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2021 Charter School Renewal Recommendation – Six Directions Indigenous School

#### PED RECOMMENDATION

Though an argument could be made for a recommendation of non-renewal of the contract, the PED recognizes the recent growth under the new head administrator and would like to support the school's continued progress. The PED recommends a renewal term of five (5) years with contract conditions (or a corrective action plan) that include specific goals for each of the first three (3) years to insure improvement regarding:

- continued growth in reading for all students
- significant growth in math for all students
- academic proficiency rates in both reading and math
- evidence that action steps have been implemented leading to compliance in organizational performance

The school earned 39 points in 2018-2019, the most recent school year with state assessment data, on the cusp of the middle 50%. (The cutoff for Spotlight School designations was 53.33; the lowest 25% were at or below 40 points.) The school is identified as a school in need of Comprehensive Support and Improvement. Both reading and math proficiencies are below the local district and statewide averages. The school was unable to meet the charter goals throughout the contract term.

Due to the high numbers of COVID cases in the area, the school intends to provide virtual learning for the entire 2020-2021 school year. Middle school students, grades 6-8, attend 6 classes on Monday and Tuesday and a Friday advisory class. High school students, grades 9-11, attend 7 classes Wednesday and Thursday and a Friday advisory class. Students take core classes of ELA, social studies, science, math, Indigenous language (Navajo or Zuni), and elective classes with high school students working toward fulfilling high school credits. Outreach and instructional support is provided at the end of the school day and on Friday's between 8:30 a.m. to 1 p.m.

In 2019-2020, the school's organizational performance ratings did improve over prior years yet

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continued attention is required for the school to meet the standards. The school leadership has been unstable with several changes in Head Administrator during the contract term. The school has demonstrated a commitment to address all weaknesses via the hiring of new Head Administrator and contracted support. The new administration has instituted many procedures and processes to address academic, organizational and financial compliance concerns in a short amount of time.

A rating of meeting the standards was earned in five (5) of 18 indicators, working to meet the standard in 13 indicators, and falls far below for one (1) indicator. Those areas include, but are not limited to:

- Repeat noncompliance regarding protecting the rights of students with special needs including
  inconsistent/incorrect calculations when determining levels of service (hours), lack of a licensed
  professional onsite to provide direct services to students, and direct service logs
- Repeat noncompliance with protecting the rights of EL students, specifically proper identification, resolution of reporting errors, and annual notification to parents
- Repeat concerns regarding recurrent enrollment (64.38% and 62.32% for the last two years)
- Noncompliance due to the lack of a SAT referral and intervention program
- Repeat noncompliance with governance and reporting, specifically lack of annual evaluations of the head administrator and at least one Governing Board member not completing hours of mandatory training each year
- Repeat noncompliance with conducting all required emergency drills and tracking immunization status for all students
- Repeat concerns regarding personnel files including evidence of NMPED licensure, official transcripts, employment verifications, and mentorship documentation; in 2019-2020 at least one teacher's file did not contain a background check

The school's most recently published financial audit report indicates only one (1) finding of "other noncompliance".

The school's membership shows improvement over last year and is currently exceeding their 2021-budgeted membership. In the two previous years, the school's operating expenses exceeded operational revenue, decreasing the cash reserves proportionately. The current year budgeted operational expenses also exceed budgeted operational revenue. Although current membership numbers are encouraging, keeping operational expenses within operational revenue is a concern based on past and anticipated spending.

The school spent an average of 45.25% of its annual operating budget on instructional costs (categories 1100, 2100, and 2200) over the last four (4) years, which is over 20% lower than the 68% recommended per 2020 NM HB002. The percentage of operating budget spent on administrative support has averaged 34.5% with an average funded membership of 66 students. Enrollment has increased (from 50 to 78 students) during the contract term and the percentage spent on administrative support has declined, both of which are positive changes.

The school does not have the support of a foundation.

#### **EVALUATION SUMMARY**

Section	Indicator	Rating					
ACADEMI	ACADEMIC PERFORMANCE						
1.a	Department's Standards of Excellence	Failing to Demonstrate Substantial Progress					
1.b	Specific Charter Goals	Failing to Demonstrate Substantial Progress					
FINANCIA	FINANCIAL COMPLIANCE						
2.a	Audit	Demonstrates Substantial Progress					
2.b	Board of Finance	Meets the Standard					
2.c	Financial Performance	Some concerns					
CONTRAC	CONTRACTUAL, ORGANIZATIONAL, AND GOVERNANCE						
3.a	Material Terms	Demonstrates Substantial Progress					
3.b	Organizational Performance Framework	Failing to Demonstrate Progress					
3.c	Governance Responsibilities	Failing to Demonstrate Substantial Progress					

## NMPED Accountability Data 2018-2019

	Overall	Reading Proficiency	Math Proficiency	Science Proficiency	English Learner Progress
Six Directions	39	25	9	19	<=20
Indigenous School					
Local District	48	31	17	23	21
Statewide	-	34	21	40	29

# **Public Education Commission (PEC) Performance Framework**

Six Directions	2016-2017	3807-2808	2018-2019	5019-5050
Category I. Academic Performance framework	-	772.0000	3.7441034-1	1000000000
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Adt Required Academic Reformance Indicators	Name and Address of the Owner, where the			
A49 Optional Supplemental Indicators (school specific items in change)	Pet Applicable	Ric April 1964	Not Approprie	Med Applicable
Sategory II. Financial Performance Framework				
6.4.00-06 Operating Budget/Audits/PeriodicReports/Expenditures/Reimborsements/AuditReviews/Mer	West (at foress) the ward	Potentia (in: Enderenta Standard	Director Law Englander Manadas of	Marry Dr. Excends I Marriago
ategory H. Organizational Performance Francework				
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B-A.85 Education Plan: applicable education requirements	Meets for Kinneski Standard	Name and Address of the Owner, where the		Browing to Steet Standard
B-ASS Education Plan: protecting the rights of all students.	Working to West Standard	THE R PERSON NAMED IN COLUMN 2 IS NOT THE OWNER.	Working to Meet Standard	Marking to Meet Standard
B-ASI Educational Plant: protecting the rights of students with special needs (IDEA, 554, gifted)	Working to Meet Mandard	Tar. S. S. Server on Security Section 1981		Morning to Meet Speciality
B.A.34 Educational Plant: protecting the rights of English Language Learners (Title III)	full to be seen to be seen to be seen		Workingto Mart Standard F.	California State of State of Street, S
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V-A.00 Business Management & Oversight: westing financial reporting and compliance resistances	IN CASE SHOW IN THE REAL PROPERTY.			Warring to Meet Standard
V-A.01 Business Management & Oversight: following generally accepted accounting principles	Not Applicable	Working to Meet Standard	Marris (or Exceeded Standard	Meets for Exceeds Handers
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V-A.81 Governance and Reporting: holding management accountable	MANUFACTURE OF THE PARTY OF THE	Medit Liv Roceedti Stredard	Marking to Meet Steroffeld	Marking to Meet Standard
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A AQI Employees: respecting employee rights	Meets for Economy Standard	CALL COLUMN TO SHARE THE PARTY NAMED IN	THE RESERVE THE PERSON NAMED IN	Marking to Meet Specified
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M.A.S. School Environment: complying with health and safety requirements	Laboratory of the Original Section			Reprinting to Most Standard
At A 82 School Environment: handling information appropriately	Allerts for Excessifiture and	Wests for Exception Standard	Marin for Consents Devotered	Meets the Excepts I Standard
ategory: Organizational Performance Francowork		Marie Printers		I I I I I I I I I I I I I I I I I I I
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