -- there were, again, some turbulence as far as our relationships; but working together, ourselves, along with them, we resolved those items. And, again, for some apparent reason, they feel as though we would be better suited to be a State charter and not be authorized locally as them being our authorizer.

But, again, it stemmed from the -- what was inherited in as far as instructional things, as far as being out of compliance and financially --



and I might add, Commissioner Gant, that all of 1 those things, we have met, and we are in compliance. 2 3 And I'm open for any questioning. is outlined in our -- in our renewal application. 5 COMMISSIONER GANT: Madam Chair, members, first of all, I didn't know districts could say, 6 7 "Move on to become" -- and we're going to need to look into that. I really -- that one, I'm going to 8 9 have discussions with my friends down there. 10 As we know, or we should know, you had a master teacher -- or master -- someone working with 11 12 you, Herb Torres. MR. ROBINSON: 13 A special master, sir. 14 COMMISSIONER GANT: A special master that 15 somebody paid for, out of classroom money. But my 16 concern is Mr. Torres worked for you -- and I know 17 Mr. Torres well; and he's good, very good, 18 ex-superintendent, et cetera, et cetera. 19 My concern is can you continue to succeed 20 as you did this last year without a special master? 21 MR. ROBINSON: Again, very good question, 22 Commissioner Gant. 23 Mr. Torres was appointed by Superintendent 24 Rounds as one of the conditions for renewal, okay? 25 And he was co- -- he was appointed to oversee, okay,



what was happening with us financially; if we were not in compliance, what was happening with us instructionally, to see if we were not in compliance, and aligned with the State standards, okay?

And when he came, he was somewhat surprised that we were in -- ahead of the game in a lot of areas. Again, all of this was being discussed, as I presume it, to my authorizer. But, you know, it was, "Okay, you're doing it; but we're going to make sure that's what you're doing." Okay?

And he came; and he saw; and he had to report back to the authorizing, LCPS School Board. And those reports were outstanding, and they were all thumbs-up. We were in compliance in all areas. And we were right on cue with moving forward.

We were -- you know, we had improvements.

We had programs that we implemented that were innovative to serve the needs of our high-risk student population. And I commend Mr. Torres, who was given the title of "special master," that he did give some input in some areas in as far as mentoring myself, if you will. And we established a very strong relationship.

And -- but again, it was something that



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1 was helpful to us. And he was -- I might add, he 2 was appointed to us by the Superintendent. 3 conditions of his compensation were decided by the 4 Board. And they were that the Board -- the 5 authorizer, LCPS -- would pay 50 percent, and we would pay 50 percent of his salary. 6 7

COMMISSIONER GANT: That's all.

THE CHAIR: Commissioner Carr?

COMMISSIONER CARR: I'm rather astounded this morning --

COMMISSIONER TOULOUSE: Afternoon.

COMMISSIONER CARR: Afternoon, yeah. you are extremely accommodating to things that were placed upon you I'm not sure that are legal.

I'm not a lawyer. But you were -- the Las Cruces School Board said you -- I just want to make sure I've got this straight -- said that you were to employ this person that would oversee your operation. You would pay half the pay; they would pay half the pay. And also, as -- and this was part of -- this was one of the condition- -- one of the conditions. And also, the second condition was for you to come before us and ask for a State-chartered charter.

MR. ROBINSON: Commissioner Carr, you will



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find those in Las Cruces Public School Board minutes, yes, sir.

reiterate what -- I think this is something that
we -- that's maybe for further discussion. I'd like
the Charter Division to look into it. I would like
our attorney to look into it. I -- I find these
things -- I mean, they -- I guess things worked out
well; nonetheless, you know, I am very troubled by
what I heard today.

So I don't -- and I don't know where we go from here. And maybe it's beyond -- I know it's beyond the scope of accepting you or not accepting you, which I will gladly vote to accept you. But thank you for bringing those things up.

If there's anything else peculiar, I would like to hear about it. I especially would like to know where the title, "special master," came from.

MR. ROBINSON: Commissioner Carr, that would be a question that you would have to ask the Superintendent.

COMMISSIONER CARR: Okay.

MR. ROBINSON: And we were, by no means -it was very disturbing for myself and my -- you
know, all of my employees and the whole school





community of Las Montañas. But, again, it was almost being backed into a corner. And my job is to act out in the best interests of making that institution a viable school for the community and the students that we serve; so I had no choice.

And we did seek legal advice, okay? But it was one of those things where it was a no-win for us. That was a condition. And for -- in order for us to remain open and, you know, to serve that community -- which, by the way, is well-needed in our -- in our community -- I had to comply with those. And I did.

Now, it's a long story. And I'm -- I lost a lot of sleep. And -- you know, and there was a lot of worry. And I commend my administration team. I commend my staff for entrusting me that I would get them through that. And, may I add, we had no turnover; everyone stayed. And they trusted me. And that's what brings us here today.

And this is one of the conditions, again, that was given to us by the District, or our authorizer, that, "You have to apply for State charter membership."

THE CHAIR: Commissioner Toulouse?

COMMISSIONER TOULOUSE: Madam Chair.

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Do you want to be with us? It's an honest -- you got a very good evaluation, better than a lot of the schools in front -- but I just -- it bothers me that -- it's like they're shoving you off, saying, "You're not wanted here." But if you want to stay there, it doesn't seem fair to make you come to a group -- we have open arms; we have a number of people coming to us this time. But it's troubling to me, too, that this was done to you.

MR. ROBINSON: Chairman Toulouse,
absolutely. You know, long-term -- speaking
long-term, that was our plan, okay? And what I
wanted to do, again, from what we inherited, I
wanted to make sure when I came before this
Commission, that I had all my ducks in a row, okay?
And that was my sole premise. I wasn't going to
come up here without being confident that, "Look,
we're doing the job -- the task at hand."

And so once that was in place, I would prefer that the District give us -- honor a five-year -- give us a five-year renewal and give us that whole five-year package to do what we have to do.

And we were given year renewals, yearly renewals, which, again, when I reviewed the Charter





School Act, I could find nothing of the sort.

And -- but, again, what was my sole purpose? It was

to make sure that our school maintained their doors

as being open and serving our student population.

But, yes, to answer your question, I welcome being a State charter.

COMMISSIONER TOULOUSE: Thank you.

THE CHAIR: Thank you.

Commissioner Bergman?

Question, but I also have a comment. In light of other comments that have been made here, I would just like to note that this Commission has no oversight or any say over what a school board might or might not do. And the Charter School Division certainly has no oversight or say over what a local school board might or might not do. That's for somebody else to look into, I suspect.

My question for you guys, as you mentioned in the early part of your evaluation, that you had a new advisory program that was going to help you with student achievement. And you specifically stated -- back on Page 43, you just made a statement about your newly developed advisory program, which is a multifaceted data-driven program with a variety of



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strategies; and you pretty much left it at that.

Can you just share with us a few -- what specific strategies are you trying to undertake at this time to improve that student achievement?

MR. ROBINSON: Okay. You know, again, dealing with a high-risk student population, you know, we have to find that connect. And what we found, that -- you know, in reviewing our data and not, you know, meeting growth, we had to dig down and find something where we could find and create something where we connect to the students. And this is where we came up with this advisory program.

And we made that a period. We are on a block schedule. It was a traditional four-period block; then we made that five, because we took minutes away from each of the four periods to create an advisory period.

What we do with the advisory period, we break it down by grade level. And they meet every day. It's like a class. And it's curriculum-driven, okay?

One of the things that we do is we call -it's "Reflecting and Monitoring Success." And we
call that "RAMS," which "RAMS" is -- that's our
school mascot, okay? And that -- the RAMS

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program -- it's a progressive monitoring system that gives the students ownership of their grades, their behavior, and their attendance.

So we're bringing and making that real to the students, so they can understand fully, like, "This is why you're here." And, you know, we do that one-on-one with them.

Another one is test preparation, study habits. In that one -- that portion of it, students are strategically placed in test preparation courses to prepare for the rigorous demands of the new PARCC assessment, the short-cycle assessments, and the end-of-course exams, again, to expose to them, explain to them, what does -- what does education mean, okay, which they have never thought about that. Well, a lot of kids in comprehensive high schools don't think about that.

So we have a chance, in our small school community, to really resonate and engage the kids.

Another one, sir, is the numeracy and literacy interventions. Some kids come to us two or three or four grade levels behind. Now we get a chance to assess them in intervention -- students are strategically placed in intervention courses to raise the level, again, of their two things, reading



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and math. And so we find out where they are and then we can start with where they are and then scaffold them up.

So if we have them, for example, in geometry, and they haven't even passed algebra one, they won't pass geometry. So we take them back, scaffold them up to where they can be successful in those things.

And then another thing that's really important is the senior advisory program, which is again integrated into this total advisory program. All seniors and potential graduates will be subject to strict progress monitoring to ensure that they meet all the needs of graduation requirements. And the seniors will be exposed to a variety of college-and-career-readiness activities, as well as post-secondary and career options.

So, again, we're readying the kids that are right there, getting ready to step a foot into the world, to have hope that they would not have otherwise had, if they had not had -- joined us at our educational institution.

So that's just a snapshot, if you will, Mr. Bergman, of that -- Commissioner Bergman.

COMMISSIONER BERGMAN: Thank you. That's





what I was looking for. And I particularly was 1 taken with your comment of you're trying to get the 2 3 kids to take ownership of their own success; because there is a shortcoming, not only in this state, but I think nationwide in that area, that we don't let 5 the kids have some ownership stake in their own success or their own failure. So I'm glad you're 8 doing that. 9 Thank you. 10 And thank you, Madam Chair. 11 Thank you. Other comments or THE CHAIR: 12 questions? 13 Let me just say, I have a couple. 14 then if anyone else thinks of a second question 15 they'd like --16 I'm looking at Page 16 of your Student Academic Performance Standard 17 application. 18 Goal No. 1. Now, I like ambitious goals, let me 19 tell you. I really want schools to stretch and to 20 challenge their students. Your goal says, "The number of students 21 22 testing proficient in reading in Grade 11 will 23 improve from 24.49 percent to 79 percent." "The number of proficient in math in 24 25 Grade 11 will improve from 12.24 to 79 percent."



1 Did no one ever say to you, that is -that's not just ambitious; that's -- whew -- that's 2 3 almost impossible. And I look at the scores -- and, of course, you weren't able to meet that. 5 possessed you for -- such a high number? I'm going to let MR. ROBINSON: 7 Mr. Martinez expand on that response. 8 MR. MARTINEZ: Commissioner Shearman, that 9 was written by the previous administration. And 10 once that got approved by the local authorizing 11 district, that administration became ours, and we 12 took over. Once we saw that, we had the same 13 reaction you did. We didn't see that, prior to the 14 initial renewal application done by the previous 15 administration. 16 So we were very concerned that that number 17 did get approved. It was first written in there in 18 the first place, and then actually got approved by 19 the local authorizing agent. 20 And, you know, we knew we couldn't meet 21 that goal. We eventually hope to increase and grow 22 at a more realistic rate, and, as you could see in 23 our new goals, that we have.



about those, too. Yes, we are.

THE CHAIR: Oh, yes. We're going to talk

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MR. MARTINEZ: So that's the answer to 1 2 that question. 3 Okay, thank you. And I do THE CHAIR: 4 notice your SBA scores here; they're kind of up and But I can see that you work with students who 5 down. struggle, perhaps. And they're going to need some 7 help, because this is going to have to be approved. Yes. 8 MR. MARTINEZ: And --9 THE CHAIR: Let me go to Page 18. No, 10 let's go to Page 19. 11 "All English Language Learners will meet 12 the 2011-'12 AMAO set forth by PED." 13 You did not meet that goal; you know, just 14 a goal you did not meet. 15 Then I'm looking on -- again, another goal 16 was not met. I mean, you've got a history of not 17 meeting goals here. I don't think any of them were 18 satisfied the way that they were written. Now, some 19 of it may have been the way they were written. 20 you've got to -- you know, you've got to have a way 21 to demonstrate that you can help students be 22 successful, okay? 23 On Page 20 -- we just talked about that 24 one. 25 Let's go to your -- the last goal is on



Page 21. And this goal, you did not meet because insufficient data was presented. So your students might have done well -- or, I think in this case, it was -- had to do with teachers and so forth. But not enough data was presented to know if that goal was met.

I'd really like to go to your future goals. Was that -- I can't even make sense of the way I've got these numbers written down. I must have done this one late at night.

I believe it's Page 38. Now, I realize, as all the rest of the Commissioners do, that should your application be approved, these goals you have listed here as future goals are a starting point for negotiations. They could change a great deal.

But I just wanted to look at your mission-specific goal No. 1, "Track and improve students performing at grade level for two distinct cohorts."

"SMART goal: The school will increase the rate of students tested at grade level by 7 percent in one year, as measured by short-cycle assessment."

What is the value -- I'm used to seeing goals that say "Student progress will be" this much. I don't believe I've seen a goal that said, "We're

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going to increase the number of students tested." 1 2 What was your thinking there? 3 MR. MARTINEZ: That's -- that's what we 4 I'm sorry that it's worded a bit confusing; but we do -- we do mean increase the level of 5 6 achievement by 7 percent. And what's short- -- I can't 7 THE CHAIR: 8 say it very quickly. 9 NWEA MAPs. MR. MARTINEZ: 10 THE CHAIR: MAPs? 11 MR. MARTINEZ: Yes. 12 Okay. Your second goal has to THE CHAIR: 13 do with attendance. And for the population you have, perhaps that's appropriate. But it says, 14 15 "Students who begin their ninth-grade year enrolled 16 at this school and remain for the entirety of their 17 high school career will improve their attendance for 18 the two distinct cohort groups." 19 Well, I just question that one. 20 pretty much asked all the questions about that. You did bring up one thing. You said you 21 22 were approved -- you were renewed for one year at a 23 What was the rationale for that? time. 24 MR. ROBINSON: Again --25 THE CHAIR: Push the button down and hold



| 1 | it down. Now, it's active. |
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| 2 | MR. ROBINSON: Madam Chair, that's a |
| 3 | question that we had as well, okay? And that's a |
| 4 | question that we asked to our authorizer. And we |
| 5 | even brought them and sat down with them to, you |
| 6 | know, review the Charter School Act and policies and |
| 7 | procedures and statutes. |
| 8 | But, again, I was not given the |
| 9 | opportunity to accept anything other than what, you |
| 10 | know, they gave us as conditions. And that was it. |
| 11 | This was something new to me. I |
| 12 | collaborated with other charter school members, both |
| 13 | locally-authorized and State-authorized. And they |
| 14 | just would go, "Boy, you know, you should write a |
| 15 | book, because you are being, you know, given |
| 16 | conditions that aren't present in statute and have |
| 17 | never existed in our, you know, practices." |
| 18 | So, again, I can't answer that question. |
| 19 | You would have to, you know, submit that question to |
| 20 | the authorizer. |
| 21 | THE CHAIR: Okay. Thank you very much. |
| 22 | MR. ROBINSON: You're welcome. |
| 23 | THE CHAIR: Any other questions? |
| 24 | COMMISSIONER CARR: A comment. |
| 25 | THE CHAIR: Commissioner Carr? |



COMMISSIONER CARR: One, I think we noted 1 2 that Commissioner Parker had left for the day. 3 I think we still have a quorum of six. 4 THE CHAIR: We do. 5 COMMISSIONER CARR: And maybe it's not But I looked up what a "special master" 6 7 It's somebody appointed by the court to make sure court orders are being accomplished; so there 8 9 actually is a legal phrase for that, just for 10 everybody's information. 11 MR. ROBINSON: Okay. Could I make a 12 comment on that --13 COMMISSIONER CARR: Sure. 14 Well, again, MR. ROBINSON: -- Mr. Carr? 15 you can look at the -- you know, the minutes of that 16 particular meeting. But I think it was referenced 17 that this is something that's done in the State of 18 Texas, our neighbors to the east. And so this was 19 some new concept. And, I guess, you know, it was 20 bestowed upon us. COMMISSIONER CARR: We New Mexicans love 21 22 to hear things like that. 23 THE CHAIR: I like Texas myself. 24 COMMISSIONER TOULOUSE: Madam Chair, you 25 were born in Texas.



| 1 | THE CHAIR: Yes, I was. Yes, I was. |
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| 2 | COMMISSIONER TOULOUSE: Madam Chair? |
| 3 | THE CHAIR: Commissioner Bergman? |
| 4 | COMMISSIONER BERGMAN: Were you still |
| 5 | speaking? |
| 6 | COMMISSIONER TOULOUSE: I just wanted to |
| 7 | request a copy of the minutes from that board |
| 8 | meeting. |
| 9 | THE CHAIR: Do you know the date that |
| 10 | we're requesting? |
| 11 | COMMISSIONER TOULOUSE: What date was |
| 12 | that? |
| 13 | MR. MARTINEZ: The last one was May and |
| 14 | June of this year, and the one prior to that was |
| 15 | May of 2013. |
| 16 | COMMISSIONER TOULOUSE: What about the one |
| 17 | that instructed you to reapply with us? |
| 18 | MR. MARTINEZ: June of 2014. |
| 19 | COMMISSIONER TOULOUSE: And, Madam Chair, |
| 20 | would it be possible for us to have those e-mailed |
| 21 | or whatever, so we could |
| 22 | THE CHAIR: I just wonder. Are their |
| 23 | minutes online? |
| 24 | MR. MARTINEZ: They are on the Las Cruces |
| 25 | Public Schools website, yes. |





1 THE CHAIR: Can you all do that for us, 2 Julie? 3 MS. LUCERO: Uh-huh. 4 THE CHAIR: Okay. Now, Commissioner 5 Bergman? COMMISSIONER BERGMAN: I just wanted to 6 7 note that -- I'm prejudiced, of course. I'm happy 8 that you want to come to us, whatever the 9 circumstances are that you decided to come to us, 10 because I believe that we are providing the 11 oversight that schools need. And the Charter School 12 Division works very closely with every one of our 13 schools. And you have access to data and forms and 14 information and everything else that you may or may 15 not have with your local charter schools. 16 We've had schools come to us in the past 17 and say they had never heard from their authorizer 18 when they were locally authorized. I think it's a 19 benefit, forever. I think in a matter of some 20 years, every charter school in this state is going 21 to end up coming to the PEC.

We care about our schools. Sometimes it may not seem like it. We care about our schools; we care about their success; we care about their kids and their success, and we want them to perform well,



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| 1 | because we want them to be a success in life. |
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| 2 | So I think you will find it beneficial to |
| 3 | be a part of under the umbrella, should that be |
| 4 | what comes to pass in a few minutes. |
| 5 | Thank you, Madam Chair. |
| 6 | THE CHAIR: Thank you. |
| 7 | Any other comments or questions? |
| 8 | Hearing none, the Chair would entertain a |
| 9 | motion. |
| 10 | And, again, I remind you that in your |
| 11 | notebook, there are there is suggested wording |
| 12 | for comments. Josh also has Josh has suggested |
| 13 | wording. Would you like this? |
| 14 | COMMISSIONER CARR: Sure. This is much |
| 15 | simpler than what's in the book. |
| 16 | I, Commissioner Carr, move to approve the |
| 17 | renewal of the charter school application for |
| 18 | sorry Las Montañas Charter High School, pursuant |
| 19 | to the Charter School Act, Section 22-8B-6 and |
| 20 | Section 12-8B-12, for five years. |
| 21 | COMMISSIONER BERGMAN: Without conditions. |
| 22 | COMMISSIONER CARR: Without conditions. |
| 23 | Thank you. |
| 24 | COMMISSIONER TOULOUSE: It's not written |
| 25 | on here. |



| 1 | THE CHAIR: Do I hear a second? |
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| 2 | COMMISSIONER PERALTA: Second. |
| 3 | THE CHAIR: Thank you. We have a motion |
| 4 | by Commissioner Carr, seconded by Commissioner |
| 5 | Peralta, to approve the renewal application of |
| 6 | La Montañas School in Las Cruces for a five-year |
| 7 | period with no conditions. |
| 8 | Further comments or questions? |
| 9 | Discussion? |
| 10 | Hearing none, Mr. Secretary, may we have a |
| 11 | roll-call vote? |
| 12 | COMMISSIONER BERGMAN: Commissioner |
| 13 | Toulouse? |
| 14 | COMMISSIONER TOULOUSE: Yes. |
| 15 | COMMISSIONER BERGMAN: Commissioner |
| 16 | Peralta? |
| 17 | COMMISSIONER PERALTA: Yes. |
| 18 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 19 | COMMISSIONER CARR: Yes. |
| 20 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 21 | COMMISSIONER GANT: Yes. |
| 22 | COMMISSIONER BERGMAN: Commissioner |
| 23 | Shearman? |
| 24 | THE CHAIR: Yes. |
| 25 | COMMISSIONER BERGMAN: Commissioner |





1 Bergman votes "yes." Madam Chair, by a 6-to-0 vote, that motion 2 3 to approve their renewal has been approved. 4 THE CHAIR: Thank you very much. 5 Officially, the vote is 6-0, approving the application for Las Montañas Charter High School to 7 become a State-chartered charter school. 8 No conditions. years. MR. ROBINSON: 9 Thank you very much. Thank 10 you for your time. 11 Congratulations. THE CHAIR: 12 MR. ROBINSON: Thank vou. 13 THE CHAIR: Thank you. 14 Next on the agenda is Taos Integrated 15 School of the Arts. If there's anyone from that 16 school that would like to come down? And, Julie, 17 while they're getting seated, if you'd like to go

MS. LUCERO: Thank you, Madam Chair. Taos
Integrated School of the Arts was authorized in 2009
and serves students in grades K through 8. TISA
will cultivate academic skills and knowledge to help
all students achieve their highest potential as
artistically-minded, lifelong learners. The Charter
School Division recommends that Taos Integrated



ahead, please.

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School for the Arts be approved without conditions
for a term of five years. The school has
demonstrated average progress on current results on
the State grade report card, with a three-year
average of a C. Financial matters seem in good
order, and the school has not violated any provision
of the law.

Areas to note are -- areas, actually, of concern: School has maintained a current grade of an F -- dropped from a grade of a B to an F in school growth. Growth of lowest performing students has also been an F for the past two years.

An area to note is comparing Taos

Integrated School of the Arts to other schools in
the Taos area. In most cases, the proficiency is
much higher than most schools in the Taos community;
in some cases, doubling the rates of the number of
proficient students.

Taos -- TISA's math proficiency score is 48.1 percent, which is much higher than the local elementary school.

So Charter School Division recommends that they be approved without conditions for a term of five years.

THE CHAIR: Thank you.



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| 1 | Good afternoon. Please introduce |
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| 2 | yourselves. Remember, you have five minutes, and |
| 3 | we'd love to hear from you. |
| 4 | MS. GERMANN: Good afternoon, Madam Chair, |
| 5 | Commissioners, Charter School Division. |
| 6 | To my right is Deanna Gomez, our business |
| 7 | manager; and to my left is Jill Cline, representing |
| 8 | our governing council. |
| 9 | (Reporter requests clarification.) |
| 10 | Susan Germann. I'm the director. |
| 11 | THE CHAIR: You might want to spell that |
| 12 | last name, please. |
| 13 | MS. GERMANN: G-E-R-M-A-N-N. |
| 14 | THE CHAIR: Thank you. |
| 15 | MS. GERMANN: And on behalf of our staff, |
| 16 | our governing council, our parents, I want to thank |
| 17 | the Charter School Division for the time and energy. |
| 18 | And I also we want to thank the Commissioners for |
| 19 | the time you gave to all of the charters to read |
| 20 | each one. |
| 21 | I would like to share a little bit of |
| 22 | information about TISA that might not be readily |
| 23 | accessible from what has been documented on paper. |
| 24 | Obviously, we value all forms of art and attempt to |
| 25 | integrate such into our academics on a daily basis. |



Our eighth-grade students, all 20 of them, have a bicycle, and along with their teacher, once a month, they bike around to the other schools, charter and public -- mostly charter -- and they have a column in the Taos News once a month.

And that's just been a wonderful new thing that we started this year.

Our eighth-grade students are also working with some professional rappers to create a Civil War rap, with all good words.

One thing that you won't see in our charter renewal is, I don't think, the care and compassion with which our teachers view every single student. I've been an administrator in -- head administrator and assistant administrator in several districts in other states. And I can tell you it's a joy to go to work every day. We look at every student and we care about every single one.

One thing I know you're concerned about -because I read your October minutes -- was the fact
that we're a "C" school. And I just want to say
quickly, I raised four children. The oldest one was
a straight A student; the next two were As and B's.
The fourth one was a C student.

And every time we got a report card, I





would say, "Did you do your very best?" 1 Sometimes he would say "Yes"; other times 2 3 he would say, "No, I didn't like the teacher, and I didn't want to do the work." 5 And that is not okay with me, and we had a lot of dialogue about that. 6 But he is a highly successful individual. 7 No. I would rather sit before 8 Is "C" okay with me? you and say, "We're a 'B' or an 'A.'" I really 9 10 would like to say, "We're an 'A' school." 11 I asked this question to my staff 12 frequently. "Are we doing our very best?" 13 Well, I know that we can do better. 14 just want to tell you quickly one of -- our focused 15 work toward our Q1 students, our lowest performing, 16 last year there were 27 students in that category. 17 When we came back in the fall, ten of them had left 18 the school, leaving us with 17. And based on our first MAPs data, we added to that number. 19 20 And I can tell you that every teacher in 21 my school knows every one of those students by name. 22 And --23 COMMISSIONER GANT: Two minutes. MS. GERMANN: And what we've done is 24 25 created an action plan for each one of those



students. Each one has a mentor that is not their classroom teacher. And the teachers have set up a weekly cross-age tutoring program to help them.

Just listening here this morning and just being aware, there's not a school in this country that doesn't have challenging students, and parents. And I feel that it is not just my responsibility, but my privilege and my joy, to love the students at TISA. I really do love them. And it's my job to model that for teachers.

Creative children -- and we have a lot of them -- they don't sit in seats and listen to teachers. So we have to be creative in the ways that we provide guidance for their education.

I have a 13-year-old boy in fifth grade who fell through the cracks at a couple of other schools. And I work daily with his teacher. And I meet with him several times a week. And he's just beginning to blossom and move forward.

Do we love what we do at TISA? I tell the teachers, "If you don't, I will help you make a change in your -- in what you do for a living."

Daniel Pink has a book called "Drive," which he says the surprising truth about what motivates us is -- guess what? -- not money, but





| 1 | autonomy, mastery, and purpose. That's our goal, |
|----|---|
| 2 | not only for ourselves, but also for our children. |
| 3 | My task is to lead by example and by design. |
| 4 | THE CHAIR: Thank you very much for that. |
| 5 | I am not going to forget community input at this |
| 6 | point. |
| 7 | Is there anyone in the audience who would |
| 8 | like to speak at this time? |
| 9 | I see none. |
| 10 | Let's move on, then, to Commissioners' |
| 11 | questions or comments. |
| 12 | Commissioner Carr? |
| 13 | COMMISSIONER CARR: I remember when you |
| 14 | first when we first approved you. I am in love |
| 15 | with your curriculum, the whole idea of it. I'm a |
| 16 | musician artist I guess, or something like |
| 17 | that. |
| 18 | I do have yeah, I'd like to you |
| 19 | know, yeah, I want you to improve your grade. I |
| 20 | know you want to improve your grade. |
| 21 | I had heard that you had an issue with |
| 22 | mold in your new building, and I would like to hear |
| 23 | about that. |
| 24 | MS. GERMANN: Yes, sir. We do not have |
| | |



students in that building. I came before you last

spring for approval to move. And we just -- it's

two buildings that are owned by the Taos County

Economic Development Corporation. And we do have

our E-Occupancy. I know you were concerned about

that, too; here is the original. I worked very hard

on that.

And the mold -- can you hold that down for me? -- the supposed mold issue has -- we have had people come in and look at that building. And it has not been substantiated that it actually exists. But we don't have children in that building.

Our -- will we be able to move forward into a lease/purchase? That building would have to be renovated, totally renovated, gutted and renovated. And it does need a new roof.

We've had inspections done. But I cannot -- I don't have evidence. It's -- I've been contacted by an anonymous source, which I immediately went for an inspection. But I haven't received documentation that it does exist.

COMMISSIONER CARR: Okay. So no -- and no children are going to be in there; so that's a nonissue at the -- good. Good to hear that.

I wanted to ask you about your -- well, here's a couple of questions:

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1 One is how many member- -- how many staff 2 members do you have? 3 We have nine classroom MS. GERMANN: 4 teachers. We have two reading interventionists. We 5 have -- this time, for the first -- this year for the first time, we have a full-time special 7 education coordinator; and we have contracted speech 8 pathologist, physical therapist, occupational therapist. 9 10 COMMISSIONER CARR: Okay. 11 And an office MS. GERMANN: 12 manager/secretary. 13 COMMISSIONER CARR: I want to know about 14 teacher turnover, how many -- how many new teachers 15 you have here, how many -- you know, how many 16 teachers have been there for the full, you know, 17 five years -- well, not quite five years; but how 18 many teachers have been there for four years and

MS. GERMANN: I can do that. There are nine classroom teachers. Of those nine teachers, four have been with the school.

staff, that probably shouldn't be too hard for you.

longer? How many teachers have been -- you know,

one year -- have you -- and with that number of

There are five new teachers this year.

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And I will tell you the reason for that. If you
look -- if you dig into our data, our scores in the
middle school last year were not okay in math; 18 to
25 percent. That is not okay. And I did help a
couple of teachers make other arrangements for where
they were going to be spending this year.

And I worked diligently to hire teachers who would follow the State laws regarding charter schools, and whose passion and commitment would be for the -- you know, we're trying to raise and grow artists who can read, write, and do math. And that better be our primary purpose.

And so I have -- you know, I feel like we have an outstanding staff this year. And everyone has made the commitment that, you know, yes, we do art; but academics comes first. And we integrate art into that. And so we have had turnover.

COMMISSIONER CARR: Okay.

MS. GERMANN: And another -- another thing that I did -- I know you know our situation. We're in two campuses a mile and a half apart. And I purposely put myself where the middle school is. And so I'm in every classroom every day.

In November, I spent one hour in every classroom. In December, I am teaching each class



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for one hour. In January, I will spend another hour in each class to determine how our tutoring program is working with our lowest performing students.

you know, I feel like you're doing a good job, overall. I -- but I do have -- you know, if I was leader of a school, I would look at things, like if my grades were going down, I would think, "Well, my staff isn't doing the job, and I need to help my staff do their job."

Or, "I need to get rid of them and get somebody new," you know.

In most cases, you've got people who -you know, you haven't been there that long. Most of
them -- some of them may have had tenure at this
point, on a State level. They don't call it
"tenure," but they get a certain level of due
process before they can be let go. Before that
process, they can be fired without cause. They're
"at will" workers.

There's two ways to handle a situation with employees that you think maybe shouldn't be there. You can help them to get on track to put them on a professional improvement plan and help them to get to where they need to go; or you can



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fire them. 1 Well, I should say, then there's a third 2 3 way, that would be very troublesome for me, would be 4 to make their life so miserable that they want to 5 quit. I don't operate that way. 6 MS. GERMANN: 7 COMMISSIONER CARR: Okay. All right. 8 you know, to me, yeah, the best way is to help them. 9 And if they don't -- you know, then they don't 10 improve, then let them go, you know; go through the 11 process and let them go. 12 And sometimes an environment is not 13 conducive to making good grades. Sometimes -- you 14 know, it could be any number of reasons. And -- you 15 know, so I just wanted to bring that up. I'm not 16 going to vote "no." I'm going to vote for your 17 I -- but I did want to bring up those 18 concerns before I did so. Thank you. 19 MS. GERMANN: Thank you. 20 COMMISSIONER CARR: Okay. THE CHAIR: Other comments, Commissioners? 21 22 Commissioner Bergman? 23 COMMISSIONER BERGMAN: Thank you, 24 Madam Chair. I'm going to quote a page here.



I'm not -- none of my pages seem to match the pages

| 1 | that the Chairman is working from. So mine is on |
|----|---|
| 2 | Page 14 of your renewal application. |
| 3 | Right at the very top, you mention that |
| 4 | you're working on a lease/purchase for a new |
| 5 | location. And you said, in your remarks, that you |
| 6 | had come to us previously. |
| 7 | Is this still the same location that you |
| 8 | had come to us about before, or is this a different |
| 9 | location? |
| 10 | MS. GERMANN: Same location. |
| 11 | COMMISSIONER BERGMAN: So you are working |
| 12 | on trying to get it all in one place and one |
| 13 | building, where you're not running around across |
| 14 | town? |
| 15 | MS. GERMANN: Yes, sir. |
| 16 | COMMISSIONER BERGMAN: All right. Thank |
| 17 | you. |
| 18 | I noticed in another point in your |
| 19 | application that you've had an influx of special |
| 20 | education kids. |
| 21 | MS. GERMANN: Yes, we have. |
| 22 | COMMISSIONER BERGMAN: And it's up to |
| 23 | about 20 percent of your population now. I noticed |
| 24 | you hired one-and-a-half additional staff to handle |
| 25 | that. Has that caused are you accommodating that |



| 1 | okay? |
|----|--|
| 2 | MS. GERMANN: Financially? |
| 3 | COMMISSIONER BERGMAN: Or |
| 4 | MS. GERMANN: Yes, yes. Along with our |
| 5 | special education population, we also have |
| 6 | 14 identified dyslexic students. And so we had to |
| 7 | hire additional reading intervention. |
| 8 | Did I say reading intervention when you |
| 9 | asked me? Two reading interventionists, |
| 10 | one-and-a-half. |
| 11 | COMMISSIONER BERGMAN: That's why I asked |
| 12 | that, because some schools other schools, in the |
| 13 | past, have had problems when they've had a large |
| 14 | influx of special ed students, and they've typically |
| 15 | had record-keeping problems. So I would suggest you |
| 16 | stay up with all their IEPs and things like that, so |
| 17 | that does not become a problem. |
| 18 | MS. GERMANN: Thank you, sir. The person |
| 19 | I hired for the special education position came from |
| 20 | a charter in Albuquerque, and she does an |
| 21 | outstanding job of managing IEPs and record-keeping. |
| 22 | COMMISSIONER BERGMAN: Thank you. |
| 23 | And thank you. |
| 24 | THE CHAIR: Thank you. |
| 25 | Further questions? |



I really just have one, maybe two.

On Page -- my Page 14 of -- I believe it's probably the initial review by CSD of the application. And it's talking about the report card. And as you've said, the last two years, the grade for your student -- your student growth of lowest performing students has been an F. The statement is made, "TISA does not adequately address the issue, nor has a plan to improve in the..." -- "nor has a plan to improve in the renewal application."

My comment is, I think I've heard you speak to some plans and some activities that you have right now towards helping those students.

Well, let me just say, for me -- and I believe I speak pretty much for the entire Commission -- when the lowest performing students in your school continue to be rated as an F, it is a big red flag. And I also know how hard it is to raise that grade; it is very difficult.

But I would -- if your school is approved,
I would -- I would urge you to really focus -- if
you're not already -- and you may be -- I would urge
you to focus on that area and try to bring it up,
because that is one of the areas that, certainly, I



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focus on heavily. Thank you very much. 1 2 Commissioner Gant? 3 COMMISSIONER GANT: Madam Chair, members. 4 I'm looking at your student performance standards. 5 The first one is on Page 16 of the final analysis. That performance is, "The combined scores of all 6 7 third- through eighth-grade students tested will show an average 80 percent proficiency in all 8 subjects tested on the NMSBA for 2014." 9 And the words from the CSD, "The school 10 11 did not meet this goal; although the data presented 12 was very clear. TISA has taken steps to 13 ensure..." -- tell me why you did not meet this 14 qoal. 15 MS. GERMANN: Why we did not meet the 16 80 percent proficiency goal? 17 COMMISSIONER GANT: Yeah. MS. GERMANN: Well, I think there are 18 19 several reasons, and a big one being the lack of 20 math -- an effective math instruction for the middle-school students. If you break it out, we did 21 22 better at the lower levels in the last five years 23 than -- so that would be one reason. And I feel like that has been corrected 24 25 for -- for this year.



80 percent proficiency is high. I did not write these goals; but I certainly have attempted to meet them. We didn't.

There's another issue that I have brought forward to the board. We are a four-day-a-week school. And we have extra minutes added to meet the State requirement there. But our days with students are Tuesday through Friday.

And so I started looking at that last year when I came. And I went, "This is not productive.

The children should be there Monday through

Thursday, and we can do our professional development and our work on Fridays."

And so I believe the board will consider making that change for next year. I feel like it's a really big issue; because Friday is a day that, psychologically, in the workplace, everywhere -- "Oh, it's Friday. It's casual day," or this or that.

So I would rather see our students hit the academics Monday through Thursday, and then they can have the ski program on Friday and the other activities on Fridays.

COMMISSIONER GANT: So, Madam Chair -- if you would, please, ma'am, reiterate how you plan to





fix this or correct this issue?

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MS. GERMANN: Yes, it -- I do feel like it 2 3 is in our charter renewal, the work that we've taken to fix the situation. We are assisting every student. We've added -- along with a math 5 instructor, we've added Reflex math for all the 7 students. And that is a program that increases automaticity. We get students who can't add, 8 9 subtract, divide, or multiply. That is an online 10 program that increases automaticity.

Our reading scores were 77. That's not 80; but it's better than 48 last year. And so I feel like we're close there. And we'll go over the 80 percent mark in reading.

We also use a program called Visual Mapping Strategies. And all of the teachers have been trained in that. And the success of that program has been proven; the research is that it's proven to, over time, help increase test scores.

We just started it, so -- last January. So I don't think that's quite enough time.

COMMISSIONER GANT: Yes, I understand what was in your application. I just want to -- someone to verbalize it. You know, a lot of people can sit around, in my view, and write a lot of stuff; but do





they really understand what they're writing is my question.

The next performance goal was, "Student learning of thematic multi-cultural and art-integrated curriculum will be measured using formative and summative assessments, with a classroom average of 80 percent mastery of each unit."

The words -- the evaluation from the CSD,
"Taos Integrated School of the Arts has not met this
goal, and they did not collect data to address the
progress."

Answer, please.

MS. GERMANN: Yes. When I inquired when I came there where that data was, when I started working on this, the only -- there wasn't; they didn't have formative assessments.

So the steps I've taken to correct that is providing professional development to the teachers. I gave them all the State standards in art and music so that they can construct formative assessments. And they've had training in how to do that so that that goal -- it's a worthwhile goal -- but so that we can collect adequate, appropriate data to meet that goal.



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| 1 | COMMISSIONER GANT: One more question. |
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| 2 | This has to do with organizational goal No. 2. And |
| 3 | it was not met you know, what that |
| 4 | MS. GERMANN: It is the parent |
| 5 | involvement? |
| 6 | COMMISSIONER GANT: Yes. |
| 7 | MS. GERMANN: It is. And what I've done |
| 8 | to correct that myself is I also take take |
| 9 | attendance and write notes at each PTA meeting, so |
| 10 | that I can document exactly how many parents are in |
| 11 | attendance. |
| 12 | And the other step I've taken to correct |
| 13 | being able to provide data for this goal is I have |
| 14 | asked the teachers to begin maintaining a list of |
| 15 | classroom volunteers and exactly what it is they're |
| 16 | doing. |
| 17 | COMMISSIONER GANT: Thank you, |
| 18 | Madam Chair. |
| 19 | THE CHAIR: Thank you. |
| 20 | Commissioner Bergman? |
| 21 | COMMISSIONER BERGMAN: One other thing I |
| 22 | just noticed, as I got down the stack of my |
| 23 | paperwork, I just wanted to call, for the record, |
| 24 | and in case some of the Commissioners missed it, |
| 25 | they have proposed a new mission statement for their |



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     school as a part of their renewal application.
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     as we vote on the application to approve, we'll also
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     be voting on their new mission statement that will
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     automatically be incorporated into their new
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     performance framework. I just wanted to call that
 6
     to everyone's attention.
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               THE CHAIR:
                           Thank you for pointing that
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     out, Commissioner, just in case we haven't noticed
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     it.
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               Is there any other discussion or
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     questions?
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               Hearing none, the Chair would entertain a
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     motion concerning Taos Integrated School of the
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     Arts. Who would care to make the motion?
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               COMMISSIONER CARR: I'll make the motion.
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               THE CHAIR: Commissioner Carr?
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               COMMISSIONER CARR: Okay. Make sure I get
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     the name right, because I just call you "TISA";
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     right?
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               Okay. So I, Commissioner Carr, move that
     the Public Education Commission to approve the
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     renewal of the charter application for Taos
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     Integrated School of the Arts, pursuant to the
     Charter School Act, Section 22-8B-6 and Section
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     22-8B-12, for a term of five years, without
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| 1 | conditions. |
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| 2 | THE CHAIR: Do I hear a second? |
| 3 | COMMISSIONER BERGMAN: Second. |
| 4 | THE CHAIR: Motion by Commissioner Carr, |
| 5 | second by Commissioner Bergman to approve the |
| 6 | renewal application of Taos Integrated School of the |
| 7 | Arts for a period of five years, without conditions. |
| 8 | Further discussion? |
| 9 | Hearing none, Mr. Secretary, may we have a |
| 10 | roll-call vote? |
| 11 | COMMISSIONER BERGMAN: Commissioner |
| 12 | Peralta? |
| 13 | COMMISSIONER PERALTA: Yes. |
| 14 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 15 | COMMISSIONER CARR: Yes. |
| 16 | COMMISSIONER BERGMAN: Commissioner |
| 17 | Toulouse? |
| 18 | COMMISSIONER TOULOUSE: Yes. |
| 19 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 20 | COMMISSIONER GANT: Yes. |
| 21 | COMMISSIONER BERGMAN: Commissioner |
| 22 | Shearman? |
| 23 | THE CHAIR: Yes. |
| 24 | COMMISSIONER BERGMAN: Commissioner |
| 25 | Bergman votes "yes." |



| 1 | That is a 6-to-0 vote in favor of that |
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| 2 | motion to approve. |
| 3 | THE CHAIR: Thank you. The motion passes |
| 4 | unanimously to approve the renewal application of |
| 5 | Taos Integrated School of the Arts. |
| 6 | Thank you, all. |
| 7 | Commissioners, is it time for a break? |
| 8 | Want to do one more? |
| 9 | (A discussion was held off the record.) |
| 10 | THE CHAIR: Let's go ahead, then. Monte |
| 11 | del Sol Charter School, Santa Fe, please. |
| 12 | MS. LUCERO: Monte del Sol was initially |
| 13 | chartered in 1991 by Santa Fe Community School |
| 14 | District. It is one of the oldest non-conversion |
| 15 | charter schools in New Mexico. |
| 16 | The Charter School Division recommends |
| 17 | that Monte del Sol be approved without conditions |
| 18 | for a term of five years, due to the following |
| 19 | factors: |
| 20 | The school has no record of material |
| 21 | violations. |
| 22 | The school's three-year average is A-B. |
| 23 | Financial matters seem in good order, and |
| 24 | the school has not violated any provision of law. |
| 25 | Areas to note: |



| 1 | For lowest performing students, the school |
|----|--|
| 2 | received a B in 2012, 2013, and a C in 2014. As a |
| 3 | result of the drop, the school has conducted a |
| 4 | thorough analysis and taken corrective action. |
| 5 | Another area to note: |
| 6 | The school's graduation rate was a C in |
| 7 | 2012; in 2013, an F; and in 2014, a D. In response |
| 8 | to the low graduation rate the school has formed a |
| 9 | graduation team to directly address the issue. |
| 10 | Monte del Sol ranks favorably when |
| 11 | compared to other schools in the Santa Fe District. |
| 12 | The Charter School Division recommends Monte del Sol |
| 13 | to be approved without conditions for a term of five |
| 14 | years. |
| 15 | THE CHAIR: Thank you very much. |
| 16 | Good afternoon, gentlemen. Please |
| 17 | introduce yourselves, and you have five minutes. |
| 18 | MR. JESSEN: My name is Robert Jessen. |
| 19 | I'm the Head Learner of Monte del Sol. |
| 20 | MR. SMITH: My name is Michael Smith. I |
| 21 | am the treasurer of the board of directors. |
| 22 | THE CHAIR: Thank you very much. We'd |
| 23 | like to hear from you. |
| 24 | MR. JESSEN: This is my first year as the |
| 25 | Head Learner at the school. I had taught at the |
| | |



school five years prior to that. And before that, I was the Chair of Liberal Arts and Interdisciplinary Subjects at the College of Santa Fe, which, in 2008, changed; so I was fortunate, I think, to land at Monte del Sol.

I was teaching political science. And at Monte, I got to teach Spanish language arts, French, and government.

So I know the student body. My research, actually, for my dissertation was in Chihuahua,

Mexico. So the Mexican national population are people that I am very familiar with; so I'm excited to be Head Learner here.

One of the reasons I wanted to be Head

Learner is because I came in when the current

graduating class were all in the seventh grade. And

most all educators understand that good education is

based on relationship. So these kids are like unto

my family now; so I'm excited about having them

graduate.

Monte -- Monte's mission is about knowing all the students, about building a relationship with them. We have a very distinct, different mentorship program, which has become a model for something in Santa Fe called "Inspire." Every single student at



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Monte has to do two mentorships with adult professionals in the community, so that they can understand what they need to do in the work world, and also explore their passions and things they might want to do after graduation.

Our mission also focuses on what could be called "global literacy," which is exemplified by the Tony Gerlicz Gathering Space, which is our multipurpose space for eating, athletics, and presentations. Around the entire -- around the walls in the entire space are 44 flags of different countries. In order to gets a flag on the wall, either you or one of your immediate parents has to be from one of those places. So Monte embraces the local community, through the mentorship community, and the worldwide community, by acknowledging where we've all come from.

The last thing I want to say, by giving you a feel of Monte, are what the graduations are like.

We don't have a valedictorian give a presentation. Anyone at a Monte graduation -- a senior who wants to say something -- can get up and say something about their six years, four years, two years at the school. And at every other graduation





1 I've been to, it's always where are we going? at Monte graduations, it's always where we've just 2 3 been. 4 COMMISSIONER GANT: Two years -- two 5 minutes, I mean. Don't give him any ideas. 6 THE CHAIR: 7 MR. JESSEN: And so rather than "what I'm going to do with my life," it's "the community that 8 9 I've just come from has made this a special place, 10 and it's a family that we're leaving, and we're 11 going out in the world," and that family follows 12 them out into the world. And it's a fantastic place 13 to teach. Thank you. 14 Thank you very much. THE CHAIR: Is there 15 anyone in the audience that would care to speak? 16 Seeing none, Commissioners, do you have 17 questions? 18 Commissioner Bergman? 19 COMMISSIONER BERGMAN: Well, I want to 20 start with my Page 32 of your -- you noted, under 21 your organizational performance, that you had 22 exceeded your enrollment cap twice. And then I --23 and that got me to thinking. So I went over -- our 24 CSD staff has this neat little thing called a



"Snapshot" that they give us. And that tells me

that on your 40-day count this year, you had an enrollment of 387, when your cap is 360.

I just wanted to note that this Commission takes a very dim view of schools exceeding their caps, and if you were to be approved, that you would need to immediately, it looks like to me, come back to us and either request an enrollment cap increase to cover -- apparently, you have more people wanting to come to your school than your cap is allowing, or some -- I know we don't ever ask schools to kick 27 kids out; we're not going to do that.

So I throw that out for my fellow

Commissioners to think about commenting on and how
we might want to address that. Thank you.

THE CHAIR: That's on Page 23 of my --

MR. SMITH: May I comment?

THE CHAIR: Thank you, Commissioner

Bergman, because that was going to be my first

question, too. Are you still in excess of your cap?

MR. JESSEN: The 380 count is not this year's count; that's last year's count. The former Head Learner tried to get us to 360; and it's a little bit like selling seats on an airplane. He overbooked, expecting a greater melt than actually occurred.





1 So in a way, we exceeded his expectations 2 in keeping students at the school. 3 Policy this year, and every single year going forward, is to never have more than 360 at one 4 5 time, and to try to scramble and find students on the waiting list -- and we do have a good waiting 6 list -- to fill the spots as they change, transfer, or move away. So the -- my dedication is to keeping 8 that 360 and below. 9 And the school does not intend to have 10 11 more students. It's part of the idea of the school 12 to be small, so that we can know all of the students 13 well. 14 THE CHAIR: Julie, let me ask you. 15 their 40-day count? 16 MS. LUCERO: Madam Chair, I currently 17 don't have that information. I can get it for you. 18 The 40 days were finalized recently. So I will get 19 that information right after break. 20 THE CHAIR: This is supposed to be the 21 current 40-day count, I thought, on this snapshot. 22 MS. LUCERO: The snapshot was for the last 23 40th day. MR. JESSEN: Last year. 24 25 THE CHAIR: Last year?



| 1 | MS. LUCERO: Yes. |
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| 2 | THE CHAIR: It's not current? |
| 3 | MS. LUCERO: It is not current. |
| 4 | THE CHAIR: Can you call someone in your |
| 5 | office and get a current number? |
| 6 | MS. LUCERO: Yes. I'll make a text real |
| 7 | quick. |
| 8 | MR. SMITH: Madam Chairman, we just had a |
| 9 | board meeting last night? Last night. And the |
| 10 | official report in the minutes will show that it's |
| 11 | 360 exactly. |
| 12 | THE CHAIR: Okay. Let me tell you, when |
| 13 | you exceed your enrollment cap, that's a material |
| 14 | violation. So you've had two of them. We don't |
| 15 | take that lightly. You need to increase that cap or |
| 16 | watch the number of students or something. |
| 17 | Also, when you go beyond that cap, are you |
| 18 | in violation of the number of students that PSFA |
| 19 | says you can have in your building? |
| 20 | MR. JESSEN: No, we're not. |
| 21 | THE CHAIR: How many students do they say |
| 22 | you can have in your building? |
| 23 | MR. JESSEN: I don't know the exact number |
| 24 | that's there that we can have in the building. It |
| 25 | depends on each classroom. And we've never exceeded |



1 specific classroom numbers. 2 THE CHAIR: I would strongly urge that you 3 look at -- get that specific information, because 4 they're getting pretty -- pretty definite about the 5 number of students that you may have in a building. Well, since we don't expect 6 MR. JESSEN: 7 to ever go over 360, I will find out; but we're within our limits of 360. 8 9 THE CHAIR: You might want to open that 10 cap and give yourselves a little breathing space. 11 You're right there on the edge. 12 We've been at 360 and below MR. SMITH: 13 all year, this whole year. 14 THE CHAIR: But for two years, you went 15 above. 16 MR. SMITH: Right. So -- but we've 17 already made a commitment to being 360 and under. 18 And that's part of our board meetings, every 19 meeting, and it's something that we're keeping a 20 close eye on. 21 THE CHAIR: Good. I'm glad to hear that. 22 Other comments? 23 Commissioner Toulouse? 24 COMMISSIONER TOULOUSE: Madam Chair, I'd 25 just like to ask, why, after all your years of being



a charter school you've chosen to come to us?

Again, we're always happy to have people -- although we'd like to have more staff to deal with them. But I'm just curious as to why you would choose -- after our last discussion with the Las Cruces folks, I would hope it was a free choice.

MR. JESSEN: It's a very free choice. One of the first jobs I had to do, as Head Learner, was attend charter school boot camp. And the question then was, "With whom do you want to charter? The District or the State?"

One, you have one level of bureaucracy, rather than two.

What Commissioner Bergman said -- I think it was you -- about the ability of the PED to work with charter schools, was evident. We were getting a lot of guidance from the State and PED, but not a lot of guidance from the District.

So in terms of helping us, every year, meet our goals and measure those, it seemed like, even if it might be more rigorous -- which we welcome -- it's clearer with the State.

In addition, when you work with a district, there are more constraints on what you might do in terms of hours of school, days of





| 1 | service. And this is my first year. And as a |
|----|---|
| 2 | charter school, we're supposed to be autonomous and |
| 3 | creative. That's the whole reason to have a charter |
| 4 | school. And I didn't want to lock myself into the |
| 5 | structure that the District would impose on us in |
| 6 | terms of days of school and busing. |
| 7 | So to give ourselves as much freedom as |
| 8 | possible to be creative, the State was a logical |
| 9 | option. So we're willingly coming to the State. |
| 10 | COMMISSIONER TOULOUSE: Thank you. |
| 11 | THE CHAIR: Other questions? Let me |
| 12 | let me go to one that I had marked down and just |
| 13 | didn't see it a minute ago when we were talking. |
| 14 | On Page 22 are your audit findings. Let |
| 15 | me get there. In 2010-'11, credit card "Nature |
| 16 | of findings: Credit card use by the school." |
| 17 | "School's response: Card discontinued." |
| 18 | "2011-'12, Nature of the findings: Credit |
| 19 | card used by the school. Overdraft bank account, |
| 20 | cash disbursements." |
| 21 | Again, it said the credit card was |
| 22 | discontinued. You've taken steps to take care of |
| 23 | the overdraft. |
| 24 | '12-'13, "Credit card use by the school. |
| 25 | Overdraft of bank account. Cash disbursements. |



Late submission of audit report." 1 It's the same thing over and over and over 2 3 again. 4 What can you tell me? 5 MR. JESSEN: This is the sixth year I've been at the school. This is the first year we've 6 had the same business manager two years in a row. 8 So following through on the policies and structures from the previous year hasn't been as good as we 9 would like it to be. 10 11 This year, I have increased the staffing 12 in the business office by one-third. We had 13 one-and-a-half people in the office. Now we have 14 two full-time people in the office. They're 15 concentrating solely on -- not solely -- but they're 16 concentrating carefully on procedures for 17 procurement and requisitions, all of the kinds of 18 things that we got hit for before. 19 So I'm working on making sure the business 20 office doesn't have any more findings. THE CHAIR: What kind of issues were there 21 22 with the credit cards? 23 MR. JESSEN: When you send someone to 24 SAM's Club, it's just a lot easier if they have a



credit card from SAM'S Club. It's just the facility

that credit cards give you in terms of buying things and buying things quickly from providers. That's the whole thing. It just makes it a simple procedure, rather than going through the requisition and the purchase order and everything else.

So that's -- that's simply how they were making purchases, and that's to be discontinued.

THE CHAIR: Okay. I'd like to move on to your -- Page 34, to your suggested future goals.

Performance indicators, "Students in Grades 7 through 12 will elect to complete additional mentorships above those required for graduation, and a greater number will begin mentorship process in middle school."

If you're renewed by this Commission, that goal doesn't stand a chance. It's not that it isn't worthwhile for your school to do; but we want goals in SMART format that have a measurement matrix with them. We're going to look real hard at academic performance goals, like a certain percentage increase in your Discovery short-cycle assessments for all grade levels by the year.

So participation won't do it. It's got to be something truly solid and measurable. And I think schools need to be warned about that coming



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| 1 | in, because I don't think all authorizers are quite |
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| 2 | as picky as we are about goals and indicators. |
| 3 | So I just wanted to sort of alert you to |
| 4 | how rigorous we might be pushing you on your goals. |
| 5 | MR. JESSEN: Duly alerted. |
| 6 | THE CHAIR: Okay. Thank you. 359. Your |
| 7 | 40-day count was 359. So you've got one slot wiggle |
| 8 | room. |
| 9 | MR. SMITH: We're recruiting right now. |
| 10 | MR. JESSEN: Our 80th day count was 360. |
| 11 | THE CHAIR: Well, I'd give myself some |
| 12 | wiggle room. That's your business. |
| 13 | Commissioners, any other comments? Any |
| 14 | other questions? |
| 15 | Hearing none, the Chair would entertain a |
| 16 | motion? |
| 17 | Commissioner Bergman? |
| 18 | COMMISSIONER BERGMAN: Madam Chair, I, |
| 19 | Commissioner Bergman, move that the Public Education |
| 20 | Commission approve the renewal of the Monte del Sol |
| 21 | Charter School for a five-year term, with no |
| 22 | conditions, pursuant to the Charter School Act, |
| 23 | Section 22-8B-6 and Section 22-8B-12. |
| 24 | THE CHAIR: Thank you. And I will second |
| 25 | the motion. |



| 1 | Any further discussion? You've heard the |
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| 2 | motion by Commissioner Bergman, a second by |
| 3 | Commissioner Shearman, to approve the Monte del Sol |
| 4 | Charter School application for renewal; five years, |
| 5 | no conditions. |
| 6 | Any further discussion? |
| 7 | Mr. Secretary, may we have a roll-call |
| 8 | vote? |
| 9 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 10 | COMMISSIONER CARR: Yes. |
| 11 | COMMISSIONER BERGMAN: Commissioner |
| 12 | Toulouse? |
| 13 | COMMISSIONER TOULOUSE: Yes. |
| 14 | COMMISSIONER BERGMAN: Commissioner |
| 15 | Peralta? |
| 16 | COMMISSIONER PERALTA: Yes. |
| 17 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 18 | COMMISSIONER GANT: Yes. |
| 19 | COMMISSIONER BERGMAN: Commissioner |
| 20 | Shearman? |
| 21 | THE CHAIR: Yes. |
| 22 | COMMISSIONER BERGMAN: Commissioner |
| 23 | Bergman votes "yes." |
| 24 | Madam Chair, that is a 6-to-0 vote in |
| 25 | favor of approval. |





| 1 | THE CHAIR: Thank you very much. The vote |
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| 2 | is unanimous to approve the renewal application for |
| 3 | Monte del Sol. Congratulations. We look forward to |
| 4 | working with you. |
| 5 | Commissioners, shall we take a about a |
| 6 | ten-minute break and come back and do one more? |
| 7 | Does that work for everybody? |
| 8 | All right. Let's come back at seven |
| 9 | after. |
| 10 | (Recess taken, 3:57 p.m. to 4:09 p.m.) |
| 11 | THE CHAIR: Ladies and gentlemen, we are |
| 12 | ready. And let me just share with you that we're |
| 13 | going to do one more school this afternoon. So if |
| 14 | you're here on the list after |
| 15 | MS. SALZMANN: The MASTERS Program. |
| 16 | THE CHAIR: My list has gotten out of |
| 17 | whack, so let me get organized here. |
| 18 | COMMISSIONER TOULOUSE: The MASTERS |
| 19 | Program. |
| 20 | THE CHAIR: The MASTERS Program. That |
| 21 | will be the last one we'll do today. So if you want |
| 22 | to exit and come back tomorrow, we'll be thrilled to |
| 23 | see you. Okay? |
| 24 | All right. Julie, if you'd like to get |
| 25 | started, please? |





MS. LUCERO: Yes, thank you. 1 The MASTERS 2 Program was chartered by this date in 2009. 3 first year of operation commenced in 2010. 4 CSD recommends a five-year renewal term 5 for the MASTERS Program, due to the following factors: 6 The school has no record of material 8 violations. 9 The school's three-year average is an A. 10 Financial matters seem in good order; 11 And the school has not violated any 12 provisional follow-ups. 13 The MASTERS Program's three-year report 14 card averages an A, with upward growth in scores 15 from B in 2012 to A in 2013; then the 2014 grade of 16 an A. The three-year school growth of highest 17 performing students progressed from a C to an A, and 18 also an A in the final year of 2014. 19 The school outscored or equaled the two 20 neighborhood schools, Santa Fe High and Capital 21 High, in all areas for 2014, for final school grade. 22 The CSD recommends approval of a full five-year 23 charter term without conditions for the MASTERS 24 Program. 25 THE CHAIR: Thank you, Julie.



Good afternoon. If you all would like to identify yourself, please, you have five minutes.

MS. SALZMANN: I'm Anne Salzmann. I'm principal of the MASTERS Program.

MR. REED: I'm Albert Reed. I'm the chair of the governing body.

MS. MUMFORD: And I am Mary Mumford, the business manager.

THE CHAIR: Thank you.

MS. SALZMANN: I'll just say a couple of things. We are really proud to be in sort of the advanced guard of "early college" charter schools in this state. I think it's a great model for high school students. You'll note we start at tenth grade, because we're on a college campus. I think we all agree with the founder that a ninth-grader might not be ready to be on a college campus.

We -- also, I wanted to note we're very proud of our changing population right now. We have seen our economically disadvantaged numbers more than double since the beginning of the school. We also are seeing a lot of word-of-mouth among, in Santa Fe, Mexican families, students who are first-generation, coming to our school. And we -- and when I say "we," my staff and I really work a



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lot as a unit. We actually work in one office, 13 of us in a room.

We -- we are really proud to have those students, because we know that, as they are spending time on a college campus, we are making sure that they're going to go on beyond high school. And we think that's really important for first-generation students.

Just three notes about our mission, academic excellence:

We're very strict about things like attendance, the way that people treat each other in our school.

We also talk about developing compassionate and engaged students. We came up with an engagement rubric so that students can't just sit in a classroom quietly and say, "But I'm here." It is not enough.

And the third thing is we really believe in service to the community. That's been part of our charter since the beginning. And we really see what happens with our students when they're out in the community, whether they're scooping cereal at the Food Depot or working at the Humane Society or whatever, we really believe that experience enhances



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| 1 | their development as human beings and as academic |
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| 2 | human beings, as well. |
| 3 | That's all I'd like to say. |
| 4 | THE CHAIR: All right. Thank you very |
| 5 | much. Is there anyone in the audience that would |
| 6 | care to speak? Seeing none, the Commissioners. Do |
| 7 | you have questions? |
| 8 | Commissioner Bergman? |
| 9 | COMMISSIONER BERGMAN: I'm just curious, |
| L O | because I looked at all the As on your grade, and |
| 1 | then I see that F for graduation. Did you address |
| 2 | that? |
| 13 | You stated that you felt like it was the |
| 4 | way PED was calculating your graduation rate, and |
| 5 | that you wrote to the Secretary, and as of the time |
| L 6 | you did this application, you have never received a |
| _7 | response. |
| 8 . | Have you ever received a response since |
| 9 | then? |
| 20 | MS. SALZMANN: We've never received a |
| 21 | response. |
| 22 | COMMISSIONER BERGMAN: So you still don't |
| 23 | know why? |
| 2 4 | MS. SALZMANN: We've been told those are |
| 2.5 | federal definitions So if you fit the federal |



definition, which means if you get a GED, you are a dropout. I don't know that the State has any way to change that.

But our conversation about that has never been acknowledged, either. And because we can go through the National Student Clearing House, we can -- it's not just supposition those students are in college; we can prove it.

It's a little -- it's frustrating, but it's the reality for us.

COMMISSIONER BERGMAN: Sure, I understand that. I have seen this on a couple of other schools. And I just ask myself, "How can an A school have an F graduation rate?"

And I don't know if there's an answer to that, apparently. It does not -- it strikes me just -- for some reason. But -- okay. Thanks so much. Thanks Madam Chair.

THE CHAIR: Thank you. I'd like to sort of follow up on that same question.

On Page 11 of my preliminary evaluation document, it says, "Prior to May 2013, 10 students in the '13-'14 graduating cohort withdrew to get their GEDs."

Why is "prior to May 2013" important?





MS. SALZMANN: Because they didn't actually graduate. That's when graduation is. So they left before that, which, according to the way it's calculated, means they're a dropout; otherwise, they would have been in that group graduating.

THE CHAIR: And graduated in a few days?

MS. SALZMANN: Yeah. Well, no, it means
anywhere prior to that. Could have been a month,
two months, three months, four months earlier. But
the whole point of it was that if they had stayed in
that year and graduated with their classmates, then
our rate would have been -- I think it was 77
percent; it would have shown going up.

THE CHAIR: And could I -- did you counsel these students and actively pursue them not dropping out of school and getting their GED?

MS. SALZMANN: We did, to some degree.

But what you've got to realize is many of these were students in a huge rush, who did not want to go through all the high school classes they had to take. And they are all in college doing extremely well. They just wanted to leapfrog ahead.

And when you have students who are clearly really bright and absolutely intending to do it, it's pretty hard to change them. Their parents

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1 supported it, and --Were they all 18 years old? 2 THE CHAIR: 3 MS. SALZMANN: No, most of them were under 4 18. THE CHAIR: The research I did on the PED 5 6 website says anyone under the age of 16 who wants to drop out of high school and take their GED must, 8 first, declare an emergency or a hardship, why they're doing this. I have yet to hear a hardship 9 10 being talked about. 11 Then they also need their parents' 12 signature, and they need the school's signature. 13 So what hardship are they talking about 14 here? 15 MS. SALZMANN: So clarity around that only 16 came to us over the last year. I was never 17 instructed prior to that that we could not -- if the 18 parents signed it, we couldn't sign those. 19 last year or so, there's been a letter from the 20 Secretary saying that it has to be a declared hardship. 21 22 And we still have to determine -- I mean, 23 the -- as a charter school head, I'm also the 24 superintendent. And I have gotten far tougher on 25 that.



Now, we also have not had very many students doing this anymore. I think initially, perhaps, they thought this was a school that could leap them into college; and the reality is they're in a high school when they're with us. Maybe they came in under that misunderstanding. Nobody ever said that. But it's very clear now that we cannot do that; and we have not. Now, there is a loophole in it, just so you know. And one of our parents did find that. The loophole is if you withdraw to go to be home-schooled, the person who then becomes the person who signs off on you being able to go take a GED is the parent who is home-schooling you. Is there a time frame in THE CHAIR: You have to be home-schooled for a --MS. SALZMANN: Nothing that I've seen. And that was interesting, because somebody -- when I refused to sign a most recent student, the parent came back and said, "Here's what we have found out we can do; so we're going to withdraw to go to



home-schooling."

a way around it.

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So kind of interesting. People will find

| 1 | THE CHAIR: Yeah. I just I think a |
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| 2 | high school diploma has value. And I would fear, in |
| 3 | the event that that student might not, for whatever |
| 4 | reason, be able to finish college, they would then |
| 5 | be a student |
| 6 | MS. SALZMANN: I agree with you. |
| 7 | THE CHAIR: an adult with a GED, rather |
| 8 | than their high school diploma. And that might be |
| 9 | unfortunate for that student. |
| 10 | If we could look at Page 30, please? Your |
| 11 | pages may not be exactly the same as mine. So I'm |
| 12 | on Performance Indicator 2, and then down below |
| 13 | that, where CSD has made their comments. |
| 14 | MS. SALZMANN: Is this the one about AYP? |
| 15 | THE CHAIR: I'm sorry? I'm looking at |
| 16 | their comment, where it says, "CSD would like |
| 17 | assurance that a data tracking system will be in |
| 18 | place to verify the results of these goals." |
| 19 | MS. SALZMANN: Uh-huh. |
| 20 | THE CHAIR: Have you found that? |
| 21 | MS. SALZMANN: Yes. |
| 22 | THE CHAIR: Okay. Just give me your |
| 23 | thoughts on that. Do you have that in place? Is |
| 24 | that something you can do easily? What? |
| 25 | MS. SALZMANN: We do. We do. So the |



goals that we're talking about here are the number of college credits, which is easily tracked on their transcripts. And the other one has to do with our community service hours. So we now do -- on Fridays, we have a combination of sort of academics that are -- and service that's related.

And we track very carefully who's there every day; they get credit for it. And so we know exactly who's been there and for how many hours on any given day. So those are already in place.

THE CHAIR: Okay. Thank you very much.

Those are all my questions.

Anyone have any others?

Commissioner Bergman?

COMMISSIONER BERGMAN: Not a question. I just want to note -- I just saw this -- that you -- in your application, that you had two tutors on campus at no charge to the students each day. One, I wanted to congratulate you on that, keeping parents from having to hire tutors for their kids.

How does that work? Are they kept busy throughout the day?

MS. SALZMANN: They are. Our goal around academic excellence is that we're going to challenge our students; but we tell them that asking for help





is a strength not a weakness. And many of our students come in afraid to ask for help.

So if I'm given an essay to write, and I don't how to write it, and I just sit back and don't do it because I don't want to appear stupid, then we're not going to be able to be a really viable school.

always two people here who can help you at any point," as well as your teachers. As I said, we all work in the same room. It's not that hard to find your teacher in this large classroom with 13 people with desks. And it's not as scary, I think, as one of the big classrooms in a big high school, where they're kind of in the back somewhere.

But our two tutors are available all day during the school day to help either group -- sometimes you'll see them sitting at a table, and there are five or six kids sitting there, all working, either partly on their own, talking to the tutor, or sitting next to the tutor to do it.

And those tutors, if asked, can work with them on the weekend, if they need to, meeting in -- you know, in a coffee shop or something.

So we truly -- if you're going to





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     challenge students -- and as I said, we have more
     students coming in with lower ability levels --
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     you've got to provide the support whenever they need
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     it.
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               COMMISSIONER BERGMAN:
                                      And it just
     occurred to me: Are these tutors volunteers, or are
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     they paid staff?
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                              They're paid.
                                             One is a
               MS. SALZMANN:
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     certified teacher, a certified teacher who didn't
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     want to teach any longer; one is a master's degree
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     graduate from St. Johns, who is young and really
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     loves this age of kids. Eventually, he'll move on
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     to do something else; but he's really good with
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     them.
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               COMMISSIONER BERGMAN:
                                      I congratulate you.
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     I wish more schools would provide tutors to their
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            Then we may not be having all these academic
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     discussions that we seem to keep having.
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     salute you for that.
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               MS. SALZMANN: I won't say 100 percent of
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     them take advantage of it, but --
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               COMMISSIONER BERGMAN:
                                      Thank you,
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     Madam Chair.
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               THE CHAIR:
                           Thank you. Are there comments
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or questions from Commissioners?

MS. SALZMANN: Can I just make one note?

THE CHAIR: Yes.

MS. SALZMANN: There was a typo in one of the two goals that had to do with the average number of college credits. We're not negotiating that at this point, but I wanted to note that it was there.

The typo was that we put that they would graduate with an average of 50 college credits. It should be 30. Quite a big difference. I didn't want people to wonder later, did we suddenly drop our standards?

MR. REED: He was a former administrator at Santa Fe Community College. Thirty credit-hours is at least a one-year certificate. Many of the students are graduating with -- from the charter school with a certificate, or well on their way toward an associate's degree with transferable credit hours.

And I think it's important to recognize that, you know, having college student -- high school students earning college credit while they're in high school is a win-win for everybody, parents, students, and the whole education system.

THE CHAIR: Thank you. And I certainly agree with that.





| Τ | Any further comments or questions? |
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| 2 | COMMISSIONER TOULOUSE: Madam Chair, I |
| 3 | just wanted to add to that while I was on the CNM |
| 4 | governing board, that every single graduation, we |
| 5 | had at least one high school student getting an |
| 6 | associate degree. We had one of them who was a year |
| 7 | away from his diploma, but he was going back to the |
| 8 | high school, because he wanted to do his senior |
| 9 | year. But he had taken everything he needed for an |
| 10 | associate degree at that point. |
| 11 | So when the kids have the opportunity to |
| 12 | do that, I think it's absolutely wonderful. |
| 13 | THE CHAIR: Further questions or comments? |
| 14 | Hearing none, the Chair would entertain a |
| 15 | motion. |
| 16 | MR. PAHL: Who's got the sheet? Oh, we |
| 17 | all do. Okay. |
| 18 | Commissioner Toulouse? |
| 19 | COMMISSIONER TOULOUSE: And, Madam Chair, |
| 20 | it's getting late. Let's see if I can read this |
| 21 | correctly. I, Commissioner Toulouse, move that the |
| 22 | Public Education Commission approve the renewal of |
| 23 | the charter school application for the MASTERS |
| 2 4 | Program, pursuant to the Charter School Act, Section |
| 25 | |



| 1 | years see, I couldn't quite make it five |
|----|--|
| 2 | years, with no conditions. |
| 3 | THE CHAIR: Thank you. Do we have a |
| 4 | second? |
| 5 | COMMISSIONER PERALTA: Second. |
| 6 | THE CHAIR: Motion by Commissioner |
| 7 | Toulouse, second by Commissioner Peralta, to approve |
| 8 | the MASTERS Program renewal application for five |
| 9 | years, with no conditions. |
| 10 | Any discussion? |
| 11 | Commissioner Bergman, may we have a |
| 12 | roll-call vote, please? |
| 13 | COMMISSIONER BERGMAN: Commissioner |
| 14 | Toulouse? |
| 15 | COMMISSIONER TOULOUSE: Yes. |
| 16 | COMMISSIONER BERGMAN: Commissioner |
| 17 | Peralta? |
| 18 | COMMISSIONER PERALTA: Yes. |
| 19 | COMMISSIONER BERGMAN: Commissioner Carr? |
| 20 | COMMISSIONER CARR: Yes. |
| 21 | COMMISSIONER BERGMAN: Commissioner Gant? |
| 22 | COMMISSIONER GANT: Yes. |
| 23 | COMMISSIONER BERGMAN: Commissioner |
| 24 | Shearman? |
| 25 | THE CHAIR: Yes. |



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| 1 | COMMISSIONER BERGMAN: Commissioner |
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| 2 | Bergman votes "yes." |
| 3 | Madam Chair, that is a 6-to-0 vote in |
| 4 | favor of approval. |
| 5 | THE CHAIR: Thank you. The motion passes |
| 6 | unanimously to approve the renewal application of |
| 7 | the MASTERS Program. |
| 8 | Congratulations. Thank you, all. |
| 9 | Ladies and gentlemen, Commissioners, that |
| 10 | ends our business for today. We will begin in the |
| 11 | morning at 9:00, if that's all right with everybody. |
| 12 | Is it okay? We are we are recessed |
| 13 | until 9:00 in the morning. |
| 14 | (Proceedings in recess at 4:27 p.m.) |
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1 BEFORE THE PUBLIC EDUCATION COMMISSION 2 STATE OF NEW MEXICO 3 4 5 6 7 REPORTER'S CERTIFICATE I, Cynthia C. Chapman, RMR, CCR #219, Certified 8 9 Court Reporter in the State of New Mexico, do hereby certify that the foregoing pages constitute a true 10 11 transcript of proceedings had before the said 12 NEW MEXICO PUBLIC EDUCATION COMMISSION, held in the 13 State of New Mexico, County of Santa Fe, in the matter therein stated. 14 15 In testimony whereof, I have hereunto set my 16 hand on December 23, 2014. 17 18 Canthan Chapman 19 Cynthia C. Chapman, RMR-CRR, NM CCR #219 BEAN & ASSOCIATES, INC. 20 201 Third Street, NW, Suite 1630 21 Albuquerque, New Mexico 87102 22 23 24 Job No.: 1769L (CC) 25

