1	BEFORE THE PUBLIC EDUCATION COMMISSION
2	STATE OF NEW MEXICO
3	
4	IN THE MATTER OF:
5	ORGAN MOUNTAIN COMMUNITY CHARTER SCHOOL
6	
7	
8	
9	
LO	TRANSCRIPT OF PROCEEDINGS CHARTER SCHOOL PUBLIC INPUT HEARING
L1	August 24, 2009 1:00 p.m.
L 2	New Mexico State University, Milton Hall Las Cruces, New Mexico
L 3	
L 4	
L 5	
L 6	
L 7	
L 8	
L 9	
20	REPORTED BY: Cynthia C. Chapman, RMR, CCR #219
21	Bean & Associates, Inc. Professional Court Reporting Service
22	201 Third Street, NW, Suite 1630 Albuquerque, New Mexico 87102
23	
2 4	
25	JOB NO.: 3838D (CC)





1	APPEARANCES	
2	COMMISSIONERS:	
3	MS. CATHERINE SMITH, CHAIR	
4	MS. KATHRYN KRIVITZKY MS. CAROLYN SHEARMAN	
5	MR. VINCE BERGMAN	
6	STAFF:	
7	DR. DON DURAN MR. SAM OBENSHAIN MR. MICHAEL C DE BACA	
8	MR. RUDOLPH ARNOLD, Attorney for PED MS. PATRICIA BUSTAMANTE, Attorney for PEC	
9	MS. MARJORIE GILLESPIE MS. CORINA CHAVEZ	
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		





1	THE CHAIR: I call the Public Education
2	Commission Charter School Public Input Hearing in
3	Las Cruces, New Mexico, on August the 24th, 2009, to
4	order. Present are Mrs. Carolyn Shearman,
5	Mrs. Kitty Krivitzky, Mrs. Catherine Smith. And
6	Mr. Vince Bergman is in the building someplace.
7	As many of you may know, the law was
8	changed this past year. We do not have to have a
9	quorum of the Public Education Commission present at
10	these hearings. We have to have at least three
11	members of the Commission present. So right this
12	minute, without Mr. Bergman, we do have the three,
13	and we will proceed. When Mr. Bergman comes, well,
14	he just solidifies that.
15	So I basically have called the roll. And
16	do we have a yes, we do. Mr. C de Baca
17	Dr. C de Baca always sees that we have the flags for
18	the pledge to the flag. So let's stand and render
19	the pledges.
20	(Pledge of Allegiance and
21	Salute to the New Mexico Flag.)
22	HEARING OFFICER: Okay. We got through
23	the first three parts of the agenda. If we do the
24	rest as expeditiously, we'll be doing fine, won't



we?



No. 4, the Statement for Hearing. The purpose of this hearing is to solicit both written and oral input on the proposed charter in accordance with the Charter Schools Act. The Commission shall receive applications for initial chartering and renewals of charter for charter schools that want to be chartered by the State and approve or disapprove those charter applications. 22-8B-16, New Mexico Statutes Annotated, 1978.

In addition, the Charter School Act states that the chartering authority shall hold at least one public meeting in the school district in which the charter school is proposed to be located to obtain information and community input to assist in its decision whether to grant a charter school application.

community input may include written or oral comments, in favor of or in opposition to, the application from the applicant, the local community, and, for State-chartered schools, the local school board and school district in whose geographic boundaries the charter school is proposed to be located. 22-8B-6, New Mexico Statutes Annotated, 1978.

No. 5 of the agenda. The applicant at





this time will be Organ Mountain Community Charter School.

And then No. 6, at this time, we would like to hear from the Applicant. And please, for the record — in just a moment or two, please, for the record, state the name of the school, the name or names of the founder or founders of the school, the proposed grade levels to be served and membership projection of the school.

And I guess, Dr. Duran, I'm having a hard time. This next paragraph, when does that fall in?

DR. DURAN: Sorry, Ms. Smith. Let me get over there.

THE CHAIR: I think they need to make their statement, and then we have a request that you state for the record a brief description. Is that still part of it?

DR. DURAN: Yes, ma'am.

THE CHAIR: Okay. We now request that you state for the record a brief description of the school, the reasons you believe this school will benefit the children and citizens of this community, and any other information that you would like the Commission to know about your application.

You will have 15 minutes, so please be as





1 precise as you can during this time.

Now, before I begin that, I do want to -
I'm sorry. I remember your given name, but not your

surname.

MS. BUSTAMANTE: Bustamante.

THE CHAIR: Bustamante. Ms. Bustamante is the attorney for the Commission. And Ms. Cindy Chapman, right there doing the recording, is the recorder for this hearing. And so the Commission, within a week's time, does receive a very excellent statement from her about what took place at this meeting. So it is something that is available for the public record, should any of you find it necessary.

And with that, Dr. Don Duran heads the Charter Schools Division. And, Don, maybe you might just want to ask your staff members to stand, at least, or perhaps go ahead and introduce them quickly, if you would.

DR. DURAN: Thank you. I want to introduce our attorney, Mr. Rudolph Arnold, who's here; our Albuquerque staff member, Marjorie Gillespie; our Santa Fe office is Corina Chavez; and Albuquerque office is Sam Obenshain; and, of course, the infamous Dr. Michael C de Baca.





THE CHAIR: And he is the keeper of the minutes. Is that not correct?

DR. DURAN: He's the keeper of the time.

THE CHAIR: Pardon me. I said "minutes," but minutes are in hours. But this time I do mean time.

DR. DURAN: I have already warned the applicants that he does have the hook, and when the time is up, we will bring it up.

THE CHAIR: Uh-oh. We better be most careful, considering that. So, now, at this time, then, you will have 15 minutes. So please be as precise as you can during this time, and you may begin now. And thank you.

MS. JENKINS: Thank you. My name is Bea
Jenkins. I'm one of the founders, and I'm a council
member for Organ Mountain Community Charter School.

I am retired from the Las Cruces Public Schools. I
taught 36 years, everything from K through 5 regular
ed, some special ed, and arts. And over the years,
especially with No Child Left Behind, I watched the
focus change from being all about the child to being
more about succeeding, succeeding, making test
scores.

And as that happened, I saw children begin





to fall through the cracks. There were at-risk

children, bilingual children, gifted children, those

that just learned differently and were not able to

learn as well, once the focus went, you know, so

hard towards tests. So in searching for an

alternative or a solution, we came up with a charter

school.

And we named ours Organ Mountain Community Charter School because of our beautiful Organ Mountains and community, because we feel like it takes a whole community to, well, educate our children well. And I'd like to read our mission Says, "Organ Mountain Community Charter statement. School, in conjunction with families and community, will serve pre-K through eighth-grade students from the diverse population of Las Cruces and surrounding areas, regardless of social, physical, or educational needs. OMCCS, providing superior academic instruction with dual language options, will guide its students as they endeavor to reach their academic, physical, and social potentials through active" progress -- I'm sorry --"project-based learning, while fostering awareness of themselves as contributing members of their local and world community."

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



The integration of the visual and performing arts, health and wellness, and technology throughout the curriculum will serve to enrich the students' educational experiences and performance.

And I would like to tell everyone what a charter school is. It's a tuition-free public school. We are governed by a governance council that answers directly to the State. We are responsible for meeting or exceeding all State standards and benchmarks. We will have all the same testing and even more. But we have the freedom to use innovative teaching methods to meet the needs of the children.

OMCCS will be a uniform school, and we chose uniforms because we feel like it gives the children a sense of pride and belonging, and it also puts them all on the same footing.

We will incorporate a really stringent academic core curriculum consisting of language arts, which is reading, writing, speaking, spelling, math -- math -- oral and written communication. And then we will have math that incorporates numeration, mathematical operations, algebraic and geometric concepts, measurement data, probability and more. And we are going to use the Scott Foresman series



for this delivery. But it will be enhanced by supplemental materials, trade books, magazines, manipulatives, and, definitely, technology.

We are going to cluster our children for language arts and math by academic needs so that we provide challenge for all students, whether they're at risk, at grade level, or above grade level.

Science and social studies will be taught in thematic kit units that meet or exceed the standards and benchmarks for each grade level.

We will use project-based delivery as our main method of delivery. And what makes our school unique, we have the same curriculum, same standards and benchmarks, but we have higher expectations we think, different methods of teaching and learning.

The enhancement of all our music, art, and drama and our health and wellness technology, all integrated throughout the curriculum, offered again during our afternoon enrichment time and offered again in our after-school program.

Often, we think testing pressures lead to the sacrificing of physical activity for academic study, but we think we can combine the two and testing will take care of itself.

In many areas, we are going to use





project-based learning. And I will quote from the Buck Institute. "Project-based learning is a systematic teaching method that engages children in learning knowledge and skills through an extended inquiry process structured around complex, authentic questions and carefully designed products and tasks."

We chose project-based learning because it engages students in their own learning, it's collaborative, cooperative, prepares them for the workplace. It provides them with opportunities for practice and application of all the skills that they learn in the core instruction. And each project will address a wide variety of standards and benchmarks, and it will be rubric assessed. Children will know in the beginning what we expect of them in the end.

And the outcomes of this method are well illustrated by our learning pyramid, if you look up there. It says, "Average retention rates for different teaching methodologies." And it starts with lectures and it goes all the way down -- when you get to 75 percent and 90 percent, which is "Practice By Doing" and "Immediate Use of Learning," those are what is used in project-based learning.



And then -- so we think that will greatly enhance our curriculum. The students with special needs will serve -- will be served in full inclusion classrooms with necessary support and modification as much as possible. The IEP needs of every student will be strictly adhered to. Special education self-contained classrooms will be used only in the case of students who are unable to function effectively in regular classrooms.

Our schoolday will start at 7:50 and end at 3:15, a little bit longer than State regulations because we have put recess back into the day for the activity purposes of our children. We'll have a morning recess and afternoon recess or directed play area -- I mean, play time. And we have an afternoon project block built in to where the children can do the work on their projects as a group.

And I'm losing my place. Sorry. Oh. And then we will have -- right here. 3:15 to 4:15 is our after-school program. And during that time, the children will receive tutoring -- they'll receive tutoring during the enrichment time, too. So there's two times throughout the day that they get specific tutoring. Then there will be added physical activity enrichment and more of the arts.



And we plan to fund this with grants, so it's not just for some children, but for all.

We will have a balanced calendar year with four nine-week sessions with two-week breaks in between, because research shows that shorter, more frequent breaks lead to less learning loss and higher academic success.

If -- we will start by enrolling

200 students, grades K through 5, and there are no
admission requirements. We welcome all students
regardless of where they come from. If we register
a greater number of students than we have slots,
then, of course, we implement the lottery process.

Our plans for year three -- by year three -- this is the future plans of our school -- is adding grades pre-K through -- and six and eight, and adding curriculum that satisfies middle school, which is communication skills, formal PE, New Mexico history, geography, and health education and band.

How are we different from traditional school? High expectations, teaching methods, project-based learning, inclusion of the arts, our emphasis on health and wellness, our technology plan, our parent and community involvement, and, above all, our goal to have academic success for





everyone. And I will give it to Anna at this time.

THE CHAIR: Thank you.

MS. HOOLEY: My name is Anna Hooley. I'm a board-certified family nurse practitioner. I'm a member of the OMCCS governance council. I was born and raised in New Mexico and have spent all my professional career, 24 years, in health care. I own and operate a small business here in Las Cruces, and I have two children, age 7 and 8, enrolled in the public schools now. I have spent the last five years exploring the various options and opportunities available to my children. That's how I found Bea.

I am here to talk briefly about how health affects a child's school performance. We, at OMCCS, believe that children learn better when they're healthy, and we want to positively influence the relationship between school performance and those health issues that affect it.

The research shows there are four main health issues that consistently predict why some children do not do well in school. OMCCS will be mindful of these specific issues. We'll model behaviors throughout the schoolday that positively affect this relationship and will teach those



behaviors to both the students and their families as best we can.

Our goal is make a healthy lifestyle the norm and a consistent expectation at the school, with the idea that those life skills will transfer to the children's home and continue throughout their lives.

The first issue to be discussed is lack of sleep. The CDC recommends that children age four to 12 get nine to 13 hours of sleep. It's been well documented in the literature that poor sleep equals pure grades. Poor sleep is one of the most definitive causes of poor academic achievement.

Most children need at least nine hours of sleep at nine to function properly. However, for many reasons school-age children receive far less than that. Some children who are performing poorly in school or are suffering from disinterest or a short attention span should be evaluated for sleep problems at home; sleep problems, like resisting going to bed, frequent awakenings during the night, an unusual noisy breathing, snoring, or sleep apnea. It's recommended that children who are having any of these problems be evaluated by a pediatrician.

OMCCS plans to implement at intervals a

REPORTING SERVICE



simple routine survey, a five- to ten-question
health questionnaire. It will be given to the
parents on a regular basis, such as with
parent-teacher conferences, in order to gather data.
Gathering data about sleep, exercise, and chronic
health conditions will make parents more aware of
health issues that affect school performance and
could easily identify these health concerns.

Once identified, we would offer parental guidance, education, and recommend evaluation by our school nurse and referral to the child's pediatrician.

The second issue is lack of exercise. The CDC recommends 60 minutes per day for school-age children, moderate to vigorous in intensity, and should include activities that are aerobic, that increase muscle strength and bone strength. The 2006 School Health Policies and Program study shows only 3.8 percent of elementary schools provide daily exercise, and only between 6 and 8 percent of those provide the recommended daily physical education for the entire school year.

Most would agree that exercise helps us to feel better. But it also helps children perform better in school and improve their overall health.





Research consistently finds that physical activity programs help children in many ways. And I'm going to cut it down, because we're running out of time.

If you look at the OMCCS schoolday, you'll see that there are set periods for physical activity incorporated into each day. Be alluded to the fact that we will likely be meeting and exceeding the CDC requirements for each student every day they're in school. Forty-five minutes daily of physical activity, with our morning walk, which we will all be taking. Two recesses, one of which will be directed physical play, where we'll be doing things like Jump Rope Math and Know Your States Hopscotch, and up to three hours total physical activity throughout the day, with 20 minutes before school, where there's supervised play, 60 minutes potentially in after-school programs, and 60 minutes in the week with the alternating elective classes.

The third issue is breakfast. We know that's the most important meal of the day. Some children simply do not get enough to eat, and that food insecurity is truly negatively affecting their school performance. When children do not consume enough food, it can affect their ability to learn.

A healthy breakfast is an effective means to improve



academic performance and cognitive functioning.

2 My mentor, Dr. Howard Taras, a

3 board-certified pediatrician, who specializes in the

4 | field of school health from the University of

5 | California-San Diego, recommends that all students,

6 both affluent and low-income families alike, be

7 assessed whether they're eating breakfast at home.

8 Taras noted that studies of absenteeism rates among

9 students show that when schools offer breakfast,

10 children are more likely to attend school and have

11 lower rates of tardiness.

1

We agree. We plan to have a nutritionally

13 | sound breakfast and eat it together on a daily

14 basis. We believe a healthy breakfast will get

15 children started in the morning and establish

16 healthy eating habits throughout the day and help

17 | them live a longer life.

18 Finally -- I don't want to take up too

19 | much more time -- the dangers of obesity and chronic

20 | illness. We know that children need to be healthy

21 in order to learn at their highest potential.

22 Dealing with chronic illness can direct -- directly

23 | affect learning. We won't be maintaining or

24 | managing chronic health problems directly. But

25 | we -- our goal is to help solidify the value of a





healthy lifestyle and intervene where we can while the children are at school.

The two big issues in school-age children are obesity and asthma and allergies. We all know of the risks and problems associated with obesity. I'm not going to go over those. But we plan to positively affect the issue of obesity throughout the school year by offering healthy foods and snacks, purposefully modeling and teaching nutritional and physical importance, utilizing health surveys and parent community education, and providing consistent opportunities for movement and active play.

With regards to asthma, we plan to take an active role in monitoring behavior and school function, regularly utilizing those health surveys and providing necessary support to maximize our school nurse's role in efforts towards health maintenance. In most cases, however, it's not a chronic health issue that's affecting school performance but one that's resolvable, such as getting enough sleep or exercise, as I previously mentioned.

OMCCS has made student health a priority.

Children can't tackle these issues alone, and





addressing these issues is difficult for some families. They need all the support they can get, and I hope I've been able to illustrate how OMCCS will be there providing that support. I'm sorry, Mary.

I'm Mary Loveland. MS. LOVELAND: Hi. I'm an OMCCS founder and governance board council I'd like to talk about the vital role of member. OMCCS parent involvement with the school. I'd like to mention a little bit of my own background with parent volunteering. I began by serving as a parent volunteer in my children's Mesilla bilingual classroom, serving on the bilingual parent advisory board and attending bilingual program professional workshops and meetings with the teachers who became my friends. Mary Helen Garcia would always save me a seat at these meetings.

These experiences encouraged me to help found and subsequently chair the organization volunteers in public schools whose function was to provide support to the public schools in whatever ways possible to further the education process. I then obtained my New Mexico education elementary teaching certificate and taught in the elementary



1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
1
     schools for 20 years. Since retiring, I have served
 2
     as a tutor/mentor in two local public schools.
     Because of these experiences, I have found
 3
 4
     volunteers to be a vital and essential aid to the
     students' academic success. Parent integration into
 5
 6
     the daily life --
 7
               MR. C de BACA: Ms. Smith, that's time.
 8
     I'm sorry.
 9
               MS. LOVELAND:
                              Shoot.
10
               THE CHAIR: I guess that was the signal to
11
     end this?
12
               MS. LOVELAND: I'm sorry. I thought it
13
     was somebody's phone they forgot to turn off.
14
               THE CHAIR: I did, too. Both of us have a
     learning curve here, don't we? Okay.
15
                                            So that,
16
     then, takes care of the presentations by the -- by
17
     the charter school applicant. We're to Item 7 on my
18
     agenda, and that's the local school board and
19
     district representatives. At this time, we would
20
     like to hear from the local school board and/or
     district representatives. I would ask you to state
21
22
     your name and title for the record. Good afternoon.
               MR. ROUNDS: Good afternoon.
23
                                             I'm Stan
24
              I'm Superintendent of Schools with
     Rounds.
25
     Las Cruces Public Schools.
                                 And with me is
```





Dr. Stephen Sanchez, who is my Associate 1 2 Superintendent for Curriculum and Instruction. 3 this first application, I do not have any comments, 4 except for what Dr. Sanchez will represent on the 5 part of the District. So, if I may, I'll move to Dr. Sanchez. 6 7 MR. SANCHEZ: Madam Chair. 8 THE CHAIR: Hello, Dr. Sanchez. Nice to 9 see you. 10 MR. SANCHEZ: Nice to see you. Members of 11 the Commission. We reviewed this application in 12 terms of the charter school law in looking at 13 innovation and how it's going to contribute to that

The proposal does have a number of areas which are not particularly well substantiated or addressed very fully. And these would include -- and I'll be very brief -- a clear mission statement. There is a mission statement there. But it's not written very clearly so you can understand what the outcomes of that would be.

innovative agenda for education here in New Mexico.

We have no huge, overarching concerns about the

application or the proposed K-through-8 school.

 $\label{eq:Another-an$



14

15

16

17

18

19

20

21

22

23

24

powerful piece in the literature. But how is that going to be seen in the operationalized curriculum? Not a lot of evidence there.

The ELL supports on Page 7. Notice that we're building the support for ELL learners as they come into the school. And they'll begin in kindergarten, first grade. But yet if the school is open through eighth grade, it's not clear how they'll provide those supports for those students enrolling in older grades.

We would, again -- they're using a variety of assessments which are well documented in the literature as being very useful; portfolios, those kinds of things. Although, they don't address how they will look at validity and reliability of those instruments to actually design programs for the students. Not that it can't be done. And I don't doubt that they have the capacity to do that. It just wasn't well elaborated in the application.

They talk about sciences and social studies themes, four per grade level. I ask the question how are they going to look at the depth and the complexity of the science and social studies standards, which are very, very broad. Again, not impossible to do, but there just wasn't a lot of



1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

elaboration there.

It talks about an agreement between NMSU music department. There was no discussion about what that MOU looks like and what are going to be the services. The interns that are coming in, will they be doing student teaching? Will they be teaching the class? Will there be a teacher of record? Just wasn't a lot there.

Technology access is another issue. Very very expensive cost to a start-up school. And I understand that. They actually have a very interesting proposal to use a lesser — to use appliances, which are basically monitors and keyboards that run off of an essential server, which is a cost-saving thing. But given their focus on the project-based learning that really frames — and that's the innovative part of their proposal — will this technology, in practice, be able to support that? It's not particularly well described, and when it comes to using PDAs for the field experiences and those kinds of things.

One of the things that's problematic is that there are two or three references throughout the proposal about the utilization of grants to cover essential things -- page 29 is one example of





that -- where if they can't meet payroll, they'll -- you know, they'll use grants for supplies and materials.

I think we need to be a little careful as we get -- those statements kind of make me nervous.

Grouping by ability. They're going to really be grouping by ability. And, again, while that's a good practice in some cases, that seems to be their -- their format for using how will they guard against tracking. And we know the devastating effects that tracking can have on children.

There are -- the NM-SBA will be used.

They note that the NM-SBA will be used to work with students to define what their learning program is.

There's a bit of a misalignment. NM-SBA data doesn't usually come in until the summer. And how useful is that going to be if they could -- using the other assessments that they've identified, I think they'll be able to pull that off just fine.

But I would caution the school to rethink that one again.

The RTI model which is required by the Secretary of Education follows the PED guidelines.

Nothing terribly innovative in that description about how they will provide that for differentiation





of the -- differentiated instruction for those students that might be moved into Tier 2.

There was also something else on Page 30, supporting special education students that might enroll. There is a statement in there that's somewhat problematic. They don't expect that special ed students will enroll at the rate that they — that we might find in the public schools. That may be problematic, and it is something that the school needs to look at, because this is a free — this is a public school. All children are welcome to attend. And we can't always pick and choose who might or might not show up.

There, again, on Page 32, there was another mention of fundraising grants in case there is difficulty in meeting payroll. Again, I would caution the Commission to look at those statements very, very carefully. With that, Madam Chair, I have no other comments.

THE CHAIR: Thank you very much, Mr. Rounds.

MR. ROUNDS: If I may close. I think
we're within the time line. The primary issue that
we do raise is not that we don't support this
effort. But the financial sustainability has to be

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



want to carefully look at. As Dr. Sanchez outlined, we are unable to run public schools on speculation of grants. And I'm concerned about, apparently, some speculatory -- speculation within the -- within the financial structure here.

Starting up a school is a very costly issue. I would think you would want to have better definition as far as how you're going to sustain your financial stream over time. If we start a school like this, it's important that it's successful and that it endures over time, that it's sustainable for the full five-year cycle so that you can look at it again. That would be the only issue that I would raise beyond Dr. Sanchez' comments.

THE CHAIR: Thank you very much.

(A discussion was held off the record.)

THE CHAIR: Instead of coming up here, you want them to come back there to that balcony sort of type ledge there?

DR. DURAN: Right.

THE CHAIR: What Dr. Duran was saying to me, for the public comments and observations regarding the application that will be heard at this time, you're asked to come forward to that barrier





right there where he is standing now. There will be a four-minute time line per presenter. Persons from the same group and having similar viewpoints are asked to select a spokesperson to speak on their behalf. Multiple and repetitious presentations of the same view are discouraged.

So is there anybody who would like to come forward at this time to speak for, or some other range of -- of -- I thought I saw someone standing up here. Yes, ma'am. Why don't you come up. Or go back, rather, I guess.

MS. OLIVER: My name is Dr. Kim Oliver.

K-I-M, O-L-I-V-E-R. I am a professor in the

Department of Human Performance, Dance and

Recreation, here at New Mexico State, and have been the program director of the physical education teacher education program for the past six years. have taught K-12 physical education in the public schools, and have been in academia in teacher education for the last 13.

And I am thrilled, absolutely thrilled, about the opportunity for there to be a school in Las Cruces that focuses on health, wellness, and physical activity. I believe it was Anna -- is that your name? -- she was mentioning childhood obesity.





But what she didn't say is that one in four children 1 2 are clinically obese. Girls suffer more than boys, Hispanic and African-American children more than 3 4 their white counterparts. And so to have a school 5 that focuses on physical activity daily is -- it's a missing link in our community, and I think it's 7 fantastic. That's from the parent side and the 8 professional side.

But, also, I'd like to speak for the opportunities that it might allow our students at We are always searching for places to teach our methods courses; for example, send our students for practicum, for student teaching. And to have a -- an opportunity where they can be in a school that values physical activity is something that we value here at NMSU in the PE program.

And so I just want to offer my support for the program. In terms of just a little bit of information, I don't know -- when you were talking about grants to sustain, the Carol M. White Physical Education Program Grant is an outstanding resource for both public schools and charter schools. that's to support physical activity and physical education in schools. So thank you.

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

THE CHAIR:

6

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25



Thank you.

I thought I saw a

lady in orange back there? Were you wanting to speak, ma'am?

MS. FEDDERSEN: I was. My name is Denise Feddersen. It's D-E-N-I-S-E. Last name is Feddersen. It's F-E-D-D-E-R-S-E-N. And I'm a parent here in Las Cruces with two children, ages eight and 12 in the public schools. And I've had the opportunity and experience of having my older child attend a magnet program here in Las Cruces and have an education directed at her interests and at her different ability levels.

Both of them are in the gifted program here as well, the AES program. And I have found it unbelievably advantageous for my child to have taken part in the magnet program here in Las Cruces. The difference that it made in her education, going from elementary to middle school, went from struggling with homework, struggling with her being interested in school, struggling with her finding the time to study properly, even though she was in the gifted program, to having a straight-A student with no problems with school, no academic hesitations.

She's excited about school. She's happy to be there. The difference it's made has been unreal. And so for -- to have something like that





available to my elementary-aged child would be ideal for me as a parent.

Also, again, reiterating the physical education portion of it and addressing people with chronic health problems. I myself have chronic health problems that I deal with on a daily basis, and it makes a big struggle for me as an individual to deal with that. And I couldn't imagine children dealing with that. One of mine has diabetes. And I've had other children who come to my house and are only allowed to come to my house because their child's diabetic, and they can't send their child to anybody's house because of the special issues that that raises.

I think that the ability of this school to try to meet some of those needs of the children is of particular interest for me. And so I am a strong supporter of the OMCCS school.

THE CHAIR: Thank you.

MS. FEDDERSEN: Thank you.

THE CHAIR: Yes.

MS. HAPPE: Hi. My name is Linne Happe.

I-I-N-N-E, H-A-P-P-E. I am a parent of a

fourth-grader in the local school district. I am

also a school volunteer. And I am technical support





for OMCCS. I am volunteering for Bea Jenkins and the rest of the governance council, and Mary Loveland as well.

As a parent volunteer, I've been in the local schools. And when I go into the local schools, and I walk into my child's classroom and I see the computers. And I'm doing this -- I have 20 years of computer experience. And I go into the local schools, and I see the computers in the classroom not working. Rarely do they last the entire year. Not only do they not work, but they're slow. They're outdated, literally, as soon as they come out of the box.

I am actually the one that came up with the networking for the new school using the LINUX operating system because it's free. Okay? As the school district pointed out, it's very expensive to start up a new school and have the technology you need. And what we've come up with is a way to lower that expense and still meet the needs of our students with what they need in the classroom.

The LINUX operating system is free. The software that comes with it is free. It's a very large community of programmers out there that support software and write the software that we need

REPORTING SERVICE



1 for the LINUX operating system in education.

2 There's specifically an education version of LINUX

3 | called Edubuntu, which we will be using. The idea

4 is we will put five work stations in each classroom,

5 and these work stations will cost approximately a

6 third of the cost of a regular Windows desktop.

They have no software on them. They get everything from the server. As long as you know to get the correct size server, that's not an issue.

When they break down, unlike in the public schools, where they have Windows, and they have to reload

Windows and all the software on this program, I take one of these work stations out and I replace it rather quickly with a new work station and it's up

We're also looking at using mobile computer lab, using small network laptops that are starting to come out, perfect size for elementary school-age students, keyboard is the perfect size. My nine-year-old loves it because the keyboard is not all wide, and she can easily hit all the keys. The idea is we have these mobile laptop carts that can go from classroom to classroom. So we know our building we get will not be large enough to have a computer lab.



and running. Okay?

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



This will allow the students to go up to the mobile cart, grab their little netbook, bring it to their desk and work on their computer skills No wires. right at the desk. Okay? It'll be wireless. The batteries won't be long enough to support during the -- during the daytime. night, we just plug them all back in. Okay? work stations that are in the room, now that's just for the computer skills. The work stations in the room they'll be able to use during the regular day to do Internet projects, research on the Internet, typing up anything they need to do.

LINUX comes with a fully functional
Windows Microsoft Office lookalike called Open
Office, which has a presentation program, a word
processor, a math program, and a spreadsheet; okay?
So it's -- but it's free. And, again, that's going to save us money.

They'll also be able to use educational programs; okay? Again, there's many programs out there in the world of LINUX. It's a wonderful community. I actually work for a company that works with the LINUX community and does the Open -- or not the Open Office -- but open source software. So, hopefully, anything we need, we'll be able to find



1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

out there in the community.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I, myself, I know when I have questions, I ask questions to the LINUX community. And they -- I get answers back within a day with how I need to do things. So that's my talk, and I am hoping that this school -- my daughter's excited to go to it because of the opportunities that she'll have.

THE CHAIR: Thank you.

MS. HAPPE: Thank you. Is there anybody else? Yes, ma'am.

MS. CREASON: My name is Monica Creason,
M-O-N-I-C-A. "Creason" is C-R-E-A-S-O-N. And I am
also a parent that has a child in Las Cruces Public
Schools. Ms. Jenkins is my mother. She was my
kindergarten teacher, my 23-year-old daughter's
kindergarten teacher, and my son's kindergarten
teacher. I am, of course, extremely excited as a
parent, as well as being supportive of the ideas
behind her dream of opening the charter school.

When we grew up, learning in a school that had a lot of opportunity in it and going to school where there were dance programs and music programs and things that are sometimes not offered in schools because of the challenges that the public schools have as far as funding an education, which is

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



incredibly difficult and becoming more difficult as time goes on, they've proven that students that, you know, have music in the schools do better in math and science. And technology is changing. They need upgraded forms of that.

The charter school idea is so welcoming as a parent because you want your children to have the best of everything. You want your children to love where they go to school, and you want them to find school interesting. And it is hard, because I do have a gifted child. He does go to school. And I hear a lot of comments about, I don't want to go, it's very boring, there's not a lot of interesting things. And, granted, school doesn't need to be just complete fun and games all day. But an interesting education is just first and foremost.

And growing up, the mother of -- a person who makes life interesting, I volunteer in the classroom, and I host geology classes. I host technology classes. I'm cooking mom. And I just know that when you involve kids in their education, when you get them to touch and feel and think and really involve them in all of the activities of a classroom, it makes school more interesting.

It makes it more creative when you give





children the opportunities, you know, to bring technologies in and things that they get to do hands-on and involve them in all the activities that the charter school is going to allow them to be involved in.

I look forward to having an education for my son where he is excited, where he comes home and says, "Mom, let me tell you what we did today." And I just cannot tell you how excited I am to have -- or to be a part of that as well.

THE CHAIR: Thank you. Is there anyone else? Yes, ma'am.

DR. OLIVER-LEWIS: Irene Oliver-Lewis.

O-L-I-V-E-R, dash, L-E-W-I-S. I'm here speaking on two things. First of all, as a board member for the New Mexico Coalition of Charter Schools. And then the second thing is as a founder of one of the charter schools here in Las Cruces. So I'm really glad to see everybody here in Las Cruces.

I just -- as a board member for the Coalition, the Coalition has been working many years, especially the last two years, in looking at the quality of charter schools in the state. And we are very interested in looking and helping all charter schools to be the very best in innovative

REPORTING SERVICE



1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

and creative learning.

And so what I encourage the Commission to keep that in mind when adding any new charter schools to our network, that we keep that in mind.

We, as a coalition, will be looking at different things to bring and working with the PED and with the Charter Schools Division in how to have quality charter schools. That's just a general statement, that I applaud you and thank you for being in depth, and that I want to echo it from the board of the Coalition of Charter Schools.

On this particular school in what it would do for Las Cruces, indeed if it is accepted as a charter school, it would feed to Alma de Arte, because, of course, Alma de Arte is an arts and arts-based creative learning school. And it's for the high school. So you would have K through 12 who would be learning both wellness, through an artistic and -- I'm being selfish here, because it could serve as a feeder school for Alma de Arte.

So in that continuum of looking at a total picture of charter schools in a city, something like this particular school, like Organ Mountain, would be leading towards the other -- to that continuum. So that the charter schools, themselves, become

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



feeders for each other.

other comments, and so will not hear in depth on Dennis Chavez. They also are going to be bringing something that is different for our community and in the charter schools. But I just wanted to, again, echo the quality that you're thinking when you are approving all charter schools, that we — that we allow charter schools who start that are coming in with a strength and — because it is very difficult, as you know, to start a new charter school in building and creating your curriculum, et cetera, et cetera. So I thank you very much for allowing me to speak.

THE CHAIR: Thank you. I see some people back there looking at each other wondering if who's is going to be forced to come forward. No one? All right. Dr. Duran, you see somebody?

DR. DURAN: No. I was going to ask the applicants to come back.

THE CHAIR: Okay. So we're to the place, we finished the community input.

MR. BERGMAN: Madam Chairwoman, are we not going to be asking the public speakers any

questions?





THE CHAIR: Just one moment, please, sir. 1 2 MR. BERGMAN: I'm sorry to interrupt. 3 THE CHAIR: I'm not certain, Mr. Bergman, 4 what you're asking me, then. 5 MR. BERGMAN: Are we going to ask some 6 questions. I would like to ask Dr. Oliver, the 7 public speaker --8 THE CHAIR: Of the applicants? Not of the 9 people who have come forward and question of them. 10 No, sir. 11 DR. DURAN: Not of the public speakers. No, sir. That's not our 12 THE CHAIR: 13 prerogative to ask anybody about their statements. 14 MR. BERGMAN: Okay. That's fine. 15 THE CHAIR: Yes. And I do apologize. 16 thank you. I do apologize that I should have said 17 this sooner. Mr. Bergman did come in during the 18 presentation, and I do want to reflect that it's --19 MR. BERGMAN: It's my apology, because I 20 was late. I did not anticipate there were no 21 parking spaces. 22 THE CHAIR: Well, I tell you what. We did 23 acknowledge that you were here. We also told the 24 public that the law had been changed and that we 25 could start with three people. And that's what we



did, Mr. Bergman, and we do thank you for being
here. Mr. Bergman got up early and drove from the
eastern part of the state this morning. And so
we're very appreciative of that.

As you know, the ten districts of the
Public Education Commission come -- encompass the

Public Education Commission come -- encompass the whole state. And so people come from all over the state. And if you've ever traveled in New Mexico, you can't get there from here. So we have -- we have that problem.

Okay. We have had --

MS. SHEARMAN: Madam Chair, may I interrupt you just for a moment? We have a guest in the audience that I think we would like to introduce Senator Garcia.

THE CHAIR: If you would. Yes, ma'am.

REPRESENTATIVE GARCIA: It's

18 | Representative Mary Helen Garcia.

MS. SHEARMAN: I'm sorry. Representative.

THE CHAIR: My dear friend, Mary Helen, I

21 | did not see you back there. Mary Helen Garcia --

REPRESENTATIVE GARCIA: Long-time

23 educator.

7

8

10

11

12

13

14

15

16

17

19

20

22

25

24 THE CHAIR: -- and I go back 50 years.

I'm sorry, Mary Helen. I appreciate that very much.





I did not see you, and thank you for coming. I 1 2 appreciate that very much. We appreciate that very 3 much. Thank you. 4 So we're to the place on the agenda. is Item 9 in the agenda. 5 At this time, the Public Education Commission reserves time to address any 6 7 questions that the Commissioners may have of the 8 Applicant. The Chair would like to ask the 9 Applicant for some additional information, or would 10 the Applicant please step up to the microphone and 11 thank you. And so on. These are some ideas of what 12 might happen. 13 Please keep your responses as brief as 14 possible to allow for questioning from our 15 Commissioner members. 16 And so at this time, the Chair will 17 recognize any Commissioners that would like to ask 18 questions or make comments. 19 MR. BERGMAN: Well, then, I will use a 20 backdoor avenue to get my question in, then. 21 THE CHAIR: Are you wanting to ask a 22 question?

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

Applicants.

23

24

25



Okay.

I'll ask the

MR. BERGMAN: Yeah.

THE CHAIR:

```
1
               MR. BERGMAN:
                             Since you state in your
 2
     application that you don't have a partnership with
 3
     the dance department -- or the music department at
 4
     NMSU, and a speaker is here, has spoken, and you
 5
     will establish a relationship -- is that firm?
 6
     you guys absolutely certain that's going to happen?
 7
     Is the commitment there from NMSU, the music
 8
     department?
 9
               MS. JENKINS:
                             I will tell you we have a
10
     firm commitment from the music department.
                                                 And then
11
     we were looking for PE partners also. And when I
     ran into Kim, she said, "Oh. We would love to do
12
13
          So have we got it into a formal thing yet?
14
         But are we working on it? Yes.
15
               DR. OLIVER: And we're very interested.
16
               MR. BERGMAN:
                             Thank you.
17
               THE CHAIR: I'm sorry. I thought I heard
18
     somebody.
19
               DR. OLIVER: I just said, "We're very
20
     interested."
21
                          Were you able to get that?
               THE CHAIR:
22
               THE REPORTER: (Indicates.)
23
               THE CHAIR:
                           All right. Mr. Bergman,
24
     continue, if you have --
25
                             I just wanted to get some
               MR. BERGMAN:
```





clarification.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

SANTA FE OFFICE

Santa Fe, NM 87501 (505) 989-4949

FAX (505) 820-6349

THE CHAIR: Anybody else? Anything you want to ask or say? Yes. Ms. Krivitzky.

MS. KRIVITZKY: One of the concerns of the District was, in your application, you talk about grouping by ability and -- versus tracking. that seemed to be one of their concerns. Could you talk to us a little bit about how you are going to make sure that that doesn't become a negative of tracking, but that more that -- how you could support your own ideas.

MS. JENKINS: Yes. In our application, we said that the time of the language arts block and the math block, there would be a lot of moving And what we anticipate doing is taking all the children, K through 2 and put them where they need to be to address the needs they have for language arts, and, again, for math.

And they can move up, you know, move to a higher level, or if they're not making it, they need more help, they can go to a lower level. These will be small groups, where everybody will -- like your morning block for language arts. And there will be just a lot of movement.

Then our kids, Grades 3 through 5, would





1 be another group of movement. And we just want to 2 be able to -- okay. If we take a child -- say that 3 we get a child straight from Mexico that is nine 4 years old, but yet they've never gone to school. 5 Well, they can't function in a fourth-grade classroom. But if we have this movement within our 6 7 group, they can go to -- we envision a multiage 8 group at each -- several multiage groups at each level, to where it won't be a stigma to go to it. 10 But it's definitely not tracking. 11 sending them where they would need to be to get the 12 tutoring, the assistance they need to be successful. 13 MS. HOOLEY: And not be ostracized in the 14 process. 15 MS. JENKINS: Exactly. 16 MS. KRIVITZKY: Thank you. Sort of a 17 follow-up. What are you going to use for your short 18 cycle assessment tool? 19 MS. JENKINS: Okay. We have DIBELS. Do It's a -- we have -- I 20 you-all know what DIBELS is? 21 gave it a million times. But it's back here in our 22 appendices. But it's a reading assessment that the 23 District uses. And it simply tracks where -- yes -tracks where the children are in their reading 24 25 abilities.



And it goes all the way from simple letter recognition, repeating dual sounds in words and things like that in kindergarten all the way up to reading passages and being evaluated on those passages. And it's done usually three times a year for your -- for your children that are benchmarked.

You do it in the beginning of the school,

January, and in May. If the children are more at

risk, you do it like once a month. If they're very

at-risk, it can even be done every two weeks. And

because you simply watch to see if there's progress.

Then there's the DRA, which is a reading assessment that goes along with all the reading curriculums. And there's pre- and post-test from Scott Foresman in reading, in math, in spelling. Everything that they have, there's pre- and post-test.

Then, lastly, we put in teacher-made tests. And those teacher-made tests, we decided would be made up at the grade level by the -- by the teachers of those grade levels, or, like, maybe fifth and fourth could test together, this kind of thing. But -- and then approved by our head administrator. So we'll have all of that kind of testing.

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



```
1
               HEARING OFFICER:
                                 Thank you.
                                            Ms.
 2
     Shearman.
               MS. SHEARMAN: I'm going to jump back and
 3
 4
     forth between your application and the review that
 5
     you all have seen as well, have you not?
               MS. JENKINS: Yes. We have.
 6
 7
               MS. SHEARMAN:
                              I'm looking at your
 8
     application on Page 23.
                              And it says the total
 9
     number of instructional hours during the school year
10
     will be 995.5. Does that meet code?
11
               MS. JENKINS: Yes, it does.
                                            We looked at
12
     code for everything. We actually have more hours
13
     than -- unless we figured it wrong. But, yes, it
14
     did meet code.
15
               MS. SHEARMAN: I thought it was 1,080.
16
               MS. KRIVITZKY: I believe that's for upper
17
     level.
18
               MS. SHEARMAN: So what is it?
19
               MS. KRIVITZKY: It's 1,080 for --
20
               MS. JENKINS: Middle school.
21
               MS. KRIVITZKY: Middle school through high
22
     school. And 990 for kindergart -- I think it's
     pre-kindergarten up through --
23
24
               MS. JENKINS: Five.
25
               MS. KRIVITZKY: -- fifth grade.
```





1 MS. SHEARMAN: Over to the preliminary 2 analysis, where they're talking about achievement of mission and goals. 3 4 MS. JENKINS: Yes. What page is -- okay. 5 I've got the goals here. 6 MS. SHEARMAN: I'm not sure these pages 7 are numbered. Page 2. Page 2. And their analysis, 8 as well as what I have marked in your application, is we don't have any time lines. Except, I believe, 10 for the first, we lack measurable standards. 11 are you going to know when you meet your mission? 12 By what standard? What -- and when? 13 Well, by all State MS. JENKINS: 14 standards, because we will take all the same tests 15 that the children throughout the State take. 16 MS. SHEARMAN: Let me -- pardon me. Let 17 me interrupt. In five years, when your charter, 18 should it be granted, comes up for renewal. 19 this Commission, whoever happens to be on it at that 20 time, wants to know whether or not you met your 21 mission, how are we going to know? How are we going 22 to know that "X" number of your students were -- I 23 mean, it does not say. 24 I see what you're MS. JENKINS: Oh. 25 saying.



MS. SHEARMAN: It does not tell me how 1 2 you're going to evaluate yourself. MS. JENKINS: We didn't put in there how 3 4 we're going to keep these records. But we will have 5 a very specific set of records that show. Because 6 we even want it for our own purposes, because we 7 want to know that we're making the grade. 8 MS. SHEARMAN: What is your goal for 9 From one year to the next, what is this arowth? 10 group of children --11 MS. JENKINS: A very minimum of one year 12 gain, but, hopefully, more than that. 13 MS. SHEARMAN: As based on? 14 MS. JENKINS: As based on -- like, DIBELS. DIBELS will -- usually, DIBELS will show more than a 15 16 year growth in kindergarten, done again in first 17 grade, again in second grade, clear through third 18 grade. The DRA is done again and again. And the 19 New Mexico tests are done again and again. 20 MS. SHEARMAN: I think that's what I'm 21 looking for here, very specific, measurable growth, 22 time lines, by when, what's going to happen. 23 MS. JENKINS: Yes. 24 That's what I'm looking MS. SHEARMAN:



for.

25



And I think that same thing comes up in your

1 student expectations as well.

2 MS. JENKINS: Yes.

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. SHEARMAN: That was mission. Student expectations would be the same. I think they're --

MS. JENKINS: I think, in Goal No. 1, we stated that at the end of the first year there would be 80 percent of the students that would demonstrate a gain of one year's academic growth or more. And these will -- we're going to give entry level and exit --

MS. SHEARMAN: But that was one goal that showed that, and for one year.

MS. JENKINS: Yes. Well -- and then we added in there that this goal is for each successive year also. It will be done every year.

MS. SHEARMAN: I don't think the ones that follow that are that specific.

MS. JENKINS: No. This is when we answered ours. Because we answered these and sent them in to the State. These are our answers to their concerns.

MS. SHEARMAN: That's what I'm looking for. Okay? Let me get -- because I've got a couple of things marked here that I didn't want to miss. So let me get to them. I think you've already

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



answered that one. Grade levels, class size, and projected enrollments on the preliminary analysis on Page 7. Grade level, class size. It does --

MS. JENKINS: Okay. I have it. Uh-huh.

MS. SHEARMAN: The preliminary review says you do not include class sizes.

MS. JENKINS: We did. We put here that our class size would be no more than 20 students, and that if budget requirements will let us, we would like to have from 13 to 17. But we based our budget on 20 students per class size. And then once we got to middle school -- we added. That was something we added in here, too, was -- let me see if I can find it to give it to you. Yes. Right here. And you actually can have this copy, because I can make another. Whoops. I'm sorry.

MS. SHEARMAN: I think -- it should go to Dr. Duran.

MS. JENKINS: He probably has a copy of it because we sent it.

DR. DURAN: We need to make copies for everyone. I think she's referring to the response the Applicant made. She's referring to the response that the Applicant made to our preliminary analysis is what she's referring to, Ms. Shearman.

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



1 MS. SHEARMAN: You're not going to do any 2 online classes? 3 MS. JENKINS: No. 4 MS. SHEARMAN: Could we go to the budget? 5 MS. JENKINS: Yes. MS. SHEARMAN: Now, I'm new at this. 6 So 7 if I ask a question that's obviously not right, 8 you'll help me? 9 MS. KRIVITZKY: That's okay. 10 MS. SHEARMAN: I'm looking at revenues, 11 and the first year \$1.133 million. Okay. Then I go 12 to expenditures. First year, \$1.281 million. 13 budgets have to balance? 14 MS. JENKINS: We had it -- I did not do --15 do the budget. Another person did. But we had it 16 balanced. I don't know what -- we had it balanced 17 to the penny, actually. You know, I would like for 18 you to maybe direct those to Barbara Head, because 19 she is with the CPA firm here in town that is going 20 to help us with our budgeting and our whole --21 MS. HEAD: I would like to -- I would 22 rather prefer to answer that question in writing at 23 a later time. Is that possible? 24 THE CHAIR: I believe so. 25 DR. DURAN: That is possible. Yes.





```
1
               MS. HEAD: Because, I mean, when we --
 2
               DR. DURAN:
                          By September 1st at
 3
     5:00 p.m.
 4
               THE CHAIR:
                           What we want is as accurate an
 5
     answer as we can have. So if you can't do it now,
 6
     we certainly would appreciate your doing it.
 7
     is a certain time line in which you have to respond.
 8
     So --
 9
               MS. HEAD:
                          Okay.
10
               MS. JENKINS: We redid the budget about
11
     ten times. But -- but we thought it balanced.
12
     Okay?
13
               MS. SHEARMAN: Okay. Can I just ask
14
     you --
15
               THE CHAIR: Ask. And then they can
16
     respond now or in writing, Ms. Shearman.
17
               MS. SHEARMAN: And I think Dr. Duran said
18
     that would be fine.
                          The question I'm asking now is
19
     do my figures match what you have? Do I have the
20
     right budget?
21
               MS. HEAD: You know what? Yeah. Yeah.
22
     The one I have here doesn't --
23
               MS. JENKINS: It doesn't balance?
24
               MS. SHEARMAN:
                              The other question I have
25
```





on expenditures on land, rental of land, the amount

```
1
     ends after the second year. What happens then?
 2
               MS. JENKINS: Probably a glitch, because
 3
     we --
 4
               MS. SHEARMAN: It's under Purchased
 5
     Property Services, 11000, 2600, 54610.
 6
               MS. HEAD: Do you have a page number?
 7
               THE CHAIR: I have to tell you, a number
     of these applications, some of them are very
 8
     beautifully done with page numbers, and some are
     not. And it gets to be very difficult at times with
10
11
     page numbers for us to tell you what page.
12
               MS. JENKINS: It should be along the
13
    margin, because the pages are turned differently.
14
               THE CHAIR: They are. We -- I --
15
               MS. SHEARMAN: It's line 382, if that's
16
     any help.
17
               MS. JENKINS: Line 382. That might help.
18
    No.
19
               MS. KRIVITZKY:
                               She's looking at
20
     Fund 11000, Function 2600.
21
               MS. JENKINS: Okay. Here we go.
22
     2100, 2200.
               MS. HEAD: Oh, okay. It's on Page 108,
23
24
     Bea.
25
               MS. JENKINS:
                             Okay.
                                    108.
                                          Gotcha.
                                                    And
```





this one is --1 2 THE CHAIR: Are you aware of her question? 3 Ma'am, are you aware --4 MS. HEAD: Yes. Uh-huh. 5 THE CHAIR: And are you able to answer it 6 today, or will you need time to answer it? 7 MS. HEAD: I think I'm going to need time 8 to answer that one. I'm pretty sure it's been addressed in here. I -- I --10 I'm just not wanting to delay THE CHAIR: 11 the issue. If you want to wait and answer it in 12 writing is what I'm trying to determine. 13 MS. HEAD: Yes. I think I would. 14 THE CHAIR: All right. Thank you. 15 MS. HEAD: Yes. THE CHAIR: Ms. Shearman? 16 17 MS. SHEARMAN: Let me see if that's 18 everything. Well, your liability insurance is only 19 for two years as well. So that would be --20 MS. HOOLEY: That was -- I'm sorry? 21 MS. SHEARMAN: Liability insurance. 22 Property liability insurances is only for years one 23 and two. 24 MS. JENKINS: I called the person --25 because I found that one after we had already sent



SANTA FE OFFICE

Santa Fe, NM 87501 (505) 989-4949

FAX (505) 820-6349

119 East Marcy, Suite 110



it in. And I called her and asked her, and she said
that it just must have been a computer glitch. I
said, "Do we not have it?"

She said, "Yes" -- come to think about it, she might have said that it was moved to another area in year three, because we would be in our own building.

MS. HOOLEY: That was what I was going to say. A lot of this issue is because we're initially going to rent the space with plan to purchase. So things might change at the end of the second year. So, unfortunately, our budget expert is not here. So we'll have to clarify those specifics. Because I think that's what's the problem is we anticipated to rent or lease.

MS. LOVELAND: An anticipated move after the second year to another building.

MS. JENKINS: I'm pretty sure that's what happened. Because I did call and ask her about it. Because when Barbara and I were reviewing it, we found that.

MS. SHEARMAN: Another concern I found on the budget is there's no FTE initial.

MS. JENKINS: We gave that to the State, too, though. Isn't that -- FTE --

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



```
1
               MR. BERGMAN:
                             Is that what you're talking
 2
     about, this big block here? This came from their
 3
     response that --
 4
               DR. DURAN:
                          Yes.
 5
               MR. BERGMAN:
                             That you sent out just in an
 6
     e-mail just a couple of days ago.
 7
               MS. SHEARMAN: Perhaps I didn't get that.
 8
     So that's been addressed? Okay. I -- I believe
 9
     that's it. Thank you.
10
               THE CHAIR:
                          Thank you.
11
               MS. JENKINS:
                             Thank you.
               THE CHAIR: I have a few questions to ask.
12
13
     I -- first of all, I'm going to -- I'm going to look
14
     at the -- at the Staff analysis. Are you -- you did
     receive the Staff analysis, and did you review that?
15
16
     My question I guess, should be did you receive the
17
     Staff analysis.
18
               MS. JENKINS:
                             The job descriptions?
19
               MS. SHEARMAN:
                              Preliminary review.
20
               MS. LOVELAND: You mean the preliminary
21
     review?
22
               THE CHAIR:
                           Uh-huh.
                                   Uh-huh.
23
               MS. JENKINS:
                             Staff analysis.
24
               DR. DURAN:
                           She's referring to the
25
     preliminary analysis.
```





MS. JENKINS: Yes. I have it right here. 1 2 THE CHAIR: Okay. Okay. 3 MS. JENKINS: Oh. You mean, you're -- I 4 was thinking what staff? This staff? (Indicates.) 5 THE CHAIR: The PED staff, the Charter 6 Schools Division staff, however you want to look at 7 it. 8 MS. JENKINS: Now I know what you're 9 telling me. 10 THE CHAIR: I'm sorry. 11 MS. JENKINS: That's okay. 12 THE CHAIR: I'm looking at Page 19 of 13 their analysis. And I think this has been partially 14 answered. My questions that I think Mr. Bergman 15 asked and I think Ms. Shearman may have asked or 16 Ms. Krivitzky, one of them. And it had to do with 17 the partnership agreements. And I'll be very clear 18 with you as far as I think this Commission is 19 concerned, that we very definitely want anybody who 20 has an application in for a charter school and says, 21 "Somebody else is going to help me," we want that 22 somebody else to be saying, "Yes. I understand that 23 I'm going to help." It might not be finalized or 24 anything, but it certainly should be something 25 that -- that --





1 MS. JENKINS: We can get that for you. 2 THE CHAIR: As in the past, we've gone, then, to a university or something and said, to 3 4 whomever, "Well, are you going to help So-and-So?" 5 And they are completely nonknowledgeable of -- of 6 that request. And so we've been very cognizant of 7 it, as a Commission, that if you're going to have a 8 partnership with somebody, for goodness' sakes, at least talk with them about it and get some kind of 10 an assurance that they really do think it's 11 something that's feasible, rather than being 12 something that -- that, out of the clear, blue sky, 13 they say, What do you mean? We can't even do that 14 legally." 15 So we, all of us, to a person sitting 16 today, are very, very concerned that when you start 17 talking about partnerships, that you see that 18 partnerships really truly are that and not your 19 desire to have a partnership and the other fellow 20 doesn't know it. 21

MS. JENKINS: Okay. Dr. Van Winkle was supposed to be here today. He had to teach a class and would be out of there at 1:20.

MS. HOOLEY: So the two professionals we have talked to and have entered into verbal



22

23

24



agreements with were supposed to be here. So the written is coming.

MS. LOVELAND: We will provide written assurances.

MS. JENKINS: Yes.

THE CHAIR: This one, on the Staff
analysis, I see I can't find a page number for. And
I'm sorry that I didn't go back and try to find
that. Down at the bottom of the page, it says,
"Educational Program, Length of Schoolday and School
Year." When I had a question that I read through
analyses, I just pulled the page and wrote some
notes up at the top and says this is where I am.
And I beg your pardon about it. I'd almost -- I
won't make a guess where it is. I just don't know.

But I -- my comment to myself is -- as I was reading this. And it was -- it was in the terms of talking about the -- what the parent is supposed to do, what the community is supposed to do and things of that nature. And I -- as I -- as I read this material, I thought to myself, All right. We have embraced, in the public school system, a type of classroom that we call a family school.

MS. JENKINS: Yes.

THE CHAIR: And so, your being a teacher,





I feel relatively certain that you know about that.

MS. JENKINS: Yes.

1

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

25

THE CHAIR: And so I'd like to have you tell me, how does this -- your idea of the involvement of parents in this, how does that change from a family school involvement?

MS. JENKINS: Okay. What we -- what we envision here is helping families. And we feel like we can't help the family if we don't help the parents also. Because the child cannot make changes alone. And Mary's -- Mary's presentation, had she not gotten cut short, would have told some about that.

But what we intend to do is let our parents help where they can help. Because with their working and everything else, we think we can't make a blanket statement. But we feel like every parent can be involved in some way. So we're going to try and make -- well, Mary's already got it made a lot -- is a list of things parents can do. And they can choose in which way they will be able to help. Do you want to --

MS. LOVELAND: I get to talk a little.

24 Okay.

THE CHAIR: You probably need to identify





yourself for the record --

they can provide.

2 MS. LOVELAND: I'm sorry. I'm Mary

3 Loveland.

THE CHAIR: -- as answering this.

MS. LOVELAND: I am both a founder and a member of the governance council board here. Okay. We are going to ask our parents to sign a participation pledge. And because we realize that parents have time constraints, it will be up to them as to how much time and what level of participation

But we are committed that all parents will work with us, to some degree, according to their time constraints, their interest, their talents. We feel that the community, as well as parents, is underutilized in helping with education, with their experiential background, with serving as mentors to some of our students who perhaps are AES and have separate interests that could be covered in the afternoon.

For those parents who -- well, if I could just read -- on campus, parents may choose to serve as tutors and mentors to share specific skills and knowledge as guest lecturers, demonstrators, and project facilitators. They may serve as an extra





pair of hands, assisting teachers and students in various projects. They may perform necessary nonteaching tasks.

They may -- if they prefer to belong to Friends of OMCCS, whose goal is to provide, primarily, financial aid through fundraisers, as well as performing other activities that address the school needs. Parents may choose to serve on the governance council itself as the elected parent representative or an elected council member, or as an appointed member of a governance council committee. Parents may choose to serve on the OMCCS parent Advisory board, working directly with the head administrator and staff to further OMCCS goals.

They may assist in publishing a newsletter detailing current and future projects, list of school wants and needs, and celebrating school achievements. Parents may choose to be sponsors on field trips, aiding in community involvement projects, construct learning materials, obtain pertinent charts, brochures, magazines, and gather materials for use in class projects.

So we hope -- these are just a few examples of the many ways --

THE CHAIR: So you're not expecting the





parent to come in and teach, as in a family school
or home schooling?

MS. LOVELAND: No.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

THE CHAIR: That's what I wanted to get clear in my mind.

MS. LOVELAND: Just a variety of tasks according to their time, interests and experiences.

MS. JENKINS: We just found that if we involve the parents in the child's education, it makes the child's education more valid and more important. When mom and dad show up to do anything, they're saying to their child, "What you're doing is so important that I gave up part of my day to be here with you." It speaks loudly to the child about the importance of their education.

MS. HOOLEY: Upon enrollment, our expectation will be verbalized to the parent. So if they choose to continue to enroll their student, that's an agreement that they're going to choose to accept our --

THE CHAIR: Thank you. I have -- I have a concern in here about transportation. And when I first started reading the -- well, the actual -- the actual application, when I first started, I thought you were going to be out here on Organ Mountain,

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



because that's become quite a community in my 1 2 lifetime. And I thought, well, maybe this is where you were going to have a charter school was actually 3 4 I don't know whether out in that community. 5 Las Cruces has any schools out there or not, or even whether that community is part of the Las Cruces 6 7 School District. Is it, Mr. Rounds? 8

MR. ROUNDS: It is a part of the district, and, no, we don't have any schools there.

THE CHAIR: Alamogordo comes down in here in some peculiar ways. So I didn't know whether it was or not. But I will tell you, I had a concern about transportation, in that this is a very urban setting. And sometimes in rural New Mexico, we think about transportation being to -- as where I've lived most of my life, getting a child in the Gila Forest into Silver City or into Bayard to school, and he travels 50 to 75 miles one way.

But that isn't the true picture of transportation anymore. The true picture of transportation, I believe, is urban and suburban transportation, simply because of not so much distance, sometimes, even though we have those limits of a mile, a mile and a half and all that stuff. But it has to do with a safety factor.



9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



And I would hope that you would look very, very clearly at a safety factor when you're looking at transportation. Because it seems to me that it is a consideration that cannot be overlooked. And that's just a caution that I would say to you.

And, finally, I have one other question here. And, again, I'm back into the analysis here. And I'm sorry it doesn't have a page number on it. And when I started doing yours, I wasn't smart enough to number the pages. And so I finally got smart enough to number the pages, but I wasn't that smart when I was doing this one.

And it says -- down here, it talks about the boilerplate. And I put, quote, "The boilerplate from the PED Web site." And that statement bothers me. And let me see if I can find it down in here, that they are saying that it's -- that it's boilerplate. How much of the rest of the application is borrowed from some sources unknown to the reader of the analysis. And I don't know, Kitty. Help me here. Maybe you see it here, too.

MS. JENKINS: I think you're probably talking about part of our governance statements, how our governance board would be set up. And we did use other people's materials to help put that





together, but put our own twist in on it. But we 1 2 did have permission from them to do so. 3 THE CHAIR: Okay. Okay. That's real 4 fine. 5 MS. KRIVITZKY: It's not student services. 6 THE CHAIR: Right here. Here it is. "The 7 RTL process is boilerplate from the PED Web site." 8 MS. JENKINS: The Tier 1, 2, and 3? Ιs 9 that what you're talking about? Yes. I did. Ι 10 took that directly from the Web site as the model 11 that we would use. Because it is -- well, it 12 spelled it out in very much detail for us to 13 follow -- I'm pretty sure that's what the topic 14 was --15 I highlighted it just now. THE CHAIR: 16 MS. JENKINS: Yes. Okay. That's what it 17 is. And I did take it directly from the Web site. THE CHAIR: I'm not certain why it was a 18 19 concern to the person who was making the analysis. 20 MS. HAPPE: We thought the same thing. 21 We're following the State statutes. We cited the 22 So we weren't trying to hide that we took source. 23 it from the State. We weren't sure what the concern 24 We're basically saying we're going to do what 25 the State tells us to do.



1 THE CHAIR: I started with this many pages 2 in the analysis, and in your application, I had all 3 of these. And my colleagues asked all of my 4 questions. 5 MS. JENKINS: Well, good. 6 THE CHAIR: So thank you very much. 7 MS. SHEARMAN: May I ask another couple of 8 questions? 9 THE CHAIR: You certainly may. 10 MR. BERGMAN: And when she's done, I have 11 some more, too. Yes, I have some more, too. 12 MS. SHEARMAN: On the application, 13 Page 29, First Year Projected Student Number? 14 MS. JENKINS: Yes. The last sentence of the 15 MS. SHEARMAN: 16 first paragraph. "We plan to be the first 17 elementary charter school in the geographic area 18 served by the LCPS," which I assume is Las Cruces 19 Public Schools. 20 MS. JENKINS: Yes. 21 MS. SHEARMAN: What does that mean? 22 MS. JENKINS: That in this school 23 district, there are no other elementary charter 24 schools. We would be the first elementary. 25 are middle schools and there are high schools.





There are no elementaries.

MS. SHEARMAN: Okay.

MR. BERGMAN: That's correct? Is that

4 | correct?

1

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. SHEARMAN: Next page. Special Needs
Students. That first paragraph, I think Dr. Sanchez
alluded to it in his comments. But it bothers me.
"While we studied the District's special education
average, we believe that OMCCS is likely to have
fewer special needs students. We believe that
children in schools with very involved IEPs, such as
those in low incidence classrooms, are less likely
to transfer to a new school, as the school they
currently attend has addressed their particular
needs."

And I put a question there. Is this the future of public schools, where the public schools are -- are left with the extremely expensive children to educate?

MS. JENKINS: No. The person who helped us write this wrote -- and if you'll -- I'll refer back in a minute to another part -- felt like that -- she's a school personnel here in Las Cruces and felt like that special education children, if their parents are happy, they tend not to move them

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349



as much. Because I asked her about this. I said,
"Why do you think they wouldn't do this?"

She said, "Because if they're low incidence and they're happy where they are, they tend not to want to move them."

However, when I wrote about the other student services in the back, I wrote it as though we will meet the needs of all students who come, because we don't know. But -- and I, personally, think we will get more. But --

MS. HOOLEY: And just to clarify again.

This is from my perspective as a health care provider, as a coordinator of health care and as having partook in the process for the advanced education system. You — it's not an easy process in the public schools. I doubt in any schools, it's not an easy process. And you have to find compatible people to work with and to help meet your needs and to be able to verbalize your needs with.

Students who have progressed beyond first or second grade, even, and have found those people, it's a family. This is not just being left with high -- you know, students being left there. They have found a place that they're happy, because, more often than not, they have had to find that place.





It's not just their school district. It's not just who they were told or who was available. They've had to go above and beyond what's readily available to find where they're happy, where their child's needs are best met.

And so it's not an unbelievable concept to think that they won't be jumping ship just because we're so innovative, new, and fantastic. Because there's an established relationship that's there, and that's difficult to break when you have an either end of the spectrum child.

MS. SHEARMAN: Thank you for that clarification. One other question, if I might -- and here, again, I'm not sure. The next paragraph talks about hiring two full-time special ed teachers. Then it says, "The large number of educational assistants, while not identified as special education EAs, will assist in the inclusion."

Do special education EAs need any special training, or is an educational assistant, across the board, acceptable?

MS. JENKINS: It's across -- well, in my school, I saw people moved in and out of special ed.

And when I worked in special ed, I had to go back

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



and take extra courses, because I went in on a waiver. Okay? But the assistants that I had, one of them had been in special ed all of her life. One of them had never been there before.

So I don't think that there's any differentiation. I saw -- I saw the assistants being moved around from regular to SpEd and from SpEd to regular on a regular basis.

MS. SHEARMAN: I know in the last few years, there have been a lot of additional requirements for EAs. Might we ask Mr. Rounds? Has -- are there any special regulations now for special education EAs?

MR. ROUNDS: Madam Chair, Ms. Shearman, yes, there are. And we would suspect that a charter school would have the same kind of regulatory requirements, depending on the group that they served. It certainly depends on what the students' needs are. That's a changing threshold as we go through time. As was mentioned, there are a number of expenses that are attached to that. And so —but there are certainly evolving — we could get into particulars, if you're interested.

 $\label{eq:MS.SHEARMAN:} \mbox{ Thank you for that } \\ \mbox{clarification.}$

SANTA FE OFFICE 119 East Marcy, Suite 110 Santa Fe, NM 87501 (505) 989-4949 FAX (505) 820-6349

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24



1 MS. JENKINS: Thank you very much. 2 THE CHAIR: Mr. Bergman, did you have another question? 3 4 MR. BERGMAN: Yes. I want to backtrack a 5 little. You were talking about the family 6 involvement. And under this Evaluating Student 7 Performance, the Charter Schools analysis, you 8 responded to the area called "Corrective Action." And you stated, "The corrective actions will include 10 tutoring by staff, parents, and community mentors. 11 Community mentors will include, but be not limited 12 to, the Delta Kappa Gamma Society for key women, the 13 Omega chapter." 14 Since they weren't listed as a 15 partnership, either, how are they going to help you 16 mentor the kids? And is this a fairly firm 17 relationship also? 18 MS. JENKINS: I'd like to direct that 19 to --20 MS. HAPPE: My partner is actually a 21 member of that society. And this is something that 22 came up recently, because she just became a member a couple of months -- after we sent in the 23 24 application, she became a member of the society. 25 MR. BERGMAN: And that was going be my



```
1
     next question.
 2
               MS. HAPPE: My partner is a member.
 3
               MS. JENKINS: She said she brought it to
 4
     their attention, and they said, "Yes.
                                            We would love
 5
     to help." So it's --
                             So is it still in flux or
 6
               MR. BERGMAN:
 7
     something?
 8
               MS. JENKINS:
                             Yes.
 9
               MR. BERGMAN: And are these current
10
     teachers? Are they just college students?
11
               MS. HAPPE: Retired and current teachers.
12
     Yes.
13
               MR. BERGMAN:
                             Some of them, probably
14
     teaching in local schools, then?
15
               MS. HAPPE:
                           Yes.
16
               THE CHAIR: Did you want to respond to
17
     that also?
18
               MS. LOVELAND: On tutoring?
19
               MR. BERGMAN:
                             I think --
20
               THE CHAIR: It's all right.
                                            I didn't want
21
     to exclude you if you wanted to respond to it.
22
               MS. LOVELAND: No. That's fine.
23
               MR. BERGMAN: My theory is any help a
24
     school has, the better off they are.
25
               MS. LOVELAND: We would expect to have a
```





```
pool of retired teachers. So, therefore, they have
 1
 2
     been certified. They do have the background, and we
 3
     would expect them.
                         I have several friends
 4
     already -- I'm a retired teacher. I have several
 5
     friends already who have expressed interest in
     either the afternoon tutoring or after-school
 6
 7
     programs.
 8
               MR. BERGMAN:
                             So, at some point, you will
 9
     be asking for volunteers and getting it organized,
10
     and probably have a coordinator?
11
               MS. LOVELAND:
                              Yes.
               MR. BERGMAN:
12
                             Okay.
13
               MS. JENKINS:
                             That's really Mary's
14
     specialty.
               THE CHAIR: That's nice to know that's her
15
16
     specialty. She didn't say so. See? Anybody else?
17
     Carolyn?
18
               MS. SHEARMAN: I'm done. Kitty? Vince?
19
               MR. BERGMAN:
                             I'm done.
                                         Thank you.
               THE CHAIR: Catherine? No.
20
21
               Thank you very much. Thank you very much
22
     for your presentation. We appreciate it.
                                                 And,
23
     Dr. Duran, do you have -- I have some more to read
24
     down here.
25
               (A discussion was held off the record.)
```





1	THE CHAIR: We will have a break as soon
2	as this is over. You know, it's been past
3	lunchtime, and we need a comfort break, and I know
4	that. But at this time, then, I need to say, the
5	Commission encourages continued public input in
6	writing until September 1, 2009, at 5:00 p.m.
7	Written comments should be sent to Public Education
8	Commission, in care of Beverly Friedman,
9	300 Don Gaspar Avenue, Santa Fe, New Mexico, 87501,
10	or e-mail comments to Beverly Friedman at
11	"bev.friedman@state.nm.us."
12	And I think that that concludes this
13	portion of our public hearing. And when we come
14	back in a few minutes and I hope we can come back
15	as quickly as possible we will be doing the
16	Dennis Chavez Charter School application. Thank
17	you, ladies, very much.
18	MS. JENKINS: Thank you, very much.
19	(Proceedings in recess at 2:30 p.m.)
20	
21	
22	
23	
2 4	



BEFORE THE PUBLIC EDUCATION COMMISSION 1 2 STATE OF NEW MEXICO 3 4 IN THE MATTER OF: 5 ORGAN MOUNTAIN COMMUNITY CHARTER SCHOOL 6 7 REPORTER'S CERTIFICATE 8 9 I, Cynthia C. Chapman, RMR, CCR #219, Certified 10 Court Reporter in the State of New Mexico, do hereby 11 certify that the foregoing pages constitute a true transcript of proceedings had before the said PUBLIC 12 13 EDUCATION COMMISSION, held in the State of New 14 Mexico, County of Doña Ana, in the matter therein 15 stated. 16 In testimony whereof, I have hereunto set my 17 hand on September 2, 2009. 18 19 20 21 Cynthia C. Chapman, RMR, CCR #219 22 201 Third Street, NW, Suite 1630 Albuquerque, New Mexico 87102 23 24



Job No.: 3838D

