BEFORE THE PUBLIC EDUCATION COMMISSION

STATE OF NEW MEXICO

TRANSCRIPT OF PROCEEDINGS OPEN PUBLIC MEETING August 16, 2024 11:14 a.m. Jerry Apodaca Education Building, Mabry Hall 300 Don Gaspar Avenue Santa Fe, New Mexico -AND-Via Zoom Webinar

REPORTED BY: Cynthia C. Chapman, RMR-CRR, NM CCR #219 Bean & Associates, Inc. Professional Court Reporting Service 201 Third Street, NW, Suite 1630 Albuquerque, New Mexico 87102

JOB NO.: 9805N (CC)

2 (Pages 2 to 5)

	2		4
 A P P E A R A N C E S COMMISSIONERS: PATRICIA GIPSON, Chair STEVEN J. CARRILLO, Vice Chair TIMOTHY E. BECK, Secretary ALAN BRAUER, Member REBEKKA BURT, Member REBEKKA BURT, Member K.T. MANIS, Member K.T. MANIS, Member MICHAEL TAYLOR, Member STAFF: CORINA CHAVEZ Director Charter School/Options for Parents and Families Division BRIGETTE RUSSELL Deputy Director 	2	1 2 3 4 5 6 7 8 9	INDEX TO PROCEEDINGS, Continued PAGE17 Discussion and Possible Action to209 Provide Input to Chair or Liaisons to Speak on Behalf of the PEC18 PEC Comments209 19 Discussion of New Business Topics for Next Agenda - Not Taken Up20 Adjourn216REPORTER'S CERTIFICATE218
Charter School/Options for Parents and Families Division MELISSA BROWN Technical Assistance and Support (MISSY) and Training Administrator Charter School/Options for Parents and Families Division CONSUELO CONSTANTINE NMPED Liaison to the PEC COUNSEL TO THE PEC: JULIA HOSFORD BARNES, ESQ. Barnes Mediation and Law, PC 200 W. DeVargas Street, Suite 7 Santa Fe, New Mexico 87501 20 21 22 23 24		$ \begin{array}{c} 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\\ 24\\ 25\\ \end{array} $	ATTACHMENT: 1 List of Attendees
	3		5
1 INDEX TO PROCEEDINGS 2 PAGE		1	THE CHAIR: I'm going to bring to order
3 1 Call to Order, Roll Call, 5		2	this meeting of the Public Education Commission. It
Pledge of Allegiance, 4 Mission and Values		3	is Friday, August 16th, and it is 11:14 a.m.
5 (Items 2 and 3 conducted on 8/14/24)		4	So, Commissioner Beck, if you would take
6 4 Public Comment 7 7 5 School Highlights and Spotlight 21		5	roll.
8 6 Consent Agenda, Previously Conducted 22		6	SECRETARY BECK: Chair Gipson.
9 7 Discussion re Items Removed from 22 Consent Agenda - Moot		8	THE CHAIR: Here. SECRETARY BECK: Vice Chair Carrillo.
10		9	VICE CHAIR CARRILLO: Here.
8 Introduction of New Head Administrators 22		10	SECRETARY BECK: Secretary Beck, here.
9 Discussion and Possible Action on Horizon 38 Academy West's Request for an Enrollment		11	Commissioner Ingham.
12 Academy West's Request for an Enrollment Cap Increase		12	COMMISSIONER INGHAM: Here.
13 10 Discussion and Possible Action Under the 41		12	SECRETARY BECK: Commissioner
10 Discussion and Possible Action Under the 41 14 Intervention Ladder, Including Review		14	Clahchischilliage, not present.
of the Corrective Action Plan for		15	Commissioner Burt.
 Alma d'Arte Charter High School 11 Review and Acceptance of Notification 179 		16	COMMISSIONER BURT: Here.
of Governing Board Changes for Alma d'Arte 17 Charter High School		17	SECRETARY BECK: Commissioner Manis.
17 Charter High School 18 12 Discussion and Possible Action on 181		18	COMMISSIONER MANIS: Here.
PEC Rules of Procedure		19	SECRETARY BECK: Commissioner Brauer.
19 13 Discussion and Possible Action on 185		20	COMMISSIONER BRAUER: Here.
20 PEC Logo		21	SECRETARY BECK: Commissioner Taylor.
21 14 Discussion and Possible Action Regarding 188 Legislative Action and Strategy		22	COMMISSIONER TAYLOR: Here.
22		23	SECRETARY BECK: Commissioner Armijo, not
15 Report from Charter Schools Division 188and Discussion		24	present.
24 16 Report from the Chair and Discussion 199		25	There are eight Commissioners present.
25			There are eight commissioners present.
		L	

3 (Pages 6 to 9)

	6		8
1	THE CHAIR: Thank you very much.	1	The thrust of his chest and the aggressive
2	And I'm going to ask folks now to join us	2	manner he uses is a form of assault. This is not a
3	in the Pledge of Allegiance and the Salute to the	3	stretching of an arthritic back; it's intimidation.
4	New Mexico Flag.	4	Assault of an adult against children is
5	(Pledge of Allegiance and Salute to the	5	reprehensible, and yet it is allowed to be continued
6	New Mexico Flag conducted.)	6	by this man. How many children must self-harm or
7	THE CHAIR: Commissioner Beck is going to	7	take their own lives before something is done?
8	read our mission and values.	8	This is not a man who cares for his
9	(Mission and Values recited.)	9	students. A glaring example is this:
10	THE CHAIR: Thank you.	10	Right after Malachi's death, one of his
11	And we are on to the approval of the	11	instructors put in a formal request to the CAO to
12	agenda. And that agenda the only change on the	12	place a bench to memorialize Malachi. It was to
13	agenda is we've already done No. 6. We approved	13	incorporate an anti-bullying message as part of its
14	the Consent Agenda the first day of we did it on	14	message.
15	Wednesday, first day of our new application	15	Without thought, discussion, or reason,
16	hearings.	16	that instructor was immediately told no, that no
17	So do I have a motion to approve the	17	such thing could be part of his, that CAO's, school.
18	agenda?	18	What kind of administration refuses a
19	VICE CHAIR CARRILLO: We've already done	19	memorial for a student lost so tragically? I'll
20	all the schools; right? (Audio distortion.)	20	tell you who. One who is guilty and refuses to have
21	THE CHAIR: Oh. I thought we did I'm	21	a physical reminder to the entire community of what
22	thinking we approved each day. We didn't? Right.	22	an insincere, insecure infant who knows his
23	Correct. Yep. Sorry.	23	culpability. One year. One year, and he still has
24	Because we've had so many conversations:	24	not extended his sympathies to our family.
25	"Do we start the meeting?" "Do we end the meeting?"	25	When I directly confronted him about it, I
	7		9
1	7 Correct. Yes.	1	9 was told by him that he had no obligation to offer
1 2		1 2	
	Correct. Yes.		was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two
2	Correct. Yes. Yes. Yep.	2	was told by him that he had no obligation to offer him. This (audio distortion) supported.
2 3 4 5	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five	2 3	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire
2 3 4	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have	2 3 4	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing
2 3 4 5	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to	2 3 4 5	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up
2 3 4 5 6 7 8	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the	2 3 4 5 6	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions.
2 3 4 5 6 7 8 9	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes.	2 3 4 5 6 7 8 9	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion)
2 3 4 5 6 7 8 9 10	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy.	2 3 4 5 6 7 8 9 10	was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know
2 3 4 5 6 7 8 9 10 11	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group.	2 3 4 5 6 7 8 9 10 11	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am
2 3 4 5 6 7 8 9 10 11 12	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me?	2 3 4 5 6 7 8 9 10 11 12	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an
2 3 4 5 6 7 8 9 10 11 12 13	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go	2 3 4 5 6 7 8 9 10 11 12 13	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection.
2 3 4 5 6 7 8 9 10 11 12 13 14	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead.	2 3 4 5 6 7 8 9 10 11 12 13 14	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why?
2 3 4 5 6 7 8 9 10 11 12 13 14 15	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson,	2 3 4 5 6 7 8 9 10 11 12 13 14 15	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio distortion) child as well.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next is Sonya Vigil.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio distortion) child as well. This man has bullied students in his care	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next is Sonya Vigil. FROM THE PUBLIC: Good morning,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio distortion) child as well. This man has bullied students in his care before, and by accounts of some students unfortunate	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next is Sonya Vigil. FROM THE PUBLIC: Good morning, Commissioners and Chairperson. My name is Sonya
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio distortion) child as well. This man has bullied students in his care before, and by accounts of some students unfortunate enough to still be exposed to him, he continues to	$ \begin{array}{c} 2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\\23\\24\end{array} $	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next is Sonya Vigil. FROM THE PUBLIC: Good morning, Commissioners and Chairperson. My name is Sonya Vigil. My last name is spelled V as in Victor
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Correct. Yes. Yes. Yep. So we are now on to Public Comment. MS. MELISSA BROWN: Commissioners, we have a few people signed up for Public Comment, five online and two in the room. We'll start with online. And, Cindy DeLanoy, please remember to spell your last name, and then I will start the timer for two minutes. FROM THE PUBLIC: Cindy DeLanoy. D-e-L-a-n-o-y. And I'm with the Save Alma group. You all can hear me? MS. MELISSA BROWN: Yes, we can. Go ahead. FROM THE PUBLIC: Chairperson, Commissioners, and audience. Monday, August 19th marks one year since the hanging death of my young son, Malachi, despite complaints from other students as well as myself that bullying had been occurring with Malachi from other students. (Audio distortion) child as well. This man has bullied students in his care before, and by accounts of some students unfortunate	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	 was told by him that he had no obligation to offer him. This (audio distortion) supported. The governance council has at least two members that consistently ignore student, parent, and community input and, instead, continue to hire ineffective, unsuited CAOs to Alma. They are doing nothing but ruining children's lives to prop up their own unsuccessful ambitions. They also continue to (audio distortion) OMA rules consistently. The fact that we all know who I am and have been speaking up for months and am asked not to mention by name simply allows him an additional layer of protection. My son was not afforded protection. Why? Why in the name of all things holy does this predator receive the protection that my child was entitled to? Where is the accountability, and when does this end? Thank you very much for your time. MS. MELISSA BROWN: Next we have next is Sonya Vigil. FROM THE PUBLIC: Good morning, Commissioners and Chairperson. My name is Sonya

4 (Pages 10 to 13)

	10		12
1	And I am here to speak about a charter	1	public comment that there are some serious
2	school that is under renewal this year and my	2	infrastructure deficiencies on the fiscal side at
3	concerns of the infrastructural operations of the	3	South Valley Prep. There's been you know, we're
4	school. There's a lot of financial issues and	4	in the middle of audit right now. And I have done
5	concerns that I believe the Commission and PED	5	my fiduciary duty and reported concerns that I have.
6	should be reviewing at South Valley Prep, first and	6	And, you know, I'm just not sure how a
7	foremost being that my business license was used in	7	school can begin how an administration can get
8	the 40th, 80th, and 120th Nova submissions last year	8	into a second school year and without any kind of
9	to fulfill the School Business Official requirement.	9	oversight from a governing council, from the
10	I was not operating as the business	10	New Mexico Public Ed Commission, from PED.
11	manager for that school after the 39th day of	11	Thank you for your time.
12	school.	12	MS. MELISSA BROWN: Next we have Janet van
13	When I attempted to do an Inspection of	13	Coblijn. Let me find you. There you are. Please
14	Public Records request for a contract for a school	14	remember to spell your last name, and I'll start the
15	business official who was conducting daily business	15	timer when you are done.
16	at the school, all I got was a purchase order and an	16	FROM THE PUBLIC: Janet van Coblijn. Last
17	e-mail stating that the purchase order was the	17	name is v-a-n, space, C-o-b-l-i-j-n.
18	contract.	18	Greetings, Commissioners, and
19	So I'm unable to verify who was conducting	19	representatives of PED and CSD. Sorry?
20	daily financial business for the school all last	20	Sorry. I thought somebody was saying
21	year.	21	something.
22	I apologize. I have COVID, so I'm having	22	I'm sorry I couldn't be there today, but
23	a hard time breathing here.	23	life intervenes, as well as this, shall we say
24	I've also noticed that last month, the	24	volunteer mission to right the wrongs of what is
25	fourth of the five original GC members from last	25	going on.
	11		13
1	year have now resigned. And stress indicators that	1	Two things:
2	the Commission looks out for these schools, this is	2	I'm very interested in the statement that
3	definitely one of the indicators.	3	was read before public comment, because and I
4	I've noticed that the GC the GC is not	4	will look up to see if it's on the meeting notes or
5	reconvening when they come back from closed session	5	meeting materials, because it is the antithesis of
6	as required by the Open Meetings Act.	6	anything that is happening, and has happened, at
7	I wanted to let you know I also informed	7	Alma in the last year, especially, but probably
8	Ms. Corina Chavez last month that the head	8	years.
9	administrator at South Valley Prep worked almost the	9	And as I asked last time, how much longer
10	entire month of July without a contract. It wasn't	10	does it need to go on? And I'm not asking,
11	until the July 26th meeting last month that the	11	necessarily, the PEC. I'm asking the PEC, I'm
			· · · · · · · · · · · · · · · · · · ·

12 governing council approved the contract for the head 13 administrator. 14 So the concern becomes, then, who was

15 starting -- who was signing contracts for the 16 12-month employees that begin in July? Who was

17 reviewing and signing payroll for the month of July?

18 And all the checks that were written for payables,

19 who was doing -- I mean, who was signing those? Who

20 had authorization to do that? 21 It is unclear when the head

22 administrator's evaluation was done and completed

23 last year. So I'm not sure if that is why the

24 contract was held off for so long.

25 But I just really would like to have it on asking PED, CSD, and all of those involved, how much

longer does it need to go on? And to the -- to Ms. Vigil, who just

raised concerns, good luck, because it's really hard to get anyone to take notice and actually do something when all these egregious wrongs keep happening.

19 And we daily get reports of the fact that 20 the administration not only is not addressing 21 things, but is doubling down on targeting and 22 abusing students and staff, and probably parents. 23 Second to that is -- and, you know, it

24 doesn't matter how many things we list that are of

25 concern or whatever, because nothing seems to -- to

12

13

14

15

16

17

5 (Pages 14 to 17)

	14		16
1	foster anything except, "Oh, we'll ask the	1	The board was urged to step down if
2	administrator," and or so on.	2	they're not willing to make the necessary and
3	But, recently, I was asked by one of the	3	difficult changes in Alma's best interest.
4	governance council members on a completely unrelated	4	Unfortunately, we cannot vote them out like with
5	issue. And during the conversation about the	5	public schools. I implore you, as the governing
6	completely unrelated issue, it was mentioned by them	6	body responsible for charter schools, please do what
7	that, "I know we're on opposite sides, but," you	7	is in your purview related to the ongoing concerns
8	know, blah-blah blah-blah-blah, about what we were	8	at Alma.
9	discussing.	9	Quit treating them with kid gloves and
10	And I thought it was interesting. Because	10	giving them month after month and creating forms and
11	why are we on opposite sides? Because the point of	11	charts for them to submit information that was made
12	the governance council and the parent and community	12	clear months ago what was being requested. Some
13	interest in the in the success of the school is	13	information was not even completed until 15 days
14	just that.	14	ago.
15	So, yes, when it comes down to it, we're	15	Update on my transcript request: Despite
16	on opposite sides, not for the welfare of the	16	the school's website claiming they are processed
17	children or the success of the school, but their	17	every Friday, after four requests in six weeks, they
18	insistence that it has to be done their way and	18	were curiously postmarked the day of the last PEC
19	their blind eye turned towards what is actually	19	meeting.
20	going on.	20	It wasn't enough when they removed public
21	MS. MELISSA BROWN: Janet, the timer has	21	comment; now they want to remove the public
22	gone off. Can you wrap it up, please?	22	completely by having virtual-only meetings. The
23	FROM THE PUBLIC: Yes. That's all I have	23	administrator claimed they have not been able to
24	to say. If next month I'm in Ecuador, I guess I'll	24	conduct business at meetings, yet have voted on
25	be calling you from there.	25	numerous matters.
	15		17

1	Good luck. I appreciate the work that you	1	This is a co
2	do and the limits that you have.	2	they want to cond
3	MS. MELISSA BROWN: Next we have speakers	3	so that they are no
4	in the room. We will start with Jana Holguin. I'm	4	For the OM
5	getting these names correctly. I would like that to	5	body, except the
6	be reflected.	6	public meetings, a
7	FROM THE FLOOR: Good morning. My name is	7	permitted to atten
8	Jana Holguin. Last name, H-o-l-g-u-i-n. My	8	and proceedings.
9	comment, I know, is a little over two minutes. I	9	Malachi, w
10	ask that you let me finish.	10	on August 19th, 2
11	Good morning, esteemed members I guess	11	school until Janua
12	we're afternoon now of the Public Education	12	who died remaine
13	Commission. As someone once told me, if one person	13	after his death. H
14	tells you you have a tail, they're crazy. If two or	14	school continued
15	three people tell you you're crazy, it may be a	15	funding for him d
16	conspiracy. But if four or more people tell you you	16	Where did
17	have a tail, you darned sure better turn around and	17	serious questions
18	look.	18	enrollment data a
19	There have been numerous people telling	19	Why are th
20	Alma they have a tail, yet no one's looking. Under	20	obvious fraud? H
21	this administration and governing council, Alma has	21	kicked out did the
22	faced a breach of contract, numerous Corrective	22	their enrollment d
23	Action Plans, and serious financial issues have been	23	The inabili
24	brought to the board's attention repeatedly. Yet,	24	transcripts for the
25	they have failed to act.	25	claim. These issu

ontradiction. It seems that duct business out of the public view not called out for violations.

MA, all meetings of any public legislature and courts, shall be and all persons desiring shall be nd and listen to the deliberations

who tragically committed suicide 2023, was not disenrolled from the ary 26, 2024. Explain why a child ed on the enrollment for five months He had an IEP, which means the to receive special education during this period.

this money go? This raises s about the integrity of Alma's and financial practices.

here no consequences for this How many other students who were e school keep on the books for data?

ity of other schools to obtain e students further supports this ues were brought to the board's

			6 (Pages 18 to 21)
	18		20
1	attention, including a previous board member. Like	1	you are. We thought you fell asleep somewhere in
2	other concerns brought to the board's attention,	2	the building."
3	this was ignored.	3	On another day, the secretary was teaching
4	Such manipulation of enrollment data	4	that class. She asked the whole class to put their
5	suggests financial malfeasance. Again, I implore	5	phones away. My son did just that.
6	you, please do something.	6	The dean of students then tried to
7	Thank you.	7	confiscate his phone. My son did not allow it. So
8	MS. MELISSA BROWN: I forgot somebody	8	she then walked into his next classroom, told the
9	online before we come back to the room. So we have	9	teacher something, pointed at my son, and then went
10	Shelly Richard. Sorry, Shelly, for skipping you.	10	and sat behind him. Just on this Wednesday. Again,
11	FROM THE PUBLIC: Thank you. I got	11	she was in one of his classrooms.
12	worried there for a second.	12	My son's anxiety was triggered, so he
13	My name is Shelly Richard. Last name,	13	asked if he could go to a safe place. He was not
14	R-i-c-h-a-r-d.	14	allowed, so he told the teacher he was going to go
15	If you had asked me a couple of years ago	15	downstairs to the bathroom. The dean of students
16	if I thought charter schools were a great thing and	16	followed him to the bathroom and stood outside the
17	a super important part of New Mexico's education, I	17	door.
18	would have said, "Absolutely, yes."	18	My son waited till she walked to the
19	I had the best experience at a charter	19	stairs, ran to the elevator, went upstairs,
20	school. I learned so much and got so much out of my	20	apologized to his teacher, and he finished his day.
21	high school education at a charter school.	21	Now, on our paperwork, she's listed as a
22	But today, my answer would be, "Run. Run	22	special education teacher. She has a psychological
23	for the hills. Do not send your child to a charter	23	evaluation that me and my husband privately
24	school, because things can happen, and no one is	24	scheduled and took him to. That paperwork states he
25	accountable for them."	25	has social anxiety, general anxiety, and PTSD,
		<u> </u>	
	19		21
1	When schools systemically discriminate	1	because a teacher previously had humiliated him,
2	against children with disability, they can go years,	2	targeted him, and bullied him in front of other
3	years with no accountability. I do not understand	3	students.
4	how you can sit up there and say things like, "Our	4	So having this paperwork, why is she
5	mission is for all students all students to have	5	causing more trauma? Why is she singling him out in
6	an equitable education," because this is not	6	front of other students?
7	happening. Please, I'm begging you. Do something.	7	I have given administration and other
8	Thank you.	8	staff members proof that my son has not been in the
9	MS. MELISSA BROWN: Thank you. And then	9	wrong; yet, they're still trying to cover up what
10	to the room again. Michelle Trujillo.	10	she's doing. I guess she sees the Corrective Action
11	FROM THE FLOOR: Hi. I'm sorry if I get	11	Plan that we have on them as a joke.
12	emotional. It's been a very hard couple of weeks.	12	I mean, after all, why wouldn't she? They
13	My name is Michelle Trujillo.	13	keep getting more and more chances and just light
14	Griego-Trujillo. G-r-i-e-g-o hyphen	14	slaps on the wrist. If it was your child that was

15 T-r-u-j-i-l-l-o. 16 My son's name is Justin Griego-Trujillo. 17 The very first day of school this year, the dean of 18 students handed my son a schedule. My son was 19 following that schedule when fourth period came

- 20 around and was almost ending. The dean of students
- 21 sent another staff member to go get my son, and my
- 22 son was told that the schedule -- his schedule had 23 changed.
- 24 When my son walked into the dean of
- 25 students' classroom, he was greeted with, "Oh, there

- slaps on the wrist. If it was your child that was
- 15 being put through this on a daily (verbatim), would
- 16 you then advocate? Would you then do something to 17 the school?
 - Thank you.

19 MS. MELISSA BROWN: That concludes Public 20 Comment.

21 THE CHAIR: We are on to Item No. 5, which

- 22 is School Highlights and Spotlight.
- 23 Commissioner Beck. 24
 - SECRETARY BECK: Yeah. I have a real
- 25 quick one. I'd like to call on the Albuquerque

7 (Pages 22 to 25)

	22		24
1	School of Excellence. Last Saturday, they had a	1	that.
2	event where the kids came in and received	2	I also I had a little idealism in my
3	Chromebooks and other technology due to a grant from	3	mid-20s and a travel bug. So I quit teaching a
4	Verizon. It was very successful. Renee Grout,	4	couple of different times because I also wanted to
5	who's a Albuquerque City Councilor, was there in	5	try my hand at organic vegetable farming. So I feel
6	attendance. I wish I could have been. I had a	6	very fortunate to have landed at VGHS, because we
7	family commitment. But I was there on Monday and	7	have a school farm. And it's a great opportunity
8	congratulated them. So it's an awesome thing.	8	for a school to learn more about outdoor education
9	Thank you.	9	and place-based experiential education, as well as
10	THE CHAIR: We are now we don't have	10	work on how to produce food and get tied in with the
11	we didn't have anything removed from the Consent	11	local food web up here in Taos.
12	Agenda, so we are on to 8, the Introduction of New	12	So I can't say enough positives about this
13	Head Administrators.	13	opportunity. While newer to the school and the
14	DIRECTOR CORINA CHAVEZ: Thank you, Chair	14	community and to the state of New Mexico, I really
15	Gipson. If you could promote Mr. Jim Smith and	15	am looking forward to continuously getting to know
16	Dr. Giron?	16	all of you through different opportunities and
17	We'll start out with Jim Smith is the new	17	connections and building positive relationships,
18	Vista Grande High School head administrator. And as	18	and, yeah, just helping make my Local Education
19	soon as he comes on, he can introduce himself to you	19	Agency the best one possible and being a positive
20	all, and you can introduce yourself to Mr. Smith.	20	impact here with the Taos school system in general.
21	I got to have a great conversation with	21	So
22	him. He and his family recently moved to Taos, and	22	THE CHAIR: Commissioner Carrillo.
23	he's taking on this awesome challenge. I know he's	23	VICE CHAIR CARRILLO: James, it's super
24	going to knock it out of the park.	24	nice to see you. Sorry I didn't get back to you
25	MR. JIM SMITH: Hello, everybody. With an	25	earlier, because I know you e-mailed me, but I knew
	23		25
1	introduction like that, there's no expectations;	1	I would see you at this meeting.
2	right? Just kidding. That was a joke.	2	I look forward to coming up to the school.
3	Yeah. I'm very, very excited and		I was at the graduation ceremony, not last year, but
4 5	fortunate to have the position of school director here at Vista Grande High School up in Taos. And my	4	the year before. And it was really special. The
6	C 1	56	number of kids was small, of course; but it was just
7	family and I have enjoyed our transition thus far, both fitting into the school and the school culture,	7	a really special ceremony. So I look forward to being up at the
8	as well as the local community.	8	
9	I have 13 years in education, 10 of those	9	campus. Jim, where did you come from? What state
10	13 or 11 of those 13 years have been in Title I	10	did you and your family move here from?
11	schools, predominantly working as a high school	11	MR. JIM SMITH: Yeah. We moved over
12	special education teacher in both, like, more	12	and, yeah, I really look forward to having you up.
13	traditional mainstream settings, as well as an	13	We're doing a Land Stewardship Day Wednesday,
14	alternative high school or charter school setting.	14	October 2nd. So if you're available, come on up.
15	Yeah, I can't say it enough. I'm just	15	And that's for anybody. But, Steven, especially, if
16	really excited and grateful for the opportunity to	16	you want to swing on up.
17	be a part of VGHS. I'm really excited to add to	17	Yeah. So we moved over from Salt Lake
18	what we already have going on with our work-based	18	City. The I worked in the Salt Lake City school
19	learning and our dual-enrollment opportunities with	19	district for the past five years.
20	UNM Taos.	20	And I'm from northern Wisconsin,
21	I think it's fantastic that I live in a	21	originally, and I met my wife at a wedding when I
22	small rural town in Northern New Mexico that has	22	was living up in Alaska, and that's how I ended up
23	access to a local UNM campus, and I just want to	23	in Salt Lake. She has her parents have retired
24	lean further into that with our students and	24	to Taos, so that put Taos on my map, because,
25	community and see the possible ripple effects from	25	otherwise, I'd just heard of Taos being a place

8 (Pages 26 to 29)

		1	0 (1 uges 20 to 2))
	26		28
1	where Julia Roberts likes to hang out, apparently.	1	THE CHAIR: So thanks. Just wanted to say
2	That's the story of that.	2	welcome. We were excited when Vista Grande decided
3	I was on the sustainability committee the	3	to move over to be State-authorized. Some big shoes
4	last few years with the Salt Lake City school	4	to fill with Isabel. There were a group of us that
5	district. With that, we were flirting with a group	5	said, "She's someone we wanted to sit down and have
6	called Green Schools National Network. That's how I	6	a beer with." So we're hoping you have the same
7	got led to the opportunity of working with	7	at some point in time.
8	Vista Grande High School, because Vista partners	8	MR. JIM SMITH: Yeah. I like beer, and I
9	with Green Schools National Network.	9	like coffee, in appropriate settings. And one of
10	So, honestly, it's been kind of	10	the big differences between Isabel and I is she is a
11	serendipitous the way that's all shook out. Like,	11	Vikings fan, and I am a diehard Green Bay Packers
12	our kid got into a local day care we're really	12	fan. As long as we can agree to disagree, agree if
13	excited on. And, yeah, things have just lined up	13	that's going to be an issue, we can agree on other
14	very well; so	14	stuff. So
15	VICE CHAIR CARRILLO: Very happy to hear	15 16	THE CHAIR: Thanks so much. I guess I'm
16 17	that. One of the things that similar schools could	10	going to ask if you've got Birkenstocks yet.
17	learn from you is, because, as I understand it, your schedule adapts to the Native American calendar and	17	MR. JIM SMITH: I don't. I have a I have Xtratufs from when I loved up in Anchorage,
18	different festivals and different things that you	10	Alaska. It's a little sweaty to wear them right
20	have up there. So kids don't have to be marked	20	now. Otherwise, I've been rocking my Chacos. My
20	absent to be able to, you know, follow their faith	20	wife has Birkenstocks, but she's fitting in really
22	and follow who they are.	22	well.
23	And there are so many schools that have	23	THE CHAIR: Thanks.
24	such high absenteeism in some of our rural tribal	24	MR. JIM SMITH: Thank you.
25	areas because their district don't make allowances	25	THE CHAIR: Dr. Giron.
	27		29
1	and schedule their calendar around that.	1	DIRECTOR CORINA CHAVEZ: Yes. So we also
2	So I'm really that's one of the things	2	have Dr. Giron, who is the new head administrator at
3	that really stands out to me about your school. And	3	Raíces del Saber Xinachtli school. He also brings
4	I'm going to put the October 2nd thing on the	4	an impressive resume. And I had an opportunity to
5	calendar because that sounds super fun.	5	chat with him, and I know he's going to do some
6	MR. JIM SMITH: We'd love to have you. I	6	great things at Raíces.
7	really mean that. And especially because, too, it's	7	Dr. Giron, do you want to unmute and share
8	before the weather flips into rain, snow, coldness,	8	more about yourself?
9	too. So it should be a beautiful day.	9	DR. HECTOR GIRÓN: Good morning,
10	And speaking on that, too, of the Native	10	everybody, and especially to members of the
11	American, like, the Taos Pueblo culture, and just	11	Commission. I appreciate the opportunity to be
12	being able to embrace that and not have it be	12	present today.
13	it's really authentic. It's not a lip service.	13	Just to let you know a little bit about
14 15	My you know, I'm new to the position.	14	myself, this is my 40th year of education. I came
15 16	And I've been learning, drinking from the fire hydrant, so to say, because we really seem to have	15 16	out of retirement after two years. I had I had retired after eight years as principal of Gadsden
10	that tradition of leaning into that and utilizing	17	High School in the Gadsden Independent School
18	that awesome resource to support our Taos Pueblo	18	District. And I retired with intention of
		1 10	
19	* *	19	completing my doctorate that had been pending for
19 20	students, but also just to support all of our	19 20	completing my doctorate that had been pending for some time.
20	students, but also just to support all of our students that are coming from different facets of	19 20 21	some time.
20 21	students, but also just to support all of our students that are coming from different facets of the Taos community; so	20	some time. And I completed that last December of
20	students, but also just to support all of our students that are coming from different facets of	20 21	some time.
20 21 22	students, but also just to support all of our students that are coming from different facets of the Taos community; so VICE CHAIR CARRILLO: Well, thank you very	20 21 22	some time. And I completed that last December of 2023. And the intention was always, after I
20 21 22 23	students, but also just to support all of our students that are coming from different facets of the Taos community; so VICE CHAIR CARRILLO: Well, thank you very much and welcome.	20 21 22 23	some time. And I completed that last December of 2023. And the intention was always, after I completed that doctorate, that I was going to look

9	(Pages	30	to	33)	
/	(I ugeb	20	ιU	221	

	30		32
1	terms of its 90/10 dual language model with the	1	midsized rural district of about 14,000, and to a
2	integration of the Xinachtli pedagogy, Xinachtli	2	large urban district of 45,000 students.
3	curriculum, integrated into all of the instruction.	3	And so I'm very, very excited to be here.
4	So I'm very excited to be here at the	4	And I think that there's going to be a tremendous
5	school and being able to work on that, because I	5	opportunity to see some phenomenal achievements,
6	have a lot of familiarity with it.	6	even more than what the school has accomplished.
7	And one of my previous assignments at a	7	We're going to be able to guide it forward and start
8	school an elementary school in Texas, Canutillo,	8	ensuring that we are holding true to the mission of
9	Texas, I had worked with one of the teachers here,	9	the school.
10	Mr. Carlos Aceves in the implementation of the	10	Thank you.
11	Xinachtli curriculum at that school and had been	11	THE CHAIR: Thank you. And welcome once
12	very successful with it.	12	again. I had the opportunity to meet with
13	So I'm very familiar with this. I do want	13	Dr. Girón, I guess, about two weeks ago, but,
14	to let you know that I'm very focused on the mission	14	certainly, have followed the success story of
15	of the school and driving that and resourcing and	15	Gadsden School District.
16	supporting that as extensively as we can with the	16	So if anyone is is not familiar,
17	resources we have to ensure we're implementing a	17	Gadsden has done an incredible job of turning that
18	very powerful dual language program with the	18	school district around and honoring the community
19	integration of the Xinachtli component.	19	that they serve as well. But they have been
20	One way, I've already reached out to a	20	spotlighted at the LESC and around the state for the
21	number of associations, including the Dual Language	21	work that they have done.
22	Association of New Mexico to seek support in	22	So when I heard that this was the
23	supporting teachers with PD that is very focused on	23	candidate that was coming to Raíces, I was really
24	the 90/10 model.	24	excited for and the fact that his experience is
25	I'm also looking to initiate an	25	very much with Xinachtli excuse me as well
	21	<u> </u>	
	1	1	33
1	31	1	33
1	intervention program with children that looks at	1	that just is, you know, the the cherry on top of
2	intervention program with children that looks at developing leadership with them. And that's in the	2	that just is, you know, the the cherry on top of the sundae.
2 3	intervention program with children that looks at developing leadership with them. And that's in the works now.	2 3	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with
2 3 4	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited	2 3 4	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the
2 3 4 5	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on	2 3 4 5	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I
2 3 4 5 6	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have	2 3 4 5 6	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of
2 3 4 5 6 7	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I	2 3 4 5 6 7	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school.
2 3 4 5 6 7 8	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving	2 3 4 5 6 7 8	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much
2 3 4 5 6 7 8 9	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that.	2 3 4 5 6 7 8 9	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community
2 3 4 5 6 7 8 9 10	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous	2 3 4 5 6 7 8 9 10	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know
2 3 4 5 6 7 8 9 10 11	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have	2 3 4 5 6 7 8 9 10 11	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but
2 3 4 5 6 7 8 9 10 11 12	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an	2 3 4 5 6 7 8 9 10 11 12	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that
2 3 4 5 6 7 8 9 10 11	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at high school. I've been an	2 3 4 5 6 7 8 9 10 11	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And
2 3 4 5 6 7 8 9 10 11 12 13	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at high school. I've been a	2 3 4 5 6 7 8 9 10 11 12 13	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important.
2 3 4 5 6 7 8 9 10 11 12 13 14	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at high school. I've been an	2 3 4 5 6 7 8 9 10 11 12 13 14	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important.
2 3 4 5 6 7 8 9 10 11 12 13 14 15	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a director of	2 3 4 5 6 7 8 9 10 11 12 13 14 15	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a director of bilingual, ESL, and foreign language instruction.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a principal at elementary. I've been a principal at elementary. I've been a director of bilingual, ESL, and foreign language instruction. I've taught university classes.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a frincipal at elementary. I've been a principal at elementary. I've been a director of bilingual, ESL, and foreign language instruction. I've taught university classes. I've been a director of curriculum I'm sorry. I've been a director for college career	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr Commissioner Brauer?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a principal at elementary. I've been a filingual, ESL, and foreign language instruction. I've taught university classes. I've been a director of curriculum I'm sorry. I've been a director for college career readiness programs, and also for the dual credit	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr Commissioner Brauer? COMMISSIONER BRAUER: Thank you,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been an assistant principal at elementary. I've been a principal at elementary. I've been a forward, university classes. I've been a director of curriculum I'm sorry. I've been a director for college career readiness programs, and also for the dual credit programs for three high schools. And my last assignment was principal of a high school.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr Commissioner Brauer? COMMISSIONER BRAUER: Thank you, Dr. Gipson. Dr. Girón, it's nice to meet you. My
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been a principal at elementary. I've been a principal at elementary. I've been a director of bilingual, ESL, and foreign language instruction. I've taught university classes. I've been a director of curriculum I'm sorry. I've been a director for college career readiness programs, and also for the dual credit programs for three high schools. And my last assignment was principal of a high school. So I've had a variety of experiences in	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr Commissioner Brauer? COMMISSIONER BRAUER: Thank you, Dr. Gipson. Dr. Girón, it's nice to meet you. My name is Alan Brauer. I'm one of the Commissioners
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	intervention program with children that looks at developing leadership with them. And that's in the works now. And I can tell you that I'm very excited to be here, because the staff is very focused on making this mission work. Organizations can have critical mass that makes change possible. And I feel like everybody is on board and is moving forward, and I'm excited about that. Now, a little bit about my previous background. Out of my previous 39 years, I have worked at high school teaching, I've been an assistant principal at elementary. I've been an assistant principal at elementary. I've been a principal at elementary. I've been a forward, university classes. I've been a director of curriculum I'm sorry. I've been a director for college career readiness programs, and also for the dual credit programs for three high schools. And my last assignment was principal of a high school.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	that just is, you know, the the cherry on top of the sundae. So I'm really excited. Meeting with Dr. Girón, he was most ready, and he was in the trenches, and his excitement was infectious. And I hope that continues beyond that first week of school. So I just want to say thank you so much for coming back and wanting to serve this community because it really, really is important. And I know the charter community in Las Cruces is small but connected. And I really I really appreciate that about them. They communicate. They share. And that's really it's really important. And I also appreciate the fact that now we have Valencia County from PCSNM in Cruces, so that helps to kind of glue things together a bit in terms of the communication. So thanks. Dr Commissioner Brauer? COMMISSIONER BRAUER: Thank you, Dr. Gipson. Dr. Girón, it's nice to meet you. My name is Alan Brauer. I'm one of the Commissioners here. I just want to say what a great pickup for

10 (Pages 34 to 37)

	34		36
1	such a great resume to hear.	1	thinking, man.
2	And I know it's going to bring so much	2	For those that don't know, maybe, on the
3	strength and heart to the school. And so thank you	$\begin{vmatrix} 2\\3 \end{vmatrix}$	Commission, Gadsden Schools and you were a part
4	very much.	4	of this, definitely consistently knocks it out of
5	DR. HECTOR GIRÓN: Thank you. Appreciate	5	the park. They defy all the odds. They don't make
6	it.	6	excuses because they have all ELLs and Free and
7	COMMISSIONER BRAUER: I also have a deep	7	Reduced Lunch. And Think New Mexico constantly
8	connection with Raíces, Dr. Girón. I worked with	8	points Gadsden out, as well as Texico, saying these
9	Lucía and Carlos as they were developing the	9	aren't obstacles. They don't look at everything as
10	application, along with the team there, when they	10	an overwhelming challenge. These are all kids that
11	were with NACA-Inspired Schools. So I'm very	11	we can do exceptionally well, and we're going to
12	intimate with this school.	12	make sure they're doing that.
13	So for me, I'm the biggest cheerleader of	13	I'm really happy to hear you're joining
14	schools that I supported. And I'm also to make	14	our State charter school family at Raíces. I'm
15	sure that I can sleep at night, I also want to point	15	looking forward to five years, as well, because, as
16	out places where they can do even better.	16	you know as well as anyone, Dr. Girón, continuity is
17	And I'm congratulations, first off, in	17	so important for staff and kids. And thank you very
18	40 years. I'm going to ask you to stay for at least	18	much.
19	45 years, because this school needs people. They've	19	DR. HECTOR GIRÓN: Yes, sir. One of the
20	been going through a lot of principals, as you know.	20	things that I'm planning on is really building the
21	They've gone through a lot of head administrators,	21	leadership here, because I want to make sure that
22	as you know. And I have so much hope and so much	22	there's a succession process built and produced, and
23	promise for this.	23	there are people prepared on campus to step into
24	But I wanted to share on the record with	24	leadership roles, regardless of whether it's the
25	you that I really am hopeful that the team and you	25	head of the school or other leadership roles that
	35		37
1	can put together and find longevity and find	1	are needed here, as we continue forward. Yes.
2	stability in the head administrator role at this	2	VICE CHAIR CARRILLO: That's super. Thank
3	school, because our students deserve it down there	3	you.
4	at Raíces. And your resume brings so much. And so	4	THE CHAIR: Chair Burt.
5	I just wanted to share that.	5	COMMISSIONER BURT: Hi, Dr. Girón. My
6	And I also wanted to share, back in the	6	name is Bekka Burt. I am also just going to echo
7	day in 2017, I think I went there to the school in	7	what Commissioner Brauer said. What a great catch
8	Canutillo, Texas. We went there that was where	8	for the school. I mean, you're all of your
9	Carlos was also doing the Xinachtli training. And	9	expertise, it actually feels like it's building up
10	we went there during their planning year their	10	for this. And I know, actually, and you being from
11	prior-to-application year. And it was just a	11	Gadsden, for a while I'm sure, you're aware of the
12	beautiful school to go to and see a lot of the	12	hardships of being part of a change agent and the
13	things that were happening just south of the border	13	pushback you get on that kind of stuff. So it's
14	of New Mexico.	14	even more encouraging that you kind of helped go
15	And so congratulations. And good luck	15	through that as well and can see that.
16	with the next five years that you're going to be	16	And I know it's hard when you're coming
17	here. Thank you.	17	into a new community or a new area, and then you
18	DR. HECTOR GIRÓN: Thank you.	18	want to, like, make changes. It's difficult.
19	THE CHAIR: Commissioner Carrillo.	19	So, so grateful that not only are you
111		20	willing to do that and use your expertise to help
20	VICE CHAIR CARRILLO: It's a pleasure to	1	
21	meet you, Dr. Girón. I'm Steve Carrillo, the	21	the students, but that you came out of retirement to
21 22	meet you, Dr. Girón. I'm Steve Carrillo, the Commissioner representing mostly north: Santa Fe,	21 22	the students, but that you came out of retirement to do it.
21 22 23	meet you, Dr. Girón. I'm Steve Carrillo, the Commissioner representing mostly north: Santa Fe, Rio Arriba, Taos County.	21 22 23	the students, but that you came out of retirement to do it. So, just, I'm very grateful for that, and,
21 22 23 24	meet you, Dr. Girón. I'm Steve Carrillo, the Commissioner representing mostly north: Santa Fe, Rio Arriba, Taos County. First off, that's a really cool guayabera	21 22 23 24	the students, but that you came out of retirement to do it. So, just, I'm very grateful for that, and, yeah, so excited to have you there.
21 22 23	meet you, Dr. Girón. I'm Steve Carrillo, the Commissioner representing mostly north: Santa Fe, Rio Arriba, Taos County.	21 22 23	the students, but that you came out of retirement to do it. So, just, I'm very grateful for that, and,

11 (Pages 38 to 41)

	38		40
1	I'm so proud of your board for finding you and	1	to accept this year to make space for, but it would
2	hiring you. So congratulations to that board as	2	seem like why not 50? Because you have because
3	well for having a great hiring process to get you	3	you have a (audio distortion) that might require
4	there.	4	more staff or something later.
5	DR. HECTOR GIRÓN: Thank you.	5	But I completely support this, and I want
6	THE CHAIR: So thank you once again. And	6	these kids to go to your school, but just something
7	thank you for taking your time out of your busy day	7	to think about for the future so you don't always
8	to log in with us. We appreciate it. And I'm sure	8	have to come back.
9	I'll see you soon.	9	MS. CARISSA CANTRELL: So thank you for
10	DR. HECTOR GIRÓN: I'm looking forward to	10	the question. So with our building capacity, that
11	it.	11	would actually cap us out. We wouldn't have to
12	THE CHAIR: Thanks. Have a good day.	12	build. We wouldn't have to look at other resources,
13	We are on to Item No. 8 (verbatim), which	13	all of those things. And so, really, honestly, that
14	is Discussion and Possible Action on Horizon Academy	14	would be the max at this moment, unless we started
15	West's request for an enrollment cap increase.	15	to build.
16	DR. BRIGETTE RUSSELL: Thank you, Chair	16	VICE CHAIR CARRILLO: I see. Thank you.
17	Gipson. Share my screen.	17	I can do a motion if you want; okay?
18	Horizon Academy West is requesting	18	I'm ready to make a motion. I move that
19	approval to increase its cap from 500 to 521	19	the Public Education Commission accept the
20	students. Given the size of the school, it is a	20	enrollment cap increase for Horizon Academy West.
21	small increase.	21	In the meeting materials, it's Item No. 9, and that
22	The school as of 120-day last spring,	22	the increase be reflected as an amendment to the
23	the school was serving 457 students. They received	23	charter contract.
24	107 new applications, and 21 students would have to	24	THE CHAIR: Second.
25	be turned away if they if their cap was not	25	There's a motion by Commissioner Carrillo

	39			41
1	increased.	1	and a second by Commissioner Gipson.	
2	This is a Spotlight School. Their overall	2	If there's no further discussion,	
3	performance framework rating was Meets Standard for	3	Commissioner	
4	'23-'24, which is the first year of their contract.	4	SECRETARY BECK: Commissioner Taylor.	
5	The addition of students will not require	5	COMMISSIONER TAYLOR: Yes.	
6	any additional staff, resources, or budgeting. The	6	SECRETARY BECK: Commissioner Brauer.	
7	school can accommodate these students and the CSD	7	COMMISSIONER BRAUER: Yes.	
8	recommends approval.	8	SECRETARY BECK: Commissioner Manis.	
9	THE CHAIR: And just to be clear, when it	9	COMMISSIONER MANIS: Yes.	
10	did come up, the school was anticipating asking for	10	SECRETARY BECK: Commissioner Burt.	
11	the enrollment cap increase. So when the when	11	COMMISSIONER BURT: Yes.	
12	budget discussions were taking place, they they	12	SECRETARY BECK: Commissioner Ingham.	
13	accommodated for that in the budget.	13	COMMISSIONER INGHAM: Yes.	
14	This, obviously, is going to occur after	14	SECRETARY BECK: Vice Chair Carrillo.	
15	the school year is starting. They knew that. They	15	VICE CHAIR CARRILLO: Yes.	
16	had the conversation with the parents that, you	16	SECRETARY BECK: Chair Gipson.	
17	know, it's like any other you won the lottery,	17	THE CHAIR: Yes.	
18	and the notification goes out, and the student	18	SECRETARY BECK: Secretary Beck, yes.	
19	either comes or doesn't at this moment in time.	19	There are eight votes for, zero votes	
20	But it's not a huge ask. So Commissioner	20	against. The motion passes.	
21	Carrillo.	21	THE CHAIR: Congratulations. And I hope	
22	VICE CHAIR CARRILLO: I'm just curious,	22	those kids come in when they get notified.	
23	given the waitlist and the number of kids that are	23	VICE CHAIR CARRILLO: Thank you.	
24	clearly interested in going to your school, why only	24	MS. CARISSA CANTRELL: Thank you so m	uch.
25	21? I know that's the number of kids you're wanting	25	THE CHAIR: We are now on to Item No. 10,	

12 (Pages 42 to 45)

	42		44
1	which is Discussion and Possible Action under the	1	DR. BRIGETTE RUSSELL: There is a report
2	Intervention Ladder, including Review of the	2	with findings. But Corrective Actions are going,
3	Corrective Action Plan of Alma d'Arte Charter High	3	and the CAPs should be closed in November.
4	School. So come on up, folks.	4	There are also two other CAPs on two of
5	DR. BRIGETTE RUSSELL: Chair Gipson, would	5	the special education indicators, Indicator 4,
6	you like CSD to do an overview to start with, or	6	suspension and expulsion, and Indicator 13,
7	okay. Thank you.	7	secondary transition.
8	Starting at the top, let me share my	8	Those plans have deadlines upcoming on
9	screen.	9	August 30th and September 30th. I'm not sure when
10	So Alma's Corrective Action Plan contains	10	they will be closed. But the final deadlines in
11	18 items. Many of these, we are going to move past	11	the OSE meets with the school every two weeks to
12	pretty quickly, because there has been no change	12	update that. And the school might be able to
13	since the last review at the June meeting.	13	provide more information.
14	Item 1: Still pending. No change.	14	Cheryl, is there anything you want to add?
15	Item 2: We've reviewed the plan and rated	15	Not to special ed.
16	the school Meets on this indicator.	16	So No. 4.
17	Item 3: Special ed compliance, this is a	17	THE CHAIR: So before we move on, I just
18	complicated one.	18	think it's easier if we take things item by item so
19	The Office of Special Education visited	19	that we're not just going back, and we can clear
20	the school on July 30th to conduct an audit of their	20	out.
21	IEPs. And OSE found a number of issues. They	21	Is Miguel Lozano on?
22	issued a report on August 9th. There were a few	22	DR. BRIGETTE RUSSELL: He is.
23	discrepancies in the report.	23	THE CHAIR: Okay. Oh. I'm sorry. Yes,
24	And I reached out to OSE to clarify these,	24	you are on. I'm so used to you being in a little
25	and I was advised that OSE needs to revise its	25	square box.

43

1 1 report, that the percentages in the compliance So thank you. And can we make some space 2 2 for these folks? I didn't know he brought a posse tables on Pages 6 through 13, or 7 through 13, are 3 3 with him. not correct, and OSE is going to update those. 4 4 However, Miguel Lozano, the attorney for OSE, And I apologize, because most of you, I 5 5 informs me that the issues identified on the last didn't recognize. So thank you. So, once again, 6 two pages of the report, Pages 14 and 15, are 6 thanks for coming. The green light has to be on. 7 7 accurate. Those are issues that OSE found in the And if you can just introduce yourself, spell your 8 8 last name for the record, and you just have to do it IEPs, and they stand by them. 9 There are currently four Corrective Action 9 the first time you speak. 10 10 Plans open with the Office of Special Education. MR. MIGUEL LOZANO: Madam Chair, thank you 11 11 Two of those relate to parent complaints. for having us. My name is Miguel Lozano. I serve 12 12 Those -- one of them -- they both are as Chief Counsel for the Office of Special Education 13 13 still open, and they have deadlines in August, here at the Public Education Department. 14 14 September, October. And the final deadline is With me is the Assistant Deputy Director 15 15 of the Office of Special Education, Ria Gill; the November for both of those -- of those special ed 16 16 Deputy Director of the Office of Special Education, complaints. 17 17 There are also two corrective action plans Tyre Jenkins, Dr. Tyre Jenkins; and Assistant 18 18 General Counsel, Natalie Campbell. with OSE. 19 19 THE CHAIR: I'm sorry. I might have If you have -- I'm open to questions, 20 20 Madam Chair, am happy to answer anything that you missed something. I thought the two special ed 21 21 need me to and will possibly turn over to the complaints were completed. 22 22 program folks, if needed. DR. BRIGETTE RUSSELL: The reports I have 23 23 THE CHAIR: So I appreciate the that are in your Google Drive, the CAPs aren't --24 24 information. I guess my questions are more about THE CHAIR: The CAPs aren't complete. The 25 25 when trends are identified, it's difficult for me to findings -- I misinterpreted.

13 (Pages 46 to 49)

			15 (1 ages 40 to 49)
	46		48
1	put a finger and say, "Is it really a problem?"	1	LEAs in the state and did some additional work
2	So that's where I need some fleshing out	2	around Child Find and discipline and things like
3	of because at the end of the day, we want to make	3	that. So it's not just the IEP areas that we would
4	sure the kids are being served. And I think that's	4	address, but, certainly, the Office of
5	what the school wants, at least I have that hope	5	Special Education is going to look at these findings
6	that that's what the school wants. At the end of	6	and determine what action is needed, required by the
7	the day, that's what we want to see happening.	7	school to correct the findings.
8	And when I for me, I've been an	8	And that is both with respect to systemic
9	educator. I've been on IEP review teams and	9	non-compliance and also non-compliance with respect
10	everything. But when I look at some of these	10	to each individual student.
11	reports, it's sometimes tough to flesh out what's	11	THE CHAIR: So not to pin you down, but
12	the real concern? What are we highlighting what the	12	looking at some kind of time frame, so that we have
13	school needs to do?	13	a better understanding, and the school has a better
14	Because from that information, I didn't	14	understanding.
15	really so part of my question is what's the	15	So is is the process going to look like
16	expectation as a result of this report for the	16	OSE will reach out to the school and have a
17	school? Is that coming from your office that	17	conversation about what that looks like and a time
18	there's going to be expectations set and any	18	frame? And when might that be finalized?
19	because I think the school needs to know. "Now	19	MR. MIGUEL LOZANO: Definitely would not
20	we've got this, where do we go from there with it?"	20	want to commit to any time frame. The reason for
21	So if you could just do some explaining of	21	that is because we don't know exactly what the
22	that.	22	Corrective Action will be. So we try to provide
23	MR. MIGUEL LOZANO: Sure. Absolutely,	23	reasonable time for the school to to correct
24	Madam Chair. With respect to any findings of	24	action.
25	noncompliance under the IDEA, there is a requirement	25	But, yes, the the process would be that
	47		49
1	that Corrective Action be completed as soon as	1	the OSE would communicate with the school regarding
2	possible, but no later than a year.	2	this report.
3	So this report, the audit itself, the	3	Obviously, we talked about revisions had
4	report, indicates a number of areas for concern,	4	to be made; but, in general, sort of determining
5	areas for improvement. So the Office of	5	what action needs to be taken. To their credit,
6	Special Education, given the timing of all of this,	6	Alma d'Arte has already communicated with me that
7	has not addressed a Corrective Action Plan or has	7	they want to sit down and talk about these findings
8	decided whether how and whether to push in	8	and talk about what the issues were.
9	technical assistance to the school directly.	9	So I think that will happen in short
10	But we do now understand that there are	10	order. We definitely want to ensure that the report
11	some significant issues. You speak of the word	11	is correct so everybody is of the same
12	"trend." In this case, we were able to pull a	12	understanding.
13	pretty significant sample size of the students at	13	But the OSE will move into support through
14	the school, the students with disabilities at the	14	Corrective Action as soon as feasible.
15	school, given that it's a fairly small total	15	THE CHAIR: Okay. Thanks, because and
16	population. And so we were able to identify some	16	I'm sure it's a lot of people's the concern is
17	similarities in the IEPs that contain	17	especially where there's not services being
18	non-compliance. You'll see that further outlined in	18	provided, and now you come back, and it's, like,
19	the report.	19	"Oh, you owe the student 90 hours," that's not
20	But I think you know, we don't use the	20	providing quality for the student, you know, that
21	term certainly don't use the term "consequences."	21	it's yeah, you're obligated to do that. But did
22	Our idea is to correct the action, improve the	22	we really serve the student well by just saying,
23	systems at the schools with respect to their IEPs.	23	"Okay, here's" and it was an issue a while
	There's also a mices to this where we	1	÷ ·

ns at the schools with respect to their IEPs.23"Okay, here's..." --There's also a piece to this where we24back.

25

25 conducted universal desktop monitoring for all our

24

And, you know, saying, "Oh, a student is

14 (Pages 50 to 53)

	50		52
1 going to	come in on Saturdays, a student is going to	1	Special Education?
0 0	in the summer," whose world is that	2	So these are the issues on the other side
3 happenin	ng in? And where is the real benefit to the	3	that the school has encountered. And my requests,
4 student?		4	especially for me, did not get feedback. So this is
5 So	o that's where I have challenges when	5	a systemic problem on this side as well, not just
	prrective Action Plans get created, and time	6	only for compliance, but show me the Cadillac IEP.
	and the servicing isn't happening. But I	7	And this has been my request from the
8 also kno	w you need to get it right.	8	Commission, the Charter School Division, and the
9 So	o Dr. Amador?	9	Office of Special Education. Give me the book that
10 D	R. ADAM AMADOR: Dr. Adam Amador,	10	has everything correct so we can do it.
11 A-m-a-d	l-o-r.	11	And that's kind of where I'm at right now
12 I t	think one of the issues that the school	12	is please provide us feedback, adequate feedback and
13 has is fe	edback. So these same records have been	13	timely feedback. Because if not, the students will
14 reviewe	d three times in the last six months, and we	14	continue to suffer if we don't know exactly what
	t been provided feedback.	15	they're looking for or want us to fix at the same
	we don't get feedback and when I	16	time.
	, you know, SpEd teachers to review IEPs,	17	Thank you.
	ix people on our side that are reviewing	18	THE CHAIR: I'll let Mr. Lozano speak to
	s well. And they say they match the IEPs at	19	that. But I'm going to speak to Charter School
	ool or this school or this school.	20	Division does not review IEPs. They're not the
	o I have a cause for concern when there's	21	experts on IEPs, and they don't they don't review
	tencies, even in schools, because then,	22	IEPs.
	e didn't get feedback from the May request.	23	So that there there should be no
	can we fix anything without feedback?	24	communication from the Charter School Division about
25 A	nd then we got this report that we're	25	whether an IEP is good, bad, or indifferent, because
	51		53
1 saying	I don't understand half of it. And now	1	we clearly do not do that.
	ng that there's inconsistencies in the	2	We can't provide any guidance for a
3 report.	-	3	good/bad IEP, because that's not what we do.
4 So	then how do we correct, in a timeline	4	That's we have acknowledged, it was a challenge
5 for the st	udent, if even the reporting is incorrect	5	for us for a number of years. But we've made it
6 or incons	istent?	6	very clear. We don't have staff that's certified to
7 So	these are the issues on the school side	7	be able to do that.
8 that we h	ave is we're not getting feedback, if at	8	That is what OSE does. And any
	then when we do, it's in a manner that is	9	communication regarding that has to come back and
	ent, incorrect, and that we don't	10	forth between the school and Special Ed, because
11 understar		11	they are the folks that are the experts of what they
	these are issues for us on this side	12	do, and we don't interfere with making any judgments
	on when we have a a 48-hour notice	13	about that.
	e getting a team coming to our school, we	14	That's why they're here today, to offer
	w what they're looking for. There's no	15	their expert opinions on this and what the steps
16 criteria p		16	forward. We don't make the best steps forward,
	d coming into Alma, we all knew that	17	because that's not our area of expertise. That's
	s a SpEd issue. There's been SpEd issues	18	what we're relying on these folks for.
19 there; rig		19	So, Mr. Lozano, do you want to speak to
	when we have IEPs, and then we're	20	any of that?
	udited in the middle of the years where	21	MR. MIGUEL LOZANO: I'll comment briefly,
	e already been held in the fall, how do	22	Madam Chair.
	ack and have 30 IEPs to correct? And how do	23	I think one of the things to note is that
	at without adequate feedback from the	24	the May universal monitoring, Alma d'Arte is
25 Charter S	chool Division or the Office of	25	actually the first school that received any we're

15 (Pages 54 to 57)

			15 (Pages 54 to 57)
	54		56
1	still working through all the LEAs to issue findings	1	process.
2	from that monitoring.	2	So one of the layers itself may be the
3	The July 30 on-site visit was obviously	3	implementation of special education for students.
4	directed. We were compiling that information as	4	But MLSS, you know, evaluations can occur
5	soon as possible for the PEC. And so the report is	5	when a student is receiving Layer 1 supports,
6	an outgrowth of that.	6	Layer 2 supports, and Layer 3 supports, and they
7	The Office of Special Education has pushed	7	would continue on, potentially, even when the
8	in support to Alma through the IEP project.	8	student is receiving special education.
9	Dr. Amador has spoken about that in the past. So to	9	So MLSS has an intervention platform, or a
10	say that there has been no support is patently	10	sort of system that is really engaged in quality
11	false.	11	instruction, differentiated intervention at specific
12	But, you know, the thing about the IEP	12	levels. And that could potentially be supported or
13	project and I believe this Commission possibly	13	inclusive of special education.
14	has asked for information, more information, about	14	THE CHAIR: So does your office engage in
15	that we view them as a technical assistance	15	that?
16	provider. So I it is not in our interest to sort	16	MR. MIGUEL LOZANO: It's, I would say, a
17	of have them go to Alma and monitor, necessarily.	17	collaboration do you want to speak to
18	They're there to help them improve IEPs.	18	MS. RIA GILL: Yeah. Madam Chair, it
19	And so what we got out of that is, at the	19	actually good morning, everybody. Again, my name
20	time, that Alma simply was not in a place where it	20	is Ria Gill, the Deputy Director for the Office of
21	was ready to receive appropriate technical	21	Special Education.
22	assistance. There were too many sort of other	22	THE CHAIR: Don't have to get too close.
23	problems that Dr. Amador has noted, certainly, and	23	We get hollered at.
24	others have noted, that prevented them from really	24	Actually, MLSS is a partnership right now
25	having a significant impact.	25	between Curriculum and Instruction and the Office of
	55		57
1		1	
	That's not to say the IEP project couldn't	1 2	Special Education. So it's a it's new, actually.
1 2 3	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE		Special Education. So it's a it's new, actually. We're implementing that through a program
2	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help.	2	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered
2 3	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE	2 3	Special Education. So it's a it's new, actually. We're implementing that through a program
2 3 4	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and	2 3 4	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general
2 3 4 5	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to	2 3 4 5	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system.
2 3 4 5 6	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems.	2 3 4 5 6	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be
2 3 4 5 6 7	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not	2 3 4 5 6 7	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3.
2 3 4 5 6 7 8	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into	2 3 4 5 6 7 8	 Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those
2 3 4 5 6 7 8 9 10 11	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that	2 3 4 5 6 7 8 9 10 11	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new.
2 3 4 5 6 7 8 9 10 11 12	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it	2 3 4 5 6 7 8 9 10	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes.
2 3 4 5 6 7 8 9 10 11 12 13	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help.	2 3 4 5 6 7 8 9 10 11 12 13	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become
2 3 4 5 6 7 8 9 10 11 12 13 14	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to	2 3 4 5 6 7 8 9 10 11 12 13 14	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year?
2 3 4 5 6 7 8 9 10 11 12 13 14 15	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that	2 3 4 5 6 7 8 9 10 11 12 13 14 15	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a	$ \begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ \end{array} $	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better."	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now,
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ \end{array}$	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that system.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now, for to implement the MLSS system. So they're the
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ \end{array}$	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that system. MR. MIGUEL LOZANO: So I can't really	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now, for to implement the MLSS system. So they're the two districts that we're currently working with.
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ \end{array}$	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that system. MR. MIGUEL LOZANO: So I can't really speak to the intricacies of MLSS. It's a program	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now, for to implement the MLSS system. So they're the two districts that we're currently working with. And then it will expand.
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ 23\\ \end{array}$	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that system. MR. MIGUEL LOZANO: So I can't really speak to the intricacies of MLSS. It's a program issue. Assistant Director Gill may be able to.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now, for to implement the MLSS system. So they're the two districts that we're currently working with. And then it will expand. But it's it's new right now as far as,
$\begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ 21\\ 22\\ \end{array}$	That's not to say the IEP project couldn't go back in and help. That's not to say that OSE directly cannot go back in and help. But we have in the past, periodically and continuously, tried to work with Alma d'Arte to improve their IEP systems. THE CHAIR: So because I'm not 100 percent clear on this. Where does MLSS fit into all of this? Because I know there's you know, I celebrated when that system was being rolled out. Because, to me, it was really the first time that PED said, "We're creating this really wide" it was a wide scope of support and help. And I really thought this was really, to me, with my experience with PED, the first time that it was less of a real compliance piece and more of a "Let's help us all get better." So I'm not and I don't I'm not really sure what your office's role is in that system. MR. MIGUEL LOZANO: So I can't really speak to the intricacies of MLSS. It's a program	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Special Education. So it's a it's new, actually. We're implementing that through a program called SWIFT. And so MLSS actually isn't considered just a special education system. It's a general education system. And as Chief Counsel said, it could be Level 2 Level 1, Level 2, or Level 3. So right now, we're putting in those systems, because it's new. THE CHAIR: It's new. Because it had been voluntary. MS. RIA GILL: Yes. Yes. THE CHAIR: So when did it become mandatory last year? Or is it this year? MS. RIA GILL: It's not we're actually THE CHAIR: Not there yet? MS. RIA GILL: We're working with two districts right now, Gadsden and Cuba right now, for to implement the MLSS system. So they're the two districts that we're currently working with. And then it will expand.

16 (Pages 58 to 61)

		-	10 (Fages 38 to 01)
	58		60
1	I'm going to say probably about three years ago	1	place, those things do not get addressed; right?
2	there were, I guess, MLSS leads, for lack of	2	So observing last year we're putting that
3	something else to refer to them. Because I remember	3	system into place. Right now, I'll give you an
4	having conversations with some excuse me that	4	example. Students are building the norms for their
5	came out of the REC that were assigning charter	5	classrooms; right? So there's things that the MLSS
6	schools. Do those people exist anymore?	6	requires us to do in that process: Stay
7	MR. MIGUEL LOZANO: So, Madam Chair, so	7	student-centered, stay student-focused. But how are
8	MLSS is now solidified in State rule. It is a	8	we also involving The Learning Community as well?
9	requirement. The implementation that Assistant	9	High-quality professional development is
10	Deputy Director Gill is speaking of is really	10	one; right? Making sure that we're getting
11	improving entire systems around that framework.	11	high-quality programming into the school.
12	But as it stands, every school district is	12	So those things are happening. But they
13	required to have policies around MLSS. And so the	13	can't happen overnight. It takes a little bit of
14	quality of that, at this point, we're the	14	time.
15	Curriculum Instruction Division within the	15	So in my review, now I'm starting that
16	Department Public Education Department	16	MLSS process. It's going to really enhance our
17	generally is in charge of the MLSS systems. And it	17	ability to operate under the auspices or CAPs with
18	collaborates with the Office of Special Education,	18	special ed, because then we will have data. And I
19	to the extent those two areas blend.	19	think that was an issue that Commissioner Burt
20	VICE CHAIR CARRILLO: Just a quick	20	brought up last time.
21	question. What is MLSS?	21	First, there was no data that Alma had.
22	COMMISSIONER BURT: I didn't see anything	22	Now we're getting data-heavy. So we're working on
23	about it in the reports or in anything. So I'm	23	exit tickets, everything we're doing, trends in
24	wondering if there's a way we can I think it's	24	attendance, why kids aren't coming to school, how
25	confusing to get so deep into	25	they're coming to school, why they don't want to
	59		61
1	THE CHAIR: I was trying to see if there	1	come to school. That's assisting us in the process;
2	was support for the CAP that's going to come forward	2	right?
3	and the concerns that have been raised for special	3	But it takes a team, and it takes a while
4	ed. Are there supports built into the MLSS system	4	to get that implemented.
5	that's going to help the school?	5	So if it was fully on like, 2020-2021,
6	COMMISSIONER BURT: But that's not what	6	that was four years ago, and Alma hadn't taken the
7	MLSS is built for.	7	first step yet towards MLSS. So, unfortunately,
8	THE CHAIR: Multilayer of Support System.	8	while we're behind, this is where we end up on the
9	DR. ADAM AMADOR: Madam Chair, if I can	9	CAP, because no data is taken. And I think, as I
10	speak a little more to that from the practitioner	10	had shared with Counselor Lozano at the first CAP,
11	side.	11	he was asking us for data, I said, "Sir, there's
12	So I was the MLSS lead in Lordsburg, when	12	none. There's no data for the teachers."
13	I was the principal at RVT Elementary. So it starts	13	Another thing on their report was they
14	assessing students immediately. You still have the	14	reported teachers are saying, "Kids are doing great.
15	three tiers; right? Remember the RTI process, we	15	That's not measurable"; right?
16	just changed the name to it; right? We just changed	16	So we've had to go in and tell the
17	the name, and we brought in more community and	17	teachers, "We need data from your classroom"; right?
18	family support; right?	18	That's not easy to do, because then, "Why are you
19	We were one of the pilot schools in 2019.	19	questioning my teaching? I've been doing this for
20	So I think, as I shared with you all at Alma, MLSS	20	20 years."

- So I think, as I shared with you all at Alma, MLSS
 has not -- it was not the first step taken for it to
- have been implemented.
- 23 This is why we're running into a lot of
- 24 issues with identifying students, with support
- 25 interventions. Because when that system is not in

21

22

23

24

25

learning; right?

So these are things we run into in the

transformation process, from no data collection to

So that's -- in a nutshell, that's what it

collecting data and using it to enhance teaching and

17 (Pages 62 to 65)

62621does. We're not there yet at Alma. We're getting1So on the CAP, within "Show special2there. It takes a little bit. And these are the2education compliance," the expected outcomes and the3results of not having that MLSS process in place.3metrics are clearly delineated in relation to the4No data, no service. And Dr. de Leon, I think,4special education Cap.5has5However, there has there was a change6THE CHAIR: Introduce yourself for the6from the June Public Education Commission meeting;7first time.7this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o.n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitorin
2there. It takes a little bit. And these are the results of not having that MLSS process in place.2education compliance," the expected outcomes and the metrics are clearly delineated in relation to the special education Cap.4No data, no service. And Dr. de Leon, I think, has5However, there has there was a change6THE CHAIR: Introduce yourself for the first time.6from the June Public Education Commission meeting from the June Public Education Commission meeting this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam 98Hatch is no longer in place and appears that it was replaced by the OSE investigation visit that occurred recently.10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of 1615didn't have the meeting materials up, so I have to16Special Education and that the Charter visits, citations, whatever, within the18DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
3results of not having that MLSS process in place.3metrics are clearly delineated in relation to the4No data, no service. And Dr. de Leon, I think,4special education Cap.5has5However, there has there was a change6THE CHAIR: Introduce yourself for the6from the June Public Education Commission meeting7first time.6from the June Public Education Commission meeting8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
4No data, no service. And Dr. de Leon, I think, has4special education Cap.5has5However, there has there was a change6THE CHAIR: Introduce yourself for the first time.6from the June Public Education Commission meeting of this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam 98Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of 1615didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
5has5However, there has there was a change6THE CHAIR: Introduce yourself for the6from the June Public Education Commission meeting7first time.7this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
6THE CHAIR: Introduce yourself for the6from the June Public Education Commission meeting7first time.7this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
7first time.7this one, where the previous report from Alicia8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
8DR. VANESSA de LEON: Thank you, Madam8Hatch is no longer in place and appears that it was9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
9Chair. Vanessa de Leon. Last name, lower case d-e9replaced by the OSE investigation visit that10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
10space, capital L-e-o-n, attorney for Alma d'Arte.10occurred recently.11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
11Thank you for the floor.11THE CHAIR: In the meeting materials? Is12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
12So, Madam Chair, a couple of12that what you're referencing?13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
13clarifications.13DR. VANESSA de LEON: Yes, ma'am.14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
14Earlier, you mentioned that the Charter14THE CHAIR: Sorry. I had my Zoom on. I15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
15School Division is separate from the Office of15didn't have the meeting materials up, so I have to16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
16Special Education and that the Charter School16look.17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
17Division is not involved with direct monitoring or17DR. VANESSA de LEON: Thank you.18direct visits, citations, whatever, within the18DR. BRIGETTE RUSSELL: Chair Gipson,
18 direct visits, citations, whatever, within the 18 DR. BRIGETTE RUSSELL: Chair Gipson,
, , , , , , , , , , , , , , , , , , ,
19charter schools.19the we were advised that the report from
20 Within this past visit that Alma had, the 20 Ms. Hatch was technical assistance to the school and
21 Tier 1 monitoring, we did have the Charter School 21 was not a compliance report. It was not evaluative.
22Division present.22THE CHAIR: That's okay. I wasn't sure
23 THE CHAIR: Correct. She was present. 23 what report you're referring to. That's the report
24 But she didn't review IEPs, and she wasn't there in 24 that came through the grant program. And when we
25support what I said was no Charter School25requested that report, the REC that was managing the
63
1 Division staff person reviews IEPs and makes any 1 report said that was not that was just technical
2 recommendations to us to say, "Their IEPs aren't 2 assistance.
3 complete. Their" the only way that we they 3 So that was removed, because it didn't
4 report to us about IEPs for OSE. 4 apply to the CAP. All that was, it wasn't a in
5 But a Charter School Division staff person 5 any case, it wasn't any evaluation of the IEPs, so
6 being present in the room isn't doesn't mean they 6 that that was purely technical assistance. So it
7 are actively involved in the review, because it is 7 did not answer any piece of the Corrective Action
8 my firm understanding that and the report clearly 8 Plan.
9 says that Cheryl was there. But she did not look at 9 DR. VANESSA de LEON: If I may, Madam
10 any IEPs. 10 Chair, the LEA respectfully disagrees. Alicia
11 DR. VANESSA de LEON: So for the record, 11 Hatch's report I mean, actually, the project
12 Madam Chair, could we clarify the purpose of why 12 itself is called "IEP Project," and there's specific
13 Ms. Rowe was at the visit? 13 opportunities for improvement that identify areas
14 THE CHAIR: I wasn't involved in that 14 within an IEP that need addressing.
15 decision. 15 MR. MIGUEL LOZANO: I'd like to add tha
16 DIRECTOR CORINA CHAVEZ: Chair Gipson, I 16 if I may.
17 was. I wanted for one of my staff people to be 17 MS. JULIA BARNES: Just to clarify what's
18 there, because we have visited Alma in the past. 18 in the folder. In the intervention folder, there
19 And I just wanted them to merely be present to to 19 are four sub-folders. Folder No. 3 have all the
20 observe what OSE was doing at the school and perhaps 20 reports from outside entities. There's a sub-folder
21 maybe introduce people, if needed. 21 for special ed. The report that you are talking
22 But she didn't take a role in terms of 22 about is there. The audit that you recently
23 review at that time. She was just present. 23 provided is in there, and the two special ed
24 DR. VANESSA de LEON: Thank you for that, 24 individual CAPs are there.
25 Madam Chair. One more clarification. 25 So all of the documents are in the

18 (Pages 66 to 69)

1	66		68
	intervention folder. So I don't know where it would	1	always.
2	have been replaced. But it's that's where it is.	2	I mean, we cannot ignore when there's new
3	Maybe it was reorganized.	3	information that was October 10th was that
4	DR. BRIGETTE RUSSELL: Respectfully, Chair	4	report. If that gets fixed, great. If during that
5	Gipson, I do not believe Ms. Hatch's report is in	5	time process and I know this is, once again I
6	that folder, only Office of Special Education	6	do know I have an idea in my head of the state of
7	reports. I actually only obtained the full report	7	the school when you started. And I know you're
8	from Ms. Hatch and her associate at SWREC yesterday	8	starting in a deficit and growing.
9	from	9	And you're also at like, you're finding
10	MS. JULIA BARNES: The document that we	10	things out as you go, too. We're in the same space
11	were provided, I believe, by the school is under	11	as you.
12	Folder 3, Final Reports, Special Ed.	12	But we can't be, like, "Oh, well. You did
13	And then it's 10/10/23, SpEd Report Grant,	13	fix that. Great. Here's new information. This is
14	because Dr. Amador has referenced that document	14	not this is not serving kids in the appropriate
15	numerous times. There's, in fact, been quite a	15	way. We're going to ignore that for now, because
16	bit	16	you did do that right. You did fix that."
17	DR. BRIGETTE RUSSELL: Okay. I did not	17	We're not going to do that.
18	the way the document was named, I didn't know what	18	So it's not that it's it's not
19	it was. It's also it's not complete. It's only	19	intentional. You know, like, if we had all the
20	the October	20	information when we first started, and there's no
21	MS. JULIA BARNES: I'm not sure. I'm just	21	new information that gets presented, then, no, the
22	telling you that's what we received from Dr. Amador.	22	bar doesn't move. It stays exactly there.
23	THE CHAIR: So it hasn't been removed from	23	But we're getting new information as
24 25	the materials. DR. BRIGETTE RUSSELL: It hasn't been.	24 25	you're finding it, as well; right? You're
23	DR. BRIGETTE RUSSELL: It hasn't been.	23	discovering new information. You have more people
	67		69
1	DR. VANESSA de LEON: Okay. Thank you for	1	coming in and uncovering, unearthing some of these
1 2	that clarification.	1 2	coming in and uncovering, unearthing some of these things that, once again, may be historical, but are
	that clarification. I think that, really, what the LEA		things that, once again, may be historical, but are still affecting students today. At the end of the
2	that clarification. I think that, really, what the LEA respectfully requests for the Public Education	2 3 4	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you
2 3 4 5	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the	2 3 4 5	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't
2 3 4 5 6	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special	2 3 4 5 6	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough."
2 3 4 5 6 7	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP	2 3 4 5 6 7	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't
2 3 4 5 6 7 8	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch.	2 3 4 5 6 7 8	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information.
2 3 4 5 6 7 8 9	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which	2 3 4 5 6 7 8 9	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know
2 3 4 5 6 7 8 9 10	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question	2 3 4 5 6 7 8 9 10	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can
2 3 4 5 6 7 8 9 10 11	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC	2 3 4 5 6 7 8 9 10 11	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like,
2 3 4 5 6 7 8 9 10 11 12	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics?	2 3 4 5 6 7 8 9 10 11 12	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels
2 3 4 5 6 7 8 9 10 11 12 13	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if	2 3 4 5 6 7 8 9 10 11 12 13	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and
2 3 4 5 6 7 8 9 10 11 12 13 14	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them	2 3 4 5 6 7 8 9 10 11 12 13 14	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun.
2 3 4 5 6 7 8 9 10 11 12 13 14 15	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable	2 3 4 5 6 7 8 9 10 11 12 13 14 15	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then	$ \begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ \end{array} $	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but setting precedents for other LEAs.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another child's life, by another person, like, for our
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but setting precedents for other LEAs. COMMISSIONER BURT: When there's new	$ \begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ \end{array} $	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another child's life, by another person, like, for our society, for everyone.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but setting precedents for other LEAs. COMMISSIONER BURT: When there's new information, special education is not a one-time	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another child's life, by another person, like, for our society, for everyone. So I don't think it's, like, this punitive
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but setting precedents for other LEAs. COMMISSIONER BURT: When there's new information, special education is not a one-time thing and you're done and you did it once	$ \begin{array}{c} 2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\end{array} $	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another child's life, by another person, like, for our society, for everyone. So I don't think it's, like, this punitive thing. It's "Okay. Now we saw this, too. Let's
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	that clarification. I think that, really, what the LEA respectfully requests for the Public Education Commission to consider is that the metric within the CAP was identified specifically to the special education CAPs. And, prior, it did include the IEP Project, which involved Alicia Hatch. But in terms of the CSD review, which identifies the LEA as Does Not Meet, the question really begs to ask is will the CSD and PEC continually add new metrics or change the metrics? Because, in all fairness to the LEA, if you are telling the LEA that you will evaluate them based on their special education CAP, then equitable practice would say that is what the evaluation then depends on, not additional information, which will result in continual CAPs, not just for this LEA, but setting precedents for other LEAs. COMMISSIONER BURT: When there's new information, special education is not a one-time	$ \begin{array}{c} 2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\\22\end{array} $	things that, once again, may be historical, but are still affecting students today. At the end of the day, it's not like, go back and be, like, "Oh, you don't do enough. You didn't do enough. You didn't do enough." That's not the purpose. But we can't ignore when there's new information. And so I understand. Like, I know we've heard this from other schools before. I can try to put myself in your shoes and feel that, like, bar moving. I have two teenage girls. It feels like my bar as a parent gets moved every day, and I'm never good enough; right? And it's not fun. But at the end of the day, it is I mean, this is the most important work. I mean, I think we're all here because we believe education is the most important work that we can do in another child's life, by another person, like, for our society, for everyone. So I don't think it's, like, this punitive

19 (Pages 70 to 73)

	70		72
1	issues with the current students that have IEPs. I	1	I'll hit them. But either way, I would like to be
2	see that as being a higher priority.	2	informed. So in the process of going to the
3	So I don't want to necessarily add in,	3	website was the first issue, okay? I've asked can
4	like, "You haven't done MLSS; right? Okay. You	4	the State provide me a guided guide plan or
5	need to do that." And that's part of it you know	5	whatever of what needs to be on the website? That
6	you need to do it. But for me, I do want to stay	6	has not happened; okay?
7	really focused on there are certain parts of this	7	I haven't got, "Maybe you should put
8	that are organizational process that could be done	8	this," or, "Here's the guidelines."
9	better, best practices, better practices. But then	9	"No? Give me the example."
10	there are some that are legalities, and those are	10	So the second thing is the attendance
11	it's a different level, if that makes sens.	11	policy. Give me the perfect attendance policy from
12	DR. ADAM AMADOR: Yes, ma'am, I understand	12	a district, because my colleagues don't even have
13	that. To your point, the charter school has a	13	one that's updated.
14	contract right? it has to fulfill. And so we	14	I've asked for those things. I've asked
15	have to do all these things at once. There's no	15	for examples of the letters. Even if we came to our
16	"This is the priority." These things have to be	16	general counsel and asked let's write a perfect
17	done at once; right?	17	letter for this, who has them, and then share them
18	Since my first meeting here, listening to	18	with me? I'll update them; right?
19	all the concerns and the concerns of the school, as	19	Our board has moved very fast in approving
20	you say, historic; right?	20	policy; right? That should take months, first read,
21	So where has the accountability been in	21	second read, third read. To me, CAPs we're pushing
22	the past? One, let's have that talk; okay?	22	through policy that hasn't been done in years;
23	And as we found out in the last meeting,	23	right?
24	we only really uncover stuff when there's a	24	Let's consider all this. That's all I'm
25	complaint. So you guys really don't know until	25	asking. I came here for help. I came here for

71

1	somebody starts complaining what's going on, just	1	assistance. And it's been punitive rather than,
2	like I didn't know; right? We knew there were	2	"This is the direction to go. Here's your guidance,
3	problems. I want to share. We are making great	3	Dr. Amador. Here's what you can do, or here's
4	gains. Make no mistake about it. To do what I've	4	people to talk to." We're not getting that on this
5	done in the last 12 months at Alma is less than a	5	side of the house.
6	miracle, whether people agree or not.	6	That's been my ask. We're complying with
7	But the data that we're providing, the	7	everything. But on my end, it does feel like a
8	environment we're providing, the programs we're	8	moving target; right?
9	providing to students, they're second to none in	9	And I agree with you. I agree with you
10	what we do; right?	10	that maybe this stuff is there. But, again, giving
11	That's my concern is we're not looking at	11	us the direction and guidance and coaching to where
12	that. We're looking at this, and there's a	12	we can grow in that process.
13	continuation of this. So my thing is has always	13	DR. VANESSA de LEON: Thank you.
14	been, I've asked for help, I've asked for	14	THE CHAIR: Oh, I'm sorry. Commissioner
15	assistance. It's not being new to the charter side.	15	Brauer had his hand up.
16	It's being new to the processes that change in	16	DR. VANESSA de LEON: Okay. Yes,
17	New Mexico. They change very fast. It's either a	17	Commissioner Brauer.
18	rule or law or statute that changes very fast.	18	COMMISSIONER BRAUER: Madam Chair,
19	Then our reporting systems are different	19	Dr. Amador. Thank you for those comments. I agree
20	than the public side; right? That's not an excuse.	20	with you.
21	It's just my ask to everybody when I got hired is	21	How I interpret what you said, you're
22	can we provide an on-boarding system for this, so	22	doing work. You did. And I'm the one who said you
23	you know where all the curve balls are going to come	23	owned it the day you took this job. And you still
24	from?	24	own it.
25	That's cool. I'll either take them or	25	It doesn't matter what happened the first
			11

20 (Pages 74 to 77)

		1	20 (1 uges / 1 to / /)
	74		76
1	20 years of this school. It's yours now, and you	1	you can look to. There has to be examples out
2	live with it.	2	there. For me, as a learner, when I get under the
3	That means your feet are on fire. And I	3	gun, regardless of if it's, like, my zucchini is
4	do think your feet are on fire in a lot of ways in	4	failing on my farm, metaphorically I start thinking
5	this.	5	about what are the other farmers around me doing?
6	Your work is important. You're making	6	What am I doing wrong? What can I literally do to,
7	shifts. That can be true at the same time as it may	7	like, change my approach? Even though I got a lot
8	not be sufficient yet.	8	of wisdom about zucchini, I can learn from somebody
9	DR. ADAM AMADOR: Right. Right.	9	else, and I'm going to absolutely take what they
10	COMMISSIONER BRAUER: So it's good, yet	10	have.
11	insufficient.	11	So, yeah, I just wanted to share that. I
12	DR. ADAM AMADOR: Right.	12	hope I didn't belabor that too much. But I do think
13	COMMISSIONER BRAUER: That's just the	13	that we, as a Commission, Commissioners, we're a
14	reality of education. It's the reality of farming,	14	compliance body. We're not a teacher body. We're
15	my living.	15	not teaching people how to do things.
16	I don't want us to conflate what the role	16	But if we have information, we'll provide
17	of the Commission is. This happens in public	17	it. But I want to make sure you're using the
18	comment every single time. It happens with our	18	resources you have available and, like, reach out to
19	schools of what our role really is as a Commission.	19	Matt Pahl and Valery, and hit their team. Reach out
20	We're an authorizing body. We are a	20	to your peers.
21	compliance body. We do provide technical assistance	21	That's what a common approach would be for
22	where we can. But that is not that is not an	22	me. If it was sports, if it's farming, if it's
23	open menu of options for all the resources that we	23	education, leadership, that's where I would go.
24	can provide.	24	THE CHAIR: I know Mr. Lozano wanted to
25	The person that was behind you, Matt Pahl	25	say something a while back.
	75		77
1		1	
1	and his group, they are a great resource. Your	1 2	MR. MIGUEL LOZANO: No, Madam Chair. I
2	and his group, they are a great resource. Your peers. I know you just talked about your	1 2 3	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I
2 3	and his group, they are a great resource. Your	2	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will
2	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that	2 3	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I
2 3 4	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can	2 3 4	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize.
2 3 4 5	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that	2 3 4 5	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No
2 3 4 5 6	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people.	2 3 4 5 6	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries.
2 3 4 5 6 7	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a	2 3 4 5 6 7	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of
2 3 4 5 6 7 8	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide	2 3 4 5 6 7 8	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off.
2 3 4 5 6 7 8 9	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach	2 3 4 5 6 7 8 9	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So
2 3 4 5 6 7 8 9 10 11 12	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are	2 3 4 5 6 7 8 9 10	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick?
2 3 4 5 6 7 8 9 10 11 12 13	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking	2 3 4 5 6 7 8 9 10 11 12 13	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for,
2 3 4 5 6 7 8 9 10 11 12 13 14	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of	2 3 4 5 6 7 8 9 10 11 12 13 14	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like
2 3 4 5 6 7 8 9 10 11 12 13 14 15	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP	2 3 4 5 6 7 8 9 10 11 12 13 14 15	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what
$ \begin{array}{c} 2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\end{array} $	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But I also want us to live within the same reality of	$ \begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ \end{array} $	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what they're going to do.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But I also want us to live within the same reality of what our role is here. And let's figure out	$ \begin{array}{c} 2\\3\\4\\5\\6\\7\\8\\9\\10\\11\\12\\13\\14\\15\\16\\17\\18\\19\\20\\21\end{array} $	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what they're going to do. That's what's happened here. When you
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But I also want us to live within the same reality of what our role is here. And let's figure out we're not some if you have resources or if you	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what they're going to do. That's what's happened here. When you have an adult-centric place, the students lose.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But I also want us to live within the same reality of what our role is here. And let's figure out we're not some if you have resources or if you have ideas, we absolutely will share it. But we're	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what they're going to do. That's what's happened here. When you have an adult-centric place, the students lose. That is what has happened here. No one
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	and his group, they are a great resource. Your peers. I know you just talked about your colleagues. Those are great resources. There are 89 school districts. I'm sure there is someone that has some of the policies you can use and you can reach out to those people. We are not your peers. We are a compliance body, by and large. We do provide technical assistance. But we're not going to coach everything through here. The CSD, as our staff, are supposed to identify areas. The Office of Special Education has identified areas. I think it's great. Then I was thinking maybe I just missed the information about some of the teachings that you provide at OSE, the IEP Project, so on and so forth. That's awesome. That's not been the case, as far as I understand it, for time immemorial. Those are great things. I don't want you to feel unsatisfied. But I also want us to live within the same reality of what our role is here. And let's figure out we're not some if you have resources or if you	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	MR. MIGUEL LOZANO: No, Madam Chair. I don't actually recall what I wanted to say. So I will THE CHAIR: I apologize. MR. MIGUEL LOZANO: No worries. No worries. THE CHAIR: We have a tendency to kind of wander off. So COMMISSIONER BURT: Can I ask real quick? Who are you who have you reached out to for, like DR. ADAM AMADOR: I have reached out to PCSNM. COMMISSIONER BURT: Okay. DR. ADAM AMADOR: Again, the processes don't happen fast enough; right? I need you to understand this. Students don't have time for the adults to decide what they're going to do. That's what's happened here. When you have an adult-centric place, the students lose.

	78		80
1	talking to Matt in August, and he's, like, yeah, we	1	it's a matter of timing and funding; right? And
2	need to do these things. But I need them done now;	2	when the school has been mismanaged, as it has, when
3	right? Who works that fast?	3	the school has been out of compliance, as it has,
4	So my ask was are you going to give me	4	for me, I'm juggling things.
5	time to do this, or are you going to say, "You don't	5	So the best I can do right now is the best
6	have time to do this"? That's really the question	6	I can do.
7	at hand here.	7	My feet are to the fire. I get that. I'm
8	These CAPs, they're coming from history.	8	willing to be accountable for whatever I can be
9	And that history of not practicing towards special	9	accountable for; right? But where I'm at is it's
10	ed students is still hurting the school; right? So	10	been a confusing process for the compliance piece,
11	the question is is am I going to have time as an	11	because it we went from a 6, 7, to 18
12	educational leader to right the ship? If not, then	12	right? in a month. And to meet those timelines,
13	we can cut this short and go to lunch; right?	13	notwithstanding my own personal life, was very
14	That's for the Commission. Because you	14	difficult. We met them.
15	guys are going to decide the amount of time I have.	15	And thank you for the extensions. I
16	The Office of Special Ed is going to decide; right?	16	appreciate that very much. But I think at the end
17	But at the same time, in some of the documents we	17	of the day, that's where I'm at. And I think from
18	have, like last year, on Child Find, it said the LEA	18	what I'm going through, what I want to do is I want
19 20	was compliant.	19	to give a how to run a charter school. What happens
20	But then in an Office of Special Education	20 21	when this happens; right?
21 22	report, it says, "The LEA was not compliant with	21	I think for us leaders, that's what we need on our side. And I'm not making excuses or
22	Child Find." That's a problem. That's a problem for all of us; right?	23	anything. I love the job. I love the work. But
23 24	That's my issue is one year, we're	24	that's why I do have a special ed expert counsel;
25	compliant. And then I'm getting a letter that says	25	right? I know what needed to be brought in; right?
25	compliant. And then I in getting a fetter that says		inght. I know what needed to be brought in, inght.
	79		81
1	79 you weren't compliant last year. So what am I	1	81 It upset some people at the school. But my issues
1 2		1 2	
	you weren't compliant last year. So what am I		It upset some people at the school. But my issues
2	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been	2	It upset some people at the school. But my issues weren't here. They're in SpEd right now.
2 3	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents	2 3	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole
2 3 4	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find	2 3 4	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right?
2 3 4 5 6 7	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents	2 3 4 5 6 7	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let
2 3 4 5 6 7 8	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right?	2 3 4 5 6 7 8	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've
2 3 4 5 6 7 8 9	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my	2 3 4 5 6 7 8 9	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our
2 3 4 5 6 7 8 9 10	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the	2 3 4 5 6 7 8 9 10	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't
2 3 4 5 6 7 8 9 10 11	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not	2 3 4 5 6 7 8 9 10 11	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is
2 3 4 5 6 7 8 9 10 11 12	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there.	2 3 4 5 6 7 8 9 10 11 12	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of,
2 3 4 5 6 7 8 9 10 11 12 13	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're	2 3 4 5 6 7 8 9 10 11 12 13	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent
2 3 4 5 6 7 8 9 10 11 12 13 14	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the	2 3 4 5 6 7 8 9 10 11 12 13 14	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that."
2 3 4 5 6 7 8 9 10 11 12 13 14 15	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter	2 3 4 5 6 7 8 9 10 11 12 13 14 15	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance body.	$ \begin{array}{c} 2\\ 3\\ 4\\ 5\\ 6\\ 7\\ 8\\ 9\\ 10\\ 11\\ 12\\ 13\\ 14\\ 15\\ 16\\ 17\\ 18\\ 19\\ 20\\ \end{array} $	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the needs and the learning demands of the students, it's
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance body. However, how committed are you to charter	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the needs and the learning demands of the students, it's just a time thing; right?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance body. However, how committed are you to charter school success? If you're in deficit, let's make	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the needs and the learning demands of the students, it's just a time thing; right? COMMISSIONER BURT: I know when you're
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance body. However, how committed are you to charter school success? If you're in deficit, let's make sure we can direct Alma to where they need the	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the needs and the learning demands of the students, it's just a time thing; right? COMMISSIONER BURT: I know when you're also dealing with a culture shift, that's a whole
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	you weren't compliant last year. So what am I supposed to go off as the LEA, because this has been a confusing process. I will tell you, the shifting of documents and moving this just the shifting of documents has been confusing, because we're trying to find them to be able to respond to any questions you might have; right? It's difficult. So these are just my frustrations as an LEA. And the support on the charter side as opposed to the other side is not there. And that's that's where, if you're going to be the authorizer, let's or this is the thing. How committed is the Commission to charter school success; right? If you're committed, then you should be able to direct me where to go as well. Not saying that X, Y, and Z, like Commissioner Brauer brought up. I get it you're a compliance body. However, how committed are you to charter school success? If you're in deficit, let's make	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	It upset some people at the school. But my issues weren't here. They're in SpEd right now. And if you really look at it the whole thing that we're doing, if we had been compliant with Tier 1, support for students, we wouldn't be sitting at the table today; right? So it's a big job. But I just want to let the PEC know that it's a time thing; right? We've got to have time to do these things. Some of our staff doesn't agree. And that's why they weren't taking data. That's why you're getting, "This is great. I love your student," instead of, "70 percent of time, they're doing this. 50 percent of the time, they're doing that." They don't have the experience in doing that. So now we've got to revisit. So we adjusted on your schedule, Wednesdays, half days right? so we can do PLCs and PD. I know the needs and the learning demands of the students, it's just a time thing; right? COMMISSIONER BURT: I know when you're

22 (Pages 82 to 85)

	82		84
1	looking at that and talking about when I read	1	little bit from the special education concern.
2	through this report, I am concerned about what the	2	COMMISSIONER BURT: I'm sorry. I'm
3	culture I mean, I do have a lot of concerns about	3	talking directly about the report we received.
4	the culture.	4	THE CHAIR: But he's not. He's talking
5	Also, I've talked to Commissioner Gipson	5	about a conversation that happened over a year ago.
6	about this. I remember when we did this renewal	6	COMMISSIONER BURT: Did that affect this
7	back then. And, you know, there weren't people	7	meeting with
8	complaining about the school. And, you know, that	8	DR. ADAM AMADOR: Yes, it did. Getting
9	was the hardest renewal I think I'll probably ever	9	back to this, I'm thinking it's in the manner that
10	do, because there was no data to support it. Either	10	Ms. Romero has been spoken to in meetings. It's in
11	way.	11	the requests of, "Are you sure you're licensed? Are
12	We had no data to support that it was	12	you sure you can do this?"
13	doing anything well. But we also had no data to	13	That's condescending. We're all
14	support that it wasn't doing well, because they got	14	professionals. They can look it up. Anybody has
15	the kind of COVID excuse, generally. They really	15	access to look at our licenses.
16	did.	16	So it's been in that manner, that I've
17	But I knew, because I knew there was	17	been, like, "You know what? We're already under
18	tremendous issues, because there was no data. And	18	pressure from this."
19	no parent complained about that at all. So that,	19	I got a comment in the special ed meeting.
20	I've been concerned about that.	20	I sit there and listen, because I'm not the SpEd
21	But I will say when I'm looking at I	21	coordinator.
22	think culture is and that's one of those things	22	"Do you have any questions, Dr. Amador?"
23 24	that's hard to change when you have when it's	23 24	I shook my head no.
24 25	deeply ingrained. When I look at the reception that the Special Ed Division had at the school, and I see	24	"Oh, it's because you know everything." That's how we're getting treated.
23	the Special Ed Division had at the school, and I see	25	That's now we're getting treated.
	83		85
1	83 the people leading the school now being not	1	85 So on my, end there's got to be a customer
1 2		1 2	
	the people leading the school now being not receptive, it concerns me that the culture is not actually changing.	2 3	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why
2	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues	2 3 4	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in
2 3 4 5	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but	2 3 4 5	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting."
2 3 4 5 6	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just	2 3 4 5 6	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I
2 3 4 5 6 7	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally	2 3 4 5 6 7	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with
2 3 4 5 6 7 8	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest.	2 3 4 5 6 7 8	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated
2 3 4 5 6 7 8 9	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they	2 3 4 5 6 7 8 9	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such.
2 3 4 5 6 7 8 9 10	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been	2 3 4 5 6 7 8 9 10	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the
2 3 4 5 6 7 8 9 10 11	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending.	2 3 4 5 6 7 8 9 10 11	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And
2 3 4 5 6 7 8 9 10 11 12	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also	2 3 4 5 6 7 8 9 10 11 12	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts.
2 3 4 5 6 7 8 9 10 11 12 13	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel.	2 3 4 5 6 7 8 9 10 11 12 13	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know
2 3 4 5 6 7 8 9 10 11 12 13 14	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm	2 3 4 5 6 7 8 9 10 11 12 13 14	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself
2 3 4 5 6 7 8 9 10 11 12 13 14 15	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting	2 3 4 5 6 7 8 9 10 11 12 13 14 15	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma
2 3 4 5 6 7 8 9 10 11 12 13 14 15	 the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was 	2 3 4 5 6 7 8 9 10 11 12 13 14 15	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	 the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the school. Why?"
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start the relationship, you know what? And it's a	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	 the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the school. Why?" And I heard that from the two previous
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	 the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start the relationship, you know what? And it's a business model, these aren't people I should be 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the school. Why?" And I heard that from the two previous administrators. So I don't know if it's a culture thing on this side. But, for me, I'm very welcoming and very
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start the relationship, you know what? And it's a business model, these aren't people I should be taking advice from; right?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the school. Why?" And I heard that from the two previous administrators. So I don't know if it's a culture thing on this side. But, for me, I'm very welcoming and very inviting. I don't have a problem. But what this
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 the people leading the school now being not receptive, it concerns me that the culture is not actually changing. I don't want to get into personnel issues with the behavior of employees, but DR. ADAM AMADOR: And I think it just stems from this. and I'm just going to be brutally honest. In my first meetings with CSD online, they were very condescending. And Dr. de Leon has been in meetings where they are very condescending. She's witnessed that. Pattie Matthews also witnessed that, our other counsel. There are just unnecessary comments. I'm asking for help, and I'm getting these interesting comments. I got my whole charter read to like I was a third-grader; okay? And if that's how you start the relationship, you know what? And it's a business model, these aren't people I should be taking advice from; right? For me, I have a school to run. I don't 	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	So on my, end there's got to be a customer service side, because I have to run a school; right? And we were in a CAP meeting, and they're asking why I'm not available at the SpEd side. "Well, we're in a CAP meeting." That's kind of where I'm trying to I don't know what the climate is. I came in with really good intentions. But I've not been treated as such. And it's been evident it's in the e-mails. And then it's in the CAP meetings. And then it's in the contacts. So, for me, I was just, like, you know what? Why am I going to continue to put myself through this? I have to run a school; right? So with that, the other leaders at Alma have said, "Well, I yell these people out of the school. Why?" And I heard that from the two previous administrators. So I don't know if it's a culture thing on this side. But, for me, I'm very welcoming and very

23 (Pages 86 to 89)

	86		88
1	And I'm, like, "Well, wait. I didn't know	1	going into everything, that we have to remove the
2	that was there. I didn't know that was a problem;	2	defensiveness. We have to remove the "Gotcha."
3	right?	3	It has to be to where we have a
4	I did a request. And you guys have the	4	professional, adult attitude to work for these kids.
5	e-mails to be put in front of this body in	5	Because my concern that I have, more than anything,
6	September, October, November, to address this,	6	for this school is that, because that's the kind of
7	before it got out of hand.	7	relationship that I see leading to no progress at
8	And guess what? It got out of hand;	8	the end of it.
9	right? I requested to be here to explain what I	9	You're going to go through all this.
10	came in to Alma. I was not given that permission.	10	You're going to put yourself out there. You're
11	I was not and so that's that's a	11	going to try to make these changes. And at the end
12	culture thing; right?	12	of the day, we're going to end up in a really bad
13	And my last general counsel says, "You	13	spot, because people don't have an open heart to
14	don't request it."	14	actually make the change.
15	And I said, "I have the right to due	15	So in one second, just because I want
16	process as well."	16	to just
17	COMMISSIONER BURT: Okay. I guess I	17	THE CHAIR: Got you.
18	just want to get to I think, like I do think	18	COMMISSIONER BURT: I've waited months to,
19	there is I do think we do need to, at some point,	19	like, let adults figure this out; right? And that's
20	have a mindset shift. You know, like, this is	20	actually what we're supposed to do. We're supposed
21	this Commission would like to see the action	21	to wait, let charters have autonomy to figure out
22	corrected.	22	their issues on their own and not got involved in
23	Special education, their job is not	23	them. That's what we're supposed to do.
24	punitive. It is to correct the action.	24	We're not supposed to tell you what the
25	So I do think there has to be a mindset	25	perfect thing is. My perfect thing for my perfect

87

1	shift at some point; right? So if we're going to	1	school may not be the perfect thing for another
2	like hang on to it, it's going to add to the	2	charter.
3		$\begin{vmatrix} 2\\ 3 \end{vmatrix}$	
-	tension, create it. And then it creates these	-	It puts us in a really difficult
4	like, I don't know if that team will receive this	4	situation. But I just don't want to get down the
5	report with, like, an open heart because of the	5	path that I've been down before with schools, where
6	interaction; right? Like, it just creates these	6	it is the adults just attacking each other, the
7	adult blockages to progress.	7	adults don't want to listen. The adults don't want
8	And so that's why when I see stuff like	8	to work together. At the end of the day, there are
9	that, it concerns me about and you can only	9	kids that are suffering from that.
10	control yourself; right? Like, we talk to people	10	And you know. And I don't I don't
11	about this all the time. You can only control	11	hear I do hear a little defensiveness. But, to
12	yourself, how you respond, how you receive things.	12	where, like, that even it just has a at some
13	So I am being very I'm taking an issue	13	point, there's, like, a thought process that needs
14	with this, because it's more than just the processes	14	to happen, and it needs to be a reset, and we've got
15	at this school. It is a culture thing as well.	15	to just start fresh, because this is not going to
16	There's it's not just, like we can	16	lead down a path anywhere good. It's just not.
17	fix this CAP. We could fix every CAP we ever lay	17	So I just want to be really open about
18	out. And I don't see this school really progressing	18	that. It does start with you. And the way you
19	until the culture changes as well.	19	present yourself, your staff will also see. And if
20	So I do think that starts at the	20	you're if you have a difficult I hear what
21	leadership and goes down. And that has to be,	21	you're saying.
22	like I think if there can be a reframe here,	22	And as a human, I have a massive amount of
23	reframe like and if everyone is on the path of	23	empathy for you going home every day feeling the way
24	we want this school to improve because these kids	24	you're feeling this school year.
25	deserve it, that's the goal. That's the mindset	25	
23	ueserve it, mats the goal. That's the mindset	23	As a parent, as another New Mexican, I

24 (Pages 90 to 93)

	90		92
1	have a little bit less, because I'm, like, okay,	1	going to be happening for the next couple of years.
2	well, take it. Don't take it personal. And then	2	You're going to have a lot of things come up.
3	behave in a way that's still open-hearted,	3	You're out of compliance here. Oh, you got that
4	open-minded, like but I feel like it being the	4	together? Now you're out of compliance here.
5	personal attacks, the gotchas, you know, if you can	5	That's going to happen.
6	ingest those and just spit them right back out and	6	And I think this school has a path that's
7	do the work, it will lead us to progress instead of	7	going to happen for a while. So thank you for
8	having the contentiousness.	8	listening. Sorry for everyone to have to listen to
9	like, welcome open up the door. Like,	9	me. But it's just these are the kinds of things
10	open up the door. If someone's going to be rude to	10	I get in the midst of data that pisses me off,
11	you, blow it off. Move on. Because I know you I	11	honestly. I'm so data-focused, I'm so
12	feel like the heart's in the right space. I	12	data-oriented, and I have to deal with
13	actually see the vision and the leadership of where	13	personalities, and I don't appreciate it. So, yeah.
14	you want to go, and I believe in that for this	14	DR. ADAM AMADOR: And really quickly, I
15	school. Like, I do.	15	understood. We noted that in the reports that
16	But I think a lot of times, ideas from	16	there's just decisions that had to be made in the
17	adults get lost in the actions right? and the	17	immediacy for serving students that people were not
18	execution of things.	18	going to be happy with. We understood that.
19	So I just don't want to be six months down	19	In all of the reports, you'll see, "Next
20	the road and you have made this is also	20	year Dr. Amador has to focus on building
21	this is what makes me upset. There has been a lot	21	relationships." We know that. We know that; right?
22	of progress made. There have been a lot of things	22	We fully I got an executive coach that reported
23	corrected. There have been so many things that are	23	back to my board with a list of 80 things Adam has
24	so different in this school. There are so many	24	to do; right?
25	things.	25	He doesn't report to me. He reports to
	91		93
1		1	

1	And I can't even get into it, because I'm,	1	Kim and Richelle.
2	like I can't even get into where it's at, because	2	That was my step in saying what am I not
3	the adult tensions, the adult stuff, is taking away	3	seeing? What am I not addressing? Right?
4	from those things.	4	So I just want to let the Commission know,
5	It's just been bothering me. It's been	5	Madam Chair, we are taking steps for that. This
6	bothering me so much. And I know I'm putting a lot	6	hasn't been easy. But that's the process that
7	on you, because I know you're the leader of the	7	that's my growth and development for this year;
8	school. And I'm also I mean, we do this as	8	right? Developing relationship.
9	adults, and we do it together. And I hope that	9	We have fantastic relationships with the
10	that, the relationship, can be changed.	10	community. We have fantastic relationships with the
11	I can tell you right here, right now, I'm	11	parents. Not everyone is going to be happy. It is
12	not in any world in which I would support anywhere	12	what it is, and I understand that. But moving
13	close to a revocation. I'm nowhere near it. I am	13	forward, I know that's an area that everybody at the
14	nowhere near that time. I have no time frame on	14	school has to work on.
15	that. I have no I have nothing in my brain	15	And that's going to be part of our focus.
16	that's, like, in six months from now, if they don't	16	That came out in our strategic planning,
17	have no, I don't have a timeline.	17	communication, building relationships with parents.
18	But what I had do have is the urgency,	18	And remember, like I said, we interviewed several
19	because your kids deserve it.	19	student groups. This is what we need in order to be
20	That's where I have the pressure is just	20	successful here at the school.
21	because of the kids, not because I'm, like, "We're	21	Given the opportunity to work on that,
22	going to revoke. We're going to take away this	22	that's the road we're going to go down as well.
23	charter. That's the next step. You're done."	23	It's not that we didn't get input or anything. But
24	Like, there's a lot of progress that's	24	I wanted to share with the Commission that my
25	been made. You have a long ways to go. This is	25	executive coach said we've got to focus on building

25 (Pages 94 to 97)

			25 (1 dges)4 to)7)
	94		96
1	relationships. It's in the report from Alicia	1	believe I have a lot of hope.
2	Hatch.	2	I also think what you just shared and I
3	We know that. But we still have to take	3	don't know what smart person said this. But I think
4	care of stuff, take care of business. And,	4	about this. When I started teacher coaching like
5	unfortunately, I'm not perfect. I wish I was. And	5	15, 16 years ago, but in a world full of people who
6	I try to be every day. But at the end of the day,	6	care about data more than I do, sometimes, because
7	right, I'm going to make mistakes. But education is	7	I'm more relational. I'm more let's get into
8	the redeemer in the United States. You can always	8	people's in relation with people to figure out
9	go back and get educated. As a lifelong learner,	9	what we need to do and use that to get things
10	that's what I seek to do.	10	moving. I know you are more of a "I need to see the
11	As I said, I know I'm not perfect. That's	11	data before I take a single step."
12	going to be my thing. That's what I've got to work	12	And that's your prerogative. We have a
13	on. So we restructured our whole system to make	13	difference in that, and that's okay.
14	sure that parents know exactly what's going on in	14	But one of the things I really oftentimes
15	the school.	15	think about is that this person and somebody else
16	There's a grievance process now. There's	16	might now. But there's a saying that, like, Culture
17	a bunch of processes in place that weren't there	17	eats strategy for breakfast.
18	before for the protection of students, parents, and	18	And I think about this school, and I think
19	the school.	19	about the culture that you want to shift, you've got
20	Thank for you your time. I appreciate it.	20	to eat that breakfast now.
21	But I want you to know we are taking steps to	21	What you just shared made me think about
22	mitigate all the concerns that you have.	22	that. What we can't do is use all of the attorneys
23	THE CHAIR: Hate to take the train of	23	in the room, including ours, to distract and delay
24	thought away, but the green light the mic has to	24	anymore. We can't distract and delay and say,
25	be off when you're not talking because we get echos.	25	"Yeah, but I need this extra thing." We are
	95		97
1	So thanks. Sorry. Commissioner Brauer.	1	reasonable people. We're all politicians,
2	COMMISSIONER BRAUER: Thank you	2	reasonable, care about kids, care about you, care
3	Madam Chair.	3	about community. Let's get moving in and stop the
4	I'm going to just I'll be very super	4	distractions and delays through "I need more," and
5	brief, less than a minute.	5	our side saying, "We need to change this."
6	Thank you, Commissioner Burt. Totally	6	And we always reserve the right to change
7	agree with everything that you shared.	7	things; right? This is part of the deal.
8			
0	Dr. Amador, what I just shared, honestly,	8	But we all want to just stop distracting
9	Dr. Amador, what I just shared, honestly, if I could be honest, if you said that in March	8 9	
	• •		But we all want to just stop distracting
9	if I could be honest, if you said that in March	9	But we all want to just stop distracting and delaying through the "yeah, buts," and let's
9 10	if I could be honest, if you said that in March whenever we started this process, I would have	9 10 11 12	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want
9 10 11 12 13	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early	9 10 11 12 13	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy
9 10 11 12 13 14	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know	9 10 11 12 13 14	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the
9 10 11 12 13 14 15	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know that although we're in a process, we're on the	9 10 11 12 13 14 15	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the community.
9 10 11 12 13 14 15 16	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know that although we're in a process, we're on the Intervention Ladder with this school, it's the	9 10 11 12 13 14 15 16	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the community. I know this is separate, Madam Chair. But
9 10 11 12 13 14 15 16 17	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know that although we're in a process, we're on the Intervention Ladder with this school, it's the options we still have an option to revoke this	9 10 11 12 13 14 15 16 17	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the community. I know this is separate, Madam Chair. But I just implore you to, pretty please, just, like
9 10 11 12 13 14 15 16 17 18	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know that although we're in a process, we're on the Intervention Ladder with this school, it's the options we still have an option to revoke this school. Of course, we don't want to do it. No one	9 10 11 12 13 14 15 16 17 18	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the community. I know this is separate, Madam Chair. But I just implore you to, pretty please, just, like eat just get some humble pie and just, like, talk
9 10 11 12 13 14 15 16 17	if I could be honest, if you said that in March whenever we started this process, I would have because you know how prickly I was toward you early on. Because all I want to hear is responsibility. What you just said gives me more hope than I've had in a really long time. And I also know that although we're in a process, we're on the Intervention Ladder with this school, it's the options we still have an option to revoke this	9 10 11 12 13 14 15 16 17	But we all want to just stop distracting and delaying through the "yeah, buts," and let's just, like, get it done and, like, let's move forward. And you've done a lot of work. But I want to make sure that the culture is eating the strategy for breakfast. That's what I hear from the community. I know this is separate, Madam Chair. But I just implore you to, pretty please, just, like

And it hurts my heart. And I prayed
during the first person talking today. I just
closed my eyes and went into prayer. I'm so sick.
I get so disgusted -- I'm not saying anyone at your

want to do that now.

I might be the only one. I think I'm the

revoked, because I would hate that, because I'm an

educator, and I believe in charter schools, and I

only one that did not vote for a school to be

21

22

23

24

26 (Pages 98 to 101)

	98		100
1	school did something. I just feel the hurt that	1	on yes, you're answering to some of it. I get
2	that person says.	2	it.
3	And I, like it just, like, bothers me.	3	Because you you walk in day one, and
4	It bothers me. And I just think that that is just	4	you inherit all that baggage. And that is really,
5	crying out for, "Let's just figure out how we can	5	really hard.
6	work together."	6	But I'm also going to say that you were
7	And so I hope we can find some humility on	7	the new person on day one. But your board wasn't.
8	both sides to move forward and stop distracting,	8	And your special ed person wasn't. So that's where
9	stop delaying, and let's just get our hands dirty in	9	I think there has to be conversations. You know,
10	what is most important. Thank you.	10	that's where I struggle.
11	THE CHAIR: So I am more a person like	11	You had a board that should have been, you
12	Commissioner Brauer, that I think the culture helps	12	know, saying, "Where is this? What's happening
13	to bring the data, that you've got to get the kids	13	here? Why are we getting X amount of complaints?
14	who want to come to school and want to be heard.	14	Why aren't we working on this?"
15	And I think I apologize because we're taking up a	15	You know, that's that's been
16	whole bunch of your time on this.	16	historical. And that's where I have a challenge,
17	And I know Dr. Amador and I had a	17	that that's and that's not on you. You know, you
18	conversation a long time ago about, you know, it may	18	inherit that. But that's you know. And, you
19	only be two or three people. But those people have	19	know and I'm not trying to call out and I
20	to feel like they're being heard. Otherwise, we	20	don't want to call out an individual staff person.
21	don't change things.	21	That's not my intention. That is not.
22	And sometimes those are tough	22	But I'm going to say there's been some
23	conversations.	23	consistency in that school over a couple of years
24	I do want to say, the PEC did do did	24	where we shouldn't have been where we are. You
25	provide board training for for the governance	25	shouldn't have inherited what you inherited. That's
	99		101
1		1	
1 2	council as a and I'm not sure where the mentorship went. But we did set up a mentor with a	$\begin{vmatrix} 1\\2 \end{vmatrix}$	what I'm saying. So that's where I think a conversation has
2	former school.	$\begin{vmatrix} 2\\ 3 \end{vmatrix}$	to take place as well.
4	I had a conversation when Commissioner	4	DR. ADAM AMADOR: And just so you know,
5	Brauer was chair. "Can we do this?" And we had a	5	Madam Chair, if I may, we have had that
6	meeting, and we set up a mentorship with a former	6	conversation. I was brought on on a consulting
7	board a former head administrator.	7	piece before, really to decide if I wanted to take
8	And because we don't get reports back,	8	the job or if they wanted to hire me. And what
9	I don't know where that went.	9	ended up happening through that was I I don't
10	So but I'm going to say that's still	10	think remember, our boards in education, we're
11	out there. That is still always out there.	11	the only profession that has people who do not know
12	And I know you have a longer relationship	12	
13	And I know you have a longer relationship	14	anything about education serving education; right?
15	, , , , , , , , , , , , , , , , , , , ,	13	anything about education serving education; right? So I think in educating my board at the
14	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm		So I think in educating my board at the
	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm	13	So I think in educating my board at the onset in the process, they knew things were bad.
14	with them. And I'm fine. If that's not the right	13 14	So I think in educating my board at the
14 15	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think	13 14 15	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that
14 15 16	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you	13 14 15 16	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very
14 15 16 17	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your	13 14 15 16 17	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be
14 15 16 17 18	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know,	13 14 15 16 17 18	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I
14 15 16 17 18 19 20 21	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know, it was to help you, not impose something on you.	13 14 15 16 17 18 19 20 21	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I was going to have to accept that responsibility as
14 15 16 17 18 19 20 21 22	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know, it was to help you, not impose something on you. So that's you know, that's there.	13 14 15 16 17 18 19 20 21 22	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I was going to have to accept that responsibility as well.
14 15 16 17 18 19 20 21 22 23	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know, it was to help you, not impose something on you. So that's you know, that's there. And I'm also going and I acknowledge there's been special ed problems with this school for a very long time. We've been there. We've	13 14 15 16 17 18 19 20 21 22 23	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I was going to have to accept that responsibility as well. So we knew that, just in the depth maybe the broadness was there. But the depth of knowledge of what exactly has been happening or what
14 15 16 17 18 19 20 21 22 23 24	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know, it was to help you, not impose something on you. So that's you know, that's there. And I'm also going and I acknowledge there's been special ed problems with this school for a very long time. We've been there. We've tried to get better. We've been there. We've had	13 14 15 16 17 18 19 20 21 22 23 24	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I was going to have to accept that responsibility as well. So we knew that, just in the depth maybe the broadness was there. But the depth of knowledge of what exactly has been happening or what had happened at the school was not there.
14 15 16 17 18 19 20 21 22 23	with them. And I'm fine. If that's not the right fit, then speak up and say, "This" you know, "I'm not comfortable. This isn't working. I think someone else would be better," you know. If you need someone that has more of a model for your school that you think would work better you know, it was to help you, not impose something on you. So that's you know, that's there. And I'm also going and I acknowledge there's been special ed problems with this school for a very long time. We've been there. We've	13 14 15 16 17 18 19 20 21 22 23	So I think in educating my board at the onset in the process, they knew things were bad. And believe me. They made it very clear to me that I was going to run into all of this, not very specifically, but that there was going to be problems. And if I was going to accept the job, I was going to have to accept that responsibility as well. So we knew that, just in the depth maybe the broadness was there. But the depth of knowledge of what exactly has been happening or what

27 (Pages 102 to 105)

		1	27 (1 ages 102 to 105)
	102		104
1	basically educated on the breadth and depth of the	1	that end.
2	issues. So it's been it has been done. But,	2	THE CHAIR: That mentor, he or she is a
3	like I said, it's a time thing. It takes time for a	3	no-judgment zone. So it doesn't have to be, "We
4	lot of us to soak in, like, this is really	4	already need a plan." It's like, "My God, I just
5	happening right? and then we have to move	5	can't do this today." And he's that sounding board.
6	forward.	6	He or she is that sounding board, and, you know, can
7		7	sometimes just recenter you
8	Like, in the last year we're on the	8	DR. ADAM AMADOR: Right.
	Corrective Action Plans and responding to the	9	-
9	Corrective Action Plans as best we can.	10	THE CHAIR: you know, without even
10	I think for me that's part of the process		giving you any great direction. But they just
11	in taking over Alma right? is responding to	11	listened. And you know and because charter
12	the Corrective Action Plans, changing the practices	12	leaders, you know, sit in an office very insulated,
13	and policies.	13	because you don't have that great support that a
14	Like I said, the board has moved	14	traditional school district has, where you can slam
15	expeditiously in doing so. I wish we could move	15	the door, walk out the door, because there's
16	faster. But we meet every month. I want to make	16	50 different assistants. You can do that in a
17	sure they're making informed decisions as well. So	17	traditional school. You can't do that in your land.
18	this goes back to my time thing. It takes time.	18	So it becomes you know, you need we
19	But how do I best respond as an LEA to serving	19	all need someone that we can kick the can with, you
20	students in the immediacy.	20	know.
21	That's been my challenge. Whether people	21	DR. VANESSA DeLEON: Madam Chair, do we
22	have been there before, there was an LEA before.	22	have a timeline for this CAP?
23	And if they say, "You don't do this," you don't do	23	THE CHAIR: So I asked that of Mr. Lozano
24	it.	24	before.
25	What I found in the documentation, to kind	25	DR. VANESSA de LEON: I will say that
	103		105
1	103	1	105
1	of go where you're saying, certain things weren't	1	Mr. Lozano has been very helpful and very
2	of go where you're saying, certain things weren't followed, because they weren't just going to be	2	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the
2 3	of go where you're saying, certain things weren't followed, because they weren't just going to be followed.	2 3	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific
2 3 4	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out.	2 3 4	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his
2 3 4 5	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have	2 3 4 5	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a
2 3 4 5 6	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately.	2 3 4 5 6	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the
2 3 4 5 6 7	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic	2 3 4 5 6 7	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and
2 3 4 5 6 7 8	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board.	2 3 4 5 6 7 8	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not
2 3 4 5 6 7 8 9	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter	2 3 4 5 6 7 8 9	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed
2 3 4 5 6 7 8 9 10	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We	2 3 4 5 6 7 8 9 10	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase
2 3 4 5 6 7 8 9 10 11	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that,	2 3 4 5 6 7 8 9 10 11	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that.
2 3 4 5 6 7 8 9 10 11 12	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do	2 3 4 5 6 7 8 9 10 11 12	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay.
2 3 4 5 6 7 8 9 10 11 12 13	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly.	2 3 4 5 6 7 8 9 10 11 12 13	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is
2 3 4 5 6 7 8 9 10 11 12 13 14	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I	2 3 4 5 6 7 8 9 10 11 12 13 14	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right?
2 3 4 5 6 7 8 9 10 11 12 13 14 15	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't	2 3 4 5 6 7 8 9 10 11 12 13 14 15	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control."	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is kind of a road map, I guess, if you will, for us.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the academic portion, the organizational portion, and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is kind of a road map, I guess, if you will, for us. That's the manner that I'm going to respond to it,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the academic portion, the question is do we have
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is kind of a road map, I guess, if you will, for us. That's the manner that I'm going to respond to it, as a road map. We're going to go this direction,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the academic portion, the organizational portion, and the financial portion, the question is do we have set timelines or deadlines? Or could the Commission
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is kind of a road map, I guess, if you will, for us. That's the manner that I'm going to respond to it, as a road map. We're going to go this direction, this direction, not fighting or anything. Tell me	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the academic portion, the organizational portion, and the financial portion, the question is do we have set timelines or deadlines? Or could the Commission consider adding to the plan so there's some
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	of go where you're saying, certain things weren't followed, because they weren't just going to be followed. I came in. That's when I said, Time-out. Let's reevaluate everything, and we're going to have to take some hits. I understood that immediately. So I do want to let you know it was a fantastic training for the board. We even had other people from our charter community show up. It was very educational. We adjusted the OMA; right? We responded to that, because now we know better. We know better. We do better; right? We did that very quickly. So I do thank you for that support. I will reach out it's been on my end. I didn't reach back out. I said, "We've got to get these CAPs, everything under control." Then it's better for a mentorship to come in. This is how we address everything. This is kind of a road map, I guess, if you will, for us. That's the manner that I'm going to respond to it, as a road map. We're going to go this direction,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Mr. Lozano has been very helpful and very supportive. And in terms of his support for the campus, he has provided us CAPs that have specific timelines. We agree with his THE CHAIR: We are not going to make a special education CAP. They are going to create the plan for how that report is going to be fixed, and we will get reports on how that's going. It's not our job to do, because we're not the Special Ed DR. VANESSA de LEON: So let me rephrase that. THE CHAIR: Okay. DR. VANESSA de LEON: So the question is in terms of No. 3 on the on a big CAP; right? The large CAP in relation to academics, we have received from Mr. Lozano, under his guidance, very specific metrics, also very specific deadlines. When I meet with the LEA, and we review the CAP at large, and if we want to consider at large the academic portion, the organizational portion, and the financial portion, the question is do we have set timelines or deadlines? Or could the Commission

28 (Pages 106 to 109)

			20 (1 ages 100 to 107)
	106		108
1	Because other than that, what the LEA	1	some areas that won't need to be addressed.
2	perceives right perceptions can become reality	2	THE CHAIR: So, once again, it's going to
3	is that they're going to live in a CAP forever.	3	be up to the OSE, 90 percent, to create whatever
4	This is a continual moving target.	4	that plan looks like. We don't engage in that.
5	So, Commissioner Burt, thank you for	5	There was not any anticipation that we were going to
6	bringing up climate and addressing all of this in a	6	take any action on that report, because, once again,
7	positive manner. The LEA does respectfully ask that	7	you have to digest it. We have to digest it. They
8	the same expectation then comes from the Office of	8	have to digest it.
9	Special Ed, from the Charter School Division,	9	And we don't we don't put into this any
10	absolutely Public Education Commission, because the	10	plan. That's for you and the OSE to have that
11	LEA, along with all of the other entities, our job	11	conversation and come up with that plan and to
12	and our hope is to improve student outcomes for Alma	12	establish those timelines.
13	d'Arte, for our New Mexico students, and this is	13	So that and then the only thing that we
14	where positive climate and respect is a two-way	14	are going to be looking at moving forward is we will
15	street.	15	get updates on where you are with whatever that plan
16	So we appreciate that. And, just, if I	16	looks like with the OSE.
17	could just finish my thought.	17	DR. VANESSA de LEON: Madam Chair,
18	So back to Commissioner Burt, we	18	respectfully, though, from the from the June 20th
19	appreciate that. I'm in continual communication	19	PEC meeting, Item No. 3 was, at that point, noted as
20	with General Counsel. And as I have shared with	20	Pending. And now that item has moved to a Does Not
21	General Counsel, the LEA will fix the areas that are	21	Meet. And that is the LEA's concern, just before
22	addressed in this report.	22	going into a Does Not Meet, giving the LEA the
23	This report was just provided to us today.	23	opportunity to address what
24	But what I also ask for the Commissioner	24	THE CHAIR: Now I understand what you're
25	to think about in the spirit of relationships,	25	saying.
	107		109
1	building relationship and rapport, is a lot of this	1	DR. VANESSA de LEON: Yes, ma'am.
2	data, whether it's to the financial I might be	2	THE CHAIR: I didn't know you were
3	jumping here or the academic is simply based on	3	addressing the specific verbiage, Does Not Meet, the
4	quantitative numbers.	4	change. Now I understand what you're saying.
5	In order for the Public Education	5	I maan at this point in time I can't

5 In order for the Public Education 6 Commission, the Charter School Division

- 6 Commission, the Charter School Division, the LEA, to
 7 get down to the root cause of the problem, we need
- get down to the root cause of the problem, we need
 to engage in conversations, not simply submit this
- document, submit that document.
- A number of the areas, even though we have
 not had the opportunity to go in depth in the report
 that was just provided from this Tier 1 site
 monitoring visit -- because that is what it was
- 14 called, and that is what the agenda said -- I don't
- 15 know if things changed -- but the LEA was not given
- 16 the opportunity to sit in front of this audit team
- 17 and actually provide answers to questions that might
- have been present in the documents.
 So what the LEA respectfully asks is that
- 20 in order to do a true audit, that there is more than 21 quantitative data, more than numbers, that there is
- 21 quantitative data, more than numbers, that there is 22 the opportunity for this charter to provide
- the opportunity for this charter to provideMr. Lozano's office some answers to what's already
- there before -- before they jump into a solidified
- 25 Corrective Action Plan, just because there might be
- 5 I mean, at this point in time, I can't 6 answer. I'm assuming the Does Not Meet was as a 7 result of that report. I don't understand that 8 100 percent. I did not create --9 DR. BRIGETTE RUSSELL: Commissioner 10 Gipson, it's a combination. It's that report and 11 the fact that there are four open Corrective Action 12 Plans with Office of Special Education. 13 At this point, there is no way I could 14 rate any school with four open CAPs and a -- you 15 know, a special in-person audit as Meeting --16 Meeting the Standard in terms of special education. 17 That could change in -- you know, in 18 coming months. But right now, there are too many 19 issues. 20 THE CHAIR: So from the June to today, the 21 change from Pending, it was -- was it pending 22 because we were -- you were still waiting for the 23 results of the two --24 DR. BRIGETTE RUSSELL: Yeah. It was 25 pending, because we didn't have all of the

29 (Pages 110 to 113)

		1	29 (Fages 110 to 115)
	110		112
1	information from Office of Special Education. Now	1	Director or the Director or someone
2	we finally have all of the documents.	2	VICE CHAIR CARRILLO: Commissioner
3	THE CHAIR: So does that answer	3	Carrillo has had his hand up for an hour.
4	DR. VANESSA de LEON: Somewhat,	4	THE CHAIR: We're still trying to answer
5	Dr. Russell, and Madam Chair.	5	this.
6	I think that the concern is that every one	6	VICE CHAIR CARRILLO: I know that, and
7	of those Corrective Action Plans, the LEA has been	7	this is on all this.
8	working and has met and you know, Mr. Lozano can	8	THE CHAIR: This is about the Working To
9	share on this has met every one of the	9	Meet or Does Not Meet.
10	requirements that has been outlined for them.	10	VICE CHAIR CARRILLO: Those three
11	So from A through Z, let's say, we maybe	11	they're very clear. If you're not making an effort,
12	right now are in the middle or somewhere getting to	12	it Does Not Meet. If you're Working To Meet and we
13	the middle of each one of those; but, yeah, they	13	see progress, it's like anything in life. I would
14	haven't been completed. But they have been met	14	say, if I was being honest, to Commission, and I saw
15	within the timelines that have been assigned, in the	15	those three things, this is what I would think.
16	area of Corrective Action Plans as the metrics is	16	Working To Meet means, yeah, you're doing
17	outlined; right?	17	your best to meet expectations. Meets, you've met
18	THE CHAIR: Let's say the Corrective	18	the requirements. That's what I see the definitions
19	Action Plan hasn't been met. Deadlines have been	19	as; all right?
20	met to date. But until the Corrective Action	20	Relative to oh, I'm so glad you're
21	Plan we get notified that the Corrective Action	21	back. (Audio distortion.)
22	Plan has been successfully completed, we can't close	22	I just want to kind of have this out
23	that out.	23	there.
24	We the ratings that are given are not	24	One, I agree with that completely. This
25	given based on good work so far. The ratings are	25	reminds me and I'm not happy that it reminds me
	111		113
1	based on has it been completed, or has it not been	1	of it is where we were two years ago with another
2	completed.	2	school; right?
3	DR. ADAM AMADOR: Madam Chair, if you	3	And it's just, like, oh, my God, it was so
4	will, what about the Working to Meet designation?	4	circular and nothing happened. And, obviously, that
5	Because it's not it's not black or white. If	5	was a school we revoked. And quite honestly if
6	we're not doing the CAPs, then we would get a report	6	you would have asked me six months ago, I would have
7	from OSE. We are complying with the CAP. So it	7	said, "Enough already. Enough already. The board
8	would be technically Working to Meet at that point,	8	needs they need to dissolve, and we need to start
9	because some of them will be I think the	9	anew."
10	requirement is over in a couple of months; right?	10	After today, hearing you, seeing what's
11	And then, technically, at that point it would be	11	happened, listening to Bekka, no, I have a
12	met.	12	completely different point of view. We (audio
13	So I'm going to disagree with that,	13	distortion), we listen, we learn; right?
14	because we are complying. We're providing	14	And so and I love that that
15	everything that the CAPs are asking for. So I would	15	Commissioner Brauer used the phrase, "Yeah, but."
16	respectfully disagree and ask for a Working to Meet.	16	Because too much, the "yeah buts" always hold us
17	Otherwise, if we weren't showing up and doing what	17	back; right?
18	we're asked to do, then it would be a Does Not Meet;	18	I understand, Dr. Leon Dr. Leon, as
19	right?	19	well, or is it just okay, yeah.
20	So I don't know I've never been given	20	I understand the feeling that oh, my God,
20	the definitions of what Meets, what's Working To	21	the bar every time we do something, it's like a
22	Meet, and what Does Not Meet, if we're Working To	22	whack-a-mole. We're never ever going to get out of
23	Meet, we're in the process of Working To Meet at	23	this.
	meet, were in the process of working to meet at		
24	this point.	24	But, you know, it's clear. Things come
24 25	this point. THE CHAIR: I have to let the Deputy	24 25	But, you know, it's clear. Things come up. You know, there's another school in
24 25	this point. THE CHAIR: I have to let the Deputy	24 25	But, you know, it's clear. Things come up. You know, there's another school in

30 (Pages 114 to 117)

			50 (rages 114 to 117)
	114		116
1	Albuquerque, where it's just, for God's sake, why	1	PEC to discuss your concerns about the parents.
2	can't we get out of this cycle?	2	They have been addressed. And I'm not going to drag
3	And you know why? Because it's adults	3	that out any more than it needs to.
4	going like this and not thinking of what's best for	4	But I would like to show you the efforts
5	kids. It's adults putting their armor up, all of	5	that we made when everything happened, because you
6	us, being defensive and not being humble; right?	6	guys have not given me that chance.
7	I agree with Commissioner Brauer with his	7	VICE CHAIR CARRILLO: (Audio distortion)
8	comments this morning. It's heartbreaking to hear	8	executive sessions, because the law has requirements
9	these same things every month; right? And what that	9	around that.
10	leads me to believe is that people don't feel heard	10	DR. ADAM AMADOR: I'm going to
11	at their school site.	11	respectfully request something, because, otherwise,
12	And if you feel heard you don't have to	12	you guys are also, then, going to keep dragging it
13	agree with people. When they're heard, it's amazing	13	out without me supplying information. I would love
14	how far that goes.	14	to have the opportunity to give you that
15	And so relative somebody brought this	15	information.
16	up this morning. I mean, I somebody brought up	16	We met with these parents. I have the
17	the OMA thing and the compliance and public comment.	17	documents to show where some of these claims are out
18	I've not tuned into one of your meetings on zoom.	18	of this world; okay? And everybody has the right to
19	I. But you've been to meetings that they	19	come to they come to our board meetings, factual
20	THE CHAIR: The OMA complaint that came	20	or not, and it's perpetuated.
21	from public comment wasn't about Alma.	21	The idea, if you look at the Save Alma
22	VICE CHAIR CARRILLO: Which school was	22	mission, is to remove me. It's not to help the
23	that? But either way, in public comment, people	23	school. It's not to help students. They don't tell
24	feel heard; right? Not cut off. I hope they don't	24	you how many students they've bullied in the
25	use poor language or anything like that. And then	25	process.
	115		117

1	they move on. That goes so far; right?	1	We have the recordings. I have the
2	Let me go over my notes of what I've been	2	complaints from parents. Those parents don't want
3	listening to, and I'll get to the last two words. I	3	to come here, because they don't want to be part of
4	heard that you felt really condescended to. If	4	the mess; right?
5	that's the case, and the language we're using is	5	VICE CHAIR CARRILLO: (Audio distortion.)
6	what you said in the e-mails, completely	6	I want to move on from that. I understand what
7	inappropriate.	7	you're saying. I understand when there are sides
8	I don't have all those e-mails; I'm not	8	right? we're all coming from our sides, we
9	privy to that. If what you said is true, and that's	9	can't we stop hearing and we can't get to the
10	what they're saying to you, completely	10	middle and do I hear you.
11	inappropriate. It doesn't move anything forward;	11	I listen to everything you're saying. I
12	right?	12	want to move on from that.
13	And what Bekka was saying, it's adults	13	DR. ADAM AMADOR: I want to make sure the
14	doing this, and it's us getting in the way of the	14	body is informed. I think sometimes you're coming
15	work.	15	from the case that I didn't do anything. And I want
16	So relative to what's happening right now,	16	to show you because if it's going to help us move
17	this minute, in this meeting because this has	17	forward, then we need to move forward, as you
18	gone on quite a while my two words are, "What's	18	stated.
19	next?" Because I want to move this agenda item	19	THE CHAIR: Let me just say, we'll have a
20	forward. I want to move you forward. And I want	20	conversation about whether we can if there's a
21	you to have a game plan for this next 30 days. So	21	vision of what we can do. But we do want to move on
22	what's next?	22	to the next so what I'm going to say is thank you
23	DR. ADAM AMADOR: Chair Carrillo,	23	very much. I appreciate the time and effort and
24	Madam Chair, if I can interject. I will	24	energy you put in.
25	respectfully request an executive session with the	25	I apologize that you've sat here all this
		1	

			31 (Pages 118 to 121)
	118		120
1	time. But at this point in time, for special	1	Meet. I want to make sure we don't go past that.
2	education, the LEA and OSE will work out and have	2	Thank you.
3	whatever I have no idea what that looks like, how	3	THE CHAIR: I mean, I think at this point
4	that exchange takes place. That's between the	4	in time, the only way that they would be able to
5	school and OSE.	5	change it to a Working to Meet is if they actually
6	We will get whatever the recommendation or	6	get the confirmation from OSE that they have met,
7	CAP or whatever it looks like and the timeline	7	that they are they've met all their deadlines.
8	that's established, and then we will simply get the	8	And then I (off-mic).
9	reports from OSE, as we do, about the status of	9	No. Because the Meets is they've
10	of that.	10	they've (off-mic) it's gone. But a Workings
11	And we usually get, you know, those	11	To Meet is a they're up they've met all their
12	periodic reports. So I want to thank you for all	12	deadlines. So they are Working To Meet that. But
13	the help and efforts that you're helping to support	13	we can't say they've met it yet, because they
14	us with. And we really do appreciate it. And	14	haven't met the final deadline.
15	welcome to our world.	15	That's what I will ask if we can get
16	VICE CHAIR CARRILLO: Madam Chair, we do	16	confirmation from shoot. They just left. If we
17	have items because it says Does Not Meet, just	17	could get confirmation, then I am fully I'm fine
18	really quick what is happening on those items, Item	18	that they are that they have met all the
19	12, because I think you mentioned that was the one	19	deadlines on the four existing CAPs, that they have
20	where they actually found where the error was on	20	met all their submission deadlines.
21	that money. So that should be changed; right?	21	Then it becomes a Working To Meet, because
22	Also, we have 14, 15, and 17, just a brief	22	they are working to meet it. Are we good with that?
23	update on have we made progress on those.	23	DR. VANESSA de LEON: Yes, ma'am. Thank
24	THE CHAIR: Wait a minute. I don't want	24	you, Madam Chair. Thank you.
25	to jump all over the place.	25	MS. JULIA BARNES: Can I clarify, though?
	119		121
1	VICE CHAIR CARRILLO: Just go in order.	1	There are two reports where there have been a
2	THE CHAIR: Because I just want to make	2	decision and two CAPs. There is the recent report
3	sure that we're you know.	3	two days ago we're on at the end of July, that
4	COMMISSIONER BURT: Is there a way to just	4	there is not yet another CAP. That's only three.
5	to sometimes maybe this is me and not anybody	5	DR. BRIGETTE RUSSELL: There are four
6	else. But when I have a to-do list, I like marking	6	CAPs
7	things off and they're disappearing. Is there a way	7	MS. JULIA BARNES: In place.
8	where we see a Meet, can we actually remove it? We	8	DR. BRIGETTE RUSSELL: in place.
9	remove it, because it's not there, feels like it's	9	MS. JULIA BARNES: Four CAPs and a pending
10	done.	10	one.
11	And I think I know it's almost	11	DR. BRIGETTE RUSSELL: Correct. Well,
12	semantics. But I think it makes a difference when	12	there are two CAPs for individual complaints. Those
13	you're trying to tackle lists, like, being, like,	13	are numbered ones, and they're in the document. And
14	done, gone. And now we don't have to we don't	14	then there are two CAPs for two compliance
15	have to think about it anymore; right? And then	15	indicators that the school was was deemed out of
16	it's not like we have to bring stuff back up again.	16	compliance on.
17		1 17	

if it's a Meets.

THE CHAIR: No, I fully agree, because I

was going to say, with No. 3 as an example, we tried

But I am fully -- I'm fine with removing completely,

back to Dr. Amador's point that if he has complied

with the timing of everything on 3, I would think

that that is Working To Meet; that's not Does Not

SECRETARY BECK: I did want to quickly get

to do that two months ago. So we're in that spot.

17

18

19

20

21

22

23

24

25

17

18

19

20

21

22

23

24

25

CAP.

five.

The visit to the school on August 30th and

THE CHAIR: We just said there will be a

DR. BRIGETTE RUSSELL: Then there will be

the report that followed it did not -- did not put

conclusions in the report, but there were no --

in place a fifth CAP. It just -- there were

there was no additional CAP.

32 (Pages 122 to 125)

		1	
	122		124
1	THE CHAIR: At this point in time, there	1	We already know the school did not meet
2	isn't a fifth CAP, so there's no rating based on	2	the standard in attendance last year.
3	that. But because if we get confirmation that	3	So as Commissioner Carrillo said, What's
4	the four existing CAPs, all of the deadlines have	4	next? Therefore, I would be more interested in
5	been met, then that can then it's a Working to	5	seeing how you move forward this year and make
6	Meet, because they are working to meet that; okay?	6	substantial improvements.
7	DR. VANESSA de LEON: Madam Chair, could	7	For example, your attendance policy posted
8	we just get clarification? When you say	8	on the website is from 2020. I understand your
9	"confirmation of all deadlines," you mean those due	9	board approved a new policy. we would like to see
10	dates that were already set; right? Not upcoming	10	that posted on your website.
11	deadlines, because we haven't	11	Attendance For Success is about supporting
12	THE CHAIR: To date.	12	students with their attendance. It's about positive
13	DR. VANESSA DeLEON: To date.	13	interventions. There's nothing punitive in the
14	THE CHAIR: Whatever date that he makes	14	language.
15	the confirmation, it's worded that to date, the	15	Therefore, please remove the punitive
16	school is up has met all requirements.	16	language in your correspondence with families and on
17	DR. VANESSA de LEON: Thank you. Thank	17	the attendance behavior contract about ten days of
18	you, Madam Chair.	18	absences. There's nothing in the Attendance For
19	THE CHAIR: So Item No. 4 was Item	19	Success Act about ten days.
20	No. 4, the Attendance For Success Act. I don't know	20	Lastly, and most importantly, working on
21	who wants that. Okay, Cheryl?	21	building positive relationships with students and
22	MS. CHERYL ROWE: Okay, Chair Gipson,	22	families, I'm so glad this issue came up.
23	Commissioners, and Alma team. Dr	23	Thank you for sharing you're working on
24	THE CHAIR: Is your mic on?	24	that. It's great news. Positive relationships will
25	MS. CHERYL ROWE: Dr. Russell. Yeah, it's	25	help attendance, decrease the complaints that you,
	123		125
1	on. Can you hear me okay? Okay.	1	your board, the PED, and the PEC receive. It might
•			

		1	
1	on. Can you hear me okay? Okay.	1	your board, the PED, and the PEC receive. It might
2	So you can see the disenrollment log. The	2	be the hardest thing to fix. But if you work on
3	second tab has the disenrollment log that Alma	3	this, which I'm glad you are, you'll make
4	filled out. And we added some notes to it. I	4	improvements even faster in every area. And I can't
5	compiled our notes onto another page here just to	5	wait to come back and see these improvements.
6	make it a little more clear.	6	So circling back to attendance, I can't
7	First, I want to say we appreciate the	7	wait to hear also how you're supporting students
8	efforts that you are making. However, with all due	8	with attendance this year and moving forward.
9	respect, we have sufficient evidence that Alma has	9	THE CHAIR: So I need some clarification,
10	violated the Attendance For Success Act.	10	because I know people in my neighborhood who get
11	I think this log is helpful to a point.	11	letters from LCPS saying, "Child's been out for ten
12	However, we don't know interventions were tried for	12	days, you know. We're going to take you to court if
13	the students when we see the dates on the second tab	13	you don't come back."
14	that Alma filled out.	14	So that's where I'm challenged with the
15	Twenty-nine students were withdrawn under	15	recommendation that that punitive language
16	reason W2, which is attendance, and four of those	16	because I thought that was a requirement. The
17	students had IEPs. Some students reenrolled. But	17	letters after day ten, that and I get the
18	disenrollments of this type, W2, occurred as late as	18	the purpose of the Attendance For Success.
19	April and May after numerous complaints had been	19	And I get that they're supposed to be a
20	brought to our attention and yours, and we informed	20	system of supports to get back to school. I fully
21	you more than once that the school was out of	21	get that.
22	compliance with Attendance For Success.	22	But my understanding was schools were
23	Having said that, this log looks backward.	23	obligated to send that nasty-gram home, that that
24	And I'd rather not nitpick the log at this point. I	24	was that was statutory guidance and that parents
25	think it distracts us from the broader issue.	25	were going to be held accountable to the law. I

33 (Pages 126 to 129)

			55 (Fages 120 to 129)
	126		128
1	don't know anyone that has, but I know the do you	1	language is very punitive. The second part to this
2	know?	2	is we do have an attendance improvement plan.
3	COMMISSIONER BURT: Rio Rancho I	3	That's been submitted to the State.
4	honestly don't know an LEA right now that is not	4	When parents and families allow us to
5	being so harsh to families about attendance. I	5	intervene and assist them, we can. When they don't
6	mean, the letters I got at the beginning of the	6	and they go after our community partners, we can't;
7	school year for my own they didn't even start	7	right?
8	yet, and I have I mean, it is long, detailed,	8	That's something for the Commission to
9	"you'd better have your kids in school" letters.	9	consider.
10	They are not nice about it at all.	10	So when you look at the charts, there's
11	And I think we have chronic absenteeism	11	some parents that came in and said, "You know what?
12	in this state right now.	12	We want to reenroll our kids. We'll bring them
13	THE CHAIR: I think the Cabinet Secretary	13	back, and we will work with the school." Because
14	sent a very targeted letter at the end of last year	14	they do have to work with us in order for us to
15	that said, "You better"	15	support them.
16	DR. ADAM AMADOR: Yes.	16	If they don't, then they don't, and then
17	THE CHAIR: You better do better at this.	17	they don't come to school or they transfer.
18	Was it one of his "Buster" conversations?	18	So, again, here's a chart full of numbers
19	DR. ADAM AMADOR: Madam Chair, if I may, I	19	without a narrative, again. And we gave every
20	even I have e-mails from LCPS. The e-mail	20	single student that was withdrawn had the
21	they've e-mailed us and said, "Here's the attendance	21	opportunity to come back. They did a lot of them
22	law. Here's the statutory law."	22	refused supports. Because our social worker, while
23	It's at the bottom. So, again, in the	23	not Catholic and promoting Catholic stuff, was
24	last meeting I did ask the Charter School Division	24	contracted through Catholic Charities, she was there
25	to provide me with some examples from other charter	25	to promote health. We had a group of parents who
	127		129
1	schools, because even when I looked at my peer	1	came after her.
2	charters in Las Cruces, their language is actually	2	So who's going to go to her for help?
•			

3 3 more punitive than ours is. 4 4 So that's kind of where I'm at is even 5 5 if -- so, again, that's where I'm asking for some 6 technical assistance. Show me what a good letter 6 7 7 looks like, because it's not my general counsel 8 8 that's answering. I'm the one that's answering --9 right? -- for the letters. 9 10 10 So if you don't agree with what I sent 11 out, please provide me direction or guidance. 11 12 This goes back to me asking what should be 12 13 on the website. No one knows what should be on the 13 14 14 website; right? Just try to do these things. I'm 15 asking for help again. But just to say that we're 15 16 not complying is not okay. 16 17 17 And if you remember from the last meeting, 18 Kim Skaggs came up here and said, "Look, we tabled 18 19 it, because we need to know what the right thing is 19 20 20 to say." 21 21 And because I did show my board. I said, 22 22 "Here's School 1. Here's their language. And 23 23 here's School 3." Our language is not as punitive 24 24 as theirs was. 25 25 Now I'm getting letters from LCPS. Their

That's part of the intervention process. If parents don't want to follow the process, we can lead them to the water, but we can't make them drink it. That's their choice. So I want to be very clear on this. There's the data. You asked for the data. We gave it to you. Then it turned into a SpEd issue, again. On some of those -- this student, W2, 8147, was withdrawn in May, but we're reporting off the 80th day; right? The student exited the IEP. So we weren't asked why. So now you're being presented with information that no one has any information about. So, again, here's another chart where there's no narrative given. THE CHAIR: So I'm going to say that anything that's here that is identified as IEP, SpEd, that they're covered, because it was mentioned in the most recent report from OSE. So I am fine with whatever the -- because there was a -- there was a mention about a concern with that. That's going to be handled through OSE. And it's not addressed here specifically.

34 (Pages 130 to 133)

	130		132
1	responses and whether a person is or isn't	1	letter after ten days," that's old. It's kind of
2	appropriately identified here, it's OSE that's going	2	like it's kind of like giving everybody the
3	to identify if there was, and was there an issue	3	Language Usage Survey every year that they come to
4	with it.	4	enroll in a school. That policy changed. You only
5	So I don't that conversation, I don't	5	do it at kindergarten. But, still, there's people
6	think we need to engage in right now.	6	that are practicing old policy.
7	But I do want to engage in the language	7	THE CHAIR: So I guess my concern is who's
8	that if it's appropriate or inappropriate because	8	checking? Remind me what bureau.
9	I don't want I don't want any school having to	9	DIRECTOR CORINA CHAVEZ: Okay. Yes, I
10	keep coming back because their letter isn't	10	know where you're going with that.
11	they're not complying because they're giving the	11	THE CHAIR: The Attendance For Success
12	wrong guidance to parents, and they're not	12	Act the names change.
13	addressing it the way they should. So, Cheryl?	13	DIRECTOR CORINA CHAVEZ: There is a staff
14	MS. CHERYL ROWE: Thank you. I just	14	person in place who what we have started to do at
15	wanted to point out that, you know, in the	15	the PED
16	Attendance For Success Act, there are four tiers of	16	THE CHAIR: Not you. Not you. The PED.
17	interventions. It's not until Tier 4 that Child	17	DIRECTOR CORINA CHAVEZ: That's what I'm
18	Protective Services might be notified.	18	saying. I identify as PED at times.
19	Still, throughout, it says "nonpunitive	19	We collect the PED collects attendance
20	consequence at the school level."	20	improvement plans from LEAs. So probably Dr. Amador
21	I want to say even though LCPS is doing	21	has had to submit an attendance improvement plan.
22	this and they're being punitive and negative,	22	Because what we're asking LEAs to do is talk about,
23	they're not actually in compliance, probably.	23	Well, what how are you holding families
24	That's my guess. They're not in compliance with the	24	accountable? And what are the supports you're
25	Attendance For Success Act, either.	25	providing to families to support attendance?
	131		133

1	THE CHAID. It's not that small in a in	1	Talas and anten data that the set of
1	THE CHAIR: It's not that anything is	1	I also understand that there's a
2	going to happen for the students. But there are	2	conference coming up in October. Those are the two
3	consequences that are negative to the parents if the	3	things that I am aware of.
4	child isn't coming to school.	4	THE CHAIR: Do they have to submit samples
5	So that's where I get I'm not	5	of the letter? No one's looking at the letter. Or
6	talking Child Protective Services is the last	6	the yeah.
7	thing that, you know, anyone's threatening. But if	7	So that's where that's where I'm
8	the letter is going home saying, "Your child has	8	challenged at this moment in time in holding a
9	been out ten days," my understanding was there was	9	school accountable I get there's Attendance For
10	supposed to be some consequence to the parent as a	10	Success.
11	result of that ten days out. No?	11	But where does the direction come to give
12	DIRECTOR CORINA CHAVEZ: So the ten days	12	an example of a letter and say, "This is where you
13	is part of the old attendance law. Attendance For	13	need to go with this"?
14	Success doesn't have that kind of language.	14	And are all of our schools getting that
15	Instead, Attendance For Success talks about working	15	direction? Because I do want to hold the school
16	with parents to remove barriers to the students'	16	accountable if they have inappropriately
17	regular attendance at the school and to provide	17	disenrolled. That, I do. If IEPs haven't been
18	additional educational opportunities for students	18	taken into consideration and a child's rights, that,
19	that are struggling with attendance.	19	I do, absolutely.
20	It's much kinder in regards to how it's	20	And if the school is complying with the
21	expecting LEAs to work with parents when there's	21	the Attendance For Success improvement plan, then we
22	attendance problems.	22	get notified, yes, they are. We don't get notified
23	It does but, you know, habits are hard	23	yes, they are. We get notified if someone hasn't
24	to change; right? So not everybody updates their	24	done it. But I struggle with holding the school
25	policies. So those letters of, "We send a hard	25	accountable for a letter when every other school is

35 (Pages 134 to 137)

		-	```
	134		136
1	sending the same type of letter.	1	actually going to be taken as a nonpunitive measure.
2	That's where and if we're not looking	2	Another comment to note and Dr. Amador
3	at all the charter schools' letters, then I think we	3	can talk a little bit more about it coming back
4	move on from the letter.	4	to climate, to Commissioner Burt's comment, the
5	But I do agree that and Special Ed,	5	climate is different when you have a head
6	OSE, will address any of those if there's any	6	administrator that holds parents, staff, and
7	concerns with special ed students.	7	teachers accountable.
8	You know, I think we just said in general.	8	In the data we have seen, that
9	I think it goes back to the climate concern.	9	accountability wasn't there before in terms of
10	There's been you know. And it's not going to go	10	attendance.
11	anywhere. It's a comment, you know, that when you	11	So the shift to now holding parents
12	look at how many students have disenrolled,	12	accountable within attendance has shifted a happy
13	voluntarily, involuntarily, there's a reason.	13	climate, where I wasn't accountable, to where now,
14	And, yes, we acknowledge. We spent a long	14	as a parent, you are accountable.
15	time this morning talking about attendance.	15	So a number of these public comments are
16	Acknowledge that. But that's where that culture is,	16	also some of the LEA students who have had issues in
17	you know.	17	direct relation with attendance.
18	And it's also to be practical, it's a	18	DR. ADAM AMADOR: And, again, one of the
19	sustainability issue as well. It is. It is. So	19	things I want you to consider is education, in and
20	that's it's plain and simple. You'll die without	20	of itself, on this attendance, is social justice;
21	any intervention by us. You'll die. So and we	21	right?
22	don't want to see that. So that's you know. But	22	If you're not in school and my thing to
23	I before you say something, Kim Skaggs has got	23	the parents there are parents that didn't want
24	her hand up. I got a note. So I want to recognize	24	the interventions; right? So if you can if a
25	her.	25	parent comes for Intervention One, and they don't
	135		137
1	General technical and technical states of	1	

1	So we don't see we don't see that. So	1	want to come back for the other three, and the
2	do you want is she promoted? Okay. Thank you.	2	student doesn't come back, do we keep them on the
3	You can unmute yourself and just a reminder to	3	books?
4	identify and spell your last name for the record.	4	Because I don't know what the I'm not
5	MS. KIMBERLY SKAGGS: Yes, ma'am.	5	going to. I'll tell you right now, I'm not going to
6	Kimberly Skaggs. K-i-m-b-e-r-l-y. Last name,	6	do that. If they don't show up after Intervention
7	S-k-a-g-g-s.	7	One, they're not present. So would we then, at the
8	And I want to thank you for running a	8	40th-day count, do we hold on until they come back?
9	tight, hard meeting that in which we put the	9	COMMISSIONER BURT: I was just reading,
10	students first.	10	and it says you turn them into the juvenile
11	That's all I've got.	11	that's way worse.
12	THE CHAIR: I think we've lost you. Oh,	12	DR. ADAM AMADOR: Exactly. That's what it
13	okay. Oh. I thought oh. Well, thank you for	13	guides us to do. I have not done that yet. I have
14	thank you for running a tight comment. I appreciate	14	done my best to work with parents. And you know
15	it.	15	what? They don't want to I have the e-mails from
16	DR. VANESSA de LEON: Madam Chair, I'll	16	parents. "If I don't want to take my kid, I'm not
17	try to keep my comment tight. Just a little bit of	17	going to take them."
18	a concern here to share with the Commission.	18	I'm not going to defend that practice. If
19	Somewhat an oxymoron for Tier 4, within	19	it gives me a Does Not Meet, because I'm going to
20	the Attendance For Success plan. Within Tier 4, it	20	hold parents accountable. I'm not going to lie to
21	talks about nonpunitive consequences.	21	the State to the 40th, 80th, and 120th day. And
22	But, yet, I don't know too many	22	that's what I feel again, my question to the
23	individuals, who, when they get a letter, "You need	23	Commission, what is the threshold
24	to return, require documentation to a juvenile	24	COMMISSIONER BURT: So it seems like you
25	probation officer, this is CYFD," if this is	25	should I would say you know. So knowing it,
			· · ·

36 (Pages 138 to 141)

1leave them on your roster and turn them over to the1And your response just now was he needs to2juvenile detention center, like it says. You know2be making multiple reach-outs. And my question was3what I mean? Just release yourself after you do all3did you ask for documentation of those multiple4these interventions that you're doing. Once you4reach-outs?5follow through with your plan, and they don't show5Because let's forget the letter right6up, that is don't withdraw. That's the last6now. But the concern now that I hear is as you7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.9DIRECTOR CORINA CHAVEZ: Right. With all910due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that the
2juvenile detention center, like it says. You know2be making multiple reach-outs. And my question was3what I mean? Just release yourself after you do all3did you ask for documentation of those multiple4these interventions that you're doing. Once you4reach-outs?5follow through with your plan, and they don't show5Because let's forget the letter right6up, that is don't withdraw. That's the last6now. But the concern now that I hear is as you7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.8have to make multiple reach-outs before that ten-day9DIRECTOR CORINA CHAVEZ: Right. With all9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to
3what I mean? Just release yourself after you do all these interventions that you're doing. Once you follow through with your plan, and they don't show up, that is don't withdraw. That's the last step. But there's a lot of interventions leading up to that.3did you ask for documentation of those multiple reach-outs?7step. But there's a lot of interventions leading up to that.6now. But the concern now that I hear is as you just advised Dr. Amador, we're advising you that you have to make multiple reach-outs before that ten-day drop.9DIRECTOR CORINA CHAVEZ: Right. With all due respect, we did find an area in the Finance Act that says after interventions I29My question is, for the Does Not Meet, did you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you is asys if there's ten consecutive days where you're for the there is a requirement in the Finance Act to withdraw to withdraw students.14DR. ADAM AMADOR: Madam Chair, if I may, when they went in April for the second site visit.16not hearing at all, after attempting interventions, in letters that they were able to look at and receive.1819COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
4these interventions that you're doing. Once you4reach-outs?5follow through with your plan, and they don't show5Because let's forget the letter right6up, that is don't withdraw. That's the last6now. But the concern now that I hear is as you7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.8have to make multiple reach-outs before that ten-day9DIRECTOR CORINA CHAVEZ: Right. With all9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13nceded to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to18receive.18withdraw to withdraw students.19And those letters are time-stamped.
6up, that is don't withdraw. That's the last6now. But the concern now that I hear is as you7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.8have to make multiple reach-outs before that ten-day9DIRECTOR CORINA CHAVEZ: Right. With all9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.19And those letters are time-stamped.
6up, that is don't withdraw. That's the last6now. But the concern now that I hear is as you7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.8have to make multiple reach-outs before that ten-day9DIRECTOR CORINA CHAVEZ: Right. With all9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.19And those letters are time-stamped.
7step. But there's a lot of interventions leading up7just advised Dr. Amador, we're advising you that you8to that.89DIRECTOR CORINA CHAVEZ: Right. With all910due respect, we did find an area in the Finance Act1011that says after interventions1112COMMISSIONER BURT: I don't know why you1213needed to interrupt me while I1314DIRECTOR CORINA CHAVEZ: Because the law1415says if there's ten consecutive days where you're1516not hearing at all, after attempting interventions,1617that there is a requirement in the Finance Act to1718withdraw to withdraw students.1819COMMISSIONER BURT: To withdraw? So they1919And those letters are time-stamped.
8to that.8have to make multiple reach-outs before that ten-day9DIRECTOR CORINA CHAVEZ: Right. With all9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions10My question is, for the Does Not Meet, did12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
9DIRECTOR CORINA CHAVEZ: Right. With all due respect, we did find an area in the Finance Act9drop.10due respect, we did find an area in the Finance Act10My question is, for the Does Not Meet, did11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.19And those letters are time-stamped.
11that says after interventions11you ask for documentation of that, so it's a Does12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.19And those letters are time-stamped.
12COMMISSIONER BURT: I don't know why you12Not Meet, because you saw no evidence of reach-out?13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
13needed to interrupt me while I13That's what I'm asking.14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
14DIRECTOR CORINA CHAVEZ: Because the law14DR. ADAM AMADOR: Madam Chair, if I may,15says if there's ten consecutive days where you're15when they went in April for the second site visit.16not hearing at all, after attempting interventions,16I had over 1200 pages of documentation in two boxes17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
16not hearing at all, after attempting interventions, that there is a requirement in the Finance Act to withdraw to withdraw students.16I had over 1200 pages of documentation in two boxes in letters that they were able to look at and receive.18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
17that there is a requirement in the Finance Act to17in letters that they were able to look at and18withdraw to withdraw students.1819COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
18withdraw to withdraw students.18receive.19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
19COMMISSIONER BURT: To withdraw? So they19And those letters are time-stamped.
21 So now I'm even more in a bad space, because 21 children's folders? So they're out. If anybody
22 DIRECTOR CORINA CHAVEZ: I'll just read 22 would like to go back to Las Cruces and view them,
23 what it says, that there is a withdraw code within 23 they are there.
24 the Nova system that says, "Absent ten consecutive 24 So we again, this is I feel like
25days after the school district or charter has25we're interpreting the Bible and what Jesus said.
139 141
1 provided attendance-related interventions, as 1 What do we do? Again, here we go. You're seeing
 required under the Attendance For Success Act," the responses and the feedback even here. It's on

3

3	then they're not supposed to hold on to the students	
4	for account purposes.	
5	COMMISSIONER BURT: He did exactly that.	
6	DIRECTOR CORINA CHAVEZ: So I think I	
7	actually think, because I was there, I looked at	
8	some of the letters. And I think that the answer	
9	to your question, Dr. Amador, is that you need to	
10	document every attempt that you are making to reach	
11	out to the families and offer support for the	
12	children's success.	
13	And it can't be you've just waited until	
14	there was ten, and then you say, "We're going to	
15	drop you," or even waited until there was eight and	
16	said, "We're going to drop you."	
17	THE CHAIR: Here's my question. Did you	
18	ask to see documentation of the reach-outs?	
19	DIRECTOR CORINA CHAVEZ: We reviewed	
20	letters that were sent to the school.	
21	THE CHAIR: That's not what I'm asking.	
22	Because the letter is what you're saying is wrong.	
23	But the letter is coming after the letters are	
24	coming after the ten days. The letter is coming	
~ -		

after multiple attempts have been made.

public display now for you. But we have all the documentation. Again,

4 5 if we try Intervention One, and the kid doesn't come 6 back, we have to disenroll them after ten. So the 7 data they asked for was four; right? Some of the 8 kids didn't make it. They didn't show up. 9 So what do you guys want me to do? 10 Because we're asking ten different things here. 11 This is impossible to meet. And we're getting into 12 interpretations of the law, not exactly what I'm 13 supposed to do under the law. 14 THE CHAIR: This is what I'm going to say. 15 I'm going to say thank you very much because you 16 fixed your lottery. And I actually, not that long 17 ago, saw that it was right up front when you get on. 18 You didn't even have to get to a drop-down link or 19 anything. So I appreciate that. And I think, 20 ultimately, that's going to help you in drawing

21 students, you know.

22 So that's -- so I want to -- I want to thank you for that. It was a journey to get there, but we got there. So thank you for that.

And I'm going to say, at this point in

25

23

24

37 (Pages 142 to 145)

			37 (Pages 142 to 145)
	142		144
1	time, we'll hear from OSE through the the audit	1	THE CHAIR: I can't hear you.
2	that was just done if there's any concerns about the	2	MS. CHERYL ROWE: I reached out to General
3	disenrollment. And at this point in time, unless	3	Counsel about this issue. And what they shared is
4	there's concrete proof that there's no evidence, we	4	that when Attendance For Success was passed, they
5	move on from this one. It'll be closed out.	5	didn't update the Finance Act; the Legislature
6	It will appear the Attendance For	6	didn't. And so that's why there is this confusion.
7	Success will appear through if anything, through	7	I just wanted to point that out. Thank you.
8	the OSE CAP. Right. Right.	8	THE CHAIR: Yeah. Ten. Fifteen, at most.
9	DR. ADAM AMADOR: So that would put it at	9	(Recess held, 2:07 p.m. to 2:24 p.m.)
10	Meets or Growing or what designation? And this	10	THE CHAIR: With Item Item No. 5, we're
11	is the second	11	moving off.
12	THE CHAIR: So I think we're talking	12	Item No. 6, we still have some
13	about it just drops off this. It just drops off	13	outstanding we're keeping that as a Workings To
13	this. We're cleaning this up, and we're dropping	14	Meet until September?
15	off what	15	DR. BRIGETTE RUSSELL: Until September,
16	DR. ADAM AMADOR: So on we have this	16	yes. And formal complaints, Meets; teacher
17	report. But then we have	17	mentoring, Meets; elementary compliance, we'll move
18	THE CHAIR: You're talking like site visit	18	all of that over to the we'll have a separate
19	reports.	19	document for all that have been met.
20	DR. ADAM AMADOR: So is this going to be	20	Licensure, the school is continuing to
20	cleaned up on the site visit reports now? Because	20	work on one teacher license. And we've asked them
21	there are two different documents now.	22	to report by September 6th. One teacher.
22	THE CHAIR: I think it would be this	23	DR. ADAM AMADOR: Madam Chair, Dr.
23	upcoming. Because, generally, they don't go back	24	Russell, actually, that's been remedied. You can
25	and do prorated. Is that what I'm talking?	25	check with the certificates here. We have Jenna
25	and do profated. Is that what I'm tarking?		check with the certificates here. We have Jenna
	143		145
1	(Off-mic discussion.)	1	Jaquez. She was waiting on a letter. It's been
2	DR. ADAM AMADOR: We're good with just	2	cleared.
3	taking it off, if that's the case.	3	THE CHAIR: Thanks.
4	THE CHAIR: So I would say that you've got	4	DR. ADAM AMADOR: Of course.
5	your preliminary? So I would deal so do that.	5	DR. BRIGETTE RUSSELL: Okay. Thank you.
6	Okay.	6	And I am going to turn it over to
7	DIRECTOR CORINA CHAVEZ: But, Chair	7	Ms. Seeley, who to walk us through the financial
8	Gipson, I would ask that the school maintain	8	elements. She's been waiting patiently in the
9	documentation of their efforts to work with families	9	waiting room. But she will go through those one by
10	to provide documentation in support of their	10	one.
11	attendance.	11	And, Missy, has she been promoted as a
12	THE CHAIR: I thought I heard the school	12	panelist?
13	say, "We've got it." So, yeah. So I think I	13	MS. MELISSA BROWN: She is present.
14	don't I don't think there's a problem. I think	14	MS. BETTY SEELEY: Hi, there. Can you all
15	the documentation is there.	15	hear me?
16	Oh, yeah. And I keep forgetting Cindy out	16	THE CHAIR: We can. Thank you so much.
17	there is orther land. She's our court non-orther and	17	MC DETTY CEELEX. March 4. Caller have

break.

law was repealed.

there in cyber land. She's our court reporter, and

I see her eyes bulging. So we need to give her a

very quickly, then we're going to take a break.

I had reached out to General Counsel about this

issue, and they shared that the compulsory school

So, Cheryl, if you want to say something

MS. CHERYL ROWE: I just wanted to share.

17

18

19

20

21

22

23

24

25

17

18

19

20

21

22

23

24

25

MS. BETTY SEELEY: You bet. So I've been

asked to do a brief update on the financial

we can kind of go over what I've looked at.

try to -- who's getting that?

information that we've been asking for. So I don't

know if you can share a screen that has the actual

CAP document. I've made some changes to it so that

THE CHAIR: So give us a sec, and we'll

DR. ADAM AMADOR: Madam Chair, just for

38 (Pages 146 to 149)

			58 (1 ages 140 to 149)
	146		148
1	the purpose of this part of the CAP, Chris Masters	1	of checks. There was, like, six or seven checks
2	is online and available should you have any	2	that were voided. And these four checks created the
3	questions for him.	3	imbalance when these checks were voided.
4	THE CHAIR: Thanks. I appreciate that.	4	So they're he's going to have to just
5	Chris Masters is their business manager, yeah.	5	kind of research things and see why there's this
6	MS. MELISSA BROWN: I don't see a Chris	6	imbalance.
7	Masters in the attendees. I don't know what name	7	DR. BRIGETTE RUSSELL: Then there is still
8	they're using. Perhaps he can raise his hand.	8	an issue. It's not the sum of all the voided
9	Thank you. Got it.	9	checks, only the sum of some of it's just some
10	MS. BETTY SEELEY: Brigette, do we have	10	housekeeping issues.
11	the other, the one yeah, this one here. Thank	11	THE CHAIR: That's why I have alerts for
12	you. This is the one I made my my information	12	overdrafts.
13	on.	13	MS. BETTY SEELEY: So if we can scroll
14	So if we could go down here to on	14	down on this document to my next update, which is in
15	Finding No No. 12, Finding No. 1, the school has	15	blue.
16	submitted to me their bank statement reconciliation.	16	I know there is something in here here
17	And it shows that the checks were voided.	17	we are.
18	But then there became a little bit over a	18	So for No. 18, the school submitted
19	\$1,000 discrepancy between the bank balance and the	19	contracts or memorandums of employment for all of
20	G/L balance. And I looked at it, and I honed it	20	the current employees. The request were for all
21	down to these voided checks.	21	employees who worked. They just sent me the ones
22	So somehow or another and I'm	22	who were employees at $6/30$.
23	unfamiliar with the school's accounting system. But	23	And there were a lot of, I would just say,
24	when they voided these particular checks, they were	24	incorrect things on that list.
25	voided through the bank balance.	25	And then they sent me a follow-up of some
	147		149

147		149
But then but not into the G/L, the	1	of the employee records from payroll. And so when I
general ledger. So I'm not sure why there is a	2	received that, there were four that their positions,
balance discrepancy there of \$1,036.21.	3	through their what are the job codes were
And because I'm unfamiliar with their	4	different than what they noted on that employee
with their accounting system that they use, I	5	list.
couldn't say, "Well, you need to go here or there,"	6	And two of them were correct. One of them
as far as why there is a discrepancy. So perhaps	7	was, yeah, maybe the best I can do, depending on
Chris can go through and see if he can figure out	8	depending on what the actual person was actually
why this imbalance happened.	9	doing, which was the job code for the office
He did show on his PED report that these	10	manager.
checks had been voided. And so the bank statement	11	But the the biggest concern was there
then agreed to the cash report for June 30th. The	12	was an employee, Oscar Hernandez. And they
report was the way he presented it was a little	13	submitted to me his license. And his license was
funky, but that's for School Budget to work out with	14	for a substitute teacher. But he was being paid as
him.	15	a special education instructional assistant. And
But he did show that those that the two	16	they did not submit a special education
reports did agree. And that's, really, the a	17	instructional assistant license for him.
really important step to this whole thing.	18	And then, additionally, his his his
DR. BRIGETTE RUSSELL: So, Ms. Seeley, if	19	job description was Dance. So and he was
I'm making the comments correctly, the discrepancy	20	originally reported as a teacher. And so there's a
is the sum of the voided checks. So there really	21	lot of discrepancy with this particular employee as
isn't an issue; right?	22	to what he has.
MS. BETTY SEELEY: Right. There is on the	23	They did not send me a payroll report that
books. But as far as the bank statements and the	24	would show what job code he was being paid from.
cash report, it balanced out. And it wasn't all the	25	DR. BRIGETTE RUSSELL: Which number is

production@litsupport.com

Bean & Associates, Inc. 201 Third Street NW, Ste. 1630, Albuquerque New Mexico 87102

39 (Pages 150 to 153)

	150		152
1	this in the comments?	1	And the reason why good luck finding a
2	MS. BETTY SEELEY: It was the I	2	SpEd teacher right? to have that conversation.
3	finished this yesterday, so I did not get to to	3	But if we did it at the time that she signed her
4	update this report. It's the e-mail that I sent out	4	contract, July 1, she was not we were not looking
5	to you yesterday with my update. But I was out and	5	for a SpEd teacher. I was still in the process of
6	about yesterday, and I didn't get an opportunity to	6	coming on board and all that.
7	go in and update this actual report with this	7	And so this was would fall under "Other
8	information.	8	Duties Assigned," because we knew that at some point
9	THE CHAIR: So	9	either one of us was going to have to go through the
10	MS. BETTY SEELEY: So I can am I able	10	Leap program to become licensed for SpEd and take on
11	to screen-share? If you	11	that position in servicing students. That's why
12	THE CHAIR: Can I just ask?	12	that wasn't updated at the time she signed her
13	MS. BETTY SEELEY: Yeah.	13	contract.
14	THE CHAIR: That Item No. 7 that was	14	At this point, I would really like to
15	there, it said there was no special education	15	refrain from discussing personnel, because we're
16	teacher? Is that what you're saying, there's	16	violating their rights.
17	MS. BETTY SEELEY: Exactly, yes. Right.	17	THE CHAIR: We're not, because we're not
18	In No. 7, all teachers had a regular K-12 teaching	18	talking about an individual; we're talking about a
19	job code. There were none that were noted as being	19	fund I understand. And I said that was
20	special ed teachers, which means teachers who have	20	incorrect. And we're not talking about that
21	that special education license.	21	individual any longer. We're talking about a
22	THE CHAIR: I'm not sure. Outside of your	22	separate position. And we're just talking position,
23	special ed coordinator, do you have any additional	23	and we're talking how it's funded. So I'm not
24	SpEd	24	talking a personnel issue.
25	MS. BETTY SEELEY: The other thing is I	25	DR. ADAM AMADOR: And so we had to wait
	151		
	151		153
1		1	
1 2	did not see a job for a special education	1	until an alternative license was also issued for
2	did not see a job for a special education coordinator.	2	until an alternative license was also issued for that.
	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is		until an alternative license was also issued for that. So it's my error. But there's a process
2 3	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract?	2 3 4	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of
2 3 4	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through	2 3	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for
2 3 4 5	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was	2 3 4 5	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education.
2 3 4 5 6	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the	2 3 4 5 6	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks.
2 3 4 5 6 7	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was	2 3 4 5 6 7	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education.
2 3 4 5 6 7 8	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided.	2 3 4 5 6 7 8	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person
2 3 4 5 6 7 8 9	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DELEON: Madam Chair, the dean	2 3 4 5 6 7 8 9	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll
2 3 4 5 6 7 8 9 10	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is	2 3 4 5 6 7 8 9 10	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did
2 3 4 5 6 7 8 9 10 11	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director.	2 3 4 5 6 7 8 9 10 11	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B
2 3 4 5 6 7 8 9 10 11 12	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her	2 3 4 5 6 7 8 9 10 11 12	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does
2 3 4 5 6 7 8 9 10 11 12 13	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language?	2 3 4 5 6 7 8 9 10 11 12 13	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of
2 3 4 5 6 7 8 9 10 11 12 13 14	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should.	2 3 4 5 6 7 8 9 10 11 12 13 14	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for
2 3 4 5 6 7 8 9 10 11 12 13 14 15	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"?	2 3 4 5 6 7 8 9 10 11 12 13 14 15	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We can't do that. The discussion my judgment call	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies. DR. VANESSA DELEON: Madam Chair, if we
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We can't do that. The discussion my judgment call with the person that has this specific position was	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies. DR. VANESSA DeLEON: Madam Chair, if we may. So to our knowledge, in terms of the drop box,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We can't do that. The discussion my judgment call with the person that has this specific position was we decided we were both going to go through I	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies. DR. VANESSA DeLEON: Madam Chair, if we may. So to our knowledge, in terms of the drop box, there is not, within that drop box, a code for dean
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We can't do that. The discussion my judgment call with the person that has this specific position was we decided we were both going to go through I forget what program this is for but licensed for	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies. DR. VANESSA DeLEON: Madam Chair, if we may. So to our knowledge, in terms of the drop box, there is not, within that drop box, a code for dean of instruction. So the closest description to the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	did not see a job for a special education coordinator. THE CHAIR: So your SpEd coordinator is under contract? MS. BETTY SEELEY: And I looked through all of the contracts that they sent, and there was no special education coordinator in any of the contracts that they provided. DR. VANESSA DeLEON: Madam Chair, the dean of instruction also the dean of instruction is also the special education director. THE CHAIR: Shouldn't that be in her contract language? MS. BETTY SEELEY: Yes, it should. DR. BRIGETTE RUSSELL: Under "Other"? THE CHAIR: If I was doing that, I'd want it in my contract. DR. ADAM AMADOR: So this was our discussion. And I don't know how we should be discussing personnel. She's mentioning names. We can't do that. The discussion my judgment call with the person that has this specific position was we decided we were both going to go through I	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	until an alternative license was also issued for that. So it's my error. But there's a process in those things happening; right? So that's kind of how it fell. She is licensed now, fully, for special education. THE CHAIR: Okay. Thanks. MS. BETTY SEELEY: So this is same person that we are now discussing. On their payroll report, their job code was as a principal. So I did not know if this person also had a Level 3B administrator's license. And if this person does not, because they are recorded as the dean of students, then they were incorrectly accounted for in the accounting software. So, you know, I'm just I'm just looking at all the information that's been provided to me for all of these questionable or not questionable but these positions and persons that I see discrepancies. DR. VANESSA DeLEON: Madam Chair, if we may. So to our knowledge, in terms of the drop box, there is not, within that drop box, a code for dean

40 (Pages 154 to 157)

			40 (Pages 154 to 157)
	154		156
1	principal.	1	I'll be able to report back on that. I'm making
2	But the other request, Madam Chair, would	2	sure there is a direct line of what money comes in
3	we be able to go in order from like, No. 12?	3	and the academic return of investment on the
4	THE CHAIR: Okay. Betty, we're trying to	4	students.
5	the with the flow, it's difficult for us to jump	5	MS. JULIA BARNES: So on 12, you're just
6	from 3 to then 14. Could we just go through it and	6	going to clean it up, and it's going to be Meets?
7	make a decision for each of those, where we're	7	Is that your understanding on Item 12? You have the
8	sitting with each of those items? And if we could	8	update with the voided checks. Some of them equal
9	get that back up?	9	the amount. But it's going to be cleaned up; right?
10	MS. BETTY SEELEY: Yeah. I apologize. I	10	Betty or somebody?
11	apologize.	11	MS. BETTY SEELEY: Yeah. I mean, if they
12	DR. BRIGETTE RUSSELL: Will you share,	12	can get all of this cleaned up for their audit, it
13	Betty, or shall I share?	13	should drop out. They should not get this as an
14	MS. BETTY SEELEY: Will you share? Will	14	audit finding if they can get everything journal
15	you share? And if we need to look at my more	15	entries and all of that done.
16	detailed report, I can share.	16	There might be some issues, still, with
17	DR. ADAM AMADOR: Madam Chair, Chris	17	the contracts, because the contracts do not
18	Masters is available for a question.	18	accurately show what their actual job requirements
19	THE CHAIR: At this point, with a lot of	19	were.
20	these, the only thing I think I'm going to really	20	MS. JULIA BARNES: So, Betty, just on 12,
21	recommend and I know Chris has talked with Betty,	21	if they can get those checks to equal each other,
22	because at the end of the day, I think with a good	22	that issue is going to drop off. Is this an issue?
23	number of these, there's not a any kind of	23	Or can it drop off?
24	malfeasance issue or anything like that. But there	24	MS. BETTY SEELEY: So yeah. If they
25	is a concern that there you don't end up with an	25	which one is No. 12? Is that the voided checks?
	155		157
1	audit finding. So if that conversation can take	1	COMMISSIONER BECK: Yes, that's the voided
2	place so that's fixed before I guess you've	2	checks.
3	already been audited.	3	MS. BETTY SEELEY: Yes. If they can
4	DR. ADAM AMADOR: And we're starting the	4	figure out why the voided checks went wonky in their
5	audit process again. Kind of respectful of	5	accounting system, then that will drop off.
6	everybody's time, so we switched finance software.	6	DR. BRIGETTE RUSSELL: Is that a Working
7	This, unfortunately, didn't take the \$197,000. We	7	To Meet and still on there until they figure it out?
8	were going to split it, but he didn't take it.	8	MS. BETTY SEELEY: Yes, I would say so,
9	So that's been rectified as well. And I	9	yes.
10	will tell you that it's been an honor to work with	10	DR. BRIGETTE RUSSELL: 13.
11	Chris. He's awesome. And, like, again, he's part	11	MS. BETTY SEELEY: Then the other item
12	of righting the ship.	12	that they need to figure out is that consistent
13	And he's inherited stuff. And like you	13	\$7,059 ERB liability on their balance sheet. They
14	said, we're taking it on as best he can. Also,	14	need to figure out why that is there.
15	we're Working To Meet this; right? And we're making	15	DR. BRIGETTE RUSSELL: That's also in 12.
16	sure that purchasing this new finance software,	16	MS. BETTY SEELEY: Yes.
17	working with you all, working with the set of	17	DR. BRIGETTE RUSSELL: 12 stays on. It's
18	auditors, and the other set of auditors, as well,	18	Working To Meet. We'll update next month.
19	making sure we say what we're doing with the money.	19	13.
20	And so I will tell you the last thing	20	MS. BETTY SEELEY: Okay. So we can scroll
21	on this hopefully, I won't have to talk again	21	down to 13. This one is they yes. I would
22	what I'm doing is instituting academic return on	22	keep this as Working To Meet, only because I when
23	investments. So here's a million dollars, and	23	I reviewed the cash receipts, they had some that
24	here's exactly how it went to the students.	24	they did not write a actual receipt when they
25	We don't get that in these new arts Dut	25	nearing of the sin from de la sforme theory meant to the hearly

- 24 they did not write a actual receipt when they
- 25 received their funds before they went to the bank.

We don't get that in these reports. But

41 (Pages 158 to 161)

	158		160
1	And some of them were not corrected	1	about how do we grow to success in these items?
2	coded correctly. So this would have to be Working	2	Maybe this isn't for you. Maybe it's for CSD and us
3	To Meet until after the audit, to see if the	3	in determining what this looks like. Because
4	audit how the auditors handle you know, find	4	financial issues are so hard; it's so retroactive.
5	any additional.	5	We have to wait for audits. They're just difficult.
6	DR. BRIGETTE RUSSELL: Pending the audit.	6	I guess for me, when I'm looking at this,
7	Okay.	7	we will have an audit. It's going to be part of the
8	MS. BETTY SEELEY: Yes.	8	annual report. So what I'm wondering is if it's a
9	THE CHAIR: She hasn't been able to	9	better use of our time now to look at have they
10	reconcile it.	10	created a new process, a new plan? And once that is
11	DR. BRIGETTE RUSSELL: All right. No. 14.	11	communicated of, like, okay, yeah and, you're
12	MS. BETTY SEELEY: No. 14 was	12	going to get an audit.
13	DR. BRIGETTE RUSSELL: It looks like that	13	But I don't want to necessarily keep
14	one is a Does Not Meet. But it's a final rating.	14	these, like, Does Not Meets or Working to Meets
15	And we can take it off; is that correct?	15	until you get an audit with a finding, because it's
16	MS. BETTY SEELEY: Yeah. It was a Does	16	going to be past. So I'm wondering if there's a way
17	Not Meet. What when they hire new employees,	17	to transition the way we're showing success.
18	they look at the personnel files to make sure that	18	DR. ADAM AMADOR: Go ahead.
19	all of the all of the paperwork is there and	19	DIRECTOR CORINA CHAVEZ: This is what I
20	signed. And it's there and signed before the	20	think. I think that Betty has taken an approach of
21	person, you know, starts working, or within a day or	21	testing out how the school would perform on an
22	so. That's what's going to clear that one.	22	audit. And she's identified for the school areas
23	DR. BRIGETTE RUSSELL: Okay. But no	23	where she is seeing there could be an audit finding
24	further updates to the Commission are required. We	24	that occurs.
25	can remove this one from the CAP.	25	But I think what I hear you saying is that
	159		161

1 MS. BETTY SEELEY: Yes. 1 you want to know that there are processes that are 2 2 DR. BRIGETTE RUSSELL: Okay, 15. being taken at the school to correct these things. 3 3 THE CHAIR: Can we go back, I'm sorry to, And so what are they? Policy? Actions? 4 4 13 just a second. That sort of thing? 5 5 So, Betty, can you just give us a little And I think at this point we're probably 6 bit of clarity? Are you saying that at this point 6 going to need to sit down with Betty, and maybe even 7 7 in time, they -- they have met this, and it should with Chris and Dr. Amador, and say, "What are those 8 8 show that they've met it in the next audit. Is that things that are going to prevent the school from 9 what you said? 9 running into some more issues? What needs to be put 10 10 MS. BETTY SEELEY: Well, it will -- I in place?" 11 11 believe that they will probably get another audit That's not what's currently captured in 12 finding for this, because when I went through their 12 the CAP. If we hold to what's in the current CAP, 13 cash receipts, the random asks, there were cash 13 because of the way it's written, it might be a 14 receipts that did not have a receipt written when 14 little awkward and we might have to revise some of 15 they received the money. 15 the indicators in that CAP. 16 And some of them were coded incorrectly, 16 I really feel like what Betty is doing is 17 which was part of this audit finding as well. So 17 sort of educating the schools, because she's 18 depending on what the auditors pull, basically. But 18 pinpointing the issue. Yeah, finding the issues, 19 if what I pulled, four of them were incorrect. My 19 pinpointing exactly, "Here's why you could get an 20 assumption is that there's going to be more that 20 audit finding," rather than saying, for us, "It's 21 were incorrect during the year that the auditors 21 this and this way." 22 might pull and find that there weren't receipts 22 THE CHAIR: It's ongoing, then, because 23 written for other items, or they could pull the same 23 (simultaneous speaking). 24 ones I did, happenstance. 24 Going forward, this could be a problem. 25 COMMISSIONER BURT: I have a question 25 And the CAP is supposed to address a concern, fix

			42 (Pages 162 to 165)
	162		164
1	it, and not because everyone could potentially	1	Chris at length when I first got there. We knew and
2	have a Workings To Meet on everything, because	2	understood there hadn't been financial processes at
3	especially once again, I am not the person to be	3	the school. It's evident. That's why the dings are
4	talking finances. So it's it's bad.	4	coming up.
5	DIRECTOR CORINA CHAVEZ: The other way	5	So we did hire somebody. We did hire
6	that you all could be evaluating this is the degree	6	somebody to assist in the business office. In turn,
7	to which the school has been cooperating with the	7	we sent that person to the New Mexico I don't
8	Corrective Action Plan	8	know. We sent her to procurement school. Now, we
9	THE CHAIR: Yeah. I'm fine with that.	9	have a chief procurement officer.
10	DIRECTOR CORINA CHAVEZ: that Betty has	10	The procurement process in Alma had not
11	been conducting, which I'm sure Betty can speak	11	been in place. So you're seeing the practice is not
12	to and I'm sure.	12	there. Now we're starting that procurement process;
13	MS. JULIA BARNES: Can I just wonder why	13	right?
14	this can't the plan that you just said could	14	So now it's not policy. We have to follow
15	satisfy and close out the CAP? The audit and your	15	the State Procurement. It's already there for us.
16	financial framework is taken care of in the annual	16	Now we're creating the procedures at the school.
17	report. So whatever if they got a Did Not Meet	17	So I will tell you, there was a couple of
18	for last year, they get a Did Not Meet for last	18	times where \$300 showed up on my desk. And the
19	year.	19	students were selling stuff. You could just stop by
20	The point of those is they get a Meets or	20	the school.
21	they get a Working To Meets as you're moving along.	21	And the students and I will tell you
22	DIRECTOR CORINA CHAVEZ: It was just the	22	that a lot of what the students do is student-led.
23	approach that Betty took, which would be helpful to	23	They were selling the prom stuff, the candy, and
24	the schools to	24	they just dropped the money, and I'm, like, "Who
25	COMMISSIONER BURT: If I can be more clear	25	brought this in"; right?
	163		165
1	then, what Betty did, then, is exactly right,	1	So these are things we have to clear up.
2	because she's helping find these areas and then	2	That's what we're looking at. So we know this.
3	giving them to you. But then, for me, it's the next	3	We're clearing it up. Creating a procurement
4	step.	4	process on the campus is not easy; right? We know
5	So, once again, going into next steps, if	5	this.
6	you've made the changes, got it. We hear you. We	6	Alma gets a lot of donations. A lot of
7	got a new finance software so we don't have these	7	people support the school. They donate \$100 here.
8	weird coding issues. That part. Because the coding	8	We have to clean that process up; right?
9	was weird before, and it needed to be done	9	So as we're moving forward so we're
10	differently. You have a plan. You've already	10	taking steps. Like I said, the big one, the advice
11	started implementing it.	11	from the last audit was hiring someone to assist in
12	So, to me, instead of waiting for Betty's	12	the business office, which we did. Now they've gone
13	next step or an auditor's next step, like, I think	13	to procurement school, so now they're a chief
14	what Betty has done is perfect. Great. Love it.	14	procurement officer. Those are huge steps to take
15	Then our I feel like for me what the	15	in that year.
16	Letter of Intervention is for is for to see the	16	Now is the processes. Now the work begins
17	corrected action; right?	17	on fixing this.
18	So once I see the corrected action, "We	18	Are we going to get a couple of dings?
19	got new finance software. We've changed our	19	Probably so. But in the process, we have taken a
20	processes and had a meeting about it," if you can	20	lot of steps to clean the licensure up. And to the
21	articulate that in writing, I'd be good with let's	21	point of contracts and background checks, we did a
22	go ahead and put Meets and move on (simultaneous	22	thorough investigation of employees. Even the
22	`	1 22	

veteran employees, 20 years, did not have background

speaking.)

so when we got to the school -- and I have met with

23

24

25

43 (Pages 166 to 169)

	166		168
1	last year; right? So we cleaned up a lot. And	1	complete.
2	we're still cleaning up.	2	No. 3 is special ed. Next steps is
3	But, like you said, we're going to move	3	special ed will be Working To Meet, and they are
4	forward. So now we have addressed our employee	4	going to do a CAP. So the CAP, if they're in
5	packets. They're addressed differently. We're	5	compliance and I think I've got that here, I'll
6	looking at job codes and then job descriptions;	6	add it. If they're in compliance with the timelines
7	right? That's a lot to do.	7	in those CAPs, that will be Working To Meet with
8	So we're getting it done. But I just want	8	no other up just an update to PEC on that.
9	to let the Commission know that those steps are	9	No the lottery policy is complete.
10	being taken, have been taken, and will continue to	10	Audit and finance is complete.
11	be taken to address these. And Chris can fill in	11	Establishing the compliance. I don't know
12	whenever he wants.	12	that
13	MS. BETTY SEELEY: You know, I am really	13	THE CHAIR: It's pending into September.
14	happy to spend some time with Chris and help you	14	DR. BRIGETTE RUSSELL: Yeah. That, we
15	guys perfect your practices, based on, you know,	15	wanted to get an update on that. And CSD is
16	best practices. Because I know I did this job	16	THE CHAIR: It's still pending.
17	for a very long time. And I know it's a huge job.	17	DR. BRIGETTE RUSSELL: in agreement.
18	And I'm not perfect. I made mistakes	18	I'm satisfied that the school has working with
19	along the way, which I learned through my audit	19	Mrs. Seeley, has identified their areas of weakness
20	findings. And I'm really happy to discuss with you,	20	in finances and that they're taking proactive steps
21	maybe, ways that I could help you to, you know,	21	to improve. And I want to see what the audit says
22	really get things, you know, going for you all.	22 23	this fall.
23 24	That's just a it's just an offer that	23	And most schools don't have a perfectly
24 25	I'm making here. THE CHAIR: I think that's great. And	24	clean one. If there are findings, that's not the end of the world, and CSD is not going to breathe
25	THE CHAIR. Tunik mats great. And	23	end of the world, and CSD is not going to breathe
	167		169
1	we're in the new school year. So Betty's on a new	1	fire at them.
2	contract. So that's helpful as well. And that's	2	MS. JULIA BARNES: But to get to the
3	that's what we are looking to do with the money that	3	bottom. 7 is complete on formal complaint.
4	that's that's the support systems that we want to	4	8 is complete on teacher mentoring.
5	be able to put in place. So thank you for that.	5	9 is complete on OMA compliance.
6	And I hope everyone makes use of that	6	10 is complete on licensure, with the
7	opportunity, because I think it's important.	7	information that Dr. Amador just provided.
8	Because in our framework, we do obviously, we	8	12 11 is complete.
9	look at audit findings. But we consider those	9	Thank you. Let me check that.
10 11	repeat audit findings as the bigger issues.	10 11	And then 12 through 18 is sorry DR. BRIGETTE RUSSELL: It can be
	Yes, you get an audit finding this year;	1	
12	but, hopefully, it's cleared out the next year.	12	considered complete.
12 13	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had	12 13	considered complete. COMMISSIONER BURT: Before we get too
12 13 14	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit.	12 13 14	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say
12 13 14 15	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard.	12 13 14 15	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the
12 13 14 15 16	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify?	12 13 14 15 16	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things.
12 13 14 15 16 17	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of	12 13 14 15 16 17	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of
12 13 14 15 16 17 18	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can	12 13 14 15 16	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If
12 13 14 15 16 17 18 19	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of	12 13 14 15 16 17 18	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If you can articulate those plans, this is how we are
12 13 14 15 16 17 18	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can go clean and make sure everybody is clear on each one.	12 13 14 15 16 17 18 19	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If
12 13 14 15 16 17 18 19 20	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can go clean and make sure everybody is clear on each one. So on No. 1, the academic proficiency,	12 13 14 15 16 17 18 19 20	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If you can articulate those plans, this is how we are making these changes so we don't believe we'll have
12 13 14 15 16 17 18 19 20 21	but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can go clean and make sure everybody is clear on each one.	12 13 14 15 16 17 18 19 20 21 22 23	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If you can articulate those plans, this is how we are making these changes so we don't believe we'll have these same issues in the future, that would help me
12 13 14 15 16 17 18 19 20 21 22	 but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can go clean and make sure everybody is clear on each one. So on No. 1, the academic proficiency, we're waiting for the scores to assess this. So there's no next step right now. THE CHAIR: Right. 	12 13 14 15 16 17 18 19 20 21 22 23 24	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If you can articulate those plans, this is how we are making these changes so we don't believe we'll have these same issues in the future, that would help me to feel better. MS. BETTY SEELEY: I agree. THE CHAIR: (Inaudible due to simultaneous
12 13 14 15 16 17 18 19 20 21 22 23	 but, hopefully, it's cleared out the next year. So and we know it's I don't know if we've had schools that have had a completely clean audit. It's very hard. MS. JULIA BARNES: Could I just clarify? Assuming that what Betty has said would cover all of hers, we go to the top of the chart, I think we can go clean and make sure everybody is clear on each one. So on No. 1, the academic proficiency, we're waiting for the scores to assess this. So there's no next step right now. 	12 13 14 15 16 17 18 19 20 21 22 23	considered complete. COMMISSIONER BURT: Before we get too crazy with closing it all out, I would like to say it would be important to articulate in writing the plans for these and provide to CSD for these things. So I would say Working To Meet for all of them. And then let's close them out next month. If you can articulate those plans, this is how we are making these changes so we don't believe we'll have these same issues in the future, that would help me to feel better. MS. BETTY SEELEY: I agree.

44 (Pages 170 to 173)

		-	
	170		172
1	because of the previous audit. So they so	1	DR. BRIGETTE RUSSELL: So the Attendance
2	COMMISSIONER BURT: I'm just talking for	2	For Success Act is closed.
3	this.	3	MS. JULIA BARNES: And CSD will score for
4	THE CHAIR: I know. But I'm just	4	last year in the manner in which it should be
5	wondering if that was because it was because of	5	scored. The school can respond in the manner in
6	the financial audit. Was that requested in that	6	which they want to it'll go back to the annual
7	letter? So are they doing that already? I don't	7	DR. BRIGETTE RUSSELL: And then 24, 25,
8	know. I'm just because I can't remember that far	8	monitoring is a new day.
9	back.	9	THE CHAIR: So are we done with the
10	COMMISSIONER BURT: If they are or not,	10	financial? I just have a question, comment.
11	doesn't matter to me. I want it for this, like,	11	So I guess it was two meetings ago, when
12	independently of anything else.	12	there was this amount of \$160,000 that was, "Fire,
13	THE CHAIR: We incorporated that audit	13	fire, the house is on fire, there's \$160,000 that's
14	into here. So it's been merged. It has.	14	not accounted for." And there was serious concern,
15	COMMISSIONER BURT: I know. I want it to	15	you know. That's not a small sum. And it's, like,
16	be, like, No. 12, "This is what we're doing,"	16	how is it not accounted for?
17	simple. A direct response to each of these.	17	So now we're sitting in a space where
18	DR. VANESSA DeLEON: And if I may,	18	that's not a concern.
19	Madam Chair, I echo what was just shared by	19	So here's my question/concern.
20	Commissioner Burt. I think something that	20	I hate to be a, "Fire, fire." And now
21	Mr. Masters had echoed to me and to Dr. Amador is if	21	we're nowhere. It's, like it disappeared.
22	he had been given the opportunity to have a	22	So I'm just I'm just concerned that
23	conversation with Ms. Seeley other than upload and	23	everyone was alarmed, and we thought that there
24	submit documents, a number of these areas would have	24	was that could have been the reason why we revoke
25	been clarified.	25	a charter, because there's \$160,000 that's not
	171		173

1	THE CHAIR: That's great. We'll do that.	1	accounted for.
2	And	2	So that was my biggest concern. And it
3	MS. JULIA BARNES: So on Items 12 through	3	came up later. And it's, like, oh, my gosh, what's
4	18, they are identifying the school and Betty	4	wrong with this?
5	Seeley are identifying what needs to be corrected	5	And now we're here in this space, and I'm
6	and will present that to the PEC in September.	6	glad that it apparently isn't a concern.
7	And then I put in here and that then	7	But I had raised the question of, either
8	it can be dropped off the CAP. And I just put in	8	the last month or the month before, is this
9	here that the financial framework can confirm past	9	something that the finance committee should have
10	performance. If Did Not Meet or however that is	10	been able to catch?
11	scored, then it'll be the tool to use into the	11	And the response was yes.
12	future.	12	So my question is how did it just
13	DR. BRIGETTE RUSSELL: All right. I think	13	disappear, and it's no longer a problem?
14	that's I wanted to confirm the attendance piece.	14	And it looks like there wasn't even a
15	Is the PEC considering that Meets or just closed?	15	(incomprehensible) that was going out.
16	THE CHAIR: Well, no, because it is the	16	MR. CHRIS MASTERS: If I could respond,
17	Attendance For Success? Because there is that	17	I'd like to.
18	possibility that it's going to go into the OSE	18	THE CHAIR: I know. So, Chris, sure, and
19	report.	19	then Betty.
20	COMMISSIONER BURT: But is that included	20	MR. CHRIS MASTERS: Yes. Thank you very
21	in the No. 3? And can we remove it from this? Or	21	much.
22	are we doing a double-ding?	22	So the actual issue was on the OBMS system
23	THE CHAIR: No, I don't think a double.	23	that they changed for this year, for the balances.
24	So if it's it will only exist if it's in 3.	24	Instead of using an Excel spreadsheet that we've
25	(Simultaneous speaking.)	25	done for the last 15 years, we've had to upload
		1	

45 (Pages 174 to 177)

			43 (Pages 1/4 to 1//)
	174		176
1	certain balances of the audit, each fund balance of	1	did not have the answers. She's going to get with
2	the audit, through OBMS.	2	her mentor, and right now, it's also budget season,
3	Now, whenever that happened, whenever that	3	so it's going to take a little bit of time."
4	took place, my numbers were off.	4	And so whenever we were able to address
5	I talked to my budget analyst right away.	5	that, then the fourth quarter cash report came
6	We communicated right away. And, of course, it was	6	out just zeroed out perfectly.
7	during the time of budget season. She was busy, and	7	So that is the reason for that. And I
8	she's also a rookie.	8	don't feel there was a any lack of communication
9	So I said, "Well, I have to submit this."	9	or lack of transparency. But I did not raise flags
10	We had our budget due about the same time,	10	for this, just because other communications that I
11	end of April. So submitted it, knowing that she	11	had with the the Budget and Finance Bureau.
12	would not approve it. And she was going to get with	12	Thank you.
13	her mentor and get back to me, which they did, which	13	THE CHAIR: Betty, did you want to say
14	I appreciate.	14	anything?
15	They worked really good with me. We were	15	MS. BETTY SEELEY: No. I think what Chris
16	able to justify both some of my errors putting them	16	just said kind of cleared things up for me, as far
17	in, into the system, as well as what the OBMS system	17	as that that large variance. Yeah.
18	was kind of automatically doing that we had no	18	THE CHAIR: All right. Thank you. I'm
19	control over.	19	relieved. Thank you.
20	So whenever we did that, we actually	20	So are we we're good with okay.
21	worked on the cash report, line by line, fund by	21	(Consults with Ms. Barnes.)
22	fund, on that, with my budget analyst and her	22	SECRETARY BECK: It's obvious you've done
23	mentor. Two hours, we had everything cleaned up,	23	a lot of work, and it's been pretty brutal. So, you
24	three hours, something like that. So that third	24	know. I kind of get that.
25	quarter was resubmitted.	25	I just kind of want to echo what some of
	175		177
1		1	de de Constituire en constituire d'activité

1	And I believe it was resubmitted end of	1	the other Commissioners were talking about, in that
2	June, early July-ish. And on there, where Betty had	2	you're obviously one heck of a good administrator
3	mentioned earlier, that, you know, there was those	3	dealing with this.
4	differences, that's what our budget analyst asked us	4	I would just kind of plead with you. Be
5	to do is to highlight each of those fiscal years	5	human, because we're tired of hearing the pain of
6	that were those checks were originated from so	6	those parents. And something's not quite right. So
7	they could be closed out.	7	we want to stop those calls. That's it.
8	The reason we couldn't void them out is	8	THE CHAIR: We have one more item for
9	not because we weren't wanting to or anything. It's	9	them, and that's just clearing out the governance
10	because anything created in this software through	10	council. So we'll clear that out, and then school
11	the payroll system, you cannot manually undo. And	11	will be dismissed for them.
12		12	
	so it was actually the software technicians that		DR. ADAM AMADOR: Madam Chair, before we
13	were able to void those checks, finally, after	13	go, I want to thank the Commission for giving me the
14	several months of requests on that.	14	opportunity, and Dr. DeLeon and my board, to show
15	So, again, this is one of the several	15	you that progress is being made.
16	reasons that we're moving to Skyward Qmlativ.	16	I also want to reiterate that request to
17	There's just some things in that current software we	17	address the concerns that you guys brought up and
18	were using last year that you can't control. With	18	others have brought up as well. I don't think an
19	Skyward, it is a very step-by-step process, for	19	open meeting is the appropriate place for it.
20	sure.	20	That's why I haven't done it out of respect for the
21	So that's that's where that came from.	21	families, but out of respect for myself that I don't
22	And, actually, I we did inform the board on that.	22	discuss some of those things in public, as that
23	And but there was not a big alarm on that,	23	we're morally and ethically bound to the State not
24	because I told them, said, "This is a process that I	24	to do that.
25	worked with our budget analyst, and right now, she	25	And so, again, I would request a private
		1	

46 (Pages 178 to 181)

		_	× 9 /
	178		180
1	meeting, because it does involve a lot of emotion.	1	don't have my video on.
2	And then I can show you the documentation that I	2	THE CHAIR: Okay. So I'm just going to
3	have. Because I think that it's easy to come on	3	very quickly say all of these changes, packets were
4	public comment and get on social media and tear	4	created, reviews were made, checked with the OMA.
5	people down. It's easy to do that.	5	Guidance had been provided by the Department of
6	But I was never really introduced to you	6	Justice, or whatever they're calling themselves now.
7	all. And, unfortunately, this was the way that I	7	And that's why we're here at this point in time. So
8	was introduced; right? But you can tell through the	8	there are no concerns.
9	work that I do have an amazing passion for students	9	So Commissioner Beck?
10	and for schools.	10	SECRETARY BECK: Well, Commissioner Manis.
11	You guys also noted, in April, that this	11	COMMISSIONER MANIS: Yes.
12	was almost going to be impossible. And it's	12	SECRETARY BECK: Commissioner Brauer.
13	almost we've made it possible.	13	COMMISSIONER BRAUER: Yes.
14	So but that's a testament to my	14	SECRETARY BECK: Commissioner Taylor.
15	dedication to the students, families, and the Alma	15	COMMISSIONER TAYLOR: Yes.
16	learning community that we get this right. And	16	SECRETARY BECK: Commissioner Ingham.
17	sometimes doing the right thing is not the easiest	17	COMMISSIONER INGHAM: Yes.
18	thing to do. I will tell you that.	18	SECRETARY BECK: Commissioner Burt.
19	But I would like to reiterate that	19	COMMISSIONER BURT: Yes.
20	request, and I want to thank you for your patience,	20	SECRETARY BECK: Vice Chair Carrillo.
21	the Charter School Division as well. And at the end	21	VICE CHAIR CARRILLO: Yes.
22	of the day, we're all here for kids; right? But,	22	SECRETARY BECK: Chair Gipson.
23	unfortunately, money and processes, kids don't know	23	THE CHAIR: Yes.
24	about, and parents don't understand; right? And	24	SECRETARY BECK: Secretary Beck, yes.
25	we're taking time to bring that together.	25	There are eight votes for, zero votes
			-
	179		181
	117		101

1	So it does take time. And I thank you for	1	against. The motion passes.
2	the time. But, like I said, I'm not asking for	2	THE CHAIR: Thank you. So thank you.
3	chances. I'm asking for opportunities. And there's	3	DR. ADAM AMADOR: One last question. Does
4	a big difference in that.	4	the CAP require a vote to move forward? Or are
5	So thank you for your time. And,	5	we we're good? Okay.
6	Dr. de Leon, if you have any last word? Thank you.	6	THE CHAIR: We didn't take any action. So
7	DR. VANESSA de LEON: Thank you, Madam	7	it still stands.
8	Chair. Thank you, Commissioner Beck. I think that	8	DR. ADAM AMADOR: Awesome.
9	was reassuring for Amador and his staff. So we	9	THE CHAIR: So it's no vote.
10	appreciate all of the work that you all do to help	10	DR. ADAM AMADOR: Thank you.
11	improve student outcomes for our New Mexico	11	THE CHAIR: So we're good. We're going to
12	students. And thank you. Thank you for the work.	12	take a ten-minute break.
13	We appreciate each and every one of you.	13	(Recess taken, 3:15 p.m. to 3:36 p.m.)
14	THE CHAIR: So if we can just quickly move	14	SECRETARY BECK: I think the Vice Chair is
15	to Item No. 11. Sorry.	15	going to take over.
16	COMMISSIONER BURT: I move that the PEC	16	VICE CHAIR CARRILLO: Moving on to
17	accept the notification from Alma d'Arte Charter	17	Item 12. And that would be the Discussion and
18	High School regarding the change of governing board	18	Possible Action on PEC Rules and Procedures.
19	members, identified as No. 11 in the meeting	19	Julia, do we have any changes that will be
20	materials.	20	made?
21	COMMISSIONER BRAUER: I second.	21	(Lengthy off-mic discussion.)
22	THE CHAIR: There's a motion by	22	THE CHAIR: Discussion and Possible Action
23	Commissioner Burt, a second by Commissioner Brauer.	23	on PEC Rules of Procedure, which we've already
24	Commissioner Manis has he's gone.	24	looked at, and we made the modification that it's
25	COMMISSIONER MANIS: I'm here. I just	25	going to comply with law.
	-		

			47 (Pages 182 to 185)
	182		184
1	MS. JULIA BARNES: Could I just raise one	1	I move that the PEC adopt the revised PEC
2	thing before you vote on it?	2	Rules of Procedure identified as Item 12 in the
3	It occurred to me the last two days that	3	meeting materials, and that the revised PEC Rules of
4	if you have a you have a even number of	4	Procedure be posted to the PEC website.
5	Commissioners, if you have a tie vote, the motion	5	THE CHAIR: Second.
6	fails. And if you have a flip vote and everybody	6	There's a motion by Commissioner Carrillo
7	keeps their vote and the motion fails, you would	7	and a second by Commissioner Gipson. There's no
8	have two failed motions.	8	further discussion.
9	You have an obligation to decide a new	9	Is Commissioner Manis still on? Okay.
10	school application by September 1 and the renewal	10	Commissioner Beck?
11	application by December 31. Your rules of procedure	11	SECRETARY BECK: Chair Gipson.
12	do not address that well, they don't address no	12	THE CHAIR: Yes.
13	decision.	13	SECRETARY BECK: Vice Chair Carrillo.
14	And you have to make a decision. So	14	VICE CHAIR CARRILLO: Yes.
15	you're going to have to that much is in statute.	15	SECRETARY BECK: Commissioner Ingham.
16	You have to make the decision. Before you vote on	16	COMMISSIONER INGHAM: Yes.
17	this, I wondered if you wanted to to spend a	17	SECRETARY BECK: Commissioner Burt.
18	little bit of time on that.	18	COMMISSIONER BURT: Yes.
19	I don't think there's anything urgent in	19	SECRETARY BECK: Commissioner Manis.
20	the Rules of Procedure, or you can adopt them today	20	(No response.)
21	and we can open it right back up.	21	SECRETARY BECK: Commissioner Brauer.
22	That occurred to me yesterday, and I was	22	COMMISSIONER BRAUER: Yes.
23	whispering to Pattie, "What if" and my only	23	SECRETARY BECK: Commissioner Taylor.
24	answer in my mind is we're going to recess, and	24	COMMISSIONER TAYLOR: Yeah.
25	we're going to think about it, because your Rules of	25	THE CHAIR: There's seven votes for, zero
	102		105
	183		185
1	Procedure don't approve it.	1	votes against. Oh. Secretary Beck, yes. There are
2	You could have a process that says	2	seven votes for, zero votes against. The motion
3	whatever it could say. "The school will come back	3	passes.
4	and make an additional half-hour presentation. The	4	THE CHAIR: Thanks. We're on to Item
5	PEC will vote again."	5	No. 13, which is the Discussion and Possible Action
6	I don't know that you need to flip a coin.	6	on the PEC Logo.
7	VICE CHAIR CARRILLO: I don't think we	7	So we just have to we kind of came to a
8	need to do anything. I think the odds of that are	8	consensus. So I think we just need to vote that
9	slim. And I think that if that does happen, there's	9	that's the logo that we're going to put forward to
10	that case where we just have to say, "All right,	10	(off-mic.)
11	we'll discuss it a little bit more. And we'll do	11	MS. MELISSA BROWN: Commissioner Manis is
12	the consensus kind of thing. "What's holding you	12	back.
13	up? What's holding you up? What's the deal-breaker	13	MS. JULIA BARNES: And you need the Zia
14	here?"	14	Pueblo outreach completed.

- 15 MS. JULIA BARNES: Just keep working on 16 it. Then you don't need it in the Rules of 17 Procedure. Didn't want you to finalize the Rules of 18 Procedure if you wanted to put something in here, 19 because four-four or five-five is a failed motion, 20 so you have to keep going. 21 SECRETARY BECK: We're collegial. And I 22 think we could work it out amongst themselves. 23 VICE CHAIR CARRILLO: Madam Chair, I'd
- 24 like to make motion regarding No. 12, our PEC Rules 25 of Procedure.

- Pueblo outreach completed.
- THE CHAIR: I did the outreach. So I think a motion is contingent on approval by the Zia
- 17 Pueblo -- or acceptance by -- well, no response. 18
 - Because that is the question. Because, you know, it goes into an e-mail box that says "Info@."
- 19 20 So I don't know -- I'm going to submit it
- again. But I'm going to say if we don't hear in 21
- 22 seven to ten days, then I'm going to --
- 23 COMMISSIONER BURT: Yeah. Pending
- 24 rejection. Maybe that -- we could always remove it.
- 25 THE CHAIR: "Pending rejection" is good.

15

48 (Pages 186 to 189)

			40 (1 ages 100 to 107)
	186		188
1	Okay.	1	THE CHAIR: Thank you. I think we
2	VICE CHAIR CARRILLO: Okay. I have a	2	covered, by and large, 14 at the subcommittee
3	question about where it says, "be placed into final	3	report. So talking points will get out.
4	form." Is that just that's the part where we're	4	We've got the priorities. People are
5	going to work on this and fine-tune it?	5	going to start talking to legislators, and I think
6	The Zia in the upper part of that bled	6	we're we're set with that.
7	into the black portion, you're going to want that	7	No. 15.
8	orange portion you're going to want the red	8	MS. JULIA BARNES: Could I just ask a
9	the top of the Zia to go up and not the orange.	9	question? So are you going to bring it back
10	Anyway (Audio distortion.)	10	sorry to a vote of the PEC to move forward or
11	THE CHAIR: Are we good?	11	not?
12	VICE CHAIR CARRILLO: I can make a how	12	THE CHAIR: I don't think we've ever
13	are you going to get this like, our (audio	13	MS. JULIA BARNES: You have in the past.
14	distortion) to be professional?	14	You you have in the past, to say, "This is a PEC
15	THE CHAIR: I asked K.T. to send the file	15	position," so that you could stand up at legislative
16	to Consuelo, and Consuelo was going to then send it	16	sessions later.
17	to the Print because the Printing Office,	17	THE CHAIR: Got you.
18	New Mexico State	18	MS. JULIA BARNES: So I don't know if
19	VICE CHAIR CARRILLO: Then we can tell	19	you you might not be ready for that yet.
20	them the little things we want?	20	THE CHAIR: Let's wait.
21	COMMISSIONER MANIS: It's been sent to	21	VICE CHAIR CARRILLO: All right.
22	Consuelo already.	22	THE CHAIR: Yeah. Let's wait. Yeah.
23	VICE CHAIR CARRILLO: Thank you, K.T.	23	Yeah. Because that's less urgent, because we're not
24	I move that the PEC adopt the Logo No. 4	24	talking to any in a public forum at this point in
25	in the meeting materials in Item 13, be finalized by	25	time. So I think we're good.
	187		189
1	a professional hired through CSD, and that the logo	1	Report from Charter School Division.
2	be used for all PEC documents, subject to objection	2	DIRECTOR CORINA CHAVEZ: Yes. Hey,
3	by the Zia Pueblo.	3	Commissioners, don't I have energy? Day three of
4	COMMISSIONER BURT: Second.	4	meetings.

- 4 COMMISSIONER BURT: Second.
- 5 THE CHAIR: There's a motion by
- 6 Commissioner Carrillo, a second by Commissioner 7 Burt.
- 8 Commissioner Beck.
- 9 SECRETARY BECK: Commissioner Burt.
- 10 COMMISSIONER BURT: Yes.
- 11 SECRETARY BECK: Commissioner Manis. 12 COMMISSIONER MANIS: Yes.
- 13 SECRETARY BECK: Commissioner Brauer.
- 14 COMMISSIONER BRAUER: Yes.
- 15 SECRETARY BECK: Commissioner Taylor.
- 16 COMMISSIONER TAYLOR: Yes. 17 SECRETARY BECK: Chair Gipson.
- 18 THE CHAIR: Yes.
- 19 SECRETARY BECK: Vice Chair Carrillo.
- 20 VICE CHAIR CARRILLO: Yes.
- 21 SECRETARY BECK: Commissioner Ingham.
- 22 COMMISSIONER INGHAM: Yes.
- 23 SECRETARY BECK: Secretary Beck, yes.
- 24 There are eight votes for, zero votes against. The
- 25 motion passes.

- meetings. All right. So we're going to first talk
- about the CSD staff positions. As I mentioned last
- 7 time, I have a request for reclassifying Jessica's 8
 - old position into a financial coordinator position,
 - which was what Ruby did, someone who can run share
- 10 reports and give monthly zeroing in on the budget, 11 because I need to know every penny at any given
- 12 point, lest it go away. 13 So -- so I'm waiting to hear on the okay
- 14 for that.

5

6

9

15

16

17

18

19

- And then we have a position open in Training and Technical Assistance. And there's probably some resumes and applications. And so Missy and I will be taking a look at those sometime
- real soon. But the sad news, the very sad news I have
- 21 to share with you today is that a staff person who
- 22 we recently hired, Dianna Sena, who took the
- 23 Ed Admin A in the authorizing team, has given her
- 24 notice because her dream job of being EL coordinator
- 25 has come up in her home district.

49 (Pages 190 to 193)

			49 (Pages 190 to 193)
	190		192
1	So we have already posted the position.	1	I don't know the outcome of their meeting with
2	That's the good news. But we won't have Dianna on	2	Teresa on whether she will actually serve as mentor.
3	our team, and that's really sad.	3	THE CHAIR: Because I spoke with her a
4	VICE CHAIR CARRILLO: Why couldn't we tell	4	week ago, and she was in the process of contacting
5	her some dreams don't come true?	5	PCSNM. So, yeah. But I haven't I don't have
6	DIRECTOR CORINA CHAVEZ: I don't know.	6	DIRECTOR CORINA CHAVEZ: I don't know if
7	That's the update on the CSD staff positions.	7	they've confirmed any sort of plan yet. So I will
8	I'm going to turn it over to Ms. Brown, if	8	continue to meet and support them. And I understand
9	she's ready, or I can do the San Diego Riverside if	9	from the executive committee that any sort of
10	you want a minute.	10	official report that comes out of the condition
11	Okay. So then I'm also going to jump onto	11	comes with the annual report.
12	c., which is the update on the San Diego Riverside's	12	So we're just we're just helping them
13	charter renewal conditions. I can tell everybody in	13	mind it and and reflect on it and brainstorm how
14	this room is just really excited to hear the update	14	they can get it done as support for the school.
15	on that.	15	Thank you.
16	I know the update is that I have met with	16	VICE CHAIR CARRILLO: Question about this.
17	the San Diego Riverside team, alongside the Walatowa	17	Are there timelines or deadlines related to any of
18	team. So that is Tony Archuleta as interim head	18	this? And are there what do we do?
19	administrator, Bernadette, who works closely with	19	DIRECTOR CORINA CHAVEZ: There are
20	him, Valerie Shaw, Dr. Comander from Walatowa, as	20	timelines, yes.
21	well as board members from San Diego Riverside, to	21	VICE CHAIR CARRILLO: What do we do if
22	review the charter school renewal conditions	22	timelines are not met, besides kick the can down the
23	document.	23	arroyo?
24	It's been really helpful for us to walk	24	DIRECTOR CORINA CHAVEZ: Right. Well, as
25	through each of the items and discuss and brainstorm	25	to the so I think let me see if I have this in
	191		193
1	and to be able to support the school. We have our	1	alignment with what Ms. Barnes also believes is
2	next check-in on the 20th.	2	that if I felt that there was egregious violations,
3	I would say the bottom line is that they	3	they were completely ignoring us, making no progress
4	have completed some things. There's some things in		
		4	whatsoever, I could bring this to the attention of
5	progress. And time will tell if the rest of the	5	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way.
6	progress. And time will tell if the rest of the things that we had talked about them completing by	5 6	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some
6 7	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not.	5 6 7	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on
6 7 8	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional	5 6 7 8	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find
6 7 8 9	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they	5 6 7 8 9	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making
6 7 8 9 10	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the	5 6 7 8 9 10	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year
6 7 8 9 10 11	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools.	5 6 7 8 9 10 11	whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out
6 7 8 9 10 11 12	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of	5 6 7 8 9 10 11 12	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of
6 7 8 9 10 11 12 13	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing.	5 6 7 8 9 10 11 12 13	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct?
6 7 8 9 10 11 12 13 14	 progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools 	5 6 7 8 9 10 11 12 13 14	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to
6 7 8 9 10 11 12 13 14 15	 progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, 	5 6 7 8 9 10 11 12 13 14 15	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes
6 7 8 9 10 11 12 13 14 15 16	 progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is 	5 6 7 8 9 10 11 12 13 14 15 16	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a
6 7 8 9 10 11 12 13 14 15 16 17	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan.	5 6 7 8 9 10 11 12 13 14 15 16 17	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review
6 7 8 9 10 11 12 13 14 15 16 17 18	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out	5 6 7 8 9 10 11 12 13 14 15 16 17 18	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these
6 7 8 9 10 11 12 13 14 15 16 17 18 19	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or not, I don't know, because I understand from Public	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they also have to review with the board their condition
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or not, I don't know, because I understand from Public Charter Schools NM that Teresa is going to run a	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they also have to review with the board their condition document.
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or not, I don't know, because I understand from Public Charter Schools NM that Teresa is going to run a head administrator a new head administrator	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they also have to review with the board their condition document.
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or not, I don't know, because I understand from Public Charter Schools NM that Teresa is going to run a head administrator a new head administrator mentorship program out of PCSNM.	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they also have to review with the board their condition document. So they're going to need to talk about that and submit that assurance form. And then at
6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	progress. And time will tell if the rest of the things that we had talked about them completing by the next time we meet are done or not. It was they had professional development to provide to teachers. And they they needed to take a look at the MOU between the two schools. But they have started their first day of school. And they do have some baseline testing. And they reached out to Public Charter Schools New Mexico. You know, the problem with these very, very, very, very detailed compliance documents is that in this case, it mentions Kelly Callahan. She's unavailable. So they've reached out to Teresa Archuleta. Whether she's available or not, I don't know, because I understand from Public Charter Schools NM that Teresa is going to run a head administrator a new head administrator	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	 whatsoever, I could bring this to the attention of the PEC in some sort of Ladder of Intervention way. Otherwise, if I see them making some levels of progress, maybe not hitting every mark on every single deadline which you're going to find lots of schools don't but they're making progress, then we hold off to the end of the year when the annual report gets published to report out on the final outcomes for meeting the conditions of renewal. Is that correct? MS. JULIA BARNES: Yes. I just wanted to add one other thing. The assurance form that goes to all schools under the new contract, there was a technical change made to it. They need to review their last year's annual report, which these schools, in their first year, don't have. But they also have to review with the board their condition document.

50 (Pages 194 to 197)

1941941an intervention ladder, she can always do that.1in FY23 and FY24, versus PCSNM, versus a2MS. MELISSA BROWN: Okay. Me?2combination, versus no training. That's where you3So the training report. In your folder,3can see this is really we went from 71 people to4you'll see the FY24 Charter Schools Technical421 people.5Assistance and Training Milestone Report.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of8FII remind you that San Diego Riverside and Dream8people from PEC-authorized schools who went to both9Diné are not in there, because they were not your9conferences, district schools, and the total.10schools during FY24.10I want to remind the Commissioners that we11Ive put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if14websites to make sure that everybody is in15you'll scrol down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR CARRILLO: Hey. You know what18needed no more than six ho
2MS. MELISSA BROWN: Okay. Me?2combination, versus no training. That's where you3So the training report. In your folder,3can see this is really we went from 71 people to4you'll see the FY24 Charter Schools Technical421 people.5Assistance and Training Milestone Report.5Again, I think that's a huge win.6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of8Pill remind you that San Diego Riverside and Dream9Diné are not in there, because they were not your10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if11I want to remind the Commissioners that we12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see16And that's what I know.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19So dary Boyd had 11 hours and resigned.20Sometimes you'll see a red number. That20Sometimes you'll see a red number. That21 <td< td=""></td<>
2MS. MELISSA BROWN: Okay. Me?2combination, versus no training. That's where you3So the training report. In your folder,3can see this is really we went from 71 people to4you'll see the FY24 Charter Schools Technical421 people.5Assistance and Training Milestone Report.5Again, I think that's a huge win.6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of8Pill remind you that San Diego Riverside and Dream9Diné are not in there, because they were not your10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if11I want to remind the Commissioners that we12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see16And that's what I know.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19So dary Boyd had 11 hours and resigned.20Sometimes you'll see a red number. That20Sometimes you'll see a red number. That21 <td< td=""></td<>
3So the training report. In your folder,3can see this is really we went from 71 people to4you'll see the FY24 Charter Schools Technical421 people.5Assistance and Training Milestone Report.5Again, I think that's a huge win.6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of9Diné are not in there, because they were not your8people from PEC-authorized schools who went to both10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if10I want to go directly to that page. I remind you12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if14websites to make sure that everybody is in14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6 R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR: Thank you.20So Gary Boyd had 11 hours and resigned.20So Gary Boyd had 11 hours and resigned.21That was all good.21That was all good.22Sometimes you'll see a r
4you'll see the FY24 Charter Schools Technical421 people.5Assistance and Training Milestone Report.5Again, I think that's a huge win.6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of8FII remind you that San Diego Riverside and Dream8people from PEC-authorized schools who went to both9Diné are not in there, because they were not your9I want to remind the Commissioners that we10schools during FY24.10I want to go directly to that page. I remind you11I've put which page the school is on, if11send quarterly messages to every single board, ont12you want to go directly to that page. I remind you12just your schools, but every single board, ont heir13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19So ary Boyd had 11 hours and resigned.20So Gary Boyd had 11 hours and resigned.20So Gary Boyd had 11 hours and resigned.21That was all good.21Ms. MELISSA BROWN: I have tried to get
5Assistance and Training Milestone Report.5Again, I think that's a huge win.6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of9Diné are not in there, because they were not your9So this is just showing you the percentages of9Diné are not in there, because they were not your9So this is just showing you the percentages of10schools during FY24.10I want to remind the Commissioners that we11Tve put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, not13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR CARRILLO: Hey. You know what18needed no more than six hours.19So we prorate hours.20So Gary Boyd had 11 hours and resigned.20Go Gary Boyd had 11 hours and resigned.21That was all good.21Board Member of the Year, or both.22
6Thank you, Lucy.6And then we had two conferences in FY24.7In there, you've got all of your schools.7So this is just showing you the percentages of8I'll remind you that San Diego Riverside and Dream8people from PEC-authorized schools who went to both9Diné are not in there, because they were not your9conferences, district schools, and the total.10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.19So we prorate hours.1920So Gary Boyd had 11 hours and resigned.20Go Gary Boyd had 11 hours and resigned.2021That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23
7In there, you've got all of your schools.7So this is just showing you the percentages of8I'll remind you that San Diego Riverside and Dream9Diné are not in there, because they were not your8people from PEC-authorized schools who went to both9Diné are not in there, because they were not your9I want to remind the Commissioners that we10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get <t< td=""></t<>
8I'll remind you that San Diego Riverside and Dream8people from PEC-authorized schools who went to both9Diné are not in there, because they were not your9conferences, district schools, and the total.10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR: Thank you.18needed no more than six hours.19So we prorate hours.20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on
9Diné are not in there, because they were not your9In Argences, district schools, and the total.10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if12you want to go directly to that page. I remind you13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19So we prorate hours.20So Gary Boyd had 11 hours and resigned.21That was all good.21That was all good.21Sometimes you'll see a red number. That23means they didn't get all the hours. So, like, if a2324new board member has 12 hours, but it's red, it24
10schools during FY24.10I want to remind the Commissioners that we11I've put which page the school is on, if10I want to remind the Commissioners that we12you want to go directly to that page. I remind you12just your schools, but every single board, not13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR: Thank you.19So we prorate hours.19No Gary Boyd had 11 hours and resigned.20So Gary Boyd had 11 hours and resigned.2121That was all good.2122Sometimes you'll see a red number. That2223means they didn't get all the hours. So, like, if a2324new board member has 12 hours, but it's red, it2424new board member has 12 hours, but it's red, it24
11I've put which page the school is on, if11send quarterly messages to every single board, not12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
12you want to go directly to that page. I remind you12just your schools, but every single board, on their13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours. He resigned, and he17THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
13we list who the officers are. If we know if13training. And we do do semi-annual checks of their14there's an R next to somebody's name or hours if13training. And we do do semi-annual checks of their15you'll scroll down to 21st Century. So you'll see14websites to make sure that everybody is in16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours. He resigned, and he17THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
14there's an R next to somebody's name or hours if14websites to make sure that everybody is in15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours. He resigned, and he17THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
15you'll scroll down to 21st Century. So you'll see15compliance with things that are required.16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours. He resigned, and he16THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
16that we've got Vincent Vargas has a 6R in FY 24.16And that's what I know.17That means he got six hours. He resigned, and he17THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
17That means he got six hours. He resigned, and he17THE CHAIR: Thank you.18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
18needed no more than six hours.18VICE CHAIR CARRILLO: Hey. You know what19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
19So we prorate hours.19might be fun? If we did something like the NMSBA20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
20So Gary Boyd had 11 hours and resigned.20does and have a Charter Board of the Year and a21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
21That was all good.21Board Member of the Year, or both.22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
22Sometimes you'll see a red number. That22MS. MELISSA BROWN: I have tried to get23means they didn't get all the hours. So, like, if a23that going, and I've failed at it.24new board member has 12 hours, but it's red, it24THE CHAIR: Shame on you.
23means they didn't get all the hours. So, like, if a new board member has 12 hours, but it's red, it23that going, and I've failed at it.24THE CHAIR: Shame on you.
24 new board member has 12 hours, but it's red, it 24 THE CHAIR: Shame on you.
195 197
1 So that's what that means. 1 I would really like to do it, for, like, the last
2 The dates are for the contract term. So 2 two years. But I have not been able to get myself
3 you see 21st Century is up for renewal. So they've 3 to do that or
4 got four years of data for them. I don't know why I 4 VICE CHAIR CARRILLO: (Audio distortion.).
5 made the mistake of having FY24 twice there. But 5 COMMISSIONER BURT: I, actually I
6 it's FY23-FY24, unlike it is for the ABA. 6 talked to Missy about this. At the charter school
7 I didn't put this in there. Let me see if 7 conference, like, as a PEC, that we under
8 I can share my screen. 8 advisement from Missy, because she's going to know
9 I did do a data analysis. And I was 9 best right? that we do, like, give something
10here we go. Wait. I haven't put this in your10cool to, like, an exemplary board for that year.
11 folder, because I've been busy with other things. 11 And it could be, like, just one little
12 But I was really pleased that the the 12 thing that we can contribute. And it's from the
13 percentage of board members not getting any training 13 PEC. That way, we don't have to, like, put CSD in a
14 completed drastically reduced from FY23 to FY24. 14 weird spot, where they're picking and choosing. We
15 In FY23, I think it was more like 15 can pick and choose.
16 8 percent. In FY24, it was like 3.6 percent didn't 16 VICE CHAIR CARRILLO: And a board member,
17 complete their training. I think that's a huge win. 17 too, someone who's really done
18 You can see people are continuing to get a 18 DIRECTOR CORINA CHAVEZ: Do we want
19 combination of training through PCSNM, through CSD. 19 somebody to, like, say, "Oh, the PEC really likes
20I don't pull up you know, if it's an20this school?"
20I don't pull up you know, if it's an20this school?"
20I don't pull up you know, if it's an20this school?"21attorney or a school lawyer a business manager21COMMISSIONER BURT: Yes. Absolutely.
20I don't pull up you know, if it's an20this school?"21attorney or a school lawyer a business manager21COMMISSIONER BURT: Yes. Absolutely.22wants to give them training hours, I don't pull all22THE CHAIR: It's not like we're favoring
20I don't pull up you know, if it's an20this school?"21attorney or a school lawyer a business manager21COMMISSIONER BURT: Yes. Absolutely.22wants to give them training hours, I don't pull all22THE CHAIR: It's not like we're favoring23that data.23the school. But I think schools that are operating

51 (Pages 198 to 201)

	198		200
1	don't see that we're we're saying, "Okay, you get	1	THE CHAIR: No. Those were schools that
2	a pass on your annual report next year because you	2	were already renewed. The schools that are
3	did such a great job."	3	renewing, because the schools that renewed last year
4	DIRECTOR CORINA CHAVEZ: I think there's a	4	will get an annual report this year; correct?
5	difference between saying	5	DIRECTOR CORINA CHAVEZ: The schools
6	THE CHAIR: I think anytime anyone can get	6	for the assurances, it's the schools that are under
7	an "attaboy"	7	the new contracts.
8	DIRECTOR CORINA CHAVEZ: There's a	8	THE CHAIR: Right. And yes. And the
9	difference between selecting one entity as Board of	9	four schools that have conditions, it'll be in
10	the Year, as opposed to saying, "We want to	10	yeah. Yeah. We're good.
11	recognize these boards where every single member got	11	New or updated school issues.
12	their training this year"	12	The only update I have is Dolores Huerta
13	COMMISSIONER BURT: I think we can do it	13	is is going to be moving in to in with Alma.
14	as a PEC.	14	Oh. Did you not they lost their lease.
15	DIRECTOR CORINA CHAVEZ: I'm just weighing	15	They were given a less than 30-day notice to
16	in.	16	vacate by LCPS. They have fortunately, LCPS
17	MS. MELISSA BROWN: Longest serving board	17	LCPS extended their lease until December 30th to
18	member. First board to get all their training done.	18	give them time to be able to move, notify parents
19	COMMISSIONER BURT: I think it's a good	19	appropriately.
20	idea. That's definitely something yes.	20	And, apparently, that notice went out
21	VICE CHAIR CARRILLO: Put it on the work	21	that notice went out unbeknownst to the
22	session for September.	22	Superintendent. So it was the the facilities
23	COMMISSIONER BURT: I actually just wrote	23	person that generated the vacate notice.
24	a note to bring it up at, like, the next item.	24	So I'm actually going to go there Monday
25	THE CHAIR: Thanks.	25	and walk through the facility with them. And

199

1	Okay. Missy, anything else?	1	they've been given advisement as to what steps they
2	MS. MELISSA BROWN: No. But K.T. is back.	2	need to take in order to have an MOU and get
3	THE CHAIR: Of course. I think we were	3	everything that they need to in compliance.
4	going to take a vote to adjourn.	4	I've asked the assistance of Commissioner
5	So once again, I want to thank you. And,	5	Ingham with some questions about that lease
6	once again, we we brought this excellent tool up	6	reimbursement and what that actually looks like.
7	to the Deputy Secretary. As I mentioned before,	7	Okay.
8	when Joe Guillen was saying, "I don't know how to	8	So that's the only update I have at this
9	track all these." And we said, "We already do	9	point in time.
10	that."	10	PCSNM. I know Matt said that he was not
11	We told her to look at our meeting	11	going to be available this afternoon. I don't know
12	minutes the materials, because it's there.	12	if Val is here.
13	So thank you. Because we're you know,	13	MS. MELISSA BROWN: Neither Matt or Val is
14	we're in the forefront of what we what we need to	14	on. They were on earlier, but they're not on.
15	do here, and it is important.	15	THE CHAIR: Matt was getting an award
16	So the next thing we are onto is oh,	16	somewhere in Albuquerque. That's why he couldn't be
17	me, the Report from the Chair. It was brought	17	here this afternoon. So congratulations to him.
18	there was a request, I think because the timing of	18	Sure.
19	September 1 was too soon from the start of the	19	MS. JULIA BARNES: I'm just going to jump
20	school year, that the assurance document come in	20	in on her section, just for the question.
21	September 30th, and a reminder that there is no	21	Next month, you are going to get partial
22	there's no annual report done for renewing schools.	22	annual reports. I am assuming, because they're
23	MS. JULIA BARNES: However, four I	23	partial, that you all, in the letters, will not
24	think four schools have conditions. So they will	24	identify the you know, exemplary or on track for
25	look at that as if it was an annual report.	25	that. But you will identify issues of performance,
	*		· · · •

52 (Pages 202 to 205)

	202		204
1	the unsatisfactory performance.	1	letters was to inform the authorizer of the progress
2	Is that how you want the letters prepared?	2	that schools are making.
3	They're going to get two letters, anyway,	3	Schools are well aware that they need to
4	because you're accepting partial annual reports. So	4	take action. They I mean, they reply to us with
5	I'm thinking	5	hair on fire whenever there's a Does Not Meet
6	COMMISSIONER BURT: So really quickly, I	6	indicator, you know, trying to get us to change it.
7	feel like this is where I'm going to come from.	7	THE CHAIR: We're referring to the letter
8	I don't think we send our letter out until	8	that we send out.
9	we have the whole thing, that if there's significant	9	DR. BRIGETTE RUSSELL: Yes. No, I
10	reds in this first part of the report, that could	10	understand that.
11	lead to a letter of intervention that could need	11	THE CHAIR: (Inaudible) with PEC. That
12	some more serious work.	12	letter that we send out, that went to the school.
13	That's the only action we would take off	13	DR. BRIGETTE RUSSELL: The reports
14	of these is, like, the really serious stuff.	14	inform are to inform the PEC.
15	Otherwise, they're they have them. They can	15	THE CHAIR: Correct. What we're
16	already start working on improving their stuff.	16	referencing, there's not going to be a letter from
17	But I think we only give one letter at the	17	us
18	end.	18	DR. BRIGETTE RUSSELL: No, there's not,
19	DIRECTOR CORINA CHAVEZ: I appreciate	19	but
20	that, because it could be confusing.	20	THE CHAIR: until the final report.
21	THE CHAIR: Yeah. I agree. I did not	21	DR. BRIGETTE RUSSELL: But it's my
22	even think that there was going to be two letters.	22	understanding that I mean, all the schools are
23	Just one letter. Yeah.	23	aware of the administrative code. They're aware of
24	Okay. So PCSNM is not here.	24	6.69.2 NMAC. They're aware that they need to
25	There is no update on collecting national	25	correct unsatisfactory performance.
	203		205
	203		205
1	best practices, because there haven't been any	1	I guess I are you asking that CSD send
2	conferences that anyone is going to.	2	a letter to schools telling them that they need to
3	We just did the preparation for the	3	start thinking about I'm not sure what
4	partial annual reports.	4	MS. JULIA BARNES: Last year, the letters
-			

5

6

7

8

MS. JULIA BARNES: Last year, the letters from the Public Education Commission didn't come out. And a school, who two or three years later could say, "Well, we didn't get your letter, PEC, knowing that you were concerned, until March, so we

9 couldn't take any action." 10 I -- the purpose of doing this early, the 11 early reports from you, is for you to tell the 12 schools, "Here are your areas of concern." You just 13 show the PEC, here are the areas of concern. And I 14 just want the message to be clear to the schools 15 that they need to start taking action now based on 16 your report. 17 It could be a blanket e-mail to everyone. 18 It doesn't need to be (inaudible) a letter. But if 19 the PEC is not going -- you know, PEC is not going 20 to, right now, next month, identify in writing

21 unsatisfactory performance, I'm fine with that as

- 22 long as the schools know that they need to start
- taking action now. They have the concerns. They
 have your Do Not Meets: they have your Working T
 - have your Do Not Meets; they have your Working To
- 25 Meets. They need to start working on them.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

need to add to that?

have finalized.

Do we have anything in addition that you

MS. JULIA BARNES: The thing I want to

make sure of is that CSD indicate to schools that

they need to start to take action now, because if

this body can't finalize those reports till January

to be taking action now on the two parts that you

to tell schools what the concerns are.

that. I'm okay without a PEC letter.

or something, I want schools to know that they need

That's the only reason to do them early is

So Las Cruces Public Schools, they know

THE CHAIR: So I guess -- so the message

that goes with the annual reports is there is an

expectation that areas of concern, schools are

waiting for a final letter from us, which isn't

moving to take action on them now, as opposed to

going to come until the school year is almost over.

and Commissioners, I thought that the purpose of the

DR. BRIGETTE RUSSELL: So, Chair Gipson

53 (Pages 206 to 209)

			53 (Pages 206 to 209)
	206		208
1	THE CHAIR: So here's and, Bekka, I'll	1	That's where the letter is from us. So that is a
2	get to you just in a sec.	2	record.
3	My concern is I think schools already know	3	But when we have the discussion about why
4	they need to do that. That's where I'm sitting,	4	we're sending the letter, it was because, if
5	that they've always, through the annual reports,	5	anything, whatever it was came out of CSD. So it's
6	have known "If there's a red, I need to get on the	6	not a formal record of our communication. This
7	stick and work on this. And if it's a yellow, I	7	wouldn't be.
8	still need to be working on this."	8	MS. JULIA BARNES: I think the rule is
9	So I you know, I don't I'm not	9	going to require you to do a letter. "Within ten
10	I'm not there with something additionally going out	10	days after the Commission meeting, the Commission
11	from CSD on that. I think we've always had that	11	shall provide a written notice to the school. If
12	expectation.	12	the Commission has accepted the final annual report
13	Bekka.	13	or a final annual report completed in part, identify
14	COMMISSIONER BURT: I'll add to it.	14	the annual report notice issued by the Commission,
15	Agreed. I also know CSD, at the site visits, goes	15	and reference the annual report which identifies
16	through and starts trying to tell them what they can	16	unsatisfactory performance requiring corrective
17	do better for the next year.	17	action with specificity, such that the State charter
18	And that's sort of like that technical	18	school can take appropriate action to correct its
19	assistance comes in.	19	performance."
20	So they know, in the spring, during site	20	THE CHAIR: So is this going to be labeled
21	visits, usually, how they're going to go. And then	21	as "Final Annual Report, in part"?
22	they'll get the preliminary. They'll see that as	22	MS. JULIA BARNES: It's only the
23	well. That's the expect that's always been the	23	organizational and financial with
24	expectation.	24	THE CHAIR: I know. But I'm inquiring if
25	Our letters are just to formalize a record	25	the notice that goes out, does it say that? Because
	207		209
1		1	why did we put that, in the (inaudible)?
2	of performance from the PEC perspective. That is the only purpose of our letters. They are not to be	2	DR. BRIGETTE RUSSELL: The difficulty is
3	the trigger for them to then act upon it. It is	3	that some of the organizational indicators cannot be
4	just formalizing the record of performance.	4	rated until months later, and the PEC wants
5	So I do think what CSD already does is	5	information ASAP.
6	sufficient. I think all the back-and-forth I	6	I have an idea. So if the rule requires
7	mean, if schools are if I cannot I cannot	7	the Commission to send a letter within ten days of
8	fathom a school making an argument that they did not	8	accepting the "Annual Reports, in part," the
9			
	know they needed to fix something.	9	
	know they needed to fix something. I I think CSD does a really good job of	9 10	Commission could decline to take action accepting
10	I I think CSD does a really good job of		Commission could decline to take action accepting those partial reports, could read them, could have
	I I think CSD does a really good job of making sure they are very aware of that. I don't	10	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback,
10 11	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra.	10 11	Commission could decline to take action accepting those partial reports, could read them, could have
10 11 12	I I think CSD does a really good job of making sure they are very aware of that. I don't	10 11 12	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final
10 11 12 13	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it	10 11 12 13	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports.
10 11 12 13 14	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for	10 11 12 13 14	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain
10 11 12 13 14 15	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress	10 11 12 13 14 15	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good
10 11 12 13 14 15 16	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and	10 11 12 13 14 15 16	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay.
10 11 12 13 14 15 16 17	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that.	10 11 12 13 14 15 16 17	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay.
10 11 12 13 14 15 16 17 18	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason	10 11 12 13 14 15 16 17 18	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any
10 11 12 13 14 15 16 17 18 19 20 21	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason for the reason for our letter was the concern was	10 11 12 13 14 15 16 17 18 19	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any guidance on any votes on subcommittees so we're
10 11 12 13 14 15 16 17 18 19 20 21 22	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason for the reason for our letter was the concern was raised that if the if any notifications are	10 11 12 13 14 15 16 17 18 19 20 21 22	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any guidance on any votes on subcommittees so we're moving on.
10 11 12 13 14 15 16 17 18 19 20 21 22 23	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason for the reason for our letter was the concern was raised that if the if any notifications are coming from CSD, then it's not a notification from the PEC. So, to me, an e-mail that that goes	10 11 12 13 14 15 16 17 18 19 20 21 22 23	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any guidance on any votes on subcommittees so we're moving on. PEC comments? Reminder, you don't have to
10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason for the reason for our letter was the concern was raised that if the if any notifications are coming from CSD, then it's not a notification from the PEC. So, to me, an e-mail that that goes from CSD doesn't satisfy that concern, because it's	10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any guidance on any votes on subcommittees so we're moving on. PEC comments? Reminder, you don't have to say something. COMMISSIONER BRAUER: Madam Chair, I do want to say something.
10 11 12 13 14 15 16 17 18 19 20 21 22 23	I I think CSD does a really good job of making sure they are very aware of that. I don't think we need to do anything extra. And, really, it's for me, getting it earlier the purpose of getting them earlier for the PEC is the kind of more indicator-of-distress work of like seeing where they're in bad shape and helping fix that. THE CHAIR: Yeah. And part of the reason for the reason for our letter was the concern was raised that if the if any notifications are coming from CSD, then it's not a notification from the PEC. So, to me, an e-mail that that goes	10 11 12 13 14 15 16 17 18 19 20 21 22 23	Commission could decline to take action accepting those partial reports, could read them, could have the information, the schools have had the feedback, and then wait to accept, wait to accept final reports. THE CHAIR: Yeah, thanks. Someone's brain is still working. Thanks. That's a really good idea. So thank you. Okay. So we're good with this? Okay. Okay. Anyone I don't think anyone needs any guidance on any votes on subcommittees so we're moving on. PEC comments? Reminder, you don't have to say something. COMMISSIONER BRAUER: Madam Chair, I do

54 (Pages 210 to 213)

			54 (Pages 210 to 213)
	210		212
1	of us, especially you, Madam Chair, for running, I	1	I am saddened. I'm heartbroken. And I don't know
2	think, some really difficult I'm going to	2	where we go from there.
3	characterize them as difficult decisions that we	3	Because we get really clear and confident
4	made over the last three days.	4	about certain things, we get high-and-mighty on
5	I also want to share that what I'm about	5	making decisions for kids. We have values.
6	to say is no condemnation for anyone's vote that we	6	And I think yesterday, we dropped the ball
7	did yesterday, especially, with the school from	7	on those. I really do.
8	Alamogordo.	8	And I don't think there is a mutual I
9	I am uneasy about how we came out on that	9	don't think anyone and any decision earns the rights
10	school. I'm super uneasy about it.	10	to saying that I'm doing this based on kids, because
11	Bear with me here. But, like, you all are	11	my decisions are based on kids, and I voted no on
12	familiar with Citizens United vs. the Federal	12	that school. And others voted yes on that school
13	Elections Commission. That was the Supreme Court	13	and put kids first.
14	decision in 2010, I believe it was, that said that,	14	But plain and simple, that school cheated,
15	essentially, corporations, nonprofits, other	15	and we said yes to them, and that's going to haunt
16	entities have First Amendment rights to give as much	16	us. Thank you.
17	money as possible to any political candidate or	17	THE CHAIR: I can't even talk. I can't.
18	campaign that they wanted.	18	MS. MELISSA BROWN: Commissioner Burt
19	Regardless of our differences of opinion	19	still has her hand up. I'm not sure if that's if
20	about that, it fundamentally changed the way that	20	she doesn't know how to take it down on her phone
21	things happen in our country when it comes to	21	or
22	politics. I think we can agree that that's	22	COMMISSIONER BURT: I put it up.
23	happened, and there's billions of dollars of dark	23	THE CHAIR: Okay.
24	money going into candidates, both in social media,	24	MS. MELISSA BROWN: Go ahead.
25	which there's no that's no holds barred, and	25	COMMISSIONER BURT: I'm very happy with
	211		213
1	other types of media and publications.	1	the decisions we made over the course of this last
2	And I think yesterday, the way that we	2	couple of days. I think we did a lot of due
3	came out, I think that's going to be one of our	3	diligence in considering all sides.
4	Citizen United moments. I think we're going to	4	I think that there's a lot of gray areas
5	regret what we did.	5	in these in these.
6	And this is no disrespect to the content	6	And the language that was just quoted is
7	of the academic part of that application.	7	not a direct quote. I do think we have a
8	You know where I was on the cheating. And	8	responsibility to consider a lot we are always
9	I didn't characterize it yesterday as that. But	9	considering anecdotal data. We're always
10	that was absolute cheating, after I thought about it	10	considering context.

that was absolute cheating, after I thought about it 10 and praved about it last night. There's no other 11

and prayed about it last night. There's no otherway that we can describe that.

And now I'm really worried of what that
means to the schools who we have approved and who
have done really awesome things, who did it right in
the past.

And I'm also thinking about next year and
how we need to clarify our approach for next year.
Because we said, in things that we approved, "No
plagiarizing, no copying."

- 20 plagiarizing, no copying."
 21 As I said yesterday, there is nothing more
 22 black and white in our life than that. And we still
 23 voted that school forward. And I -- again, I
- don't -- am not beating up one individual person who
- 25 made a vote. I think collectively, as a Commission,

considering anecdotal data. We're always considering context. And I am not worried about it haunting us at all. The only thing I care about is that this school succeeds in the future, just as any other schools that we're -- I have voted to approve or I

didn't vote to approve and did get approved. So I have no qualms, no questions. I actually thought and prayed on it myself and actually feel really, really good about the decision.

- So I'm very grateful for the level of
 collaboration, conversation, respect for one
 another, respect for processes, respect for human
 beings. I think this Commission did politics the
 way it actually should be. I don't know anything
- 25 about dark money or anything about that.

12

13

14

15

16

17

18

55 (Pages 214 to 217)

	214		216
1	But this is this is the way	1	like we honored that process.
2	legislation, this is the way policies, this is the	2	It it's a joy to be on this Commission.
3	way decisions should be made with independent people	3	When I came here, I didn't really have any idea what
4	with independent minds.	4	I was doing. And I've got to say it has been one of
5	Everyone has different backgrounds, value	5	the best experiences of my life being here and
6	systems, and no one is right or wrong compared to	6	learning from you guys.
7	another's.	7	And so I just want to say how much I
8	And I'm actually extremely thrilled with	8	appreciate this body and how much I brag about you
9	hearing out the thoughtfulness of every Commissioner	9	wherever I go, because I feel like I am thrilled to
10	on this on this Commission. I'm just so	10	be a part of this body.
11	impressed. This was not the same Commission that I	11	And, Alan, I hear you, man. I am
12	watched four years ago. I think we are in just such	12	listening to you. And I do. I hear your heart and
13	a incredible place with really thoughtful,	13	your voice. I have to take a different
14	articulate people working to do the best for	14	understanding of it. But that does not diminish
15	schools.	15	anything. And I felt like yesterday, we did a
16	And I'm really grateful for the	16	really good job of being deliberative.
17	everyone who put in the time and effort to take a	17	VICE CHAIR CARRILLO: K.T. Is he on?
18	look and consider them.	18	(Motion to adjourn made off-mic by
19	VICE CHAIR CARRILLO: Thank you. Hearing	19	unidentified speaker.)
20	both of what you had to say, Commissioner Burt and	20	COMMISSIONER MANIS: I am on, but I don't
21	Commissioner Brauer, I hope this isn't our Citizens	21	have anything to say.
22	United. I do.	22	VICE CHAIR CARRILLO: So I'll take roll
23	And I would just echo what Commissioner	23	call.
24	Burt said. And into the schools that had	24	Chair Gipson.
25	(inaudible), if you will, the thing that I said to	25	(Response off-mic.)
		L	
	215		217
1	both of them is you're part of a family now, and	1	VICE CHAIR CARRILLO: Vice Chair votes
2	we'll do whatever we can to support you to succeed.	2	yes.
3	It doesn't matter whether it's, like, there's a	3	Commissioner Ingham.
4	school I've been very critical of these last years.	4	COMMISSIONER INGHAM: Yes.
5	And it's, like, it doesn't matter. I want the kids	5	VICE CHAIR CARRILLO: Commissioner Burt.
6	in that school to succeed, however I can help.	6	COMMISSIONER BURT: I'm sorry. I didn't
7	What Bekka said about the Commission I	7	hear what the motion is for.
8	think I said this to actually, I know I said this	8	VICE CHAIR CARRILLO: It's the motion to
9	to Chair Gipson when the meeting was over yesterday.	9	adjourn.

10 And I'm just really proud of our Commission in

11 general and the way we're thoughtful, the way we

12 work together. We don't have animus between one

13 another. 14 And I always tell people that during the 15 Legislative Session, I always think they should come 16 across the street and see how it's done. 17 So regardless of the decision, I like the 18 way we work together very much. So thank you. 19 THE CHAIR: Anyone else? 20 COMMISSIONER INGHAM: I mentioned this to 21 Steven again this morning. 22 You know, I know we had serious 23 disagreement in that decision, and in the decision 24 before that. And to come to five-three votes and to 25 to able to be -- to go through the process, I feel

10 COMMISSIONER BURT: Okay. Yes.

11 VICE CHAIR CARRILLO: Commissioner Manis.

12 COMMISSIONER MANIS: Yes.

13 SECRETARY BECK: Commissioner Brauer.

14 COMMISSIONER BRAUER: Yes.

15 SECRETARY BECK: Commissioner Taylor.

16 COMMISSIONER TAYLOR: Yes.

VICE CHAIR CARRILLO: Unanimous.

(Proceedings adjourned at 4:24 p.m.)

19 20

21 22

23

17

18

23

-		
	218	
1	BEFORE THE PUBLIC EDUCATION COMMISSION	
2	STATE OF NEW MEXICO	
3		
4		
5		
6		
7	REPORTER'S CERTIFICATE	
8	I, Cynthia C. Chapman, RMR, CCR #219, Certified	
9	Court Reporter in the State of New Mexico, do hereby	
10	certify that the foregoing pages constitute a true	
11	transcript of proceedings had before the said	
12	NEW MEXICO PUBLIC EDUCATION COMMISSIO, held in the	
13	State of New Mexico, County of Santa Fe, in the	
14	matter therein stated.	
15	In testimony whereof, I have hereunto set my	
16	hand on 8/30/24.	
17		
18		
19		
	Cynthia C. Chapman, RMR-CRR, NM CCR #219	
20	BEAN & ASSOCIATES, INC.	
20	201 Third Street, NW, Suite 1630	
21	Albuquerque, New Mexico 87102	
21	License Expires: December 31, 2024	
22	Electise Expires. Determoti 51, 2024	
23		
23		
24	L-L N 0005NI (CC)	
23	Job No.: 9805N (CC)	

1	BEFORE THE PUBLIC EDUCATION COMMISSION
2	STATE OF NEW MEXICO
3	
4	
5	
6	
7	REPORTER'S CERTIFICATE
8	I, Cynthia C. Chapman, RMR, CCR #219, Certified
9	Court Reporter in the State of New Mexico, do hereby
10	certify that the foregoing pages constitute a true
11	transcript of proceedings had before the said
12	NEW MEXICO PUBLIC EDUCATION COMMISSIO, held in the
13	State of New Mexico, County of Santa Fe, in the
14	matter therein stated.
15	In testimony whereof, I have hereunto set my
16	hand on 8/30/24.
17	
18	a to Alexander
19	Cynthia C. hapman, RMR CRR, NM CCR #219 BEAN & ASSOCIATES, INC. 201 Third Street NW Suite 1620
20	BEAN & ASSOCIATES, INC. 201 Third Street, NW, Suite 1630
21	Albuquerque, New Mexico 87102 License Expires: December 31, 2024
22	License Expires. December 51, 2024
23	
24	
25	Job No.: 9805N (CC)
1 S (,	ANTA FE OFFICE 19 East Marcy, Suite 110 Santa Fe, NM 87501 505) 989-4949 FAX (505) 843-9492 FAX (505) 843-9492 PROFISSIONAL COURT REPORTING SERVICE MAIN OFFICE 201 Third NW, Suite 1630 Albuquerque, NM 87102 (505) 843-9494 FAX (505) 843-9492 1-800-669-9492 e-mail: info@litsupport.com

Γ

		rage
A	act 11:6 15:25 122:20 123:10	administration 8:18 12:7 13:20
	124:19 130:16,25 132:12	15:21 21:7
A-m-a-d-o-r 50:11	138:10,17 139:2 144:5 172:2	administrative 204:23
a.m 1:11 5:3	207:3	administrator 2:13 11:9,13 14:2
ABA 195:6	action 3:11,13,14,18,19,21,21 4:3	16:23 22:18 29:2 35:2 99:7
ability 60:17	15:23 21:10 38:14 42:1,3,10	136:6 177:2 190:19 191:22,22
able 16:23 26:21 27:12 30:5 32:7	43:9,17 47:1,7,22 48:6,22,24	administrator's 11:22 153:12
44:12 47:12,16 53:7 55:23 79:7	49:5,14 50:6 65:7 86:21,24	administrator \$ 11.22 133.12 administrators 3:10 22:13 34:21
79:17 120:4 140:17 150:10	99:25 102:8,9,12 107:25 108:6	85:20
154:3 156:1 158:9 167:5 173:10	109:11 110:7,16,19,20,21 162:8	adopt 182:20 184:1 186:24
174:16 175:13 176:4 191:1	163:17,18 181:6,18,22 185:5	adult 8:4 87:7 88:4 91:3,3
197:2 200:18 215:25	202:13 203:9,12,21 204:4 205:9	adult-centric 77:22
absences 124:18	202.13 203.9,12,21 204.4 203.9 205:15,23 208:17,18 209:9	
absent 26:21 138:24		adults 77:19 88:19 89:6,7,7
absenteeism 26:24 126:11	actions 44:2 90:17 161:3	90:17 91:9 114:3,5 115:13
absolute 211:10	actively 63:7	advice 83:21 165:10
absolutely 18:18 46:23 75:23	actual 105:24 145:20 149:8	advised 42:25 64:19 140:7
76:9 106:10 133:19 197:21	150:7 156:18 157:24 173:22	advisement 197:8 201:1
abusing 13:22	Adam 50:10,10 59:9 70:12 74:9	advising 140:7
academic 105:20 107:3 155:22	74:12 77:13,16 83:6 84:8 92:14	advocate 21:16
156:3 167:21 211:7	92:23 101:4 104:8 111:3 115:23	affect 84:6
academics 105:15	116:10 117:13 126:16,19	afforded 9:14
Academy 3:12 38:14,18 40:20	136:18 137:12 140:14 142:9,16	afternoon 15:12 201:11,17
accept 40:1,19 101:18,19 179:17	142:20 143:2 144:23 145:4,25	Agency 24:19
209:12,12	151:18 152:25 154:17 155:4	agenda 3:8,9 4:6 6:12,12,13,14
acceptance 3:16 185:17	160:18 163:24 177:12 181:3,8	6:18 22:12 107:14 115:19
accepted 208:12	181:10	agent 37:12
accepting 202:4 209:8,9	adapts 26:18	aggressive 8:1
access 23:23 84:15	add 23:17 44:14 65:15 67:12	ago 16:12,14 18:15 32:13 58:1
accommodate 39:7	70:3 87:2 168:6 193:15 203:6	61:6 84:5 96:5 98:18 113:1,6
accommodated 39:13	206:14	119:19 121:3 141:17 172:11
accomplished 32:6	added 67:25 123:4	192:4 214:12
account 139:4	adding 105:23	agree 28:12,12,13 71:6 73:9,9,19
accountability 9:17 19:3 70:21	addition 39:5 203:5	81:10 95:7 105:4 112:24 114:7
136:9	additional 9:13 39:6 48:1 67:17	114:13 119:17 127:10 134:5
accountable 18:25 80:8,9 125:25	121:21 131:18 150:23 158:5	147:17 169:23 202:21 210:22
132:24 133:9,16,25 136:7,12,13	183:4	agreed 147:12 206:15
136:14 137:20	additionally 149:18 206:10	agreement 168:17
accounted 153:14 172:14,16	address 48:4 86:6 103:19 108:23	ahead 7:14 69:23 160:18 163:22
173:1	134:6 161:25 166:11 176:4	163:24 212:24
accounting 146:23 147:5 153:15	177:17 182:12,12	Alamogordo 210:8
157:5	addressed 47:7 60:1 106:22	Alan 2:4 33:22 216:11
accounts 7:23	108:1 116:2 129:24 166:4,5	alarm 175:23
accurate 43:7	addressing 13:20 65:14 93:3	alarmed 172:23
accurately 156:18	106:6 109:3 130:13	Alaska 25:22 28:19
Aceves 30:10	adequate 51:24 52:12	Albuquerque 1:22 21:25 22:5
achievements 32:5	adjourn 4:7 199:4 216:18 217:9	114:1 201:16 218:21
acknowledge 99:21 134:14,16	adjourned 217:18	alerts 148:11
acknowledged 53:4	adjusted 81:18 103:11	Alicia 64:7 65:10 67:8 94:1
	Admin 189:23	alignment 193:1

Allegiance 3:3 6:3,5 allow 20:7 128:4 allowances 26:25 **allowed** 8:5 20:14 allows 9:12 Alma 3:15,16 7:11 9:6 13:7 15:20.21 16:8 42:3 49:6 51:17 53:24 54:8,17,20 55:5 59:20 60:21 61:6 62:1.10.20 63:18 71:5 79:23 85:16 86:10 102:11 106:12 114:21 116:21 122:23 123:3,9,14 164:10 165:6 178:15 179:17 200:13 Alma's 16:3 17:17 42:10 alongside 190:17 **alternative** 23:14 153:1 Amador 50:9,10,10 54:9,23 59:9 66:14,22 70:12 73:3,19 74:9,12 77:13,16 83:6 84:8,22 92:14,20 95:8 98:17 101:4 104:8 111:3 115:23 116:10 117:13 126:16 126:19 132:20 136:2,18 137:12 139:9 140:7,14 142:9,16,20 143:2 144:23 145:4,25 151:18 152:25 154:17 155:4 160:18 161:7 163:24 169:7 170:21 177:12 179:9 181:3.8.10 **Amador's** 119:23 amazing 114:13 178:9 ambitions 9:8 amendment 40:22 210:16 American 26:18 27:11 amount 78:15 89:22 100:13 156:9 172:12 analysis 195:9 analyst 174:5,22 175:4,25 Anchorage 28:18 **AND-**1:13 anecdotal 213:9 anew 113:9 animus 215:12 annual 160:8 162:16 172:6 192:11 193:11.18 198:2 199:22 199:25 200:4 201:22 202:4 203:4,19 206:5 208:12,13,14,15 208:21 209:8 another's 214:7 answer 18:22 45:20 65:7 109:6 110:3 112:4 139:8 182:24

answering 100:1 127:8,8 answers 107:17,23 176:1 anti-bullying 8:13 anticipating 39:10 anticipation 108:5 antithesis 13:5 anxiety 20:12,25,25 anybody 25:15 84:14 119:5 140:21 **anymore** 58:6 96:24 119:15 anyone's 131:7 210:6 **anytime** 198:6 anyway 186:10 202:3 Apodaca 1:12 apologize 10:22 45:4 77:4 98:15 117:25 154:10.11 apologized 20:20 apparently 26:1 173:6 200:20 **appear** 142:6,7 appears 64:8 application 6:15 34:10 182:10,11 211:7 **applications** 38:24 189:17 apply 65:4 appreciate 15:1 29:11 33:12.15 34:5 38:8 45:23 80:16 92:13 94:20 106:16,19 117:23 118:14 123:7 135:14 141:19 146:4 174:14 179:10.13 202:19 216:8 approach 76:7,21 160:20 162:23 211:18 **appropriate** 28:9 54:21 68:14 130:8 177:19 208:18 appropriately 130:2 200:19 approval 6:11 38:19 39:8 185:16 **approve** 6:17 174:12 183:1 213:14.15 **approved** 6:13,22 11:12 124:9 211:14,19 213:15 approving 72:19 April 123:19 140:15 174:11 178:11 Archuleta 190:18 191:19 area 37:17 53:17 93:13 110:16 125:4 138:10 areas 26:25 47:4,5 48:3 58:19 65:13 75:11.12 106:21 107:10 108:1 160:22 163:2 168:19 170:24 203:20 205:12,13 213:4

argument 207:8 Armijo 5:23 armor 114:5 **Arriba** 35:23 **arroyo** 192:23 arthritic 8:3 articulate 163:21 169:15.19 214:14 **ASAP** 209:5 asked 9:12 13:9 14:3 18:15 20:4 20:13 54:14 71:14,14 72:3,14 72:14,16 104:23 111:18 113:6 129:8,13 141:7 144:21 145:18 175:4 186:15 191:24 201:4 asking 13:10,11,12 39:10 61:11 72:25 83:15 85:3 111:15 127:5 127:12.15 132:22 139:21 140:13 141:10 145:19 179:2.3 205:1 asks 107:19 159:13 asleep 20:1 assault 8:2,4 assess 167:22 assessing 59:14 assigned 110:15 152:8 assigning 58:5 assignment 31:22 assignments 30:7 assist 128:5 164:6 165:11 assistance 2:13 47:9 54:15,22 64:20 65:2,6 71:15 73:1 74:21 75:9 127:6 189:16 194:5 201:4 206:19 assistant 31:13,14 45:14,17 55:23 58:9 149:15,17 153:25 assistants 104:16 assisting 61:1 associate 66:8 Associates 1:20 218:20 Association 30:22 associations 30:21 assuming 109:6 167:17 201:22 assumption 159:20 assurance 193:15,23 199:20 assurances 200:6 attaboy 198:7 **ATTACHMENT** 4:10 attacking 89:6 attacks 90:5

attempt 139:10 attempted 10:13 attempting 138:16 attempts 139:25 attend 17:7 attendance 22:6 60:24 72:10,11 122:20 123:10,16,22 124:2,7,11 124:12,17,18,25 125:6,8,18 126:5,21 128:2 130:16,25 131:13,13,15,17,19,22 132:11 132:19,21,25 133:9,21 134:15 135:20 136:10,12,17,20 139:2 142:6 143:11 144:4 171:14,17 172:1 attendance-related 139:1 **attendees** 4:11 146:7 attention 15:24 18:1,2 123:20 193:4 attitude 88:4 attorney 43:4 62:10 195:21 attorneys 96:22 audience 7:16 audio 6:20 7:20 9:2,9 40:3 112:21 113:12 116:7 117:5 186:10.13 197:4 audit 12:4 42:20 47:3 65:22 107:16,20 109:15 142:1 155:1.5 156:12,14 158:3,4,6 159:8,11 159:17 160:7,12,15,22,23 161:20 162:15 165:11 166:19 167:9,10,11,14 168:10,21 170:1 170:6,13 174:1,2 audited 51:21 155:3 **auditor's** 163:13 auditors 155:18,18 158:4 159:18 159:21 audits 160:5 August 1:11 5:3 7:16 17:10 42:22 43:13 44:9 78:1 121:17 auspices 60:17 authentic 27:13 authorization 11:20 authorizer 79:14 204:1 authorizing 74:20 189:23 automatically 174:18 autonomy 88:21 available 25:14 76:18 85:4 146:2 154:18 191:19 201:11 **Avenue** 1:12

award 201:15 aware 37:11 133:3 204:3,23,23 204:24 207:11 awesome 22:8,23 27:18 75:16 155:11 181:8 211:15 awkward 161:14

B

back 8:3 11:5 18:9 24:24 33:9 35:6 40:8 44:19 49:18,24 51:23 53:9 55:2,3 69:4 76:25 82:7 84:9 90:6 92:23 94:9 99:8 102:18 103:16 106:18 112:21 113:17 119:16,23 125:5,6,13,20 127:12 128:13.21 130:10 134:9 136:3 137:1,2,8 140:22 141:6 142:24 154:9 156:1 159:3 170:9 172:6 174:13 182:21 183:3 185:12 188:9 199:2 back-and-forth 207:6 background 31:11 165:21,23,25 backgrounds 214:5 backward 123:23 **bad** 52:25 88:12 101:14 138:21 162:4 207:16 **baggage** 100:4 **balance** 146:19,20,25 147:3 157:13 174:1 balanced 147:25 **balances** 173:23 174:1 **ball** 212:6 **balls** 71:23 bank 146:16,19,25 147:11,24 157:25 **bar** 68:22 69:12,13 113:21 Barnes 2:18,18 65:17 66:10,21 120:25 121:7,9 156:5,20 162:13 167:16,25 169:2 171:3 172:3 176:21 182:1 183:15 185:13 188:8,13,18 193:1,14 199:23 201:19 203:7 205:4 208:8.22 **barred** 210:25 **barriers** 131:16 based 67:15 107:3 110:25 111:1 122:2 166:15 205:15 212:10,11 baseline 191:13 basically 102:1 159:18 **bathroom** 20:15,16 **Bay** 28:11

Bean 1:20 218:20 Bear 210:11 beating 211:24 **beautiful** 27:9 35:12 Beck 2:4 5:4,6,8,10,10,13,17,19 5:21,23 6:7 21:23,24 41:4,6,8 41:10,12,14,16,18,18 119:22 157:1 176:22 179:8 180:9,10,12 180:14,16,18,20,22,24,24 181:14 183:21 184:10,11,13,15 184:17,19,21,23 185:1 187:8,9 187:11,13,15,17,19,21,23,23 217:13,15 becoming 57:24 **beer** 28:6,8 begging 19:7 beginning 126:6 begins 165:16 **begs** 67:11 Behalf 4:4 **behave** 90:3 behavior 83:5 124:17 beings 213:23 Bekka 37:6 113:11 115:13 206:1 206:13 215:7 **belabor** 76:12 **believe** 10:5 54:13 66:5,11 69:17 90:14 95:25 96:1 101:15 114:10 159:11 169:20 175:1 210:14 believes 193:1 **bench** 8:12 benefit 50:3 Bernadette 190:19 **best** 16:3 18:19 24:19 53:16 70:9 80:5,5 102:9,19 112:17 114:4 137:14 149:7 155:14 166:16 197:9 203:1 214:14 216:5 **bet** 145:17 **better** 15:17 34:16 48:13,13 55:17 70:9,9 99:16,18,24 103:12,12,13,18 126:9,15,17,17 160:9 169:22 206:17 Betty 145:14,17 146:10 147:23 148:13 150:2,10,13,17,25 151:5 151:14 153:8 154:4,10,13,14,21 156:10,11,20,24 157:3,8,11,16 157:20 158:8,12,16 159:1,5,10 160:20 161:6,16 162:10,11,23 163:1,14 166:13 167:17 169:23

171:4 173:19 175:2 176:13,15 Betty's 163:12 167:1 **bevond** 33:6 **Bible** 140:25 **big** 28:3,10 81:7 105:14 165:10 175:23 179:4 **bigger** 167:10 **biggest** 34:13 149:11 173:2 **bilingual** 31:16 **billions** 210:23 Birkenstocks 28:16,21 **bit** 29:13 31:10 33:17 60:13 62:2 66:16 84:1 90:1 135:17 136:3 146:18 159:6 176:3 182:18 183:11 **black** 111:5 186:7 211:22 blah-blah 14:8 blah-blah-blah 14:8 **blanket** 205:17 **bled** 186:6 **blend** 58:19 **blind** 14:19 blockages 87:7 **blow** 90:11 **blue** 148:15 **board** 3:16 16:1 18:1 31:8 38:1,2 72:19 92:23 98:25 99:7 100:7 100:11 101:13,25 102:14 103:8 104:5,6 113:7 116:19 124:9 125:1 127:21 152:6 175:22 177:14 179:18 190:21 193:20 194:24 195:13 196:11,12,20,21 197:10,16 198:9,17,18 board's 15:24 17:25 18:2 boards 101:10 198:11 **body** 16:6 17:5 74:20.21 75:8 76:14,14 79:20 86:5 117:14 203:10 216:8.10 **book** 52:9 books 17:21 137:3 147:24 **border** 35:13 **bothering** 91:5,6 **bothers** 98:3.4 bottom 126:23 169:3 191:3 **bound** 177:23 box 44:25 153:22,23 185:19 **boxes** 140:16 **Boyd** 194:20 **brag** 216:8

brain 91:15 209:14 brainstorm 190:25 192:13 Brauer 2:4 5:19,20 33:19,20,22 34:7 37:7 41:6,7 73:15,17,18 74:10,13 79:19 95:1,2 98:12 99:5 113:15 114:7 179:21,23 180:12.13 184:21.22 187:13.14 209:23 214:21 217:13,14 **breach** 15:22 breadth 102:1 break 143:19,21 181:12 breakfast 96:17,20 97:14 **breathe** 168:25 breathing 10:23 brief 95:5 118:22 145:18 **briefly** 53:21 **Brigette** 2:11 38:16 42:5 43:22 44:1.22 64:18 66:4.17.25 109:9 109:24 121:5,8,11,24 144:15 145:5 146:10 147:19 148:7 149:25 151:15 154:12 157:6,10 157:15,17 158:6,11,13,23 159:2 168:14,17 169:11 171:13 172:1 172:7 203:24 204:9,13,18,21 209:2 bring 5:1 34:2 50:17 98:13 119:16 128:12 178:25 188:9 193:4 198:24 bringing 106:6 brings 29:3 35:4 **broader** 123:25 broadness 101:22 brought 15:24 17:25 18:2 45:2 59:17 60:20 79:19 80:25 101:6 114:15.16 123:20 164:25 177:17.18 193:25 199:6.17 Brown 2:13 7:4,13 9:20 12:12 14:21 15:3 18:8 19:9 21:19 145:13 146:6 185:11 190:8 194:2 196:22.25 198:17 199:2 201:13 212:18,24 **brutal** 176:23 brutally 83:7 **budget** 39:12,13 147:14 174:5,7 174:10,22 175:4,25 176:2,11 189:10 **budgeting** 39:6 **bug** 24:3 **build** 40:12,15

building 1:12 20:2 24:17 36:20 37:9 40:10 60:4 92:20 93:17,25 107:1 124:21 **built** 36:22 59:4,7 **bulging** 143:18 bullied 7:22 21:2 116:24 **bully** 7:25 **bullying** 7:19 bunch 75:25 94:17 98:16 **bureau** 132:8 176:11 Burt 2:5 5:15,16 37:4,5,6 41:10 41:11 58:22 59:6 60:19 67:20 77:10,15 81:22 84:2,6 86:17 88:18 95:6 106:5,18 119:4 126:3 137:9,24 138:12,19 139:5 159:25 162:25 169:13 170:2.10 170:15,20 171:20 179:16,23 180:18,19 184:17,18 185:23 187:4,7,9,10 197:5,21 198:13 198:19,23 202:6 206:14 212:18 212:22,25 214:20,24 217:5,6,10 Burt's 136:4 **business** 4:6 10:7,9,10,15,15,20 16:24 17:2 83:20 94:4 146:5 164:6 165:12 195:21 **Buster** 126:18 busy 38:7 174:7 195:11 **buts** 97:9 113:16 С **c** 1:20 2:1 3:1 4:1 190:12 218:8 218:19 **C-o-b-l-i-j-n** 12:17 **Cabinet** 126:13 Cadillac 52:6 calendar 26:18 27:1,5 call 3:3,3 21:25 100:19,20 151:21 216:23 **Callahan** 191:17 **called** 17:3 26:6 57:3 65:12 107:14 calling 14:25 180:6 calls 177:7 campaign 210:18 Campbell 45:18 campus 23:23 25:8 36:23 105:3 165:4 candidate 32:23 210:17 candidates 210:24

Page 5

aandy 164.22	aclab
candy 164:23 CANTRELL 40:9 41:24	celebr
Canutillo 30:8 35:8	center Centu
CAO 8:11	
CAO's 8:17	cerem certai
CAOs 9:6	
	certain CERT
cap 3:12 38:15,19,25 39:11 40:11 40:20 59:2 61:9,10 64:1,4 65:4	certifi
40.20 39.2 01.9,10 04.1,4 05.4 67:6,15 85:3,5,11 87:17,17	certifi
104:22 105:6,14,15,18 106:3	certify
111:7 118:7 121:4,19,21,23	Chaco
122:2 142:8 145:21 146:1	chair 2
158:25 161:12,12,15,25 162:15	6:1,7
168:4,4 171:8 181:4	24:22
capacity 40:10	24.2
capital 62:10	37:4
CAPs 43:23,24 44:3,4 60:17	40:24
65:24 67:7,18 72:21 78:8	40.24
103:17 105:3 109:14 111:6,15	42.3
120:19 121:2,6,9,12,14 122:4	43.2 52:1
120.19 121.2,0,9,12,14 122.4	57:1
captured 161:11	62:6
care 7:22 26:12 94:4,4 96:6 97:2	64:1
97:2,2 162:16 213:12	73:14
career 31:19	84:4
cares 8:8	97:1
CARISSA 40:9 41:24	104:
Carlos 30:10 34:9 35:9	104.
Carrillo 2:3 5:8,9 6:19 24:22,23	112:
26:15 27:22 35:19,20,21 37:2	115:
39:21,22 40:16,25 41:14,15,23	118:
58:20 112:2,3,6,10 114:22	120:
115:23 116:7 117:5 118:16	120.
119:1 124:3 180:20,21 181:16	122:
183:7,23 184:6,13,14 186:2,12	132:
186:19,23 187:6,19,20 188:21	132:
190:4 192:16,21 196:18 197:4	142:
197:16 198:21 214:19 216:17	142:
216:22 217:1,5,8,11,17	148:
case 47:12 62:9 65:5 75:17 115:5	151:
117:15 143:3 183:10 191:17	154:
cash 147:12,25 157:23 159:13,13	161:
174:21 176:5	168:
catch 37:7 173:10	108.
Catholic 128:23,23,24	176:
cause 50:21 107:7	180:
causing 21:5	180.
CC 1:25 218:25	181:
CCR 1:20 218:8,19	186:
CCI 1.20 210.0,17	100.

rated 55:10 r 138:2 **iry** 194:15 195:3 10ny 25:3,6 **n** 70:7 103:1 174:1 212:4 nly 32:14 47:21 48:4 54:23 **FIFICATE** 4:9 218:7 icates 144:25 ied 53:6 218:8 **v** 218:10 os 28:20 2:3,3 3:24 4:3 5:1,6,7,8,9 7,10,19,21 21:21 22:10,14 2,23 26:15 27:22 28:1,15 3,25 32:11 35:19,20 37:2,4 38:6.12.16 39:9.22 40:16 4 41:14,15,16,17,21,23,25 43:19,24 44:17,23 45:10 20,23 46:24 48:11 49:15 8 53:22 55:7 56:14,18,22 0,13,17,25 58:7,20 59:1,8,9 9,12,23 63:12,14,16,25 1,14,18,22 65:10 66:4,23 4,18 76:24 77:1,4,7 83:25 88:17 93:5 94:23 95:3 6 98:11 99:5 101:5 104:2.9 21,23 105:5,12 108:2,17,24 :2,20 110:3,5,18 111:3,25 2,4,6,8,10 114:20,22 :23,24 116:7 117:5,19 16,16,24 119:1,2,17 120:3 :24 121:22 122:1,7,12,14,18 19,22,24 125:9 126:13,17 19 129:17 131:1 132:7,11 16 133:4 135:12,16 139:17 :21 140:14 141:14 142:12 18,23 143:4,7,12 144:1,8 10,23 145:3,16,23,25 146:4 11 150:9,12,14,22 151:3,9 12,16 152:17 153:7,21 :2,4,17,19 158:9 159:3 :22 162:9 166:25 167:24 13,16 169:24 170:4,13,19 1,16,23 172:9 173:18 13,18 177:8,12 179:8,14,22 :2,20,21,22,23 181:2,6,9,11 14,16,22 183:7,23,23 184:5 11,12,13,14,25 185:4,15,25 2,11,12,15,19,23 187:5,17

187:18,19,20 188:1,12,17,20,21 188:22 190:4 192:3,16,21 196:17,18,24 197:4,16,22 198:6 198:21,25 199:3,17 200:1,8 201:15 202:21 203:18,24 204:7 204:11,15,20 206:1 207:18 208:20.24 209:14.23 210:1 212:17,23 214:19 215:9,19 216:17,22,24 217:1,1,5,8,11,17 Chairperson 7:15 9:23 challenge 22:23 36:10 53:4 100:16 102:21 challenged 125:14 133:8 challenges 50:5 chance 116:6 chances 21:13 179:3 change 6:12 31:7 37:12 42:12,14 64:5 67:12 71:16.17 76:7 82:23 88:14 97:5,6 98:21 109:4,17,21 120:5 131:24 132:12 179:18 193:17 204:6 changed 19:23 59:16,16 91:10 107:15 118:21 132:4 163:19 173:23 210:20 changes 3:16 16:3 37:18 71:18 87:19 88:11 145:21 163:6 169:20 180:3 181:19 **changing** 83:3 102:12 **Chapman** 1:20 218:8,19 **characterize** 210:3 211:9 **charge** 58:17 Charities 128:24 chart 128:18 129:15 167:18 charter 2:9,11,14 3:15,17,22 10:1 16:6 18:16,19,21,23 23:14 33:11 36:14 40:23 42:3 51:25 52:8,19,24 58:5 62:14,16,19,21 62:25 63:5 70:13 71:15 79:11 79:15,21 80:19 83:17,23 89:2 91:23 95:25 103:9 104:11 106:9 107:6,22 126:24,25 134:3 138:25 172:25 178:21 179:17 189:1 190:13.22 191:14.21 194:4 196:20 197:6 208:17 charters 88:21 127:2 charts 16:11 128:10 **chat** 29:5 Chavez 2:9 11:8 22:14 29:1 63:16 131:12 132:9,13,17 138:9

production@litsupport.com

138:14.22 139:6.19 143:7 160:19 162:5,10,22 189:2 190:6 192:6,19,24 193:24 197:18 198:4,8,15 200:5 202:19 **cheated** 212:14 cheating 211:8,10 **check** 144:25 169:9 **check-in** 191:2 **checked** 180:4 checking 132:8 checks 11:18 146:17,21,24 147:11,21 148:1,1,2,3,9 156:8 156:21,25 157:2,4 165:21,24,25 175:6,13 196:13 cheerleader 34:13 **cherry** 33:1 Cheryl 44:14 63:9 122:21,22,25 130:13,14 143:20,22 144:2 chest 8:1 chief 45:12 57:6 164:9 165:13 child 7:21 9:16 17:11 18:23 21:14 48:2 78:18,22 130:17 131:4.6.8 child's 69:19 125:11 133:18 **children** 8:4.6 14:17 19:2 31:1 children's 9:7 139:12 140:21 **choice** 129:6 **choose** 197:15 choosing 197:14 **Chris** 146:1,5,6 147:8 154:17,21 155:11 161:7 164:1 166:11.14 173:16,18,20 176:15 **Chromebooks** 22:3 **chronic** 126:11 Cindy 7:7,10 143:16 circling 125:6 circular 113:4 citations 62:18 **Citizen** 211:4 Citizens 210:12 214:21 City 22:5 25:18,18 26:4 Clahchischilliage 5:14 **claim** 17:25 claimed 16:23 claiming 16:16 claims 116:17 clarification 63:25 67:2 122:8 125:9 clarifications 62:13

clarified 170:25 clarify 42:24 63:12 65:17 120:25 167:16 211:18 clarity 159:6 class 20:4.4 **classes** 31:17 classroom 19:25 20:8 61:17 classrooms 20:11 60:5 clean 156:6 165:8,20 167:14,19 168:24 cleaned 142:21 156:9,12 166:1 174:23 cleaning 142:14 166:2 clear 16:12 39:9 44:19 53:6 55:8 101:15 112:11 113:24 123:6 129:7 158:22 162:25 165:1 167:19 177:10 205:14 212:3 cleared 145:2 167:12 176:16 clearing 165:3 177:9 clearly 39:24 53:1 63:8 64:3 climate 85:7 106:6,14 134:9 136:4,5,13 close 56:22 91:13 110:22 162:15 169:18 **closed** 11:5 44:3.10 97:24 142:5 171:15 172:2 175:7 **closelv** 190:19 **closest** 153:24 **closing** 169:14 coach 75:9 92:22 93:25 **coaching** 73:11 96:4 **Coblijn** 12:13,16 code 138:23 149:9,24 150:19 153:10.23 204:23 coded 158:2 159:16 **codes** 149:3 166:6 coding 163:8,8 coffee 28:9 **coin** 183:6 coldness 27:8 collaborates 58:18 **collaboration** 56:17 213:21 **colleagues** 72:12 75:3 **collect** 132:19 **collecting** 61:23 202:25 collection 61:22 collectively 211:25 collects 132:19 **college** 31:19

collegial 183:21 **Comander** 190:20 **combination** 109:10 195:19 196:2 **come** 11:5 18:9 25:9,14 39:10 40:8 41:22 42:4 49:18 50:1,2 53:9 59:2 61:1 71:23 92:2 98:14 103:18 108:11 113:24 116:19,19 117:3 125:5,13 128:17,21 132:3 133:11 137:1,2 137:8 141:5 178:3 183:3 189:25 190:5 199:20 202:7 203:23 205:5 215:15,24 **comes** 14:15 22:19 39:19 106:8 136:25 156:2 192:10,11 206:19 210:21 comfortable 99:15 **coming** 25:2 27:20 32:23 33:9 37:16 45:6 46:17 51:14,17 60:24,25 69:1 78:8 109:18 117:8,14 130:10 131:4 133:2 136:3 139:23,24,24 152:6 164:4 207:21 **commend** 209:25 **comment** 3:6 7:3.5 12:1 13:3 15:9 16:21 21:20 53:21 74:18 84:19 114:17,21,23 134:11 135:14,17 136:2,4 172:10 178:4 comments 4:5 73:19 83:14,16 114:8 136:15 147:20 150:1 209:21 **COMMISSIO** 218:12 **Commission** 1:1 5:2 10:5 11:2 12:10 15:13 29:11 36:3 40:19 52:8 54:13 64:6 67:5 74:17,19 76:13 78:14 79:15 86:21 93:4 93:24 105:22 106:10 107:6 112:14 128:8 135:18 137:23 158:24 166:9 177:13 205:5 208:10,10,12,14 209:7,9 210:13 211:25 213:23 214:10,11 215:7 215:10 216:2 218:1 **Commissioner** 5:4,11,12,13,15 5:16,17,18,19,20,21,22,23 6:7 21:23 24:22 33:19,20 34:7 35:19,22 37:5,7 39:20 40:25 41:1,3,4,5,6,7,8,9,10,11,12,13 58:22 59:6 60:19 67:20 73:14 73:17,18 74:10,13 77:10,15

		ő
70.10 01.00 00.5 04.0 (06.17	42.21 47.1 110.14 22 111.1 2	aan fi rmaation 120.6 16 17 122.2
79:18 81:22 82:5 84:2,6 86:17	43:21 47:1 110:14,22 111:1,2 185:14 191:4 195:14 208:13	confirmation 120:6,16,17 122:3
88:18 95:1,2,6 98:12 99:4 106:5		122:9,15 confirmed 192:7
106:18,24 109:9 112:2 113:15	completely 14:4,6 16:22 40:5	
114:7 119:4 124:3 126:3 136:4	112:24 113:12 115:6,10 119:20	confiscate 20:7
137:9,24 138:12,19 139:5 157:1	167:14 193:3	conflate 74:16
159:25 162:25 169:13 170:2,10	completing 29:19 191:6	confronted 8:25
170:15,20 171:20 179:8,16,21	compliance 42:17 43:1 52:6	confused 138:20
179:23,23,24,25 180:9,10,11,12	55:16 64:2,21 74:21 75:8 76:14	confusing 58:25 79:3,6 80:10
180:13,14,15,16,17,18,19 184:6	79:19 80:3,10 92:3,4 114:17	202:20
184:7,9,10,15,16,17,18,19,21	121:14,16 123:22 130:23,24	confusion 144:6
184:22,23,24 185:11,23 186:21	144:17 168:5,6,11 169:5 191:16	congratulated 22:8
187:4,6,6,8,9,10,11,12,13,14,15	196:15 201:3	congratulations 34:17 35:15
187:16,21,22 197:5,21 198:13	compliant 78:19,21,25 79:1 81:4	38:2 41:21 201:17
198:19,23 201:4 202:6 206:14	complicated 42:18	connected 33:12
209:23 212:18,22,25 214:9,20	complied 119:23	connection 34:8
214:21,23 215:20 216:20 217:3	comply 181:25	connections 24:17
217:4,5,6,10,11,12,13,14,15,16	complying 73:6 111:7,14 127:16	consecutive 138:15,24
Commissioners 2:2 5:25 7:4,16	130:11 133:20	consensus 183:12 185:8
9:23 12:18 33:22 76:13 122:23	component 30:19	Consent 3:8,9 6:14 22:11
177:1 182:5 189:3 196:10	compulsory 143:24	consequence 130:20 131:10
203:25	concern 11:14 13:25 46:12 47:4	consequences 17:19 47:21 131:3
commit 48:20	49:16 50:21 71:11 84:1 88:5	135:21
commitment 22:7	108:21 110:6 129:22 132:7	consider 67:5 72:24 105:19,23
committed 17:9 79:15,16,21	134:9 135:18 140:6 149:11	128:9 136:19 167:9 213:8
committee 26:3 173:9 192:9	154:25 161:25 172:14,18 173:2	214:18
common 76:21	173:6 203:20 205:12,13 206:3	consideration 133:18
communicate 33:13 49:1	207:19,24	considered 57:3 169:12
communicated 49:6 160:11	concerned 69:24 82:2,20 172:22	considering 171:15 213:3,9,10
174:6	205:8	consistency 100:23
communication 33:18 52:24 53:9	concerns 10:3,5 12:5 13:15 16:7	consistent 157:12
93:17 106:19 176:8 208:6	18:2 59:3 70:19,19 82:3 83:2	consistently 9:4,10 36:4
communications 176:10	87:9 94:22 116:1 134:7 142:2	conspiracy 15:16
community 8:21 9:5 14:12 23:8	177:17 180:8 203:15 205:23	CONSTANTINE 2:15
23:25 24:14 27:21 32:18 33:9	concludes 21:19	constantly 36:7
33:11 37:17 59:17 60:8 93:10	conclusions 121:20	constitute 218:10
97:3,15 103:10 128:6 178:16	concrete 105:24 142:4	Consuelo 2:15 186:16,16,22
compared 214:6	condemnation 210:6	consulting 101:6
compiled 123:5	condescended 115:4	Consults 176:21
compiling 54:4	condescending 83:10,11 84:13	contacting 192:4
complained 82:19	condition 192:10 193:20	contacts 85:12
complaining 71:1 82:8	conditions 190:13,22 193:12	contain 47:17
complaint 70:25 114:20 169:3	199:24 200:9	contains 42:10
complaints 7:18 43:11,16,21	conduct 16:24 17:2 42:20	content 211:6
100:13 117:2 121:12 123:19	conducted 3:5,8 6:6 47:25	contentiousness 90:8
124:25 144:16	conducting 10:15,19 162:11	context 213:10
complete 43:24 63:3 66:19 168:1	conference 133:2 197:7	contingent 185:16
168:9,10 169:3,4,5,6,8,12	conferences 196:6,9 203:2	continual 67:18 106:4,19
195:17	confident 212:3	continually 67:12
completed 11:22 16:13 29:21,23	confirm 171:9,14	continuation 71:13
	l	Ι

Page 7

continue 9:5.9 29:24 37:1 52:14 56:7 85:14 166:10 192:8 continued 4:1 8:5 17:14 **continues** 7:24 33:6 continuing 144:20 195:18 continuity 36:16 continuously 24:15 55:5 contract 10:14,18 11:10,12,24 15:22 39:4 40:23 70:14 124:17 151:4,13,17 152:4,13 167:2 193:16 195:2 contracted 128:24 contracts 11:15 148:19 151:6,8 156:17,17 165:21 200:7 contradiction 17:1 contribute 197:12 control 87:10.11 103:17 174:19 175:18 conversation 14:5 22:21 39:16 48:17 77:24 84:5 98:18 99:4 101:2,6 108:11 117:20 130:5 152:2 155:1 170:23 213:21 **conversations** 6:24 58:4 98:23 100:9 107:8 126:18 cool 35:24 71:25 197:10 cooperating 162:7 **coordinator** 84:21 150:23 151:2 151:3,7 189:8,24 **copying** 211:20 **Corina** 2:9 11:8 22:14 29:1 63:16 131:12 132:9,13,17 138:9,14,22 139:6,19 143:7 160:19 162:5,10 162:22 189:2 190:6 192:6,19,24 197:18 198:4,8,15 200:5 202:19 corporations 210:15 **correct** 6:23 7:1 43:3 47:22 48:7 48:23 49:11 51:4,23 52:10 62:23 86:24 121:11 149:6 158:15 161:2 193:13 200:4 204:15,25 208:18 corrected 86:22 90:23 158:1 163:17,18 171:5 **corrective** 3:14 15:22 21:10 42:3 42:10 43:9,17 44:2 47:1,7 48:22 49:14 50:6 65:7 99:25 102:8,9 102:12 107:25 109:11 110:7,16 110:18,20,21 162:8 208:16 **correctly** 15:5 147:20 158:2 correspondence 124:16

council 9:3 11:12 12:9 14:4,12 15:21 99:1 177:10 Councilor 22:5 counsel 2:17 45:12,18 57:6 72:16 80:24 83:13 86:13 106:20,21 127:7 143:23 144:3 Counselor 61:10 **count** 137:8 **country** 210:21 **County** 33:16 35:23 218:13 **couple** 18:15 19:12 24:4 62:12 92:1 100:23 111:10 164:17 165:18 213:2 course 25:5 95:18 145:4 174:6 194:25 199:3 213:1 **court** 1:21 125:12 143:17 210:13 218:9 **courts** 17:5 cover 21:9 167:17 covered 129:19 188:2 **COVID** 10:22 82:15 crazy 15:14,15 169:14 create 87:3 105:6 108:3 109:8 created 50:6 148:2 160:10 175:10 180:4 **creates** 87:3,6 creating 16:10 55:12 164:16 165:3 credit 31:20 49:5 criteria 51:16 critical 31:7 215:4 Cruces 33:11,16 127:2 140:22 203:16 crying 98:5 **CSD** 12:19 13:12 39:7 42:6 67:9 67:11 75:10 83:9 160:2 168:15 168:25 169:16 172:3 187:1 189:6 190:7 195:19,25 197:13 203:8 205:1 206:11,15 207:5,10 207:21,24 208:5 Cuba 57:19 culpability 8:23 culture 23:7 27:11 81:23 82:3,4 82:22 83:2 85:20 86:12 87:15 87:19 96:16,19 97:13 98:12 134:16 **curious** 39:22 curiously 16:18 current 70:1 148:20 161:12

175:17 currently 43:9 57:21 161:11 curriculum 30:3,11 31:18 56:25 58:15 **curve** 71:23 customer 85:1 **cut** 78:13 114:24 **cyber** 143:17 cycle 114:2 **CYFD** 135:25 Cynthia 1:20 218:8,19 D **D** 3:1,1 4:1,1 **d'Arte** 3:15,16 42:3 49:6 53:24 55:5 62:10 106:13 179:17 **d-e** 62:9 D-e-L-a-n-o-y 7:11 daily 10:15,20 13:19 21:15 **Dance** 149:19 dark 210:23 213:25 darned 15:17 data 17:18,22 18:4 60:18,21 61:9 61:11,12,17,22,23 62:4 71:7 81:11 82:10,12,13,18 92:10 96:6,11 98:13 107:2,21 129:8,8 136:8 141:7 195:4,9,23,25 213:9 data-focused 92:11 data-heavy 60:22 data-oriented 92:12 date 110:20 122:12.13.14.15 dates 122:10 123:13 195:2 day 6:14,15,22 10:11 16:18 19:17 20:3,20 25:13 26:12 27:9 35:7 38:7,12 46:3,7 69:4,13,15 73:23 80:17 88:12 89:8,23 94:6,6 100:3,7 125:17 129:12 137:21 154:22 158:21 172:8 178:22 189:3 191:12 days 16:13 81:18 115:21 121:3 124:17,19 125:12 131:9,11,12 132:1 138:15.25 139:24 182:3 185:22 208:10 209:7 210:4 213:2 **de** 62:4,8,9 63:11,24 64:13,17 65:9 67:1 73:13,16 83:10 104:25 105:10,13 108:17 109:1 110:4 120:23 122:7,17 135:16

179:6.7 **deadline** 43:14 120:14 193:8 deadlines 43:13 44:8.10 105:17 105:22,25 110:19 120:7,12,19 120:20 122:4.9.11 192:17 deal 92:12 97:7 143:5 deal-breaker 183:13 dealing 81:23 177:3 dean 19:17,20,24 20:6,15 151:9 151:10 153:13,23,25 death 7:17 8:10 17:13 **December** 29:21 182:11 200:17 218:21 **decide** 77:19 78:15,16 101:7 182:9 **decided** 28:2 47:8 151:23 decision 63:15 121:2 154:7 182:13.14.16 210:14 212:9 213:19 215:17,23,23 decisions 92:16 102:17 210:3 212:5,11 213:1 214:3 **decline** 209:9 decrease 124:25 dedication 178:15 deemed 121:15 deep 34:7 58:25 **deeply** 82:24 defend 137:18 **defensive** 114:6 defensiveness 88:2 89:11 deficiencies 12:2 **deficit** 68:8 79:22 definitely 11:3 36:4 48:19 49:10 198:20 definitions 111:21 112:18 **defy** 36:5 **degree** 162:6 del 29:3 **DeLanov** 7:7,10 delay 96:23,24 **delaying** 97:9 98:9 delays 97:4 **DeLEON** 104:21 122:13 151:9 153:21 170:18 177:14 deliberations 17:7 deliberative 216:16 delineated 64:3 demands 81:20 **Department** 45:13 58:16,16

180:5 depending 149:7,8 159:18 depends 67:17 depth 101:21,22 102:1 107:11 **Deputy** 2:11 45:14,16 56:20 58:10 111:25 199:7 **describe** 211:12 description 149:19 153:24 descriptions 166:6 **deserve** 35:3 87:25 91:19 designation 111:4 142:10 desiring 17:6 **desk** 164:18 desktop 47:25 despite 7:18 16:15 detailed 126:8 154:16 191:16 details 191:24 detention 138:2 determine 48:6 determining 49:4 160:3 **DeVargas** 2:19 developing 31:2 34:9 93:8 development 60:9 93:7 191:9 **Dianna** 189:22 190:2 **die** 134:20.21 **died** 17:12 **Diego** 190:9,12,17,21 194:8 **diehard** 28:11 **difference** 96:13 119:12 179:4 198:5.9 differences 28:10 175:4 210:19 different 24:4,16 26:19,19 27:20 70:11 71:19 90:24 104:16 113:12 136:5 141:10 142:22 149:4 214:5 216:13 differentiated 56:11 differently 163:10 166:5 **difficult** 16:3 37:18 45:25 79:9 80:14 89:3,20 154:5 160:5 210:2.3 difficulty 209:2 digest 108:7,7,8 diligence 213:3 **diminish** 216:14 **Diné** 194:9 dings 164:3 165:18 direct 62:17,18 79:17,23 136:17 156:2 170:17 213:7 directed 54:4

direction 73:2,11 103:22,23 104:10 127:11 133:11,15 directly 8:25 47:9 55:3 84:3 194:12 director 2:9,11 22:14 23:4 29:1 31:15,18,19 45:14,16 55:23 56:20 58:10 63:16 112:1.1 131:12 132:9,13,17 138:9,14,22 139:6.19 143:7 151:11 160:19 162:5,10,22 189:2 190:6 192:6 192:19,24 193:24 197:18 198:4 198:8,15 200:5 202:19 dirty 98:9 disabilities 47:14 disability 19:2 disagree 28:12 111:13,16 disagreement 215:23 disagrees 65:10 disappear 173:13 disappeared 172:21 disappearing 119:7 discipline 48:2 discovering 68:25 discrepancies 42:23 153:20 discrepancy 146:19 147:3,7,20 149:21 discriminate 19:1 **discuss** 116:1 166:20 177:22 183:11 190:25 discussing 14:9 151:20 152:15 153:9 discussion 3:9,11,13,18,19,21,23 3:24 4:3,6 8:15 38:14 41:2 42:1 143:1 151:19,21 181:17,21,22 184:8 185:5 208:3 discussions 39:12 disenroll 141:6 **disenrolled** 17:10 133:17 134:12 disenrollment 123:2,3 142:3 disenrollments 123:18 disgusted 97:25 dismissed 177:11 display 141:3 disrespect 211:6 dissolve 113:8 distortion 6:20 7:21 9:2,9 40:3 112:21 113:13 116:7 117:5 186:10,14 197:4 distract 96:23,24

Page 10

		I age 10
distructing 07.9 09.9	108:17 109:1,9,24 110:4,5	205:11
distracting 97:8 98:8 distractions 97:4	108.17 109.1,9,24 110.4,5	earns 212:9
distracts 123:25	117:13 119:23 120:23 121:5,8	easier 44:18
district 25:19 26:5,25 29:18 32:1	121:11,24 122:7,13,17,23,25	easiest 178:17
32:2,15,18 58:12 72:12 104:14	121.11,24 122.7,13,17,23,23	
	-	easy 61:18 93:6 165:4 178:3,5
138:25 189:25 196:9	136:18 137:12 139:9 140:7,14	eat 96:20 97:18
districts 31:25 57:19,21 75:4	142:9,16,20 143:2 144:15,23,23	eating 97:13
Division 2:10,12,14 3:22 51:25	145:4,5,25 147:19 148:7 149:25	eats 96:17 echo 37:6 170:19 176:25 214:23
52:8,20,24 58:15 62:15,17,22	151:9,15,18 152:25 153:21	
63:1,5 82:25 106:9 107:6 126:24 178:21 189:1	154:12,17 155:4 157:6,10,15,17	echoed 170:21 echos 94:25
	158:6,11,13,23 159:2 160:18	
doctorate 29:19,23	161:7 163:24 168:14,17 169:7	Ecuador 14:24
document 66:10,14,18 107:9,9	169:11 170:18,21 171:13 172:1	ed 12:10 42:17 43:15,20 44:15
121:13 139:10 144:19 145:21	172:7 177:12,14 179:6,7 181:3	53:10 59:4 60:18 65:21,23
148:14 190:23 193:21 199:20	181:8,10 190:20 203:24 204:9	66:12 78:10,16 80:24 82:25
documentation 102:25 135:24	204:13,18,21 209:2	84:19 99:22 100:8 105:9 106:9
139:18 140:3,11,16 141:4 143:9	drag 116:2	134:5,7 150:20,23 168:2,3
143:10,15 178:2	dragging 116:12	189:23
documents 65:25 78:17 79:4,5	drastically 195:14	educated 94:9 102:1
107:18 110:2 116:17 142:22	drawing 141:20 dream 189:24 194:8	educating 101:13 161:17
170:24 187:2 191:16	dreams 199:24 194:8	education 1:1,12 5:2 15:12 17:14
doing 9:6 11:19 21:10 25:13 35:9 36:12 60:23 61:14,19 63:20	drink 129:5	18:17,21 19:6 20:22 23:9,12
· · · · · · · · · · · · · · · · · · ·		24:8,9,18 29:14 40:19 42:19
73:22 76:5,6 81:4,13,14,15 82:13,14 102:15 111:6,17	drinking 27:15 Drive 43:23	43:10 44:5 45:12,13,15,16 47:6 48:5 52:1,9 54:7 55:25 56:3,8
112:16 115:14 130:21 138:4	driving 30:15	48.5 52.1,9 54.7 55.25 50.5,8 56:13,21 57:1,4,5 58:16,18
149:9 151:16 155:19,22 161:16	drop 139:15,16 140:9 153:22,23	62:16 64:2,4,6 66:6 67:4,7,15
170:7,16 171:22 174:18 178:17	156:13,22,23 157:5	67:21 69:17 74:14 75:12 76:23
205:10 212:10 216:4	drop-down 141:18	78:20 84:1 86:23 94:7 101:10
dollars 155:23 210:23	dropped 164:24 171:8 212:6	101:12,12 105:6 106:10 107:5
Dolores 200:12	dropping 142:14	109:12,16 110:1 118:2 136:19
Don 1:12	drops 142:13,13	149:15,16 150:15,21 151:1,7,11
donate 165:7	dual 30:1,18,21 31:20	153:6 205:5 218:1,12
donations 165:6	dual-enrollment 23:19	educational 78:12 103:10 131:18
door 20:17 90:9,10 104:15,15	due 22:3 86:15 122:9 123:8	educator 46:9 95:25
double 171:23	138:10 169:24 174:10 213:2	effects 23:25
double-ding 171:22	Duties 152:8	effort 112:11 117:23 214:17
doubling 13:21	duty 12:5	efforts 116:4 118:13 123:8 143:9
downstairs 20:15		egregious 13:17 193:2
Dr 22:16 28:25 29:2,7,9 32:13	E	eight 5:25 29:16 41:19 139:15
33:4,18,21,21 34:5,8 35:18,21	E 2:1,1,4 3:1,1,1 4:1,1,1	180:25 187:24
36:16,19 37:5 38:5,10,16 42:5	e-mail 10:17 126:20 150:4	either 39:19 71:17,25 72:1 82:10
43:22 44:1,22 45:17 50:9,10,10	185:19 205:17 207:23	114:23 130:25 152:9 173:7
54:9,23 59:9 62:4,8 63:11,24	e-mailed 24:25 126:21 140:20	EL 189:24
64:13,17,18 65:9 66:4,14,17,22	e-mails 85:11 86:5 115:6,8	Elections 210:13
66:25 67:1 70:12 73:3,13,16,19	126:20 137:15	element 81:24
74:9,12 77:13,16 83:6,10 84:8	earlier 24:25 62:14 175:3 201:14	elementary 30:8 31:14,15 59:13
84:22 92:14,20 95:8 98:17	207:14,14	144:17
101:4 104:8,21,25 105:10,13	early 95:11 175:2 203:14 205:10	elements 145:8

elevator 20:19 ELLs 36:6 **embrace** 27:12 **emotion** 178:1 emotional 19:12 empathy 89:23 **employee** 149:1,4,12,21 166:4 employees 11:16 83:5 148:20,21 148:22 158:17 165:22,23 employment 148:19 encountered 52:3 encouraging 37:14 ended 25:22 101:9 energy 117:24 189:3 engage 56:14 107:8 108:4 130:6 130:7 engaged 56:10 enhance 60:16 61:23 enjoyed 23:6 **enroll** 132:4 **enrollment** 3:12 17:12,18,22 18:4 38:15 39:11 40:20 ensure 30:17 49:10 ensuring 32:8 entire 8:21 11:10 58:11 entities 65:20 106:11 210:16 entitled 9:17 **entity** 198:9 entries 156:15 environment 71:8 equal 156:8.21 equitable 19:6 67:15 **ERB** 157:13 error 118:20 153:3 errors 174:16 **ESL** 31:16 especially 13:7 25:15 27:7 29:10 49:17 52:4 162:3 210:1,7 **ESQ** 2:18 essentially 210:15 establish 108:12 established 118:8 **Establishing** 168:11 esteemed 15:11 ethically 177:23 evaluate 67:14 evaluating 162:6 evaluation 11:22 20:23 65:5 67:16

evaluations 56:4 evaluative 64:21 **event** 22:2 eventually 57:24 everybody 22:25 29:10 31:8 49:11 56:19 71:21 93:13 116:18 131:24 132:2 167:19 182:6 190:13 196:14 everybody's 155:6 evidence 123:9 140:12 142:4 evident 85:10 164:3 exactly 48:21 52:14 68:22 94:14 101:23 137:12 139:5 141:12 150:17 155:24 161:19 163:1 example 8:9 60:4 72:9 119:18 124:7 133:12 examples 72:15 76:1 126:25 **Excel** 173:24 Excellence 22:1 excellent 197:24 199:6 exceptionally 36:11 exchange 118:4 excited 23:3,16,17 26:13 28:2 30:4 31:4,9 32:3,24 33:3 37:24 190:14 excitement 33:5 excuse 32:25 58:4 71:20 82:15 excuses 36:6 80:22 execution 90:18 executive 92:22 93:25 115:25 116:8 192:9 exemplary 197:10 201:24 exist 58:6 171:24 existing 120:19 122:4 **exit** 60:23 **exited** 129:12 **expand** 57:22 **expect-** 206:23 expectation 46:16 106:8 203:20 206:12.24 expectations 23:1 46:18 112:17 expected 64:2 expecting 131:21 expeditiously 102:15 experience 18:19 32:24 55:15 81:15 experiences 31:24 33:25 216:5 experiential 24:9 expert 53:15 80:24

expertise 37:9,20 53:17 experts 52:21 53:11 **Expires** 218:21 **explain** 17:11 86:9 explaining 46:21 exposed 7:24 expulsion 44:6 extended 8:24 200:17 extensions 80:15 extensively 30:16 extent 58:19 extra 96:25 207:12 extremely 214:8 **eve** 14:19 eves 97:24 143:18 F faced 15:22 facets 27:20 facilities 200:22 **facility** 200:25 fact 9:10 13:19 32:24 33:15 66:15 109:11 **factual** 116:19 failed 15:25 182:8 183:19 196:23 failing 76:4 fails 182:6,7 fairly 47:15 fairness 67:13 faith 26:21 fall 51:22 152:7 168:22 false 54:11 **familiar** 30:13 32:16 210:12 familiarity 30:6 families 2:10,12,14 124:16,22 126:5 128:4 132:23,25 139:11 143:9 177:21 178:15 family 8:24 22:7,22 23:6 25:10 36:14 59:18 215:1 fan 28:11.12 fantastic 23:21 93:9.10 103:7 far 23:6 57:23 75:17 110:25 114:14 115:1 147:7.24 170:8 176:16 farm 24:7 76:4 farmers 76:5 farming 24:5 74:14 76:22 **fashion** 197:24 fast 71:17,18 72:19 77:17 78:3

faster 102:16 125:4 **fathom** 207:8 favor 95:20 favoring 197:22 Fe 1:13 2:19 35:22 218:13 feasible 49:14 **Federal** 210:12 feedback 50:13,15,16,23,24 51:8 51:24 52:4,12,12,13 141:2 209:11 feel 24:5 31:8 69:11 73:7 75:19 90:4,12 98:1,20 114:10,12,24 137:22 140:24 161:16 163:15 169:22 176:8 202:7 213:18 215:25 216:9 feeling 89:23,24 113:20 feels 37:9 69:12 85:24 119:9 193:24 feet 74:3.4 80:7 **fell** 20:1 153:5 felt 115:4 193:2 216:15 festivals 26:19 fiduciary 12:5 **Fifteen** 144:8 **fifth** 121:19 122:2 fighting 103:23 figure 75:21 88:19,21 96:8 98:5 147:8 157:4,7,12,14 **file** 165:24 186:15 **files** 158:18 **fill** 28:4 166:11 **filled** 123:4,14 final 43:14 44:10 66:12 120:14 158:14 186:3 193:12 203:22 204:20 208:12,13,21 209:12 **finalize** 183:17 203:10 finalized 48:18 186:25 203:13 **finally** 110:2 175:13 finance 138:10,17 144:5 155:6,16 163:7.19 168:10 173:9 176:11 **finances** 162:4 168:20 financial 10:4,20 15:23 17:18 18:5 105:21 107:2 145:7.18 160:4 162:16 164:2 170:6 171:9 172:10 189:8 208:23 find 12:13 35:1,1 48:2 78:18,22 79:6 98:7 138:10 158:4 159:22 163:2 193:8 finding 38:1 51:2 68:9,24 146:15

146:15 152:1 155:1 156:14 159:12,17 160:15,23 161:18,20 167:11 findings 43:25 44:2 46:24 48:5,7 49:7 54:1 166:20 167:9,10 168:24 fine 99:13 119:20 120:17 129:21 162:9 205:21 fine-tune 186:5 **finger** 46:1 **finish** 15:10 106:17 **finished** 20:20 150:3 fire 27:15 74:3,4 80:7 169:1 172:12,13,13,20,20 204:5 **firm** 63:8 **first** 6:14,15 10:6 19:17 33:6 34:17 35:24 39:4 45:9 53:25 55:11.15 59:21 60:21 61:7.10 62:7 68:20 70:18 72:3,20 73:25 83:9 97:23 101:25 123:7 135:10 164:1 189:5 191:12 193:19 198:18 202:10 209:25 210:16 212:13 fiscal 12:2 175:5 fit 55:8 99:14 **fitting** 23:7 28:21 five 7:5 10:25 17:12 25:19 35:16 36:15 121:25 **five-five** 183:19 five-three 215:24 fix 50:24 52:15 68:13,16 87:17 87:17 106:21 125:2 161:25 207:9.17 fixed 68:4 105:7 141:16 155:2 **fixing** 165:17 Flag 6:4,6 **flags** 176:9 **flesh** 46:11 fleshing 46:2 **flip** 182:6 183:6 **flips** 27:8 flirting 26:5 floor 15:7 19:11 62:11 **flow** 154:5 **focus** 92:20 93:15.25 focused 30:14,23 31:5 70:7 folder 65:18,18,19 66:1,6,12 194:3 195:11 **folders** 140:21

folks 6:2 42:4 45:2,22 53:11,18 follow 26:21,22 129:4 138:5 164:14 follow-up 148:25 followed 20:16 32:14 103:2,3 121:18 following 19:19 138:20 food 24:10.11 forefront 199:14 foregoing 218:10 **foreign** 31:16 foremost 10:7 **forever** 106:3 forget 140:5 151:24 forgetting 143:16 **forgot** 18:8 form 8:2 186:4 193:15,23 formal 8:11 144:16 169:3 208:6 formalize 206:25 formalizing 207:4 **former** 99:3,6,7 forms 16:10 forth 53:10 75:16 fortunate 23:4 24:6 fortunately 200:16 forum 188:24 forward 24:15 25:2,7,12 31:9 32:7 36:15 37:1 38:10 53:16,16 59:2 93:13 97:11 98:8 102:6 108:14 115:11,20,20 117:17,17 124:5 125:8 161:24 165:9 166:4 181:4 185:9 188:10 193:25 211:23 foster 14:1 found 42:21 43:7 70:23 102:25 118:20 four 15:16 16:17 43:9 61:6 65:19 109:11,14 120:19 121:5,9 122:4 123:16 130:16 141:7 148:2 149:2 159:19 195:4 199:23,24 200:9 214:12 four-four 183:19 **fourth** 10:25 19:19 176:5 frame 48:12,18,20 91:14 framework 39:3 58:11 162:16 167:8 171:9 **fraud** 17:20 Free 36:6 fresh 89:15

Page	13
1 uge	

		1 age 15
Friday 5.2 16.17	Cincon 2:2 5:6 22:15 22:21 28:17	28.16 20.5 22 22.4 7 24.2 18 20
Friday 5:3 16:17	Gipson 2:3 5:6 22:15 33:21 38:17	28:16 29:5,23 32:4,7 34:2,18,20
front 21:2,6 86:5 107:16 141:17	41:1,16 42:5 63:16 64:18 66:5	35:16 36:11 37:6 39:14,24
frustrations 79:10	82:5 109:10 122:22 143:8	42:11 43:3 44:2,19 46:18 48:5
fulfill 10:9 70:14	180:22 184:7,11 187:17 203:24	48:15 50:1,1 52:19 58:1 59:2,5
full 66:7 96:5 128:18	215:9 216:24	60:16 68:15,17 71:1,23 72:2
fully 61:5 92:22 119:17,20	girls 69:12	75:9 76:9 77:20 78:4,5,11,15,16
120:17 125:20 153:5	Giron 22:16 28:25 29:2,7	79:14 80:18 83:7 85:14 87:1,2
fun 27:5 69:14 196:19	Girón 29:9 32:13 33:4,21 34:5,8	88:1,9,10,11,12 89:15,23 90:10
fund 152:19 174:1,21,22	35:18,21 36:16,19 37:5 38:5,10	91:22,22 92:1,2,5,7,18 93:11,15
fundamentally 210:20	give 52:9 60:3 72:9,11 78:4 80:19	93:22 94:7,12,14 95:4 99:10,21
funded 152:23	116:14 133:11 143:18 145:23	100:6,22 101:16,17,18,19 103:2
funding 17:15 80:1	159:5 189:10 195:22 197:9	103:5,21,22 105:5,6,7,8 106:3
funds 157:25	200:18 202:17 210:16	108:2,5,14,22 111:13 113:22
funky 147:14	given 21:7 38:20 39:23 47:6,15	114:4 116:2,10,12 117:16,22
further 17:24 23:24 41:2 47:18	86:10 93:21 107:15 110:24,25	119:18 125:12,25 129:2,17,23
158:24 184:8	111:20 116:6 129:16 170:22	130:2 131:2,8 132:10 134:10
future 40:7 169:21 171:12	189:11,23 200:15 201:1	136:1 137:5,5,17,18,19,20
213:13	gives 95:13 137:19	139:14,16 141:14,15,20,25
FY 194:16	giving 16:10 73:10 104:10	142:20 143:21 145:6 148:4
FY23 195:14,15 196:1	108:22 130:11 132:2 163:3	151:23 152:9 154:20 155:8
FY23-FY24 195:6	177:13	156:6,6,9,22 158:22 159:20
FY24 194:4,10 195:5,14,16 196:1	glad 112:20 124:22 125:3 173:6	160:7,12,16 161:6,8,24 163:5
196:6	glaring 8:9	165:18 166:3,22 168:4,25
	gloves 16:9	171:18 173:15 174:12 176:1,3
G	glue 33:17	178:12 180:2 181:11,15,25
G 3:1 4:1	go 7:13 13:10,13 17:16 19:2,21	182:15,24,25 183:20 185:9,20
G-r-i-e-g-o 19:14	20:13,14 35:12 37:14 40:6	185:21,22 186:5,7,8,13,16
G/L 146:20 147:1	46:20 51:23 54:17 55:2,3 61:16	188:5,9 189:5 190:8,11 191:21
Gadsden 29:16,17 32:15,17 36:3	67:23 68:10 69:4,23 73:2 76:23	193:8,22 196:23 197:8 199:4
36:8 37:11 57:19	78:13 79:2,17 88:9 90:14 91:25	200:13,24 201:11,19,21 202:3,7
gains 71:4	93:22 94:9 103:1,22,24 107:11	202:22 203:2,23 204:16 205:19
game 115:21	115:2 119:1 120:1 128:6 129:2	205:19 206:10,21 208:9,20
Gary 194:20	133:13 134:10 140:22 141:1	210:2,24 211:3,4 212:15
Gaspar 1:12	142:24 145:9,22 146:14 147:6,8	good 9:22 13:15 15:1,7,11 29:9
GC 10:25 11:4,4	150:7 151:23 152:9 154:3,6	35:15 38:12 52:25 56:19 67:23
general 20:25 24:20 45:18 49:4	159:3 160:18 163:22,24 165:25	69:14 74:10 85:8 89:16 110:25
57:4 72:16 86:13 106:20,21	167:18,19 171:18 172:6 177:13	120:22 127:6 143:2 152:1
127:7 134:8 143:23 144:2 147:2		
215:11	186:9 189:12 194:12 195:10	154:22 163:21 174:15 176:20
generally 58:17 82:15 142:24	200:24 206:21 212:2,24 215:25	177:2 181:5,11 185:25 186:11
0	216:9	188:25 190:2 194:21 198:19
generated 200:23	goal 87:25	200:10 207:10 209:15,17
getting 15:5 21:13 24:15 51:8,14	God 104:4 113:3,20	213:18 216:16
51:21 60:10,22 62:1 68:23 73:4	God's 114:1	good/bad 53:3
78:25 81:11 83:15 84:8,25	goes 39:18 50:7 87:21 102:18	Google 43:23
100:13 110:12 115:14 127:25	114:14 115:1 127:12 134:9	gosh 173:3
133:14 141:11 145:24 166:8	185:19 193:15 203:19 206:15	gotcha 85:25,25,25 88:2
195:13 201:15 207:13,14	207:23 208:25	gotchas 90:5
Gill 45:15 55:23 56:18,20 57:12	going 5:1 6:2,7 12:25 14:20	governance 9:3 14:4,12 98:25
57:15,18 58:10	20:14 22:24 23:18 27:4 28:13	177:9

production@litsupport.com

governing 3:16 11:12 12:9 15:21 16:5 179:18 graduation 25:3 Grande 22:18 23:5 26:8 28:2 grant 22:3 64:24 66:13 grateful 23:16 37:19,23 213:20 214:16 gray 213:4 great 18:16 22:21 24:7 29:6 33:23,24 34:1 37:7 38:3 61:14 68:4,13 71:3 75:1,3,13,18 81:12 104:10,13 124:24 163:14 166:25 171:1 198:3 green 26:6,9 28:11 45:6 94:24 greeted 19:25 **Greetings** 12:18 Griego-Trujillo 19:14,16 grievance 94:16 group 7:11 26:5 28:4 75:1 128:25 groups 93:19 **Grout** 22:4 grow 73:12 160:1 growing 68:8 142:10 **growth** 93:7 guavabera 35:24 guess 14:24 15:11 21:10 28:15 32:13 45:24 58:2 86:8.17 103:20 130:24 132:7 155:2 160:6 172:11 203:18 205:1 guidance 53:2 73:2,11 105:16 125:24 127:11 130:12 180:5 209:19 guide 32:7 72:4 guided 72:4 guidelines 72:8 guides 137:13 **Guillen** 199:8 guilty 8:20 **gun** 76:3 guys 70:25 78:15 86:4 116:6,12 141:9 166:15 177:17 178:11 216:6 Η

H-o-l-g-u-i-n 15:8 habits 131:23 hair 204:5 half 51:1 81:18 83:24 half-hour 183:4

Hall 1:12 hand 24:5 73:15 78:7 86:7,8 112:3 134:24 146:8 212:19 218:16 handed 19:18 **handle** 158:4 handled 129:23 hands 98:9 hang 26:1 87:2 hanging 7:17 happen 18:24 49:9 60:13 77:17 89:14 92:5,7 131:2 183:9 210:21 happened 13:6 72:6 73:25 77:21 77:23 84:5 101:24 113:4,11 116:5 147:9 174:3 210:23 happening 13:6,18 19:7 35:13 46:7 50:3,7 60:12 92:1 100:12 101:9.23 102:5 115:16 118:18 153:4 happens 74:17,18 80:19,20 happenstance 159:24 happy 26:15 36:13 45:20 92:18 93:11 112:25 136:12 166:14,20 212:25 hard 10:23 13:15 19:12 37:16 82:23 100:5 131:23,25 135:9 160:4 167:15 hardest 82:9 125:2 hardships 37:12 harsh 126:5 Hatch 64:8.20 66:8 67:8 94:2 Hatch's 65:11 66:5 hate 94:23 95:24 172:20 haunt 212:15 haunting 213:11 head 3:10 11:8,12,21 22:13,18 29:2 34:21 35:2 36:25 68:6 84:23 99:7 136:5 190:18 191:22 191:22 health 128:25 hear 7:12 26:15 33:24 34:1 36:13 89:11.11.20 95:12 97:14.20.21 114:8 117:10 123:1 125:7 140:6 142:1 144:1 145:15 160:25 163:6 185:21 189:13 190:14 216:11.12 217:7 heard 25:25 32:22 69:10 85:19 98:14,20 114:10,12,13,24 115:4

143:12 hearing 113:10 117:9 138:16 177:5 214:9,19 hearings 6:16 heart 34:3 87:5 88:13 97:22 216:12 heart's 90:12 heartbreaking 114:8 heartbroken 212:1 heck 177:2 HECTOR 29:9 34:5 35:18 36:19 38:5.10 held 11:24 51:22 125:25 144:9 218:12 Hello 22:25 help 37:20 54:18 55:2,3,13,17 59:5 71:14 72:25 83:15 99:19 116:22.23 117:16 118:13 124:25 127:15 129:2 141:20 166:14,21 169:21 179:10 215:6 **helped** 37:14 helpful 105:1 123:11 162:23 167:2 190:24 helping 24:18 118:13 163:2 192:12 207:17 helps 33:17 98:12 hereunto 218:15 Hernandez 149:12 Hey 189:2 196:18 **Hi** 19:11 37:5 145:14 high 3:15,17 18:21 22:18 23:5,11 23:14 26:8,24 29:17 31:12,13 31:21,23 42:3 179:18 high-and-mighty 212:4 high-quality 60:9,11 higher 70:2 highlight 175:5 highlighting 46:12 **Highlights** 3:7 21:22 hills 18:23 hire 9:5 101:8 158:17 164:5,5 hired 71:21 77:25 187:1 189:22 hiring 38:2,3 165:11 historic 70:20 historical 69:2 100:16 history 78:8,9 hit 72:1 76:19 hits 103:6 **hitting** 193:7

hold 113:16 133:15 137:8.20 139:3 161:12 193:10 holding 32:8 132:23 133:8,24 136:11 183:12,13 holds 136:6 210:25 **Holguin** 15:4,8 hollered 56:23 holv 9:15 home 89:23 125:23 131:8 189:25 honed 146:20 honest 83:8 95:9 112:14 honestly 26:10 40:13 92:11 95:8 113:5 126:4 honor 155:10 **honored** 216:1 honoring 32:18 hope 33:6 34:22 41:21 46:5 76:12 91:9 95:13 96:1 98:7 106:12 114:24 167:6 214:21 hopeful 34:25 hopefully 155:21 167:12 **hoping** 28:6 Horizon 3:11 38:14,18 40:20 **HOSFORD 2:18** hour 83:23 112:3 hours 49:19 174:23,24 194:14,17 194:18.19.20.23.24 195:22 house 73:5 172:13 housekeeping 148:10 Huerta 200:12 huge 39:20 165:14 166:17 195:17 196:5 human 89:22 177:5 213:22 humble 97:18 114:6 humiliated 21:1 humility 98:7 **hurt** 98:1 **hurting** 78:10 hurts 97:22 husband 20:23 hydrant 27:16 **hyphen** 19:14 T **i-g-i-l** 9:25 idea 46:25 47:22 68:6 116:21 118:3 198:20 209:6,16 216:3

identified 43:5 45:25 67:6 75:12 129:18,25 130:2 160:22 168:19 179:19 184:2 identifies 67:10 208:15 identify 47:16 65:13 75:11 130:3 132:18 135:4 201:24,25 205:20 208:13 identifying 59:24 171:4,5 IEP 17:13 46:9 48:3 52:6,25 53:3 54:8,12 55:1,6 65:12,14 67:7 75:15 129:12,18 **IEPs** 42:21 43:8 47:17,23 50:17 50:19 51:20,22,23 52:20,21,22 54:18 62:24 63:1,2,4,10 65:5 70:1 123:17 133:17 **ignore** 9:4 68:2.15 69:8 ignored 18:3 ignoring 193:3 imbalance 147:9 148:3,6 immediacy 92:17 102:20 immediately 8:16 59:14 103:6 immemorial 75:18 impact 24:20 54:25 implement 57:20 **implementation** 30:10 56:3 58:9 implemented 59:22 61:4 implementing 30:17 57:2 163:11 **implore** 16:5 18:5 97:17 **important** 18:17 33:10,14 36:17 69:16,18 74:6 98:10 147:18 167:7 169:15 199:15 importantly 124:20 **impose** 99:19 **impossible** 141:11 178:12 impressed 214:11 **impressive** 29:4 **improve** 47:22 54:18 55:6 87:24 106:12 168:21 179:11 **improvement** 47:5 65:13 128:2 132:20,21 133:21 **improvements** 124:6 125:4,5 improving 58:11 202:16 **in-person** 109:15 inability 17:23 **inappropriate** 115:7,11 130:8 inappropriately 133:16 **inaudible** 169:24 204:11 205:18 209:1 214:25 include 67:7

included 171:20 including 3:14 18:1 30:21 42:2 96:23 inclusive 56:13 incomprehensible 173:15 inconsistencies 50:22 51:2 inconsistent 51:6.10 incorporate 8:13 incorporated 170:13 incorrect 51:5,10 148:24 152:20 159:19,21 incorrectly 153:14 159:16 increase 3:12 38:15,19,21 39:11 40:20.22 increased 39:1 **incredible** 32:17 37:25 214:13 independent 29:17 214:3,4 independently 170:12 indicate 203:8 indicates 47:4 indicator 42:16 44:5,6 204:6 indicator-of-distress 207:15 indicators 11:1,3 44:5 121:15 161:15 209:3 indifferent 52:25 **individual** 48:10 65:24 100:20 121:12 152:18,21 211:24 individuals 135:23 ineffective 9:6 infant 8:22 infectious 33:5 **Info** 185:19 inform 175:22 204:1,14,14 information 16:11,13 44:13 45:24 46:14 54:4,14,14 67:17 67:21,24,25 68:3,13,20,21,23 68:25 69:8 75:14 76:16 110:1 116:13,15 129:14,15 145:19 146:12 150:8 153:17 169:7 209:5.11 **informed** 11:7 72:2 102:17 117:14 123:20 informs 43:5 infrastructural 10:3 infrastructure 12:2 ingest 90:6 **Ingham** 2:5 5:11,12 41:12,13 180:16,17 184:15,16 187:21,22 201:5 215:20 217:3,4

ideas 75:23 90:16

idealism 24:2

ingrained 82:24 **inherit** 100:4,18 inherited 100:25.25 155:13 initiate 30:25 **input** 4:3 9:5 93:23 inquiring 208:24 insecure 8:22 insincere 8:22 insistence 14:18 **Inspection** 10:13 instituting 155:22 instruction 30:3 31:16 56:11,25 58:15 151:10,10 153:24 instructional 149:15.17 instructor 8:16 instructors 8:11 insufficient 74:11 insulated 104:12 integrated 30:3 integration 30:2,19 integrity 17:17 intention 29:18,22 100:21 intentional 68:19 intentions 85:8 interaction 87:6 interest 14:13 16:3 54:16 **interested** 13:2 39:24 124:4 interesting 14:10 83:15 interfere 53:12 **interim** 190:18 interject 115:24 interpret 73:21 **interpretations** 141:12 interpreting 140:25 interrupt 138:13 intervene 128:5 intervenes 12:23 **intervention** 3:14 31:1 42:2 56:9 56:11 65:18 66:1 95:16 129:3 134:21 136:25 137:6 141:5 163:16 193:5 194:1 202:11 **interventions** 59:25 123:12 124:13 130:17 136:24 138:4,7 138:11,16 139:1 interviewed 93:18 intimate 34:12 intimidate 7:25 intimidation 8:3 intricacies 55:22

introduce 22:19,20 45:7 62:6 63:21 introduced 178:6.8 introduction 3:10 22:12 23:1 investigation 64:9 165:22 investment 156:3 investments 155:23 inviting 85:23 involuntarily 134:13 **involve** 178:1 **involved** 13:12 62:17 63:7,14 67:8 88:22 involving 60:8 **Isabel** 28:4.10 issue 14:5,6 28:13 49:23 51:18 54:1 55:23 60:19 72:3 78:24 87:13 123:25 124:22 129:9 130:3 134:19 143:24 144:3 147:22 148:8 152:24 154:24 156:22,22 161:18 173:22 issued 42:22 153:1 208:14 issues 10:4 15:23 17:25 42:21 43:5,7 47:11 49:8 50:12 51:7,12 51:18 52:2 59:24 70:1 81:1 82:18 83:4 88:22 102:2 109:19 136:16 148:10 156:16 160:4 161:9.18 163:8 167:10 169:21 200:11 201:25 it'll 142:5 171:11 172:6 200:9 item 21:21 38:13 40:21 41:25 42:14,15,17 44:18,18 108:19,20 115:19 118:18 122:19,19 144:10,10,12 150:14 156:7 157:11 177:8 179:15 181:17 184:2 185:4 186:25 198:24 items 3:5.9 42:11 118:17.18 154:8 159:23 160:1 171:3 190:25 J **J**2:3 **James** 24:23 **Jana** 15:4.8 Janet 12:12,16 14:21 January 17:11 203:10 **Jaquez** 145:1 Jenkins 45:17,17

Jessica's 189:7 **Jesus** 140:25 **Jim** 22:15,17,25 25:9,11 27:6,24 28:8,17,24 job 1:25 32:17 73:23 80:23 81:7 86:23 101:8,18 105:9 106:11 149:3.9.19.24 150:19 151:1 153:10 156:18 166:6,6,16,17 189:24 198:3 207:10 216:16 218:25 **Joe** 199:8 **join** 6:2 joining 36:13 joke 21:11 23:2 **journal** 156:14 **journey** 141:23 joy 216:2 judgment 151:21 judgments 53:12 juggling 80:4 Julia 2:18 26:1 65:17 66:10,21 120:25 121:7,9 156:5,20 162:13 167:16,25 169:2 171:3 172:3 181:19 182:1 183:15 185:13 188:8.13.18 193:14 199:23 201:19 203:7 205:4 208:8,22 **July** 11:10,11,16,17 42:20 54:3 121:3 152:4 **July-ish** 175:2 jump 107:24 118:25 154:5 190:11 201:19 jumping 107:3 **June** 42:13 64:6 108:18 109:20 147:12 175:2 justice 136:20 180:6 justify 174:16 **Justin** 19:16 juvenile 135:24 137:10 138:2 K K-12 150:18 K-i-m-b-e-r-l-y 135:6 **K.T** 2:6 186:15.23 199:2 216:17 keep 13:17 17:21 21:13 116:12 130:10 135:17 137:2 143:16 157:22 160:13 183:15,20 keeping 144:13 keeps 182:7 Kelly 191:17

Jenna 144:25

Jerry 1:12

		Page 17
1.1.104.10.102.22	122 10 124 0 10 11 17 22	79 19 21 70 2 10 102 10 22
kick 104:19 192:22	132:10 134:8,10,11,17,22	78:18,21 79:2,10 102:19,22
kicked 17:21	135:22 137:4,14,25 138:2,12	105:18 106:1,7,11,21 107:6,15
kid 16:9 26:12 137:16 141:5	141:21 145:20 146:7 148:16	107:19 108:22 110:7 118:2
kidding 23:2	151:19 153:11,16 154:21 158:4	126:4 136:16
kids 22:2 25:5 26:20 36:10,17	158:21 161:1 164:8 165:2,4	LEA's 108:21
39:23,25 40:6 41:22 46:4 60:24	166:9,13,15,16,17,21,22 167:13	lead 59:12 89:16 90:7 129:4
61:14 68:14 87:24 88:4 89:9	167:13 168:11 170:4,8,15	202:11
91:19,21 97:2 98:13 114:5	172:15 173:18 175:3 176:24	leader 33:25 78:12 91:7
126:9 128:12 141:8 178:22,23	178:23 183:6 185:18,20 188:18	leaders 80:21 85:16 104:12
212:5,10,11,13 215:5	189:11 190:6,16 191:15,20,25	leadership 31:2 36:21,24,25
Kim 93:1 127:18 134:23	192:1,6 194:13 195:4,20,25	76:23 87:21 90:13
Kimberly 135:5,6	196:16,18,25 197:8 199:8,13	leading 83:1 88:7 138:7
kind 8:18 12:8 26:10 33:17 37:13	201:10,11,24 203:11,16 204:6	leads 58:2 114:10
37:14 48:12 52:11 77:7 82:15	205:19,22 206:3,9,15,20 207:9	lean 23:24
85:6 88:6 102:25 103:20,25	208:24 211:8 212:1,20 213:24	leaning 27:17
112:22 127:4 131:14 132:1,2	215:8,22,22	Leap 152:10
145:22 148:5 153:4 154:23	knowing 137:25 174:11 205:8	learn 24:8 26:17 76:8 113:13
155:5 174:18 176:16,24,25	knowledge 101:23 153:22	learned 18:20 166:19
177:4 183:12 185:7 207:15	known 206:6	learner 76:2 94:9
kinder 131:20	knows 8:22 127:13	learning 23:19 27:15 60:8 61:24
kindergarten 132:5		81:20 178:16 216:6
kinds 92:9	L	LEAs 48:1 54:1 67:19 131:21
knew 24:25 39:15 51:17 71:2	L-e-o-n 62:10	132:20,22
82:17,17 101:14,21 152:8 164:1	labeled 208:20	lease 200:14,17 201:5
knock 22:24	lack 58:2 176:8,9	leave 138:1
knocks 36:4	ladder 3:14 42:2 95:16 193:5	led 26:7
know 9:10 11:7 12:3,6 13:23	194:1	ledger 147:2
14:7,8 15:9 22:23 24:15,25	Lake 25:17,18,23 26:4	left 120:16
26:21 27:14 29:5,13 30:14 33:1	land 25:13 104:17 143:17	legalities 70:10
33:10 34:2,20,22 36:2,16 37:10	landed 24:6	legislation 214:2
37:16 39:17,25 45:2 46:19	language 30:1,18,21 31:16	legislative 3:21 188:15 215:15
47:20 48:21 49:20,25 50:8,17	114:25 115:5 124:14,16 125:15	legislators 188:5
51:15 52:14 54:12 55:9,9 56:4	127:2,22,23 128:1 130:7 131:14	legislature 17:5 144:5
57:24 66:1,18 68:5,6,7,19 69:9	132:3 151:13 213:6	length 164:1
70:5,25 71:2,23 75:2 76:24	large 32:2 75:8 105:15,19,19	Lengthy 181:21
79:25 80:25 81:8,19,22,24 82:7	176:17 188:2 191:25	Leon 62:4,8,9 63:11,24 64:13,17
82:8 83:19 84:17,24 85:7,13,20	Las 33:11 127:2 140:22 203:16	65:9 67:1 73:13,16 83:10
86:1,2,20 87:4 89:10 90:5,11	Lastly 124:20	104:25 105:10,13 108:17 109:1
91:6,7 92:21,21 93:4,13 94:3,11	late 123:18	110:4 113:18,18 120:23 122:7
94:14,21 95:11,14 96:3,10	law 2:18 71:18 116:8 125:25	122:17 135:16 179:6,7
97:16 98:17,18 99:9,12,14,16	126:22,22 131:13 138:14,20	LESC 32:20
99:18,20 100:9,12,15,17,18,19	141:12,13 143:25 181:25	lest 189:12
101:4,11 103:7,12,12 104:6,9	lawyer 195:21	let's 55:17 69:22 70:22 72:16,24
104:11,12,18,20 107:15 109:2	lay 87:17	75:21 79:14,22 96:7 97:3,9,10
109:15,17 110:8 111:20 112:6	layer 9:13 56:5,6,6	98:5,9 103:5 110:11,18 140:5
113:24,25 114:3 118:11 119:3	layers 56:2	163:21 169:18 188:20,22
119:11 122:20 123:12 124:1	LCPS 125:11 126:20 127:25	letter 72:17 78:25 126:14 127:6
125:10,12 126:1,1,2,4 127:19	130:21 200:16,16,17	130:10 131:8 132:1 133:5,5,12
128:11 129:25 130:15 131:7,23	LEA 65:10 67:3,10,13,14,18	133:25 134:1,4 135:23 139:22

		Ű
139:23,24 140:5 145:1 163:16	197:11,24	55:21 56:16 58:7 61:10 65:15
169:25,25 170:7 202:8,11,17,23	live 23:21 74:2 75:20 106:3	76:24 77:1,5 104:23 105:1,16
203:17,22 204:7,12,16 205:2,7	live 23.21 74.2 75.20 100.5	110:8
205:18 207:19 208:1,4,9 209:7	living 25:22 74:15	Lozano's 107:23
letters 72:15 125:11,17 126:6,9	local 23:8,23 24:11,18 26:12	Lucía 34:9
127:9,25 131:25 134:3 139:8,20	log 38:8 123:2,3,11,23,24	luck 13:15 15:1 35:15 152:1
139:23 140:17,19 201:23 202:2	logo 3:20 185:6,9 186:24 187:1	Lucy 194:6
202:3,22 204:1 205:4 206:25	long 11:24 28:12 91:25 95:14	lunch 36:7 78:13
207:2	98:18 99:23 126:8 134:14	
level 57:7,7,7,7 70:11 130:20	141:16 166:17 205:22	M
153:11 213:20	longer 13:9,13 64:8 99:12 152:21	ma'am 64:13 70:12 109:1 120:23
levels 56:12 193:7	173:13	135:5
liability 157:13	Longest 198:17	Mabry 1:12
Liaison 2:15	longevity 35:1	Madam 45:10,20 46:24 53:22
Liaisons 4:3	look 13:4 15:18 25:2,7,12 29:23	56:18 58:7 59:9 62:8,12 63:12
license 10:7 144:21 149:13,13,17	36:9 40:12 46:10 48:5,15 63:9	63:25 65:9 73:18 77:1 93:5
150:21 153:1,12 218:21	64:16 76:1 81:3 82:24 84:14,15	95:3 97:16 101:5 104:21 108:17
licensed 84:11 151:24 152:10	116:21 127:18 128:10 134:12	110:5 111:3 115:24 118:16
153:5	140:17 154:15 158:18 160:9	120:24 122:7,18 126:19 135:16
licenses 84:15	167:9 189:18 191:10 199:11,25	140:14 144:23 145:25 151:9
licensure 144:20 165:20 169:6	214:18	153:21 154:2,17 170:19 177:12
lie 137:20	looked 127:1 139:7 145:22	179:7 183:23 209:23 210:1
lies 55:24	146:20 151:5 181:24	mainstream 23:13
life 12:23 69:19 80:13 112:13	looking 15:20 24:15 30:25 35:25	maintain 143:8
211:22 216:5	36:15 38:10 48:12 51:15 52:15	making 31:6 53:12 60:10 71:3
		74:6 80:22 102:17 112:11 123:8
lifelong 94:9	71:11,12 82:1,21 103:25 108:14	139:10 140:2 147:20 155:15,19
light 21:13 45:6 94:24	133:5 134:2 152:4 153:16 160:6	156:1 166:24 169:20 193:3,6,9
likes 26:1 197:19	165:2 166:6 167:3	204:2 207:8,11 212:5
limits 15:2	looks 11:2 31:1 48:17 108:4,16	Malachi 7:18,20 8:12 17:9
line 83:23,23 156:2 174:21,21	118:3,7 123:23 127:7 158:13	Malachi's 8:10
191:3	160:3 173:14 201:6	malfeasance 18:5 154:24
lined 26:13	Lordsburg 59:12	
link 141:18	lose 77:22	man 7:22 8:6,8 36:1 216:11
lip 27:13	lost 8:19 90:17 135:12 200:14	manager 10:11 146:5 149:10
list 4:11 13:24 92:23 119:6	lot 10:4 30:6 34:20,21 35:12	195:21
148:24 149:5 194:13	49:16 59:23 74:4 76:7 82:3	managing 64:25
listed 20:21	90:16,21,22 91:6,24 92:2 96:1	mandatory 57:14
listen 17:7 84:20 89:7 92:8	97:12 102:4 107:1 128:21 138:7	manipulation 18:4
113:13 117:11	148:23 149:21 154:19 164:22	Manis 2:6 5:17,18 41:8,9 179:24
listened 104:11	165:6,6,20 166:1,7 176:23	179:25 180:10,11 184:9,19
listening 70:18 92:8 113:11	178:1 213:2,4,8	185:11 186:21 187:11,12
115:3 216:12	lots 193:9	216:20 217:11,12
lists 119:13	lottery 39:17 141:16 168:9	manner 8:2 51:9 84:9,16 103:21
literally 76:6	love 27:6 80:23,23 81:12 113:14	106:7 172:4,5
little 15:9 24:2 28:19 29:13 31:10	116:13 163:14	manually 175:11
44:24 59:10 60:13 62:2 84:1	loved 28:18	map 25:24 103:20,22
89:11 90:1 123:6 135:17 136:3	lower 62:9	March 95:9 205:8
146:18 147:13 159:5 161:14	Lozano 43:4 44:21 45:10,11	mark 193:7
176:3 182:18 183:11 186:20	46:23 48:19 52:18 53:19,21	marked 26:20
	,	l

marking 119:6 **marks** 7:17 mass 31:7 massive 89:22 Masters 146:1,5,7 154:18 170:21 173:16,20 match 50:19 materials 13:5 40:21 64:11,15 66:24 179:20 184:3 186:25 199:12 Matt 74:25 76:19 78:1 201:10,13 201:15 matter 13:24 73:25 80:1 170:11 215:3.5 218:14 matters 16:25 Matthews 83:12 **max** 40:14 mean 11:19 21:12 27:7 37:8 63:6 65:11 68:2 69:16.16 82:3 91:8 109:5 114:16 120:3 122:9 126:6 126:8 138:3 156:11 204:4,22 207:7 means 17:13 74:3 112:16 150:20 194:17,23,25 195:1 211:14 measurable 61:15 measure 136:1 media 178:4 210:24 211:1 Mediation 2:18 meet 32:12 33:21 35:21 67:10 80:12 102:16 105:18 108:21,22 109:3,6 111:4,8,16,18,22,22,23 111:23 112:9,9,12,12,16,17 118:17 119:8,25 120:1,5,11,12 120:21,22 122:6,6 124:1 137:19 140:10,12 141:11 144:14 155:15 157:7,18,22 158:3,14,17 162:2,17,18 168:3,7 169:17 171:10 191:7 192:8 204:5 meeting 1:10 5:2 6:25,25 11:11 13:4,5 16:19 25:1 33:3 40:21 42:13 64:6,11,15 70:18,23 84:7 84:19 85:3,5 99:6 108:19 109:15.16 115:17 126:24 127:17 135:9 163:20 177:19 178:1 179:19 184:3 186:25 192:1 193:12 199:11 208:10 215:9 meetings 11:6 16:22,24 17:4,6 83:9,11 84:10 85:11 114:18,19

116:19 172:11 189:4 meets 39:3 42:16 44:11 111:21 112:17 119:21 120:9 142:10 144:16,17 156:6 160:14,14 162:20,21 163:22 167:25 171:15 205:24,25 **MELISSA** 2:13 7:4.13 9:20 12:12 14:21 15:3 18:8 19:9 21:19 145:13 146:6 185:11 194:2 196:22,25 198:17 199:2 201:13 212:18,24 member 2:4,5,5,6,6 18:1 19:21 194:24,25 196:21 197:16 198:11.18 members 9:4 10:25 14:4 15:11 21:8 29:10 179:19 190:21 195:13 memorandums 148:19 memorial 8:19 memorialize 8:12 mention 9:12 129:22 mentioned 14:6 62:14 118:19 129:19 175:3 189:6 199:7 215:20 mentioning 151:20 mentions 191:17 mentor 99:2 104:2 174:13,23 176:2 192:2 mentoring 144:17 169:4 mentorship 99:2,6 103:18 191:23 **menu** 74:23 merely 63:19 merged 170:14 mess 117:4 message 8:13,14 203:18 205:14 messages 196:11 met 25:21 80:14 110:8,9,14,19,20 111:12 112:17 116:16 120:6,7 120:11,13,14,18,20 122:5,16 144:19 159:7,8 163:25 190:16 192:22 metaphorically 76:4 metric 67:5 metrics 64:3 67:12,12 105:17 110:16 Mexican 89:25 Mexico 1:2,13,22 2:19 6:4,6 12:10 23:22 24:14 30:22 35:14

36:7 71:17 106:13 164:7 179:11 186:18 191:15 218:2,9,12,13,21 **Mexico's** 18:17 mic 94:24 122:24 MICHAEL 2:6 Michelle 19:10,13 mid-20s 24:3 middle 12:4 51:21 110:12,13 117:10 midsized 32:1 midst 92:10 Miguel 43:4 44:21 45:10,11 46:23 48:19 53:21 55:21 56:16 58:7 65:15 77:1.5 Milestone 194:5 **million** 155:23 mind 182:24 192:13 **minds** 214:4 mindset 86:20,25 87:25 minute 95:5 115:17 118:24 190:10 minutes 7:9 15:9 199:12 miracle 71:6 misinterpreted 43:25 mismanaged 80:2 missed 43:20 75:14 mission 3:4 6:8.9 12:24 19:5 29:25 30:14 31:6 32:8 116:22 Missy 2:13 145:11 189:18 197:6 197:8 199:1 mistake 71:4 195:5 mistakes 94:7 166:18 mitigate 94:22 MLSS 55:8,22 56:4,9,24 57:3,20 58:2,8,13,17,21 59:4,7,12,20 60:5,16 61:7 62:3 69:25 70:4 model 30:1,24 83:20 99:17 modification 181:24 moment 39:19 40:14 133:8 moments 211:4 Monday 7:16 22:7 200:24 money 17:16 118:21 155:19 156:2 159:15 164:24 167:3 178:23 210:17,24 213:25 **monitor** 54:17 monitoring 47:25 53:24 54:2 62:17.21 107:13 172:8 month 10:24 11:8,10,11,17 14:24 16:10,10 80:12 97:21 102:16

114:9 157:18 169:18 173:8,8	near 91:13,14	NMPED 2:15
201:21 205:20	necessarily 13:11 54:17 70:3	NMSBA 196:19
monthly 189:10	160:13	no-judgment 104:3
months 9:11 16:12 17:12 50:14	necessary 16:2	non-compliance 47:18 48:9,9
71:5 72:20 88:18 90:19 91:16	need 13:10,13 45:21 46:2 50:8	noncompliance 46:25
109:18 111:10 113:6 119:19	61:17 65:14 70:5,6 77:18 78:2,2	nonprofits 210:15
175:14 209:4	79:23,25 80:22 83:23 86:19	nonpunitive 130:19 135:21 136:1
Moot 3:9	93:19 96:9,10,25 97:4,5 99:17	norms 60:4
morally 177:23	104:4,18,19 107:7 108:1 113:8	north 35:22
morning 9:22 15:7,11 29:9 56:19	113:8 117:17 125:9 127:19	northern 23:22 25:20
114:8,16 134:15 215:21	130:6 133:13 135:23 139:9	note 53:23 134:24 136:2 198:24
motion 6:17 40:17,18,25 41:20	143:18 147:6 154:15 157:12,14	noted 54:23,24 92:15 108:19
179:22 181:1 182:5,7 183:19,24	161:6 183:6,8,16 185:8,13	149:4 150:19 178:11
184:6 185:2,16 187:5,25 216:18	189:11 193:17,22 199:14 201:2	notes 13:4 115:2 123:4,5
217:7,8	201:3 202:11 203:6,9,11 204:3	notice 13:16 51:13 189:24 200:15
motions 182:8	204:24 205:2,15,18,22,25 206:4	200:20,21,23 208:11,14,25
MOU 191:10 201:2	206:6,8 207:12 211:18	noticed 10:24 11:4
move 25:10 28:3 40:18 42:11	needed 37:1 45:22 48:6 63:21	notification 3:16 39:18 179:17
44:17 49:13 68:22 69:23 90:11	80:25 138:13 163:9 191:10	207:21
97:10 98:8 102:5,15 115:1,11	194:18 207:9	notifications 207:20
115:19,20 117:6,12,16,17,21	needs 34:19 42:25 46:13,19 49:5	notified 41:22 110:21 130:18
124:5 134:4 142:5 144:17	72:5 81:20 89:13,14 113:8	133:22,22,23
163:22 166:3 179:14,16 181:4	116:3 140:1 161:9 171:5 193:25	notify 200:18
184:1 186:24 188:10 200:18	209:18	notwithstanding 80:13
moved 22:22 25:11,17 69:13	negative 130:22 131:3	Nova 10:8 138:24
72:19 102:14 108:20	neighborhood 125:10	November 43:15 44:3 86:6
	Neither 201:13	
moving 31:8 69:12 73:8 79:5		number 25:5 30:21 39:23,25
93:12 96:10 97:3 106:4 108:14	Network 26:6,9	42:21 47:4 53:5 107:10 136:15
125:8 144:11 162:21 165:9	never 69:14 95:19 111:20 113:22	149:25 154:23 170:24 182:4
175:16 181:16 200:13 203:21	178:6	194:22
209:20	new 1:2,13,22 2:19 3:10 4:6 6:4,6	numbered 121:13
Multilayer 59:8	6:15 12:10 18:17 22:12,17	numbers 107:4,21 128:18 174:4
multiple 139:25 140:2,3,8	23:22 24:14 27:14 29:2 30:22	numerous 15:19,22 16:25 66:15
mutual 212:8	35:14 36:7 37:17,17 38:24 57:1	123:19
N	57:9,10,23 67:12,20,23 68:2,13	nutshell 61:25
N N 2-1 2-1 1 4-1 1	68:21,23,25 69:8 71:15,16,17	NW 1:21 218:20
N 2:1 3:1,1 4:1,1	89:25 100:7 106:13 124:9	
NACA-Inspired 34:11	155:16 158:17 160:10,10 163:7	0
name 7:8 9:12,15,23,24 12:14,17	163:19 164:7 167:1,1 172:8	O 3:1,1 4:1,1
15:7,8 18:13,13 19:13,16 33:22	179:11 182:9 186:18 191:15,22	objection 187:2
37:6 45:8,11 56:19 59:16,17	193:16 194:24,25 200:7,11	obligated 49:21 125:23
62:9 135:4,6 146:7 194:14	218:2,9,12,13,21	obligation 9:1 182:9
named 66:18	newer 24:13	OBMS 173:22 174:2,17
names 15:5 132:12 151:20	news 124:24 189:20,20 190:2	observe 63:20
narrative 128:19 129:16	nice 24:24 33:21 126:10	observing 60:2
nasty-gram 125:23	night 34:15 211:11	obstacles 36:9
Natalie 45:18	nitpick 123:24	obtain 17:23
national 26:6,9 202:25	NM 1:20 191:21 218:19	obtained 66:7
Native 26:18 27:10	NMAC 204:24	obvious 17:20 176:22
	l	

obviously 39:14 49:3 54:3 113:4 167:8 177:2 occur 39:14 56:4 occurred 64:10 123:18 182:3,22 occurring 7:19 occurs 160:24 **October** 25:14 27:4 43:14 66:20 68:3 86:6 133:2 odds 36:5 183:8 off-mic 120:8,10 143:1 181:21 185:10 216:18,25 offer 9:1 53:14 139:11 166:23 office 42:19 43:10 45:12,15,16 46:17 47:5 48:4 51:25 52:9 54:7 56:14,20,25 58:18 62:15 66:6 75:11 78:16.20 104:12 106:8 107:23 109:12 110:1 149:9 164:6 165:12 186:17 office's 55:19 officer 135:25 164:9 165:14 officers 194:13 official 10:9,15 192:10 oftentimes 96:14 **oh** 6:21 14:1 19:25 44:23 49:19 49:25 68:12 69:4 73:14 84:24 92:3 112:20 113:3,20 135:12,13 135:13 143:16 173:3 185:1 197:19 199:16 200:14 okav 40:17 42:7 44:23 49:15.23 57:25 64:22 66:17 67:1 69:22 70:4,22 72:3,6 73:16 77:15 83:18,25 86:17 90:1 96:13 105:12 113:19 116:18 122:6,21 122:22 123:1.1 127:16 132:9 135:2,13 143:6 145:5 153:7 154:4 157:20 158:7.23 159:2 160:11 176:20 180:2 181:5 184:9 186:1.2 189:13 190:11 194:2 198:1 199:1 201:7 202:24 203:17 209:16,17,17 212:23 217:10 old 131:13 132:1,6 189:8 **OMA** 9:10 17:4 103:11 114:17 114:20 169:5 180:4 **on-**100:1 **on-boarding** 71:22 on-site 54:3 once 15:13 32:11 38:6 45:5 67:22 68:5 69:2 70:15,17 108:2,6

123:21 138:4 160:10 162:3 163:5,18 199:5,6 one's 15:20 133:5 **one-time** 67:21 ones 121:13 148:21 159:24 **ongoing** 16:7 161:22 **online** 7:6,7 18:9 83:9 146:2 **onset** 101:14 **open** 1:10 11:6 43:10.13 45:19 74:23 87:5 88:13 89:17 90:9,10 109:11,14 177:19 182:21 189:15 open-hearted 90:3 open-minded 90:4 **operate** 60:17 operating 10:10 197:23 operations 10:3 **opinion** 210:19 opinions 53:15 opportunities 23:19 24:16 65:13 131:18 179:3 **opportunity** 23:16 24:7,13 26:7 29:4,11,24 32:5,12 93:21 107:11,16,22 108:23 116:14 128:21 150:6 167:7 170:22 177:14 197:25 opposed 79:11 198:10 203:21 **opposite** 14:7,11,16 **option** 95:17 **options** 74:23 95:17 orange 186:8,9 order 3:3 5:1 10:16,17 49:10 93:19 107:5,20 119:1 128:14 154:3 201:2 organic 24:5 organizational 70:8 105:20 208:23 209:3 **Organizations** 31:6 original 10:25 originally 25:21 149:20 originated 175:6 **Oscar** 149:12 **OSE** 42:21,24,25 43:3,4,7,18 44:11 48:16 49:1,13 53:8 55:2 63:4,20 64:9 75:15 108:3,10,16 111:7 118:2,5,9 120:6 129:20 129:23 130:2 134:6 142:1,8 171:18 outcome 192:1

outcomes 64:2 106:12 179:11 193:12 outdoor 24:8 outgrowth 54:6 outlined 47:18 110:10,17 outreach 185:14,15 outside 20:16 65:20 150:22 outstanding 144:13 overall 39:2 overdrafts 148:12 overnight 60:13 oversight 12:9 overview 42:6 overwhelming 36:10 owe 49:19 **owned** 73:23 **oxymoron** 135:19 Р **P** 2:1,1 3:1 4:1 **p.m** 144:9,9 181:13,13 217:18 **Packers** 28:11 packets 166:5 180:3 page 3:2 4:2 123:5 194:11,12 pages 43:2,6,6 140:16 218:10 Pahl 74:25 76:19 paid 149:14,24 pain 177:5 panelist 145:12 paperwork 20:21,24 21:4 158:19 parent 9:4 14:12 43:11 69:13 82:19 89:25 131:10 136:14.25 parents 2:10,12,14 13:22 25:23 39:16 93:11,17 94:14,18 97:19 116:1,16 117:2,2 125:24 128:4 128:11,25 129:3 130:12 131:3 131:16,21 136:6,11,23,23 137:14,16,20 140:20 177:6 178:24 200:18 park 22:24 36:5 part 8:13,17 18:17 23:17 36:3 37:12 46:15 70:5 93:15 97:7 102:10 117:3 128:1 129:3 131:13 146:1 155:11 159:17 160:7 163:8 186:4,6 202:10 207:18 208:13,21 209:8 211:7 215:1 216:10 partial 201:21,23 202:4 203:4 209:10

particular 146:24 149:21 partners 26:8 128:6 partnership 56:24 parts 70:7 203:12 pass 198:2 **passed** 144:4 passes 41:20 181:1 185:3 187:25 passion 178:9 patently 54:10 path 87:23 89:5,16 92:6 patience 178:20 patiently 145:8 **PATRICIA 2:3 Pattie** 83:12 182:23 payables 11:18 payroll 11:17 149:1,23 153:9 175:11 **PC** 2:18 **PCSNM** 33:16 77:14 191:23 192:5 195:19 196:1 201:10 202:24 PD 30:23 81:19 **PEC** 2:15,17 3:18,20 4:4,5 13:11 13:11 16:18 54:5 67:11 81:8 98:24 108:19 116:1 125:1 168:8 171:6,15 179:16 181:18,23 183:5,24 184:1,1,3,4 185:6 186:24 187:2 188:10,14 193:5 197:7.13.19 198:14 203:17 204:11,14 205:7,13,19,19 207:1 207:15,22,25 209:4,21 **PEC-authorized** 196:8 **PED** 10:5 12:10,19 13:12 55:12 55:15 125:1 132:15,16,18,19 147:10 pedagogy 30:2 peer 127:1 peers 75:2,7 76:20 pending 29:19 42:14 108:20 109:21,21,25 121:9 158:6 168:13,16 185:23,25 penny 189:11 people 7:5 15:15,16,19 34:19 36:23 50:18 58:6 63:17,21 68:25 71:6 73:4 75:6 76:15 81:1 82:7 83:1,20 85:17 87:10 88:13 92:17 96:5,8 97:1,21 98:19,19 101:11 102:21 103:9 114:10,13,23 125:10 132:5

165:7 178:5 188:4 195:18.25 196:3,4,8 214:3,14 215:14 people's 49:16 96:8 perceives 106:2 percent 55:8 81:13,13 108:3 109:8 195:16,16 percentage 195:13 **percentages** 43:1 196:7 perceptions 106:2 perfect 72:11,16 88:25,25,25 89:1 94:5,11 163:14 166:15,18 perfectly 168:23 176:6 **perform** 160:21 performance 39:3 171:10 201:25 202:1 204:25 205:21 207:1,4 208:16.19 period 17:15 19:19 **periodic** 118:12 periodically 55:4 permission 86:10 permitted 17:7 perpetuated 116:20 person 15:13 63:1,5 69:19 74:25 96:3,15 97:23 98:2,11 100:7,8 100:20 130:1 132:14 149:8 151:22 153:8,11,12 158:21 162:3 164:7 189:21 200:23 211:24 personal 80:13 90:2,5 personalities 92:13 personnel 83:4 151:20 152:15,24 158:18 persons 17:6 153:19 perspective 207:1 phenomenal 32:5 phone 20:7 212:20 phones 20:5 phrase 113:15 physical 8:21 **pick** 197:15 **picking** 197:14 **pickup** 33:23 pie 97:18 piece 47:24 55:16 65:7 80:10 101:7 171:14 **pilot** 59:19 **pin** 48:11 pinpointing 161:18,19 **pisses** 92:10

place 8:12 20:13 25:25 39:12 54:20 60:1,3 62:3 64:8 77:22 94:17 101:3 118:4,25 121:7,8 121:19 132:14 155:2 161:10 164:11 167:5 174:4 177:19 214:13 place-based 24:9 placed 186:3 places 34:16 plagiarizing 211:20 plain 134:20 212:14 plan 3:14 21:11 42:3,10,15 47:7 65:8 72:4 104:4 105:7,23 107:25 108:4,10,11,15 110:19 110:21,22 115:21 128:2 132:21 133:21 135:20 138:5 160:10 162:8.14 163:10 192:7 planning 35:10 36:20 93:16 plans 15:23 43:10,17 44:8 50:6 99:25 102:8,9,12 109:12 110:7 110:16 132:20 169:16,19 platform 56:9 **PLCs** 81:19 **plead** 177:4 please 7:7 12:13 14:22 16:6 18:6 19:7 52:12 97:17 124:15 127:11 pleased 195:12 pleasure 35:20 **Pledge** 3:3 6:3,5 point 14:11 28:7 34:15 58:14 70:13 86:19 87:1 89:13 108:19 109:5,13 111:8,11,24 113:12 118:1 119:23 120:3 122:1 123:11.24 130:15 141:25 142:3 144:7 152:8,14 154:19 159:6 161:5 162:20 165:21 180:7 188:24 189:12 193:24 201:9 pointed 20:9 points 36:8 188:3 policies 58:13 75:5 102:13 131:25 214:2 policy 72:11,11,20,22 124:7,9 132:4,6 161:3 164:14 168:9 political 210:17 politicians 97:1 politics 210:22 213:23 poor 114:25 population 47:16 portion 105:20,20,21 186:7,8

position 23:4 27:14 151:22 152:11,22,22 188:15 189:8,8,15 190:1 positions 149:2 153:19 189:6 190:7 positive 24:17,19 106:7,14 124:12.21.24 positives 24:12 **posse** 45:2 possibility 171:18 possible 3:11,13,18,19,21 4:3 23:25 24:19 31:7 38:14 42:1 47:2 54:5 178:13 181:18,22 185:5 210:17 possibly 45:21 54:13 posted 124:7.10 184:4 190:1 postmarked 16:18 potentially 56:7.12 162:1 powerful 30:18 practical 134:18 practice 67:16 137:18 164:11 practices 17:18 70:9,9 102:12 166:15.16 203:1 practicing 78:9 132:6 practitioner 59:10 practitioners 75:24,25 praved 97:22 211:11 213:17 **prayer** 97:24 precedents 67:19 predator 9:16 predominantly 23:11 preliminary 143:5 206:22 **Prep** 10:6 11:9 12:3 preparation 203:3 prepared 36:23 202:2 prerogative 96:12 present 5:14,24,25 29:12 62:22 62:23 63:6,19,23 89:19 107:18 137:7 145:13 171:6 presentation 183:4 presented 68:21 129:14 147:13 pressure 84:18 91:20 pretty 42:12 47:13 97:17 176:23 prevent 161:8 prevented 54:24 previous 18:1 30:7 31:10,11 64:7 85:19 170:1 previously 3:8 21:1 prickly 95:11

principal 29:16 31:13,14,15,22 59:13 153:10 154:1 principals 34:20 **Print-** 186:17 **Printing** 186:17 **prior** 67:7 prior-to-application 35:11 priorities 188:4 priority 70:2,16 **private** 177:25 privately 20:23 privy 115:9 proactive 168:20 probably 13:7,22 58:1 82:9 130:23 132:20 159:11 161:5 165:19 189:17 probation 135:25 problem 46:1 52:5 78:22,22 85:23 86:2 107:7 143:14 161:24 173:13 191:15 problems 54:23 71:3 99:22 101:18 131:22 procedure 3:18 181:23 182:11 182:20 183:1,17,18,25 184:2,4 procedures 164:16 181:18 proceedings 1:10 17:8 217:18 218:11 process 36:22 38:3 48:15,25 56:1 59:15 60:6,16 61:1,22 62:3 68:5 70:8 72:2 73:12 79:3 80:10 86:16 89:13 93:6 94:16 95:10 95:15 101:14 102:10 105:24 111:23 116:25 129:3,4 152:5 153:3 155:5 160:10 164:10.12 165:4,8,19 175:19,24 183:2 192:4 215:25 216:1 processed 16:16 processes 71:16 77:16 87:14 94:17 161:1 163:20 164:2 165:16 178:23 213:22 procurement 164:8,9,10,12,15 165:3,13,14 produce 24:10 produced 36:22 profession 101:11 professional 1:21 60:9 88:4 186:14 187:1 191:8 professionals 84:14 proficiency 167:21

program 30:18 31:1 45:22 55:22 57:2 64:24 151:24 152:10 191:23 programming 60:11 programs 31:20,21 71:8 progress 87:7 88:7 90:7,22 91:24 112:13 118:23 177:15 191:5 193:3.7.10 204:1 progressing 87:18 project 54:8,13 55:1 65:11,12 67:8 75:16 prom 164:23 promise 34:23 promote 22:15 128:25 promoted 135:2 145:11 promoting 128:23 proof 21:8 142:4 **prop** 9:7 prorate 194:19 prorated 142:25 protection 9:13,14,16 94:18 **Protective** 130:18 131:6 proud 38:1 215:10 **provide** 4:3 44:13 48:22 52:12 53:2 71:22 72:4 74:21.24 75:8 75:15 76:16 98:25 107:17,22 126:25 127:11 131:17 143:10 169:16 191:9 208:11 provided 49:18 50:15 51:16 65:23 66:11 105:3 106:23 107:12 139:1 151:8 153:17 169:7 180:5 provider 54:16 providing 49:20 71:7,8,9 111:14 132:25 psychological 20:22 **PTSD** 20:25 **public** 1:1,10 3:6 5:2 7:3,5,10,15 9:22 10:14 12:1,10,16 13:3 14:23 15:12 16:5,20,21 17:2,4,6 18:11 21:19 40:19 45:13 58:16 64:6 67:4 71:20 74:17 106:10 107:5 114:17.21.23 136:15 141:3 177:22 178:4 188:24 191:14.20 203:16 205:5 218:1 218:12 publications 211:1 published 193:11 Pueblo 27:11,18 185:14,17 187:3

pull 47:12 159:18,22,23 195:20
195:22
pulled 159:19
punitive 69:21 73:1 86:24 124:13
124:15 125:15 127:3,23 128:1
130:22
purchase 10:16,17
purchasing 155:16
purely 65:6
purpose 63:12 69:7 125:18 146:1
203:25 205:10 207:2,14
purposes 139:4
purview 16:7
push 47:8
pushback 37:13
pushed 54:7
pushing 72:21
put 8:11 20:4 21:15 25:24 27:4
35:1 46:1 69:11 72:7 85:14
86:5 88:10 108:9 117:24 121:18
135:9 142:9 161:9 163:22 167:5
171:7,8 183:18 185:9 194:11
195:7,10 197:13 198:21 209:1
212:13,22 214:17
puts 89:3
putting 57:8 60:2 91:6 114:5
174:16
174:16
174:16 Q Qmlativ 175:16
174:16 Q
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5
Q Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22
Q Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 question/concern 172:19
Q Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 questionable 153:18,19 questioning 61:19 questions 17:17 45:19,24 79:7
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 questionable 153:18,19 questioning 61:19
Q Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 questionable 153:18,19 questioning 61:19 questions 17:17 45:19,24 79:7
174:16 Q Qmlativ 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 question/concern 172:19 questioning 61:19 questions 17:17 45:19,24 79:7 84:22 107:17 146:3 201:5 213:16 quick 21:25 58:20 77:10 118:18
Q Q Quality 175:16 quality 49:20 56:10 58:14 qualms 213:16 quantitative 107:4,21 quarter 174:25 176:5 quarterly 196:11 question 40:10 46:15 58:21 67:10 78:6,11 105:13,21 137:22 139:9,17 140:2,10 154:18 159:25 172:10 173:7,12 181:3 185:18 186:3 188:9 192:16 201:20 question/concern 172:19 questioning 61:19 questions 17:17 45:19,24 79:7 84:22 107:17 146:3 201:5 213:16

null /7.12 150.18 22 23 105.20

119:22 143:21 179:14 180:3 202:6 **quit** 16:9 24:3 quite 66:15 113:5 115:18 177:6 **quote** 213:7 **quoted** 213:6 R **R** 2:1 3:1 4:1 194:14 **R-i-c-h-a-r-d** 18:14 **Raíces** 29:3,6 32:23 34:8 35:4 36:14 **rain** 27:8 raise 146:8 176:9 182:1 raised 13:15 59:3 173:7 207:20 **raises** 17:16 ran 20:19 **Rancho** 126:3 **random** 159:13 **rapport** 107:1 **rate** 109:14 rated 42:15 209:4 rating 39:3 122:2 158:14 ratings 110:24,25 reach 48:16 75:6 76:18,19 103:15.16 139:10 **reach-out** 140:12 reach-outs 139:18 140:2,4,8 reached 30:20 42:24 77:11,13 143:23 144:2 191:14.18 read 6:8 13:3 72:20,21,21 82:1 83:17 138:22 209:10 readiness 31:20 reading 137:9 ready 33:4 40:18 54:21 188:19 190:9 real 21:24 46:12 50:3 55:16 77:10 189:19 reality 74:14,14 75:20 106:2 really 11:25 13:15 23:16,17 24:14 25:4.6.12 26:12 27:2.3.7 27:13,16 28:21 32:23 33:3,10 33:10,12,12,14,14 34:25 35:24 36:13,20 40:13 46:1,15 49:22 54:24 55:11,12,14,14,19,21 56:10 58:10 60:16 67:3,11 70:7 70:24,25 74:19 78:6 81:3 82:15 85:8 87:18 88:12 89:3.17 92:14 95:14 96:14 100:4,5 101:7

102:4 115:4 118:14,18 147:17 147:18,21 152:14 154:20 161:16 166:13,20,22 174:15 178:6 190:3,14,24 195:12 196:3 197:1,17,19 202:6,14 207:10,13 209:15 210:2 211:13,15 212:3,7 213:18,18 214:13,16 215:10 216:3.16 reason 8:15 48:20 123:16 134:13 152:1 172:24 175:8 176:7 203:14 207:18,19 reasonable 48:23 97:1,2 **reasons** 175:16 reassuring 179:9 **REBEKKA** 2:5 **REC** 58:5 64:25 **recall** 77:2 receipt 157:24 159:14 receipts 157:23 159:13,14,22 **receive** 9:16 17:14 54:21 87:4,12 125:1 140:18 **received** 22:2 38:23 53:25 66:22 84:3 105:16 149:2 157:25 159:15 receiving 56:5,8 recenter 104:7 reception 82:24 receptive 83:2 recess 144:9 181:13 182:24 recited 6:9 reclassifying 189:7 recognition 197:25 recognize 45:5 134:24 198:11 recommend 154:21 recommendation 118:6 125:15 recommendations 63:2 recommends 39:8 reconcile 158:10 reconciliation 146:16 reconvening 11:5 record 34:24 45:8 63:11 135:4 206:25 207:4,25 208:2,6 recorded 153:13 recordings 117:1 records 10:14 50:13 149:1 rectified 155:9 red 186:8 194:22,24 206:6 redeemer 94:8 **reds** 202:10

reduced 36:7 195:14 **reenroll** 128:12 reenrolled 123:17 reevaluate 103:5 **refer** 58:3 reference 208:15 referenced 66:14 referencing 64:12 204:16 referring 64:23 204:7 reflect 192:13 **reflected** 15:6 40:22 **refrain** 152:15 **reframe** 87:22,23 **refused** 128:22 refuses 8:18,20 regarding 3:21 49:1 53:9 179:18 183:24 **regardless** 36:24 76:3 210:19 215:17 **regards** 131:20 **regret** 211:5 regular 131:17 150:18 reimbursement 201:6 reiterate 177:16 178:19 **rejection** 185:24.25 **relate** 43:11 related 16:7 192:17 relation 64:3 96:8 105:15 136:17 relational 96:7 relationship 83:19 88:7 91:10 93:8 99:12 107:1 relationships 24:17 92:21 93:9 93:10,17 94:1 106:25 124:21,24 relative 112:20 114:15 115:16 release 138:3 **relieved** 176:19 relying 53:18 remained 17:12 remedied 144:24 remember 7:7 12:14 58:3 59:15 77:25 82:6 93:18 101:10 127:17 170:8 remind 132:8 194:8,12 196:10 reminder 8:21 135:3 199:21 209:21 **reminds** 112:25,25 remove 16:21 88:1,2 116:22 119:8,9 124:15 131:16 158:25 171:21 185:24

removed 3:9 16:20 22:11 65:3 66:23 removing 119:20 **Renee** 22:4 renewal 10:2 82:6,9 182:10 190:13,22 193:13 195:3 **renewed** 200:2.3 renewing 199:22 200:3 reorganized 66:3 repealed 143:25 **repeat** 167:10 repeatedly 15:24 rephrase 105:10 **replaced** 64:9 66:2 **reply** 204:4 report 3:22,24 42:22,23 43:1,6 44:1 46:16 47:3,4,19 49:2,10 50:25 51:3 54:5 61:13 63:4.8 64:7,19,21,23,23,25 65:1,11,21 66:5,7,13 68:4 78:21 82:2 84:3 87:5 92:25 94:1 101:25 105:7 106:22,23 107:11 108:6 109:7 109:10 111:6 121:2,18,20 129:20 142:17 144:22 147:10 147:12.13.25 149:23 150:4.7 153:10 154:16 156:1 160:8 162:17 171:19 174:21 176:5 188:3 189:1 192:10,11 193:11 193:11,18 194:3,5 198:2 199:17 199:22,25 200:4 202:10 204:20 205:16 208:12,13,14,15,21 **reported** 1:20 12:5 61:14 92:22 149:20 reporter 143:17 218:9 **REPORTER'S** 4:9 218:7 reporting 1:21 51:5 71:19 129:11 **reports** 13:19 43:22 46:11 58:23 65:20 66:7,12 92:15,19,25 99:8 105:8 118:9,12 121:1 142:19,21 147:17 155:25 189:10 201:22 202:4 203:4,10,19 204:13 205:11 206:5 209:8,10,13 reprehensible 8:5 representatives 12:19 representing 35:22 **request** 3:12 8:11 10:14 16:15 38:15 50:23 52:7 86:4,14 115:25 116:11 148:20 154:2 177:16,25 178:20 189:7 199:18

requested 16:12 64:25 86:9 170:6 requesting 38:18 requests 16:17 52:3 67:4 84:11 175:14 require 39:5 40:3 135:24 181:4 208:9 **required** 11:6 48:6 58:13 139:2 158:24 196:15 requirement 10:9 46:25 58:9 111:10 125:16 138:17 requirements 110:10 112:18 116:8 122:16 156:18 requires 60:6 209:6 requiring 208:16 research 148:5 reserve 97:6 **reset** 89:14 resigned 11:1 194:17,20 **resource** 27:18 75:1 resources 30:17 39:6 40:12 74:23 75:3,22 76:18 resourcing 30:15 respect 46:24 47:23 48:8,9 106:14 123:9 138:10 177:20.21 213:21.22.22 respectful 155:5 **respectfully** 65:10 66:4 67:4 106:7 107:19 108:18 111:16 115:25 116:11 respond 79:7 87:12 102:19 103:21 172:5 173:16 responded 103:11 responding 102:8,11 response 140:1 170:17 173:11 184:20 185:17 216:25 responses 130:1 141:2 **responsibility** 95:12 101:19 213:8 responsible 16:6 rest 191:5 restructured 94:13 resubmitted 174:25 175:1 result 46:16 67:18 109:7 131:11 results 62:3 109:23 resume 29:4 34:1 35:4 **resumes** 189:17 retired 25:23 29:16,18 retirement 29:15 37:21

retroactive 160:4 return 135:24 155:22 156:3 review 3:14,16 42:2,13 46:9 50:17 52:20,21 60:15 62:24 63:7,23 67:9 105:18 190:22 193:17.20 reviewed 42:15 50:14 139:19 157:23 reviewing 10:6 11:17 50:18 **reviews** 63:1 180:4 revise 42:25 161:14 **revised** 184:1,3 revisions 49:3 **revisit** 81:17 revocation 91:13 revoke 91:22 95:17.19 172:24 revoked 95:20,24 113:5 **Ria** 45:15 56:18.20 57:12.15.18 **Richard** 18:10.13 Richelle 93:1 **right** 6:20,22 8:10 12:4,24 23:2 28:19 50:8 51:13,19 52:11 56:24 57:8,19,19,23 59:15,16 59:18 60:1,3,5,10 61:2,15,17,24 67:23.24 68:16.24 69:14 70:4 70:14,17,20 71:2,10,20 72:18 72:20.23 73:8 74:9.9.12 77:17 78:3,10,12,13,16,23 79:8,16 80:1,5,9,12,20,25,25 81:2,6,8 81:19,21 83:21 85:2,15 86:3,9 86:12,15 87:1,6,10 88:19 90:6 90:12,17 91:11,11 92:21,24 93:3,8 94:7 97:6,7 99:13 101:12 102:5.11 103:11.13.24 104:8 105:14 106:2 109:18 110:12,17 111:10.19 112:19 113:2.13.17 114:6,9,24 115:1,12,16 116:18 117:4,8 118:21 119:15 122:10 126:4,12 127:9,14,19 128:7 129:12 130:6 131:24 136:21.24 137:5 138:9 140:5 141:7,17 142:8,8 147:22,23 150:17 152:2 153:4 155:15 156:9 158:11 163:1,17 164:13,25 165:4,8 166:1,7 167:23,24 171:13 174:5 174:6 175:25 176:2,18 177:6 178:8,16,17,22,24 182:21 183:10 188:21 189:5 192:24 197:9 200:8 205:20 211:15

214:6 righting 155:12 rights 133:18 152:16 210:16 212:9 **Rio** 35:23 126:3 **ripple** 23:25 **Riverside** 190:9.17.21 194:8 Riverside's 190:12 **RMR** 218:8 **RMR-CRR** 1:20 218:19 road 90:20 93:22 103:20,22 Roberts 26:1 rocking 28:20 role 35:2 55:19 63:22 74:16,19 75:21 191:25 **roles** 36:24.25 roll 3:3 5:5 216:22 **rolled** 55:10 **Romero** 84:10 **rookie** 174:8 room 7:6 15:4 18:9 19:10 63:6 96:23 145:9 190:14 **root** 107:7 **roster** 138:1 Rowe 63:13 122:22,25 130:14 143:22 144:2 **RTI** 59:15 **Ruby** 189:9 **rude** 90:10 ruining 9:7 **rule** 58:8 71:18 208:8 209:6 rules 3:18 9:10 181:18,23 182:11 182:20,25 183:16,17,24 184:2,3 **run** 18:22.22 61:21 80:19 83:22 83:23 85:2,15 101:16 189:9 191:21 running 59:23 135:8,14 161:9 210:1 rural 23:22 26:24 32:1 **Russell** 2:11 38:16 42:5 43:22 44:1,22 64:18 66:4,17,25 109:9 109:24 110:5 121:5,8,11,24 122:25 144:15.24 145:5 147:19 148:7 149:25 151:15 154:12 157:6,10,15,17 158:6,11,13,23 159:2 168:14,17 169:11 171:13 172:1,7 203:24 204:9,13,18,21 209:2 **RVT** 59:13

S S 2:1 3:1 4:1 S-k-a-g-g-s 135:7 **Saber** 29:3 sad 189:20.20 190:3 saddened 212:1 safe 20:13 sake 114:1 Salt 25:17,18,23 26:4 **Salute** 6:3,5 **sample** 47:13 samples 133:4 San 190:9,12,17,21 194:8 Santa 1:13 2:19 35:22 218:13 sat 20:10 117:25 satisfied 168:18 satisfy 162:15 207:24 Saturday 22:1 Saturdays 50:1 Save 7:11 116:21 saw 69:22 112:14 140:12 141:17 saving 12:20 36:8 49:22,25 51:1 61:14 79:18 89:21 93:2 96:16 97:5,25 100:12 101:1 103:1 108:25 109:4 115:10,13 117:7 117:11 125:11 131:8 132:18 139:22 150:16 159:6 160:25 161:20 198:1,5,10 199:8 212:10 says 63:9 78:21,25 86:13 98:2 118:17 130:19 137:10 138:2,11 138:15,23,24 168:21 183:2 185:19 186:3 schedule 19:18,19,22,22 26:18 27:1 81:18 scheduled 20:24 school 3:7,15,17 8:17 10:2,4,9,11 10:12,14,16,20 12:7,8 14:13,17 17:11,14,21 18:20,21,21,24 19:17 21:17,22 22:1,18 23:4,5,7 23:7,11,14,14 24:7,8,13,20 25:2 25:18 26:4,8 27:3 29:3,17,17,25 30:5,8,8,11,15 31:12,13,23 32:6 32:9,15,18 33:7,24 34:3,12,19 35:3,7,12 36:14,25 37:8 38:20 38:22,23 39:2,7,10,15,24 40:6 42:4,16,20 44:11,12 46:5,6,13 46:17,19 47:9,14,15 48:7,13,16 48:23 49:1 50:12,20,20,20 51:7 51:14,25 52:3,8,19,24 53:10,25

58:12 59:5 60:11,24,25 61:1	screen 38:17 42:9 145:20 195:8	semi-annual 196:13
62:15,16,21,25 63:5,20 64:20	screen-share 150:11	Sena 189:22
66:11 68:7 70:13,19 74:1 75:4	scroll 148:13 157:20 194:15	send 18:23 125:23 131:25 149:23
78:10 79:16,22 80:2,3,19 81:1	season 174:7 176:2	186:15,16 196:11 202:8 204:8
82:8,25 83:1,22 85:2,15,18	sec 145:23 206:2	204:12 205:1 209:7
87:15,18,24 88:6 89:1,24 90:15	second 12:8 13:23 18:12 40:24	sending 134:1 208:4
90:24 91:8 92:6 93:14,20 94:15	41:1 71:9 72:10,21 88:15 123:3	sens 70:11
94:19 95:16,18,19,20,23 96:18	123:13 128:1 140:15 142:11	sent 19:21 126:14 127:10 139:20
98:1,14 99:3,18,22 100:23	159:4 179:21,23 184:5,7 187:4	148:21,25 150:4 151:6 164:7,8
101:24 104:14,17 106:9 107:6	187:6	148.21,25 150.4 151.0 104.7,8
109:14 113:2,5,25 114:11,22	secondary 44:7	separate 62:15 97:16 144:18
116:23 118:5 121:15,17 122:16	secretary 2:4 5:6,8,10,10,13,17	152:22
123:21 124:1 125:20 126:7,9,24	5:19,21,23 20:3 21:24 41:4,6,8	September 43:14 44:9 86:6
123.21 124.1 123.20 120.7,9,24	41:10,12,14,16,18,18 119:22	144:14,15,22 168:13 171:6
131:4,17 132:4 133:9,15,20,24 133:25 136:22 138:25 139:20	126:13 176:22 180:10,12,14,16	182:10 198:22 199:19,21
	180:18,20,22,24,24 181:14	serendipitous 26:11 serious 12:1 15:23 17:17 172:14
143:8,12,24 144:20 146:15 147:14 148:18 160:21,22 161:2	183:21 184:11,13,15,17,19,21 184:23 185:1 187:9,11,13,15,17	202:12,14 215:22
		serve 32:19 33:9 45:11 49:22
161:8 162:7 163:25 164:3,8,16	187:19,21,23,23 199:7 217:13 217:15	192:2
164:20 165:7,13 167:1 168:18 171:4 172:5 177:10 178:21	section 201:20	192:2 served 46:4
179:18 182:10 183:3 189:1	see 13:4 23:25 24:24 25:1 32:5	service 1:21 27:13 62:4 85:2
	35:12 37:15 38:9 40:16 46:7	service 1:21 27:13 02:4 83:2 services 49:17 130:18 131:6
190:22 191:1,13 192:14 193:24 194:11 195:21 197:6,20,23	47:18 58:22 59:1 69:25 70:2	
194:11 195:21 197:0,20,25		servicing 50:7 152:11
	82:25 86:21 87:8,18 88:7 89:19	serving 38:23 68:14 92:17 101:12 102:19 198:17
205:6 207:8 208:11,18 210:7,10	90:13 92:19 96:10 112:13,18	session 11:5 115:25 198:22
211:23 212:12,12,14 213:13	119:8 123:2,13 124:9 125:5	215:15
215:4,6 school's 16:16 146:23	134:22 135:1,1 139:18 143:18	sessions 116:8 188:16
School/Options 2:9,11,14	146:6 147:8 148:5 151:1 153:20 158:3 163:16,18 168:21 192:25	set 46:18 99:2,6 105:22 122:10
1 7 7	193:6 194:4,15,22 195:3,7,18	155:17,18 188:6 218:15
schools 3:22 6:20 11:2 16:5,6	195:6 194:4,15,22 195:5,7,18 196:3 197:25 198:1 206:22	<i>,</i>
17:23 18:16 19:1 23:11 26:6,9		setting 23:14 67:19
26:16,23 31:21 34:11,14 36:3	215:16	settings 23:13 28:9
47:23 50:22 58:6 59:19 62:19	seeing 93:3 113:10 124:5 141:1	seven 148:1 184:25 185:2,22
69:10 74:19 89:5 95:25 125:22	160:23 164:11 207:16	Shame 196:24
127:1 133:14 161:17 162:24	seek 30:22 94:10	shape 207:16
167:14 168:23 178:10 191:11	Seeley 145:7,14,17 146:10	share 29:7 33:13 34:24 35:5,6
191:14,21 193:9,16,19 194:4,7	147:19,23 148:13 150:2,10,13	38:17 42:8 71:3 72:17 75:23
194:10 196:8,9,12 197:23	150:17,25 151:5,14 153:8	76:11 93:24 110:9 135:18
199:22,24 200:1,2,3,5,6,9 203:8	154:10,14 156:11,24 157:3,8,11	143:22 145:20 154:12,13,14,15
203:11,15,16,20 204:2,3,22	157:16,20 158:8,12,16 159:1,10	154:16 189:9,21 195:8 210:5
205:2,12,14,22 206:3 207:7	166:13 168:19 169:23 170:23	shared 59:20 61:10 95:7,8 96:2
209:11 211:14 213:14 214:15	171:5 176:15	96:21 106:20 143:24 144:3
214:24 sebaalal 124:2	seen 136:8	170:19 sharing 124:22
schools' 134:3	sees 21:10	sharing 124:23
scope 55:13	selecting 198:9	Shaw 190:20 shart 157:12
score 172:3 scored 171:11 172:5	self-harm 8:6 selling 164:19,23	sheet 157:13 Shelly 18:10,10,13
scored 1/1:11 1/2:5 scores 167:22	semantics 119:12	shift 81:23 86:20 87:1 96:19
50165 107.22	semanues 117.12	Shift 01.25 00.20 07.1 90.19

136:11 **shifted** 136:12 shifting 79:4,5 shifts 74:7 **ship** 78:12 155:12 **shoes** 28:3 69:11 **shook** 26:11 84:23 **shoot** 120:16 **short** 49:9 78:13 **show** 52:6 64:1 103:10 116:4,17 117:16 127:6,21 137:6 138:5 141:8 147:10,16 149:24 156:18 159:8 177:14 178:2 205:13 **showed** 164:18 showing 111:17 160:17 196:7 **shows** 146:17 sick 97:24 side 12:2 50:18 51:7,12 52:2,5 59:11 71:15,20 73:5 79:11,11 80:22 85:2,4,21 97:5 sides 14:7,11,16 98:8 117:7,8 213:3 signed 7:5 152:3,12 158:20,20 significant 47:11,13 54:25 202:9 signing 11:15,17,19 **similar** 26:16 similarities 47:17 simple 134:20 170:17 212:14 simply 9:12 54:20 107:3,8 118:8 **simultaneous** 161:23 163:22 169:24 171:25 single 74:18 96:11 97:20 128:20 193:8 196:11,12 198:11 singling 21:5 sir 36:19 61:11 sit 19:4 28:5 49:7 84:20 104:12 107:16 161:6 site 107:12 114:11 140:15 142:18 142:21 206:15,20 sitting 81:6 154:8 172:17 206:4 situation 89:4 six 16:17 50:14,18 90:19 91:16 113:6 148:1 194:17,18 size 38:20 47:13 Skaggs 127:18 134:23 135:5,6 skipping 18:10 **Skyward** 175:16,19 slam 104:14 slaps 21:14

sleep 34:15 **slim** 183:9 small 23:22 25:5 31:25 33:11 38:21 47:15 172:15 smart 96:3 Smith 22:15,17,20,25 25:11 27:6 27:24 28:8.17.24 **snow** 27:8 soak 102:4 social 20:25 128:22 136:20 178:4 210:24 **society** 69:20 software 153:15 155:6,16 163:7 163:19 175:10,12,17 **solidified** 58:8 107:24 somebody 12:20 18:8 71:1 76:8 96:15 114:15,16 156:10 164:5,6 197:19 somebody's 194:14 someone's 90:10 209:14 something's 177:6 Somewhat 110:4 135:19 son 7:18 9:14 19:18,18,21,22,24 20:5,7,9,18 21:8 **son's** 19:16 20:12 Sonya 9:21,23 soon 22:19 38:9 47:1 49:14 54:5 189:19 199:19 sorry 6:23 12:19,20,22 18:10 19:11 24:24 31:19 43:19 44:23 64:14 73:14 84:2 92:8 95:1 159:3 169:10 179:15 188:10 217:6 sort 49:4 54:16,22 55:25 56:10 161:4,17 192:7,9 193:5 206:18 **sounding** 104:5,6 **sounds** 27:5 south 10:6 11:9 12:3 35:13 space 12:17 40:1 45:1 62:10 68:10 90:12 138:21 172:17 173:5 speak 4:4 10:1 45:9 47:11 52:18 52:19 53:19 55:22 56:17 59:10 99:14 162:11 speaker 216:19 speakers 15:3 speaking 9:11 27:10 58:10 161:23 163:23 169:25 171:25 special 17:14 20:22 23:12 25:4,6

42:17,19 43:10,15,20 44:5,15 45:12,15,16 47:6 48:5 52:1,9 53:10 54:7 55:25 56:3,8,13,21 57:1,4 58:18 59:3 60:18 62:16 64:1,4 65:21,23 66:6,12 67:6,15 67:21 75:11 78:9,16,20 80:24 82:25 84:1.19 86:23 99:22 100:8 105:6,9 106:9 109:12,15 109:16 110:1 118:1 134:5,7 149:15,16 150:15,20,21,23 151:1,7,11 153:6 168:2,3 specific 56:11 65:12 105:3,17,17 109:3 140:20 151:22 specifically 67:6 101:17 129:24 specificity 208:17 **SpEd** 50:17 51:18,18 66:13 81:2 84:20 85:4 129:9,19 150:24 151:3.25 152:2.5.10 spell 7:8 12:14 45:7 135:4 spelled 9:24 spend 166:14 182:17 spent 134:14 **spirit** 106:25 **spit** 90:6 **split** 155:8 spoke 192:3 spoken 54:9 84:10 sporting 35:25 **sports** 76:22 spot 88:13 119:19 197:14 **Spotlight** 3:7 21:22 39:2 spotlighted 32:20 spreadsheet 173:24 spring 38:22 206:20 square 44:25 stability 35:2 staff 2:8 13:22 19:21 21:8 31:5 36:17 39:6 40:4 53:6 63:1,5,17 75:10 81:10 89:19 100:20 132:13 136:6 179:9 189:6,21 190:7 stairs 20:19 stand 43:8 188:15 standard 39:3 109:16 124:2 stands 27:3 58:12 181:7 start 6:25 7:6,8 12:14 15:4 22:17 32:7 42:6 76:4 83:18 89:15,18 113:8 126:7 188:5 199:19 202:16 203:9 205:3,15,22,25

		Page 29
started 40:14 68:7,20 95:10 96:4	student 8:19 9:4 39:18 48:10	successfully 110:22
132:14 163:11 191:12	49:19,20,22,25 50:1,4 51:5 56:5	succession 36:22
starting 11:15 39:15 42:8 60:15	56:8 81:12 93:19 106:12 128:20	suffer 52:14
68:8 155:4 164:12 193:25	129:10,12 137:2 179:11	suffering 89:9
starts 59:13 71:1 87:20 158:21	student-centered 60:7	sufficient 74:8 123:9 207:6
206:16	student-center ed 60:7	suggests 18:5
state 1:2 24:14 25:9 32:20 36:14	student-locused 00.7 student-led 164:22	suicide 17:9
48:1 58:8 68:6 72:4 126:12	students 7:18,20,22,23,25 8:9	Suite 1:21 2:19 218:20
128:3 137:21 164:15 177:23	13:22 17:20,24 19:5,5,18,20	sum 147:21 148:8,9 172:15
186:18 208:17 218:2,9,13	20:6,15 21:3,6 23:24 27:19,20	summer 50:2
State-authorized 28:3	31:25 32:2 35:3 37:21 38:20,23	sundae 33:2
stated 117:18 218:14	38:24 39:5,7 47:13,14 52:13	super 18:17 24:23 27:5 37:2 95:4
statement 13:2 146:16 147:11	56:3 59:14,24 60:4 69:3 70:1	210:10
statement 15.2 140.10 147.11 statements 147:24	71:9 77:18,22 78:10 81:5,20	Superintendent 200:22
		-
states 20:24 94:8	92:17 94:18 102:20 106:13	supplying 116:13
stating 10:17	116:23,24 123:13,15,17,17	support 2:13 27:18,19 30:22 40:5
status 118:9	124:12,21 125:7 131:2,18 134:7	49:13 54:8,10 55:13 59:2,8,18
statute 71:18 182:15	134:12 135:10 136:16 138:18	59:24 62:25 79:10,24,25 81:5
statutory 125:24 126:22	139:3 141:21 152:11 153:14	82:10,12,14 91:12 103:14
stay 34:18 60:6,7 70:6	155:24 156:4 164:19,21,22	104:13 105:2 118:13 128:15
stays 68:22 157:17	178:9,15 179:12	132:25 139:11 143:10 165:7
stems 83:7	students' 19:25 131:16	167:4 191:1 192:8,14 215:2
step 16:1 36:23 59:21 61:7 91:23	stuff 28:14 37:13 70:24 73:10	supported 9:2 34:14 56:12
93:2 96:11 138:7 147:18 163:4	87:8 91:3 94:4 97:20 119:16	supporting 30:16,23 124:11
163:13,13 167:23	128:23 155:13 164:19,23	125:7
step-by-step 175:19	202:14,16	supportive 105:2
steps 53:15,16 93:5 94:21 163:5	sub-folder 65:20	supports 17:24 56:5,6,6 59:4
165:10,14,20 166:9 168:2,20	sub-folders 65:19	125:20 128:22 132:24
201:1	subcommittee 188:2	supposed 75:11 79:2 88:20,20,23
Steve 35:21	subcommittees 209:19	88:24 125:19 131:10 139:3
Steven 2:3 25:15 215:21	subject 187:2	141:13 161:25
Stewardship 25:13	submission 120:20	Supreme 210:13
STEWART 2:5	submissions 10:8	sure 11:23 12:6 15:17 34:15
stick 206:7	submit 16:11 107:8,9 132:21	36:12,21 37:11 38:8 44:9 46:4
stinking 97:20	133:4 149:16 170:24 174:9	46:23 49:16 55:19 60:10 64:22
stood 20:16	185:20 193:23	66:21 75:4 76:17 79:23 84:11
stop 97:3,8 98:8,9 117:9 164:19	submitted 128:3 146:16 148:18	84:12 94:14 97:13 99:1 102:17
177:7	149:13 174:11	117:13 119:3 120:1 147:2
story 26:2 32:14	substantial 124:6	150:22 155:16,19 156:2 158:18
strategic 93:16	substitute 149:14	162:11,12 167:19 173:18
strategy 3:21 96:17 97:13	succeed 215:2,6	175:20 196:14 201:18 203:8
strayed 83:25	succeeds 213:13	205:3 207:11 212:19
street 1:21 2:19 106:15 215:16	success 14:13,17 32:14 79:16,22	Survey 132:3
218:20	122:20 123:10,22 124:11,19	suspension 44:6
strength 34:3	125:18 130:16,25 131:14,15	sustainability 26:3 134:19
stress 11:1	132:11 133:10,21 135:20 139:2	sweaty 28:19
stretching 8:3	139:12 142:7 144:4 160:1,17	SWIFT 57:3
struggle 100:10 133:24	171:17 172:2	swing 25:16
struggling 131:19	successful 22:4 30:12 93:20	switched 155:6

		1 age 50
	4 4 7 2 0 10 4	100.05
SWREC 66:8	target 73:8 106:4	terrible 196:25
sympathies 8:24	targeted 21:2 126:14	testament 178:14
system 24:20 55:10,20 56:10	targeting 13:21	testimony 218:15
57:4,5,20 59:4,8,25 60:3 71:22	taught 31:17	testing 160:21 191:13
94:13 125:20 138:24 146:23	Taylor 2:6 5:21,22 41:4,5 180:14	Texas 30:8,9 35:8
147:5 157:5 173:22 174:17,17	180:15 184:23,24 187:15,16	Texico 36:8
175:11	217:15,16	thank 6:1,10 9:19 12:11 18:7,11
systemic 48:8 52:5	teacher 20:9,14,20,22 21:1 23:12	19:8,9 21:18 22:9,14 27:22,24
systemically 19:1	76:14 96:4 144:16,21,22 149:14	28:24 32:10,11 33:8,20 34:3,5
systems 47:23 55:6 57:9 58:11,17	149:20 150:16 152:2,5 169:4	35:17,18 36:17 37:2 38:5,6,7,16
71:19 167:4 214:6	teachers 30:9,23 50:17 61:12,14	40:9,16 41:23,24 42:7 45:1,5,10
	61:17 136:7 150:18,20,20 191:9	52:17 62:8,11 63:24 64:17 67:1
T	teaching 20:3 24:3 31:12 61:19	73:13,19 80:15 92:7 94:20 95:2
T 3:1 4:1	61:23 76:15 150:18	95:6 98:10 103:14 106:5 117:22
T-r-u-j-i-l-l-o 19:15	teachings 75:15	118:12 120:2,23,24 122:17,17
tab 123:3,13	team 34:10,25 51:14 61:3 76:19	124:23 130:14 135:2,8,13,14
table 81:6	87:4 107:16 122:23 189:23	141:15,23,24 144:7 145:5,16
tabled 127:18	190:3,17,18	146:9,11 167:5 169:9 173:20
tables 43:2	teams 46:9	176:12,18,19 177:13 178:20
tackle 119:13	tear 178:4	179:1,5,6,7,8,12,12 181:2,2,10
tail 15:14,17,20	technical 2:13 47:9 54:15,21	186:23 188:1 192:15 194:6
take 5:4 8:7 13:16 44:18 63:22	64:20 65:1,6 74:21 75:9 127:6	196:17 199:5,13 209:16 212:16
71:25 72:20 76:9 90:2,2 91:22	189:16 193:17 194:4 206:18	214:19 215:18
94:3,4,23 96:11 101:3,7 103:6	technically 111:8,11	thanks 28:1,15,23 33:18 38:12
108:6 125:12 137:16,17 143:21	technicians 175:12	45:6 49:15 95:1 145:3 146:4
152:10 155:1,7,8 158:15 165:14	technology 22:3	153:7 185:4 198:25 209:14,15
176:3 179:1 181:6,12,15 191:10	teenage 69:12	theirs 127:24
199:4 201:2 202:13 203:9,21	tell 8:20 15:15,16 31:4 61:16	thing 8:17 18:16 22:8 27:4 54:12
204:4 205:9 208:18 209:9	79:4 88:24 91:11 103:23,24	61:13 67:22 69:22,24 71:13
212:20 214:17 216:13,22	116:23 137:5 155:10,20 164:17	72:10 79:15 81:4,8,21 85:21,24
taken 4:6 49:5 59:21 61:6,9	164:21 178:8,18 186:19 190:4	86:12 87:15 88:25,25 89:1
133:18 136:1 160:20 161:2	190:13 191:5 203:15 205:11	94:12 96:25 102:3,18 108:13
162:16 165:19 166:10,10,11	206:16 215:14	114:17 125:2 127:19 131:7
181:13	telling 15:19 66:22 67:14 205:2	136:22 147:18 150:25 154:20
takes 60:13 61:3,3 62:2 102:3,18	tells 15:14	155:20 161:4 178:17,18 182:2
118:4	ten 124:17,19 125:11,17 131:9,11	183:12 193:15 197:12 199:16
talk 49:7,8 70:22 73:4 87:10	131:12 132:1 138:15,24 139:14	202:9 203:7 213:12 214:25
97:18 132:22 136:3 155:21	139:24 141:6,10 144:8 185:22	things 9:15 13:1,21,24 18:24
189:5 193:22 212:17	208:9 209:7	19:4 26:13,16,19 27:2 29:6
talked 49:3 75:2 82:5 154:21	ten-day 140:8	33:17 35:13 36:20 40:13 44:18
174:5 191:6 197:6	ten-minute 181:12	48:2 53:23 60:1,5,12 61:21
talking 65:21 78:1 82:1 84:3,4	tendency 77:7	67:24 68:10 69:2 70:15,16
94:25 97:23 131:6 134:15	tension 87:3	72:14 75:18 76:15 78:2 80:4
142:12,18,25 152:18,18,20,21	tensions 91:3	
152:22,23,24 162:4 170:2 177:1	Teresa 191:19,21,25 192:2	81:9 82:22 87:12 90:18,22,23 90:25 91:4 92:2,9,23 96:9,14
188:3,5,24		
talks 131:15 135:21	term 47:21,21 195:2	97:7 98:21 101:14 103:1 107:15
Taos 22:22 23:5,20 24:11,20	terms 30:1 33:17 55:24 63:22	112:15 113:24 114:9 119:7
25:24,24,25 27:11,18,21 35:23	67:9 105:2,14 109:16 136:9	127:14 133:3 136:19 141:10
23.27,27,23 27.11,10,21 33.23	153:22	148:5,24 153:4 161:2,8 165:1
	1	1

	l	
166:22 169:16 175:17 176:16	tickets 60:23	Totally 95:6
177:22 186:20 191:4,4,6 195:11	tie 182:5	tough 46:11 98:22
196:15 210:21 211:15,19 212:4	tied 24:10	town 23:22
think 23:21 32:4 35:7 36:7 40:7	Tier 62:21 81:5 107:12 130:17	track 199:9 201:24
44:18 46:4,19 47:20 49:9 50:12	135:19,20	tradition 27:17
53:23 58:24 59:20 60:19 61:9	tiers 59:15 130:16	traditional 23:13 104:14,17
62:4 67:3 69:17,21 74:4 75:13	tight 135:9,14,17	tragically 8:19 17:9
76:12 80:16,17,21 82:9,22 83:6	till 20:18 203:10	train 94:23
83:25 86:18,18,19,25 87:20,22	time 9:19 10:23 12:11 13:9 28:7	training 2:13 35:9 98:25 103:8
90:16 92:6 95:22 96:2,3,15,18	29:20 38:7 39:19 45:9 48:12,17	189:16 194:3,5 195:13,17,19,22
96:18,21 98:4,12,15 99:15,18	48:20,23 50:6 52:16 54:20	195:25 196:2,13 198:12,18
100:9 101:2,10,13 102:10	55:11,15 57:25 60:14,20 62:7	transcript 1:10 16:15 218:11
106:25 110:6 111:9 112:15	63:23 68:5 74:7,18 75:18 77:19	transcripts 17:24
117:14 118:19 119:11,12,15,24	78:5,6,11,15,17 81:8,9,13,14,21	transfer 128:17
120:3 123:11,25 126:11,13	87:11 91:14,14 94:20 95:14	transformation 61:22
130:6 134:3,8,9 135:12 139:6,7	98:16,18 99:23 102:3,3,18,18	transition 23:6 44:7 160:17
139:8 141:19 142:12,23 143:13	109:5 113:21 117:23 118:1,1	transparency 176:9
143:14,14 154:20,22 160:20,20	120:4 122:1 133:8 134:15 142:1	trauma 21:5
160:25 161:5 163:13 166:25	142:3 152:3,12 155:6 159:7	travel 24:3
167:7,18 168:5 170:20 171:13	160:9 166:14,17 174:7,10 176:3	treated 84:25 85:8
171:23 176:15 177:18 178:3	178:25 179:1,2,5 180:7 182:18	treating 16:9
179:8 181:14 182:19,25 183:7,8	188:25 189:7 191:5,7 200:18	tremendous 32:4 82:18
183:9,22 185:8,16 188:1,5,12	201:9 214:17	trenches 33:5
188:25 192:25 195:15,17 196:5	Time-out 103:4	trend 47:12
197:23 198:4,6,13,19 199:3,18	time-stamped 140:19	trends 45:25 60:23
199:24 202:8,17,22 206:3,11	timeline 51:4 91:17 104:22 118:7	tribal 26:24
207:5,6,10,12 208:8 209:18	timelines 80:12 105:4,22,24	tried 20:6 55:5 99:24 119:18
210:2,22 211:2,3,4,25 212:6,8,9	108:12 110:15 168:6 192:17,20	123:12 196:22
213:2,4,7,23 214:12 215:8,15	192:22	trigger 207:3
thinking 6:22 36:1 75:13 76:4	timely 52:13	triggered 20:12
81:25 84:9 114:4 202:5 205:3	timer 7:9 12:15 14:21	true 32:8 74:7 107:20 115:9
211:17	times 24:4 50:14 66:15 90:16	190:5 218:10
third 1:21 72:21 174:24 218:20	132:18 164:18	Trujillo 19:10,13
third-grader 83:18	timing 47:6 80:1 119:24 199:18	try 24:5 48:22 69:11 88:11 94:6
thorough 165:22	TIMOTHY 2:4	127:14 135:17 141:5 145:24
thought 6:21 8:15 12:20 14:10	tired 177:5	trying 21:9 59:1 79:6 85:6
18:16 20:1 43:20 55:14 89:13	Title 23:10	100:19 112:4 119:13 154:4
94:24 106:17 125:16 135:13	to-do 119:6	204:6 206:16
143:12 172:23 203:25 211:10	today 12:22 18:22 29:12 53:14	tuned 114:18
213:17	67:24 69:3 81:6 97:23 104:5	turn 15:17 45:21 137:10 138:1
thoughtful 214:13 215:11	106:23 109:20 113:10 182:20	145:6 164:6 190:8
thoughtfulness 214:9	189:21	turned 14:19 38:25 129:9
threatening 131:7	told 8:16 9:1 15:13 19:22 20:8,14	turning 32:17
three 15:15 31:21 50:14 58:1	175:24 199:11	Twenty-nine 123:15
59:15 98:19 112:10,15 121:4	Tony 190:18	twice 195:5
137:1 174:24 189:3 205:6 210:4	tool 171:11 199:6	two 7:6,9 9:3 13:1 15:9,14 29:15
threshold 137:23	top 33:1 42:8 167:18 186:9	32:13 43:6,11,17,20 44:4,4,11
thrilled 214:8 216:9	Topics 4:6	57:18,21 58:19 65:23 69:12
thrust 8:1	total 47:15 196:9	85:19 98:19 109:23 113:1 115:3
	I	I

		e
115.19 110.10 121.1 2 2 12 14	um 169.9	wowife, 10,10
115:18 119:19 121:1,2,3,12,14	up- 168:8 upcoming 44:8 122:10 142:24	verify 10:19 Verizon 22:4
121:14 133:2 140:16 142:22	1 0	
147:16 149:6 172:11 174:23	update 16:15 43:3 44:12 72:18	versus 196:1,1,2
182:3,8 191:11 195:24 196:6	118:23 144:5 145:18 148:14	veteran 165:23
197:2 202:3,22 203:12 205:6	150:4,5,7 156:8 157:18 168:8	VGHS 23:17 24:6
two-way 106:14	168:15 190:7,12,14,16 200:12	Vice 2:3 5:8,9 6:19 24:23 26:15
type 123:18 134:1	201:8 202:25	27:22 35:20 37:2 39:22 40:16
types 211:1	updated 72:13 152:12 200:11	41:14,15,23 58:20 112:2,6,10
Tyre 45:17,17	updates 108:15 131:24 158:24	114:22 116:7 117:5 118:16
U	upload 170:23 173:25	119:1 180:20,21 181:14,16
	upper 186:6	183:7,23 184:13,14 186:2,12,19
ultimately 141:20	upset 81:1 90:21	186:23 187:19,20 188:21 190:4
unable 10:19	upstairs 20:19	192:16,21 196:18 197:4,16
Unanimous 217:17	urban 32:2	198:21 214:19 216:17,22 217:1
unavailable 191:18	urged 16:1	217:1,5,8,11,17
unbeknownst 200:21	urgency 91:18	Victor 9:24
unclear 11:21	urgent 182:19 188:23	video 180:1
uncover 70:24	Usage 132:3	view 17:2 54:15 113:12 140:22
uncovering 69:1	use 37:20 47:20,21 75:5 96:9,22	Vigil 9:21,24 13:14
understand 19:3 26:17 47:10	114:25 147:5 160:9 167:6	Vikings 28:11
51:1,11 69:9 70:12 75:17 77:18	171:11	Vincent 194:16
93:12 108:24 109:4,7 113:18,20	uses 8:2	violated 123:10
117:6,7 124:8 133:1 152:19	usually 118:11 206:21	violating 152:16
178:24 191:20 192:8 204:10	utilizing 27:17	violations 17:3 193:2
understanding 48:13,14 49:12		virtual-only 16:22
63:8 125:22 131:9 156:7 204:22	V	•
63:8 125:22 131:9 156:7 204:22 216:14	$\frac{\mathbf{V}}{\mathbf{V}9:24}$	vision 90:13 117:21
	· · · · · · · · · · · · · · · · · · ·	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9
216:14	V 9:24 v-a-n 12:17	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18
216:14 understood 92:15,18 103:6 164:2 undo 175:11	V 9:24 v-a-n 12:17 vacate 200:16,23	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1	V 9:24 v-a-n 12:17	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18
216:14 understood 92:15,18 103:6 164:2 undo 175:11	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6 unsatisfactory 202:1 204:25	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16 variance 176:17	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11 212:12 213:14
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6 unsatisfactory 202:1 204:25 205:21 208:16	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16 variance 176:17 variety 31:24	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11 212:12 213:14 votes 41:19,19 180:25,25 184:25
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6 unsatisfactory 202:1 204:25 205:21 208:16 unsatisfied 75:19	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16 variance 176:17 variety 31:24 vegetable 24:5	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11 212:12 213:14 votes 41:19,19 180:25,25 184:25 185:1,2,2 187:24,24 209:19
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6 unsatisfactory 202:1 204:25 205:21 208:16 unsatisfied 75:19 unsuccessful 9:8	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16 variance 176:17 variety 31:24 vegetable 24:5 verbatim 21:15 38:13	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11 212:12 213:14 votes 41:19,19 180:25,25 184:25 185:1,2,2 187:24,24 209:19 215:24 217:1
216:14 understood 92:15,18 103:6 164:2 undo 175:11 unearthing 69:1 uneasy 210:9,10 unfamiliar 146:23 147:4 unfortunate 7:23 unfortunately 16:4 61:7 94:5 155:7 178:7,23 unidentified 216:19 unique 29:25 United 94:8 210:12 211:4 214:22 universal 47:25 53:24 university 31:17 UNM 23:20,23 unmute 29:7 135:3 unnecessary 83:14 unrelated 14:4,6 unsatisfactory 202:1 204:25 205:21 208:16 unsatisfied 75:19	V 9:24 v-a-n 12:17 vacate 200:16,23 Val 201:12,13 Valencia 33:16 Valerie 190:20 Valery 76:19 Valley 10:6 11:9 12:3 value 214:5 values 3:4 6:8,9 212:5 van 12:12,16 Vanessa 62:8,9 63:11,24 64:13 64:17 65:9 67:1 73:13,16 104:21,25 105:10,13 108:17 109:1 110:4 120:23 122:7,13,17 135:16 151:9 153:21 170:18 179:7 Vargas 194:16 variance 176:17 variety 31:24 vegetable 24:5	vision 90:13 117:21 visit 54:3 62:20 63:13 64:9 107:13 121:17 140:15 142:18 142:21 visited 42:19 63:18 visits 62:18 206:15,21 Vista 22:18 23:5 26:8,8 28:2 voice 216:13 void 175:8,13 voided 146:17,21,24,25 147:11 147:21 148:2,3,8 156:8,25 157:1,4 voluntarily 134:13 voluntary 57:11 volunteer 12:24 vote 16:4 95:23 181:4,9 182:2,5,6 182:7,16 183:5 185:8 188:10 199:4 210:6 211:25 213:15 voted 16:24 95:19 211:23 212:11 212:12 213:14 votes 41:19,19 180:25,25 184:25 185:1,2,2 187:24,24 209:19

		rage 55
	114:21 136:9,13 147:25 152:12	80.14 02.25 00.22 22 24 24
W	173:14	89:14 93:25 99:23,23,24,24 103:16 135:12 143:13 144:21
W 2:19		
W2 123:16,18 129:10	watched 214:12	145:19 163:19 167:13 173:24
wait 86:1 88:21 118:24 125:5,7	water 129:5	173:25 178:13 181:23 188:4,12
152:25 160:5 188:20,22 195:10	way 14:18 26:11 30:20 58:24	194:16 206:11
209:12,12	63:3 66:18 68:15 72:1 82:11	weakness 168:19
waited 20:18 88:18 139:13,15	89:18,23 90:3 109:13 114:23	wear 28:19
waiting 109:22 145:1,8,9 163:12	115:14 119:4,7 120:4 130:13	weather 27:8
167:22 189:13 203:22	137:11 147:13 160:16,17	web 24:11
waitlist 39:23	161:13,21 162:5 166:19 178:7	Webinar 1:14
Walatowa 190:17,20	193:5 197:13 210:20 211:2,12	website 16:16 72:3,5 124:8,10
walk 100:3 104:15 145:7 190:24	213:24 214:1,2,3 215:11,11,18	127:13,14 184:4
200:25	ways 74:4 91:25 166:21	websites 196:14
walked 19:24 20:8,18	we'll 7:6 14:1 22:17 76:16 117:19	wedding 25:21
wander 77:8	128:12 142:1 144:17,18 145:23	Wednesday 6:15 20:10 25:13
want 16:21 17:2 23:23 25:16	157:18 169:20 171:1 177:10	Wednesdays 81:18
29:7 30:13 33:8,23 34:15 36:21	183:11,11 215:2	week 33:6 192:4
37:18 40:5,17 44:14 46:3,7	we're 12:3 14:7,15 15:12 25:13	weeks 16:17 19:12 32:13 44:11
48:20 49:7,10 52:15 53:19	26:12 28:6 30:17 32:7 36:11	weighing 198:15
56:17 60:25 70:3,6 71:3 74:16	44:19 50:25 51:8,14,20 53:18	weird 163:8,9 197:14
75:19,20 76:17 80:18,18 81:7	53:25 55:12 57:2,8,15,18,21	welcome 27:23 28:2 32:11 90:9
83:4 86:18 87:24 88:15 89:4,7,7	58:14 59:23 60:2,10,22,22,23	118:15
89:17 90:14,19 93:4 94:21	61:8 62:1,1 68:10,15,17,23	welcoming 85:22
95:12,18,21 96:19 97:8,12,19	69:17 71:7,8,8,11,12 72:21 73:4	welfare 14:16
98:14,14,24 100:20 102:16	73:6 74:20 75:9,22,23 76:13,14	went 20:9,19 35:7,8,10 80:11
103:7 105:19 112:22 115:19,20	76:14 78:24 79:6 81:4 84:13,17	97:24 99:2,9 140:15 155:24
115:20 117:2,3,6,12,13,15,21	84:25 85:4 87:1 88:12,20,20,23	157:4,25 159:12 196:3,8 200:20
118:12,24 119:2,22 120:1 123:7	88:24 91:21,22 93:22 95:15,15	200:21 204:12
128:12 129:4,7 130:7,9,9,21	97:1 98:15 101:10 102:7 103:5	weren't 79:1 81:2,10 82:7 94:17
133:15 134:22,24 135:2,8	103:22 105:9 111:6,14,18,22,23	103:1,2 111:17 129:13 159:22
136:19,23 137:1,15,16 141:9,22	112:4 113:22 115:5 117:8 119:3	175:9
141:22 143:20 151:16 160:13	119:19 121:3 125:12 127:15	West 38:18 40:20
161:1 166:8 167:4 168:21	129:11 132:22 134:2 139:14,16	West's 3:12 38:15
170:11,15 172:6 176:13,25	140:7,25 141:10,11 142:12,14	whack-a-mole 113:22
177:7,13,16 178:20 183:17	142:14 143:2,21 144:10,13	whatsoever 193:4
186:7,8,20 190:10 194:12	152:15,17,17,18,20,21,22,23	whereof 218:15
196:10 197:18 198:10 199:5	154:4,7 155:4,14,15,15,19	whispering 182:23
202:2 203:7,11 205:14 209:24	160:17 161:5 164:12,16 165:2,3	white 111:5 211:22
209:25 210:5 215:5 216:7	165:9,9 166:2,3,5,8 167:1,22	wide 55:12,13
wanted 11:7 24:4 28:1,5 34:24	170:16 172:17,21 173:5 175:16	wife 25:21 28:21
35:5,6 63:17,19 76:11,24 77:2	176:20 177:5,23 178:22,25	willing 16:2 37:20 80:8
77:24 93:24 101:7,8 130:15	180:7 181:5,11,11 182:24,25	win 195:17 196:5
143:22 144:7 168:15 171:14	183:21 185:4,9 186:4 188:6,6	Wisconsin 25:20
182:17 183:18 193:14 210:18	188:23,25 189:5 192:12,12	wisdom 76:8
wanting 33:9 39:25 175:9	197:22 198:1,1 199:13,14	wish 22:6 94:5 102:15
wants 46:5,6 95:19 122:21	200:10 204:7,15 208:4 209:17	withdraw 138:6,18,18,19,23
166:12 195:22 209:4	209:19 211:4 213:9,14 215:11	withdrawn 123:15 128:20
wasn't 11:10 16:20 62:24 63:14	we've 6:13,19,24 42:15 46:20	129:11
64:22 65:4,5 82:14 100:7,8	53:5 61:16 69:10 81:8,17 83:25	witnessed 83:12,13
	l	I

		6
won 39:17	wrongs 12:24 13:17	Z
wonder 162:13	wrote 198:23	$\frac{L}{Z79:18\ 110:11}$
wondered 182:17		zero 41:19 180:25 184:25 185:2
wondering 58:24 160:8,16 170:5	X	
wonky 157:4	X 3:1 4:1 79:18 100:13	187:24
word 47:11 179:6	Xinachtli 29:3 30:2,2,11,19	zeroed 176:6
worded 122:15	32:25 35:9	zeroing 189:10
words 115:3,18	Xtratufs 28:18	Zia 185:13,16 186:6,9 187:3
work 15:1 24:10 29:24 30:5 31:6		zone 104:3
32:21 48:1 55:5 69:16,18 73:22	<u> </u>	zoom 1:14 64:14 114:18
74:6 80:23 88:4 89:8 90:7	Y 79:18	zucchini 76:3,8
93:14,21 94:12 97:12 98:6	yeah 21:24 23:3,15 24:18 25:11	0
99:18 110:25 115:15 118:2	25:12,17 26:13 27:24 28:8	V
125:2 128:13,14 131:21 137:14	37:24 49:21 56:18 76:11 78:1	1
143:9 144:21 147:14 153:25	92:13 96:25 97:9 109:24 110:13	1 3:3 4:11 42:14 56:5 57:7 62:21
155:10 165:16 176:23 178:9	112:16 113:15,16,19 122:25	81:5 107:12 127:22 146:15
179:10,12 183:22 186:5 198:21	133:6 143:13,16 144:8 146:5,11	152:4 167:21 182:10 199:19
202:12 206:7 207:16 215:12,18	149:7 150:13 154:10 156:11,24	1,000 146:19
work-based 23:18	158:16 160:11 161:18 162:9	1,036.21 147:3
worked 11:9 25:18 30:9 31:12	168:14 176:17 184:24 185:23	10 3:13 23:9 41:25 169:6
34:8 148:21 174:15,21 175:25	188:22,22,23 192:5 200:10,10	10/10/23 66:13
worker 128:22	202:21,23 207:18 209:14	100 55:8 109:8 165:7
working 23:11 26:7 54:1 57:18	year 7:17 8:23,23 10:2,8,21 11:1	107 38:24
57:21 60:22 99:15 100:14 110:8	11:23 12:8 13:7 19:17 25:3,4	10th 68:3
111:4,8,16,21,22,23 112:8,12	29:14 35:10,11 39:4,15 40:1	11 3:16 23:10 169:8 179:15,19
112:16 119:25 120:5,12,21,22	47:2 57:14,14 60:2 78:18,24	194:20
122:5,6 124:20,23 131:15	79:1 84:5 89:24 92:20 93:7	11:14 1:11 5:3
155:15,17,17 157:6,18,22 158:2	102:7 124:2,5 125:8 126:7,14	12 3:18 71:5 118:19 146:15 154:3
158:21 160:14 162:21 168:3,7	132:3 159:21 162:18,19 165:15	156:5,7,20,25 157:15,17 169:8
168:18 169:17 183:15 202:16	166:1 167:1,11,12 172:4 173:23	169:10 170:16 171:3 181:17
205:24,25 206:8 209:15 214:14	175:18 193:10,19 196:20,21	183:24 184:2 194:24
Workings 120:10 144:13 162:2	197:10 198:2,10,12 199:20	12-month 11:16
works 31:3 78:3 190:19	200:3,4 203:23 205:4 206:17	120-day 38:22
world 50:2 91:12 96:5 116:18	211:17,18	1200 140:16
118:15 168:25	year's 193:18	120th 10:8 137:21
worried 18:12 211:13 213:11	years 13:8 18:15 19:2,3 23:9,10	13 3:19 23:9,10,10 43:2,2 44:6
worries 77:5,6	25:19 26:4 29:15,16 31:11	157:10,19,21 159:4 185:5
worrying 69:25	34:18,19 35:16 36:15 51:21	186:25
worse 137:11	53:5 58:1 61:6,20 72:22 74:1	14 3:21 43:6 118:22 154:6 158:11
wouldn't 21:12 40:11,12 81:5	92:1 96:5 100:23 113:1 165:23	158:12 188:2
95:20 208:7	173:25 175:5 195:4 197:2 205:6	14,000 32:1
wrap 14:22	214:12 215:4 yell 85:17	15 3:22 16:13 43:6 96:5 118:22
wrist 21:14	yellow 206:7	159:2 173:25 188:7
write 72:16 157:24	Yep 6:23 7:2	16 1:11 3:24 96:5
writing 163:21 169:15 205:20	yesterday 66:8 150:3,5,6 182:22	160,000 172:12,13,25
written 11:18 159:14,23 161:13	210:7 211:2,9,21 212:6 215:9	1630 1:21 218:20
208:11	216:15	16th 5:3
wrong 21:9 76:6 130:12 139:22	young 7:17	17 4:3 118:22
173:4 214:6	joung //	179 3:16
	I	1

		1 age 55
18 4:5 42:11 80:11 148:18 169:10	300 1:12 164:18	87501 2:19
171:4	30th 42:20 44:9,9 121:17 147:12	89 75:4
181 3:18	199:21 200:17	
185 3:19	31 182:11 218:21	9
188 3:21,22	38 3:11	9 3:11 40:21 169:5
19 4:6	39 31:11	90 49:19 108:3
197,000 155:7	39th 10:11	90/10 30:1,24
199 3:24	3B 153:11	9805N 1:25 218:25
19th 7:16 17:10		9th 42:22
	4	
2	4 3:6 44:5,16 122:19,20 130:17	
2 3:5 42:15 56:6 57:7,7 167:25	135:19,20 186:24	
2:07 144:9	4:24 217:18	
2:24 144:9	40 34:18	
20 4:7 61:20 74:1 165:23	40th 10:8 29:14 137:21	
200 2:19	40th-day 137:8	
201 1:21 218:20	41 3:13	
2010 210:14	45 34:19	
2017 35:7	45,000 32:2	
2019 59:19	457 38:23	
2020 124:8	48-hour 51:13	
2020-2021 61:5		
2023 17:10 29:22	5	
2024 1:11 17:11 218:21	5 3:3,7 21:21 144:10	
209 4:3,5	50 40:2 81:13 104:16	
205 4.3,5 20th 108:18 191:2	500 38:19	
21 3:7 38:24 39:25 196:4	521 38:19	
216 4:6,7		
218 4:9	6	
219 1:20 218:8,19	6 3:8 6:13 43:2 80:11 144:12	
21st 194:15 195:3	6.69.2 204:24	
22 3:8,9,10	6/30 148:22	
23-'24 39:4	6R 194:16	
23- 24 39.4 24 172:7 194:16	6th 144:22	
24 172:7 194:10 25 172:7		
25 172.7 26 17:11	7	
26 1 /:11 26th 11:11	7 2:19 3:6,9 43:2 80:11 150:14,18	
20th 11:11 2nd 25:14 27:4	169:3	
211U 2J.14 27.4	7,059 157:13	
3	70 81:13	
3 3:5 42:17 56:6 57:7 65:19 66:12	71 196:3	
105:14 108:19 119:18,24		
127:23 154:6 168:2 171:21,24	8	
3,000 31:25	8 3:10 22:12 38:13 169:4 195:16	
3.6 195:16	8/14/24 3:5	
3:15 181:13	8/30/24 218:16	
3:36 181:13	80 92:23	
30 51:23 54:3 115:21	80th 10:8 129:12 137:21	
30-day 200:15	8147 129:11	
50-uay 200.15	87102 1:22 218:21	
		1